

FOR IMMEDIATE RELEASE
(All amounts in Canadian dollars)



Tim Hortons Inc. Announces 2008 First Quarter Results Operating income increases 2.4% to \$96.5 million for the quarter

Financial & Sales Highlights

First Quarter Ended	March 30, 2008	April 1, 2007	% Change
Revenues	\$ 460.3	\$ 424.6	8.4%
Operating Income	\$ 96.5	\$ 94.2	2.4%
Effective Tax Rate	32.9%	34.6%	
Net Income	\$ 61.8	\$ 59.3	4.3%
Diluted Earnings Per Share	\$ 0.33	\$ 0.31	7.0%
Fully Diluted Shares	185.8	190.6	(2.5)%

(\$ in millions except EPS. Fully diluted shares in millions. All numbers rounded)

Same-Store Sales	Q1 2008	Q1 2007
Canada	3.5%	6.3%
United States	1.0%	4.0%

Same-store sales calculation methodology includes restaurants beginning the 13th month after opening.

As of March 30, 2008, 99.2% of the Company's restaurants in Canada and 90.0% of the U.S. restaurants were franchised.

Highlights

- First quarter systemwide sales⁽¹⁾ increased 7.2%
- Operating income increased to \$96.5 million, up 2.4%: higher revenues partially offset by lower franchise resales and lower equity income
- 25 restaurants opened
- Board declares quarterly dividend of \$0.09 per share
- 1.5 million shares purchased as part of the share repurchase program

OAKVILLE, ONTARIO, (April 30, 2008): Tim Hortons Inc. (NYSE:THI, TSX: THI) today announced its results for the first quarter ended March 30, 2008.

Systemwide sales⁽¹⁾, which includes sales from Company-operated and Franchise restaurants, grew 7.2% in the quarter. Same-store sales increased 3.5% in Canada and 1.0% in the U.S. in the first quarter. Total revenues were \$460.3 million, up 8.4% compared to \$424.6 million in the same period last year. Net income was \$61.8 million in the first quarter, an increase of 4.3% compared to \$59.3 million last year. Earnings per diluted share were \$0.33, an increase of 7.0% compared to \$0.31 in the first quarter of 2007.

"Our strong promotional and menu programs during the quarter helped overcome the significant impact of unprecedented snowfalls in key markets, the introduction of a new statutory holiday in the provinces of Ontario and Manitoba, and the timing of Easter in 2008 compared to 2007," said Don Schroeder, President and CEO. "Our first quarter performance was below our full-year targets but we expected a challenging quarter and have continued confidence in our ability to meet our sales growth targets for the full year," added Schroeder.

Consolidated Performance

During the quarter, a total of 25 restaurants were opened compared to 21 in the first quarter of last year.

In the first quarter the company introduced the Bagel B.E.L.T. breakfast sandwich in Canada, and promoted Toasted Almond Flavor Shots, Tuscan Vegetable Soup and larger size Gourmet Cookies. The Company also began its highly popular Roll Up the Rim to Win[®] contest on February 25, 2008, offering customers the chance to win millions in prizes including 35 Toyota Matrix XR AWD cars, 100 Bayliner Boats and 5,000 Garmin Navigation Devices, as well as \$50 TimCards and food prizes. In addition to these activities, the Canadian segment benefited from pricing which contributed approximately 2.5% to same-store sales growth of 3.5% for the quarter. There was no pricing impact on U.S. same-store sales growth of 1.0% for the quarter.

Total revenues were \$460.3 million in the first quarter, an increase of 8.4% compared to \$424.6 million in the comparable period of 2007. Sales, the largest component of revenues, consisting primarily of distribution sales, grew by 10.1% to \$306.5 million compared to \$278.4 million in the same quarter last year. There were 26 fewer corporate stores in the first quarter compared to a year ago, offset in part by a higher number of stores consolidated under FIN 46R. Rent and royalties grew 6.8% to \$135.9 million compared to \$127.2 million last year, consistent with systemwide sales growth, and were offset in part by increased relief in the U.S. segment. Franchise fees, based primarily on restaurant openings and resales, decreased 5.7% to \$17.9 million compared to \$19.0 million in the first quarter last year due to lower revenues mainly from resales and replacements year-over-year.

Cost of sales grew 10.1% in the first quarter compared to the same period last year. Increased cost of sales reflects systemwide sales growth, higher distribution costs and more stores consolidated under FIN 46R than in the comparable period, offset in part by a lower number of corporate stores. Operating expenses increased 6.0% in the quarter compared to the first quarter of 2007.

Franchise fee costs increased 11.4% