

FOR IMMEDIATE RELEASE

(Unaudited. All amounts in Canadian dollars)



**Tim Hortons Inc. Announces 2009 Fourth Quarter and Year-End Results;
Continued sales momentum in the fourth quarter contributes to achievement
of annual operating income target**

Financial & Sales Highlights

	<u>Q4 2009</u>	<u>Q4 2008</u>	<u>% Change</u>	<u>2009 Full Year</u>	<u>2008 Full Year</u>	<u>% Change</u>
Revenues	\$615.3	\$563.7	9.2%	\$2,242.1	\$2,043.7	9.7%
Operating income ⁽¹⁾⁽³⁾	\$139.4	\$108.8	28.1%	\$ 495.4	\$ 446.3	11.0%
Adjusted Operating Income ⁽²⁾⁽³⁾	\$139.4	\$130.1	7.2%	\$ 502.7	\$ 467.6	7.5%
Effective Tax Rate ⁽³⁾	32.2%	32.6%		37.4%	32.8%	
Net Income	\$ 91.0	\$ 69.1	31.6%	\$ 296.4	\$ 284.7	4.1%
Diluted Earnings Per Share (EPS)	\$ 0.51	\$ 0.38	32.9%	\$ 1.64	\$ 1.55	5.8%
Fully Diluted Shares	179.7	181.4	(1.0)%	180.6	183.5	(1.6)%

(\$ in millions, except EPS. Fully diluted shares in millions. All numbers rounded.)

- (1) 2008 operating income includes a negative \$21.3 million impact from an asset impairment and related restaurant closure costs. Full year 2009 operating income includes a negative \$7.3 million impact for professional advisory fees and shareholder related costs incurred in connection with the public company reorganization.
- (2) 2009 adjusted operating income for the full year excludes the impact of costs related to our public company reorganization and 2008 adjusted operating income excludes the asset impairment and restaurant closure costs that did not recur. Adjusted operating income is a non-GAAP measure. For information regarding this measure, and a reconciliation to U.S. GAAP, please refer to "Disclosure of Non-GAAP Financial Measure" and Table 1 in this release.
- (3) Operating Income, Adjusted Operating Income and Effective Tax Rate incorporate the adoption of changes to accounting standards relating to Noncontrolling interests.
- (4) Includes sales at Franchised and Company-operated locations. As of January 3rd, 2010, 99.6% of our restaurants in Canada and 99.1% of our U.S. restaurants were franchised.

<u>Same-Store Sales⁽⁴⁾</u>	<u>Q4 2009</u>	<u>2009 Full Year</u>
Canada	3.4%	2.9%
U.S.	2.1%	3.2%

Highlights

- Strong fourth quarter sales performance in both Canada and the United States, with a 3.4% same-store sales increase in Canada and 2.1% growth in the U.S.
- U.S. segment achieves \$4.8 million operating income for full-year compared to breakeven target
- The Company's Board has approved an increase in the target dividend payout range to 30% to 35% of prior year, normalized annual net earnings, and approved a 30% increase in the quarterly dividend to \$0.13 per share
- New \$200 million share repurchase program announced

OAKVILLE, ONTARIO, (February 25th, 2010): Tim Hortons Inc. (TSX: THI, NYSE: THI) today announced its results for the fourth quarter and full year ended January 3rd, 2010.

“Our focus on being relevant to our customers and responding to their needs continues to position Tim Hortons among the leaders in the North American restaurant sector. Our record revenue and earnings performance in 2009 once again demonstrated the resiliency of our brand in difficult economic circumstances and we were pleased with the ability of our system to continue to successfully grow in challenging times,” said Don Schroeder, president and CEO.

Consolidated Results

All percentage increases and decreases represent year-over-year changes for the fourth quarter of 2009 compared to the fourth quarter of 2008, unless otherwise noted. Fourth quarter and full-year results in 2009 include an extra week of operations which had an approximate impact of 6% to 8% on revenues, costs and earnings in the quarter and approximately 1% to 2% for the full year.

Fourth quarter systemwide sales⁽⁵⁾ grew 13.4% on a constant currency basis, benefiting from the extra week of sales over the comparable period, and from same-store sales growth and restaurant development. Total revenues were \$615.3 million, an increase of 9.2% compared to \$563.7 million last year. Revenues benefited from higher sales, consisting primarily of distribution sales, and from higher rents and royalties. These factors were partially offset by lower franchise fee revenues, due primarily to timing of franchise sales, and from lower sales from fewer company-operated restaurants.

Operating income in the fourth quarter rose 28.1% to \$139.4 million compared to \$108.8 million in the prior year comparable period. Operating income in 2008 included a negative \$21.3 million impact from an asset impairment charge and related restaurant closure costs. Operating income growth benefited from higher systemwide sales, a gain on the sale of a property and increased earnings contributions from our U.S. segment. Absent the 2008 impairment and closure costs and the approximate 6% growth impact of the extra week of operations, operating income was up slightly in the fourth quarter. Operating income growth was negatively impacted in the fourth quarter by the timing of franchise sales, resulting in lower franchise fees, and by lower distribution income due to certain gains in the comparable quarter of 2008 that did not recur.

Net income in the fourth quarter increased to \$91.0 million, up 31.6% compared to \$69.1 million last year. Diluted earnings per share (EPS) was \$0.51, an increase of 32.9% compared to \$0.38 last year. Fourth quarter EPS benefited from 1.0% fewer shares outstanding in the quarter compared to the same period last year due to the Company's share repurchase activities. In 2008 net income and EPS were negatively impacted by \$15.4 million in after-tax costs associated with the asset impairment charge and related restaurant closure costs.

On a full-year basis, systemwide sales⁽⁵⁾ increased 7.9%. Total revenues increased by 9.7% to \$2.24 billion compared to \$2.04 billion in 2008. Operating income grew 11.0% to \$495.4 million compared to \$446.3 million last year, including approximately 1.5% benefit from the extra week of operations. Adjusted operating income⁽²⁾, excluding the impact of costs related to our public company reorganization and 2008 asset impairment charge and related restaurant closure costs, grew 7.5% to \$502.7 million in 2009. Net income in 2009 was \$296.4 million, an increase of 4.1% compared to \$284.7 million last year. Earnings per share for the full year in 2009 was \$1.64 compared to \$1.55 last year. The effective tax rate for the full year was 37.4% versus 32.8% last year, reflecting previously disclosed impacts from the public company reorganization.

Segmented Performance Commentary

Both operating segments enjoyed strong financial and sales performance in the quarter, benefiting from the strength of our brand position, marketing, promotion and menu activities.

Canada

Same-store sales grew 3.4% in Canada in the fourth quarter. Canadian same-store sales accelerated in each consecutive month of the quarter, and experienced continued momentum heading into the first quarter. Promotional programs aimed to reinforce our value to customers largely offset the benefit of pricing in place in the system during the fourth quarter, but drove transaction growth, contributing to the positive sales performance. A total of 60 restaurants were opened in the fourth quarter, including 15 non-standard locations.

Canadian segment operating income was \$147.0 million in the fourth quarter, a 7.2% increase from \$137.1 million last year. Operating income benefited from systemwide sales growth including the extra week of operations. Operating income was impacted by lower franchise fee revenues due primarily to timing of resales and renovations, by lower equity income, and by lower distribution income due to certain gains in the comparable period of 2008.

On a full-year basis, same-store sales in Canada increased 2.9%, slightly below our targeted range of 3% to 5%. A total of 131 restaurants were opened in 2009, within our targeted range of 120 to 140 locations. Operating income on a full-year basis was \$534.1 million, an increase of 5.4% compared to 2008.

United States

The U.S. segment increased same-store sales by 2.1% in the fourth quarter, outpacing the majority of restaurant companies that have reported U.S. same-store sales for this time period. Cold Stone Creamery® co-branded locations continued to contribute significantly to same-store sales growth this quarter. Promotional, marketing and menu initiatives also helped our sales performance, which has carried into the first quarter. A total of 7 locations were opened in the fourth quarter, including 2 non-standard locations.

U.S. segment operating income increased to \$1.2 million, representing the third consecutive quarter of positive earnings contributions. Operating income growth benefited from the previous closure in 2008 of underperforming restaurants, higher systemwide sales, and lower general and administrative costs. These factors were partially offset by lower franchise fees during the quarter.

On a full-year basis, same-store sales growth in the U.S increased 3.2%, surpassing our targeted range of 0% to 2% growth. A total of 45 sites were opened in the U.S. during 2009, compared to our target of 30 to 40 restaurant locations. Full-year operating income increased to \$4.8 million in 2009, significantly exceeding our target of break-even segment operating income.

Corporate Developments

Board increases dividend payout range and declares dividend payment of \$0.13 per share

The Board of Directors has approved a change to the Company's long-term targeted dividend payout range, reflecting confidence in our future growth and our strong cash flow position. Effective immediately, our targeted dividend payout range is 30% to 35% of prior year, normalized annual net earnings each year, and we plan to focus initially at the lower end of the range. The previous targeted range was 20% to 25% of prior year, normalized annual net earnings.

Coinciding with this change in 2010, the Board has declared a quarterly dividend of \$0.13 per share payable on March 23rd, 2010 to shareholders of record as of March 8th, 2010, representing an increase of 30% from previous dividend. Dividends are declared and paid in Canadian dollars to all shareholders with Canadian resident addresses. For U.S. shareholders, dividends paid will be converted to U.S. dollars based on prevailing exchange rates at the time of conversion by Tim Hortons for registered shareholders and by Clearing and Depository Services Inc. for beneficial shareholders.

New \$200 million share repurchase program announced

The Board approved the commencement of a new \$200 million share repurchase program. The Company expects to complete its current program by March 1, 2010, after which the new plan will begin. Under terms of the new \$200 million program, the Company is authorized to purchase up to \$200 million in common shares, not to exceed the regulatory maximum of 5% of the outstanding common shares at the time of regulatory approval.

“Our confidence in future growth and proven capacity to generate strong free cash flow positions us well to continue our number one priority of funding our business growth investment needs while still returning value to shareholders in the form of increased dividends and a new share repurchase program,” said Cynthia Devine, chief financial officer.

Consistent with the previous program, shares will be repurchased through a combination of a 10b5-1, or automatic trading plan, and in accordance with management’s discretion considering regulatory requirements, and market, cost and other considerations. Repurchases will be made by Tim Hortons on either the Toronto Stock Exchange or the New York Stock Exchange. There can be no assurance as to the precise number of shares that will be repurchased under the share repurchase program, or the aggregate dollar amount of the shares purchased. Tim Hortons may discontinue purchases at any time, subject to compliance with applicable regulatory requirements. Shares purchased pursuant to the share repurchase program will be cancelled.

Investor Conference and 2010 Outlook

Tim Hortons will broadcast our investor conference on March 5th, 2010 over the internet starting at 8:30 a.m. (Eastern Time). The live webcast will be available at www.timhortons-invest.com under the Events and Presentations tab. We plan to announce our 2010 outlook at the investor conference in parallel with our overall strategic plan and growth initiatives.

Annual Meeting of Shareholders

The Board of Directors has set a record date of March 23rd, 2010 for the annual meeting of shareholders. The meeting will be held on Friday, May 14th at 10:30a.m. Eastern Time at the School of Hospitality Management, Ryerson University, 55 Dundas Street West, 7th Floor Auditorium in Toronto, Ontario.

Disclosure on Non-GAAP Financial Measure

Adjusted operating income is a non-GAAP measure, which does not have a standardized meaning prescribed by U.S. GAAP, and may not be comparable to similar measures presented by other publicly-traded companies. Therefore, adjusted operating income should not be construed as an alternative to other financial measures determined in accordance with U.S. GAAP. Presentation of this non-GAAP measure is made with operating income, the most directly comparable U.S. GAAP measure. Management believes this pro forma adjusted information is important for comparison purposes to prior periods and for purposes of evaluating the Company’s operating earnings performance compared to our target for 2009, which did not include the impact of the excluded items. The Company evaluates its business performance and trends excluding amounts related to such items. Therefore, this measure provides a more consistent view of management’s perspectives on underlying performance and is more relevant for comparison purposes between periods than the closest equivalent U.S. GAAP measure.

Table 1 Pro forma: Reconciliation of adjusted operating income to U.S. GAAP

	Q4 2009	Q4 2008	% Change	Full Year 2009	Full Year 2008	% Change
Reported Operating Income*	\$139.4	\$108.8	28.1%	\$ 495.4	\$ 446.3	11.0%
Add: Public company reorganization costs	—			7.3		N/M
Add: Asset impairment and related closure costs	—	21.3	N/M	—	21.3	N/M
Adjusted Operating Income*	\$139.4	\$130.1	7.2%	\$ 502.7	\$ 467.6	7.5%

(\$ in millions, all numbers rounded.) N/M – Not Meaningful

* Operating Income and Adjusted Operating Income incorporate adoption of SFAS 160 – Noncontrolling Interests in Consolidated Financial Statements.

Tim Hortons conference call today at 10:30 a.m. (ET) Thursday, February 25th, 2010

Tim Hortons will host a conference call today to discuss the fourth quarter and year end results, scheduled to begin at 10:30 a.m. (ET). The dial-in number is (416) 641-6712 or 1(800) 354-6885. No access code is required. A simultaneous web cast will be available at www.timhortons-invest.com. A presentation supporting the call will be available at this web site under the Events and Presentations section. The call will be archived at this site for a period of one year and will also be available under the Events and Presentations section. A replay of the call will be available for a period of one week and can be accessed at (416) 626-4100 or 1 (800) 558-5253. The call replay reservation number is 21458576.

Safe Harbor Statement

Certain information in this news release, particularly information regarding future economic performance, finances, and plans, expectations and objectives of management, constitute forward-looking information within the meaning of Canadian securities laws and forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We refer to all of these as forward-looking statements. Various factors including competition in the quick service segment of the food service industry, general economic conditions and others described as “risk factors” in the Company’s 2008 Annual Report on Form 10-K, filed February 26, 2009, and our Form 10-Q filed on November 5th, 2009, could affect the Company’s actual results and cause such results to differ materially from those expressed in forward-looking statements. As such, readers are cautioned not to place undue reliance on forward-looking statements contained in this news release, which speak only as of the date hereof. Forward-looking statements are based on a number of assumptions which may prove to be incorrect, including, but not limited to, assumptions about: the absence of a material increase in competition within the quick service restaurant segment of the food service industry; the absence of an adverse event or condition that damages our strong brand position and reputation; continuing positive working relationships with the majority of the Company’s franchisees; there being no significant change in the Company’s ability to comply with current or future regulatory requirements; the absence of any material adverse effects arising as a result of litigation; and general worldwide economic conditions. We are presenting this information for the purpose of informing you of management’s current expectations regarding these matters, and this information may not be appropriate for any other purpose.

We assume no obligation to update or alter any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law. Please review the Company's Safe Harbor Statement at www.timhortons.com/en/about/safeharbor.html.

⁽⁵⁾ Total systemwide sales growth includes restaurant level sales at both Company and Franchise restaurants. Approximately 99.5% of our consolidated system is franchised as at January 3rd, 2010. Systemwide sales growth is determined using a constant exchange rate, where noted, to exclude the effects of foreign currency translation. U.S. dollar sales are converted to Canadian dollar amounts using the average exchange rate of the base year for the period covered. For the fourth quarter of 2009, systemwide sales growth on a constant currency basis was up 13.4% compared to the fourth quarter of 2008. Systemwide sales are important to understanding our business performance as they impact our franchise royalties and rental income, as well as our distribution income. Changes in systemwide sales are driven by changes in average same-store sales and changes in the number of systemwide restaurants, and in the fourth quarter of 2009, by the extra week of operations.

Tim Hortons Inc. Overview

Tim Hortons is the fourth largest publicly-traded restaurant chain in North America based on market capitalization, and the largest in Canada. Operating in the quick service segment of the restaurant industry, Tim Hortons appeals to a broad range of consumer tastes, with a menu that includes premium coffee, flavored cappuccinos, specialty teas, home-style soups, fresh sandwiches, wraps, hot breakfast sandwiches and fresh baked goods, including our trademark donuts. As of January 3rd, 2010, Tim Hortons had 3,578 systemwide restaurants, including 3,015 in Canada and 563 in the United States. More information about the Company is available at www.timhortons.com.

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(In thousands of Canadian dollars, except share and per share data)
(Unaudited)

	Fourth quarter ended		\$ Change	% Change
	January 3, 2010	December 28, 2008		
REVENUES				
Sales	\$ 409,423	\$ 372,055	\$ 37,368	10.0%
Franchise revenues:				
Rents and royalties	179,177	157,230	21,947	14.0%
Franchise fees	26,714	34,404	(7,690)	(22.4%)
	<u>205,891</u>	<u>191,634</u>	<u>14,257</u>	<u>7.4%</u>
TOTAL REVENUES	<u>615,314</u>	<u>563,689</u>	<u>51,625</u>	<u>9.2%</u>
COSTS AND EXPENSES				
Cost of sales	362,357	322,558	39,799	12.3%
Operating expenses	63,205	58,378	4,827	8.3%
Franchise fee costs	25,756	29,458	(3,702)	(12.6%)
General and administrative expenses	37,206	33,850	3,356	9.9%
Equity (income)	(9,999)	(10,490)	491	(4.7%)
Asset impairment and related closure costs	—	21,266	(21,266)	N/M
Other (income), net	(2,644)	(174)	(2,470)	N/M
TOTAL COSTS AND EXPENSES, NET	<u>475,881</u>	<u>454,846</u>	<u>21,035</u>	<u>4.6%</u>
OPERATING INCOME	139,433	108,843	30,590	28.1%
Interest (expense)	(5,603)	(5,950)	347	(5.8%)
Interest income	894	906	(12)	(1.3%)
INCOME BEFORE INCOME TAXES	134,724	103,799	30,925	29.8%
INCOME TAXES	43,345	33,890	9,455	27.9%
Net Income	91,379	69,909	21,470	30.7%
Net income attributable to noncontrolling interests	390	782	(392)	(50.1%)
NET INCOME ATTRIBUTABLE TO TIM HORTONS INC.	<u>\$ 90,989</u>	<u>\$ 69,127</u>	<u>\$ 21,862</u>	<u>31.6%</u>
Basic earnings per common share attributable to Tim Hortons Inc.	<u>\$ 0.51</u>	<u>\$ 0.38</u>	<u>\$ 0.13</u>	<u>32.9%</u>
Diluted earnings per common share attributable to Tim Hortons Inc.	<u>\$ 0.51</u>	<u>\$ 0.38</u>	<u>\$ 0.13</u>	<u>32.9%</u>
Weighted average number of common shares outstanding— Basic (in thousands)	<u>179,570</u>	<u>181,261</u>	<u>(1,692)</u>	<u>(0.9%)</u>
Weighted average number of common shares outstanding— Diluted (in thousands)	<u>179,713</u>	<u>181,443</u>	<u>(1,730)</u>	<u>(1.0%)</u>
Dividend per common share	<u>\$ 0.10</u>	<u>\$ 0.09</u>	<u>\$ 0.01</u>	

N/M—not meaningful
(all numbers rounded)

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(In thousands of Canadian dollars, except share and per share data)
(Unaudited)

	Year ended		\$ Change	% Change
	January 3, 2010	December 28, 2008		
REVENUES				
Sales	\$ 1,494,196	\$ 1,348,015	\$146,181	10.8%
Franchise revenues:				
Rents and royalties	657,909	601,870	56,039	9.3%
Franchise fees	90,033	93,808	(3,775)	(4.0%)
	<u>747,942</u>	<u>695,678</u>	<u>52,264</u>	<u>7.5%</u>
TOTAL REVENUES	<u>2,242,138</u>	<u>2,043,693</u>	<u>198,445</u>	<u>9.7%</u>
COSTS AND EXPENSES				
Cost of sales	1,318,576	1,180,998	137,578	11.6%
Operating expenses	238,791	216,605	22,186	10.2%
Franchise fee costs	86,903	87,486	(583)	(0.7%)
General and administrative expenses	141,739	130,846	10,893	8.3%
Equity (income)	(35,963)	(37,282)	1,319	(3.5%)
Asset impairment and related closure costs	—	21,266	(21,266)	N/M
Other (income), net	(3,319)	(2,564)	(755)	N/M
TOTAL COSTS AND EXPENSES, NET	<u>1,746,727</u>	<u>1,597,355</u>	<u>149,372</u>	<u>9.4%</u>
OPERATING INCOME	495,411	446,338	49,073	11.0%
Interest (expense)	(21,220)	(24,558)	3,338	(13.6%)
Interest income	1,950	4,926	(2,976)	N/M
INCOME BEFORE INCOME TAXES	476,141	426,706	49,435	11.6%
INCOME TAXES	178,263	139,812	38,451	27.5%
Net Income	297,878	286,894	10,984	3.8%
Net income attributable to noncontrolling interests	1,511	2,216	(705)	(31.8%)
NET INCOME ATTRIBUTABLE TO TIM HORTONS INC.	<u>\$ 296,367</u>	<u>\$ 284,678</u>	<u>\$ 11,689</u>	<u>4.1%</u>
Basic earnings per common share attributable to Tim Hortons Inc.	<u>\$ 1.64</u>	<u>\$ 1.55</u>	<u>\$ 0.09</u>	<u>5.7%</u>
Diluted earnings per common share attributable to Tim Hortons Inc.	<u>\$ 1.64</u>	<u>\$ 1.55</u>	<u>\$ 0.09</u>	<u>5.8%</u>
Weighted average number of common shares outstanding—				
Basic (in thousands)	<u>180,477</u>	<u>183,298</u>	<u>(2,821)</u>	<u>(1.5%)</u>
Weighted average number of common shares outstanding—				
Diluted (in thousands)	<u>180,609</u>	<u>183,492</u>	<u>(2,884)</u>	<u>(1.6%)</u>
Dividend per common share	<u>\$ 0.40</u>	<u>\$ 0.36</u>	<u>\$ 0.04</u>	

N/M—not meaningful
(all numbers rounded)

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(In thousands of Canadian dollars)

	As at	
	January 3, 2010	December 28, 2008
	(Unaudited)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 103,267	\$ 101,636
Restricted cash and cash equivalents	60,629	62,329
Restricted investments	20,186	—
Accounts receivable, net	170,757	159,505
Notes receivable, net	38,609	22,615
Deferred income taxes	3,388	19,760
Inventories and other, net	68,289	71,505
Advertising fund restricted assets	26,681	27,684
Total current assets	491,806	465,034
Property and equipment, net	1,340,757	1,332,852
Notes receivable, net	9,782	17,645
Deferred income taxes	8,919	29,285
Intangible assets, net	6,034	2,606
Equity investments	120,939	132,364
Other assets	18,416	12,841
Total assets	<u>\$1,996,653</u>	<u>\$1,992,627</u>

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(In thousands of Canadian dollars)

	As at	
	January 3, 2010	December 28, 2008
	(Unaudited)	
LIABILITIES AND EQUITY		
Current liabilities		
Accounts payable	\$ 129,563	\$ 157,210
Accrued liabilities:		
Salaries and wages	20,324	18,492
Taxes	25,220	25,605
Other	112,173	110,518
Deferred taxes	376	—
Advertising fund restricted liabilities	43,944	47,544
Current portion of long-term obligations	7,642	6,691
Total current liabilities	339,242	366,060
Long-term obligations		
Term debt	335,995	332,506
Advertising fund restricted debt	415	6,929
Capital leases	67,156	59,052
Deferred income taxes	4,603	13,604
Other long-term liabilities	78,304	72,467
Total long-term obligations	486,473	484,558
Equity		
Equity of Tim Hortons Inc.		
Common shares		
Authorized: unlimited shares		
Issued: 177,318,614 shares	502,872	—
Common stock (US\$0.001 par value per share),		
Authorized: nil and 1,000,000,000 shares, respectively		
Issued: nil and 193,302,977 shares, respectively	—	289
Capital in excess of par value	—	929,102
Treasury stock, at cost: nil and 11,754,201 shares, respectively	—	(399,314)
Common stock held in trust, at cost: 278,500 and 358,186 shares, respectively	(9,437)	(12,287)
Retained earnings	796,235	677,550
Accumulated other comprehensive loss	(120,626)	(54,936)
Total equity of Tim Hortons Inc.	1,169,044	1,140,404
Noncontrolling interests	1,894	1,605
Total equity	1,170,938	1,142,009
Total liabilities and equity	\$1,996,653	\$1,992,627

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands of Canadian dollars)

	Year ended	
	January 3, 2010	December 28, 2008
	(Unaudited)	
CASH FLOWS PROVIDED FROM (USED IN) OPERATING ACTIVITIES		
Net income	\$ 297,878	\$ 286,894
Net income attributable to noncontrolling interests	(1,511)	(2,216)
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	101,447	91,278
Asset impairment and related closure costs	—	21,266
Stock-based compensation expense	8,869	9,630
Equity income, net of cash dividends	11,397	4,519
Deferred income taxes	25,342	(13,714)
Changes in operating assets and liabilities		
Restricted cash and cash equivalents	789	(23,820)
Accounts and notes receivable	(13,692)	(51,235)
Inventories and other	1,012	(3,708)
Accounts payable and accrued liabilities	(19,726)	22,723
Other, net	3,846	14,398
Net cash provided from operating activities	<u>415,651</u>	<u>356,015</u>
CASH FLOWS (USED IN) PROVIDED FROM INVESTING ACTIVITIES		
Capital expenditures	(157,971)	(174,247)
Purchase of restricted investments	(20,136)	(11,881)
Proceeds from sale of restricted investments	—	12,000
Principal payments on notes receivable	2,821	3,939
Other investing activities	(22,540)	(13,418)
Net cash used in investing activities	<u>(197,826)</u>	<u>(183,607)</u>
CASH FLOWS (USED IN) PROVIDED FROM FINANCING ACTIVITIES		
Purchase of common shares	(113,401)	—
Purchase of treasury stock	(16,701)	(165,258)
Dividend payments	(72,506)	(66,086)
Purchase of common shares/stock held in trust	(713)	(3,842)
Purchase of common shares/stock for settlement of restricted stock units	(477)	(226)
Proceeds from issuance of debt, net of issuance costs	3,507	3,796
Principal payments on other long-term debt obligations	(6,582)	(7,376)
Net cash used in financing activities	<u>(206,873)</u>	<u>(238,992)</u>
Effect of exchange rate changes on cash	<u>(9,321)</u>	<u>10,618</u>
Increase (decrease) in cash and cash equivalents	1,631	(55,966)
Cash and cash equivalents at beginning of year	<u>101,636</u>	<u>157,602</u>
Cash and cash equivalents at end of year	<u>\$ 103,267</u>	<u>\$ 101,636</u>

TIM HORTONS INC. AND SUBSIDIARIES

SEGMENT REPORTING
(In thousands of Canadian dollars)
(Unaudited)

	Fourth Quarter ended			
	January 3, 2010	% of Total	December 28, 2008	% of Total
REVENUES				
Canada	\$ 539,020	87.6%	\$ 483,887	85.8%
U.S.	42,699	6.9%	46,234	8.2%
Total reportable segments	581,719	94.5%	530,121	94.0%
Noncontrolling interests—Non-owned consolidated restaurants	33,595	5.5%	33,568	6.0%
Total	<u>\$ 615,314</u>	<u>100.0%</u>	<u>\$ 563,689</u>	<u>100.0%</u>
SEGMENT OPERATING INCOME (LOSS)				
Canada	\$ 147,005	99.2%	\$ 137,146	118.4%
U.S.	1,184	0.8%	(21,300)	(18.4)%
Reportable Segment Operating Income	148,189	100.0%	115,846	100.0%
Noncontrolling interests—Non-owned consolidated restaurants	449		978	
Corporate Charges	(9,205)		(7,981)	
Consolidated Operating Income	139,433		108,843	
Interest, net	(4,709)		(5,044)	
Income taxes	(43,345)		(33,890)	
Net Income	91,379		69,909	
Net Income attributable to noncontrolling interests	390		782	
Net Income attributable to Tim Hortons Inc.	<u>\$ 90,989</u>		<u>\$ 69,127</u>	

	Year ended			
	January 3, 2010	% of Total	December 28, 2008	% of Total
REVENUES				
Canada	\$ 1,944,673	86.7%	\$ 1,764,869	86.4%
U.S.	168,216	7.5%	142,874	7.0%
Total reportable segments	2,112,889	94.2%	1,907,743	93.3%
Noncontrolling interests—Non-owned consolidated restaurants	129,249	5.8%	135,950	6.7%
Total	<u>\$ 2,242,138</u>	<u>100.0%</u>	<u>\$ 2,043,693</u>	<u>100.0%</u>
SEGMENT OPERATING INCOME (LOSS)				
Canada	\$ 534,131	99.1%	\$ 507,006	105.5%
U.S.	4,840	0.9%	(26,488)	(5.5)%
Reportable Segment Operating Income	538,971	100.0%	480,518	100.0%
Noncontrolling interests—Non-owned consolidated restaurants	1,732		2,772	
Corporate Charges	(45,292)		(36,952)	
Consolidated Operating Income	495,411		446,338	
Interest, net	(19,270)		(19,632)	
Income taxes	(178,263)		(139,812)	
Net Income	297,878		286,894	
Net Income attributable to noncontrolling interests	1,511		2,216	
Net Income attributable to Tim Hortons Inc.	<u>\$ 296,367</u>		<u>\$ 284,678</u>	

	Fourth Quarter ended			
	January 3, 2010	December 28, 2008	\$ Change	% Change
<i>Sales is comprised of:</i>				
Distribution sales	\$ 370,209	\$ 331,770	\$ 38,439	11.6%
Company-operated restaurant sales	5,619	6,717	(1,098)	(16.3)%
Sales from non-owned consolidated restaurants	33,595	33,568	27	0.1%

	<u>\$ 409,423</u>	<u>\$ 372,055</u>	<u>\$ 37,368</u>	<u>10.0%</u>
--	-------------------	-------------------	------------------	--------------

	<u>Year ended</u>			
	<u>January 3, 2010</u>	<u>December 28, 2008</u>	<u>\$ Change</u>	<u>% Change</u>

Sales is comprised of:

Distribution sales	\$ 1,340,711	\$ 1,173,738	\$ 166,973	14.2%
Company-operated restaurant sales	24,236	38,327	(14,091)	(36.8)%
Sales from non-owned consolidated restaurants	129,249	135,950	(6,701)	(4.9)%
	<u>\$ 1,494,196</u>	<u>\$ 1,348,015</u>	<u>\$ 146,181</u>	<u>10.8%</u>

TIM HORTONS INC. AND SUBSIDIARIES
SYSTEMWIDE RESTAURANT COUNT

	As of <u>January 3, 2010</u>	As of <u>December 28, 2008</u>	<u>Increase/ (Decrease) From Year End</u>
Tim Hortons			
Canada			
Company-operated	13	15	(2)
Franchised	<u>3,002</u>	<u>2,902</u>	<u>100</u>
Total	3,015	2,917	98
<i>% Franchised</i>	99.6 %	99.5 %	
U.S.			
Company-operated	5	19	(14)
Franchised	<u>558</u>	<u>501</u>	<u>57</u>
Total	563	520	43
<i>% Franchised</i>	99.1 %	96.3 %	
Total Tim Hortons			
Company-operated	18	34	(16)
Franchised	<u>3,560</u>	<u>3,403</u>	<u>157</u>
Total	<u>3,578</u>	<u>3,437</u>	<u>141</u>
<i>% Franchised</i>	99.5 %	99.0 %	

TIM HORTONS INC. AND SUBSIDIARIES

Income Statement Definitions

Sales	Primarily includes sales of products, supplies and restaurant equipment (except for initial equipment packages sold to franchisees as part of the establishment of their restaurant's business—see "Franchise Fees") that are shipped directly from our warehouses or by third party distributors to the restaurants, which we include in distribution sales. Sales include canned coffee sales through the grocery channel. Sales also include sales from Company-operated restaurants and sales from certain non-owned restaurants that are consolidated in accordance with ASC 810 (formerly FIN 46R).
Rents and Royalties	Includes franchisee royalties and rental revenues.
Franchise Fees	Includes the sales revenue from initial equipment packages, as well as fees for various costs and expenses related to establishing a franchisee's business.
Cost of Sales	Includes costs associated with our distribution business, including cost of goods, direct labour and depreciation, as well as the cost of goods delivered by third-party distributors to the restaurants, and for canned coffee sold through grocery stores. Cost of sales also includes food, paper and labour costs for Company-operated restaurants and certain non-owned restaurants that are consolidated in accordance with ASC 810 (formerly FIN 46R).
Operating Expenses	Includes rent expense related to properties leased to franchisees and other property-related costs (including depreciation).
Franchise fee costs	Includes costs of equipment sold to franchisees as part of the commencement of their restaurant business, as well as training and other costs necessary to ensure a successful restaurant opening.
General and Administrative	Includes costs that cannot be directly related to generating revenue, including expenses associated with our corporate and administrative functions, and depreciation of office equipment, the majority of our information technology systems, and head office real estate.
Equity Income	Includes income from equity investments in joint ventures and other minority investments over which we exercise significant influence. Equity income from these investments is considered to be an integrated part of our business operations and is, therefore, included in operating income. Income amounts are shown as reductions to total costs and expenses.
Asset Impairment and related closure costs	Represents non-cash charges relating to the impairment of long-lived assets. It also includes costs related to restaurant closures made outside of the normal course of operations as part of the southern New England restaurant closures in the fourth quarter of 2008.
Other (Income), net	Includes expenses (income) that are not directly derived from the Company's primary businesses. Items include foreign currency adjustments, gains and losses on asset sales, and other asset write-offs.
Noncontrolling interests	Represents certain non-owned restaurants that the Company is required to consolidate under ASC 810 (formerly FIN 46R).
Comprehensive Income	Represents the change in our net assets during the reporting period from transactions and other events and circumstances from non-owner sources. It includes net income and other comprehensive income such as foreign currency translation adjustments and the impact of cash flow hedges.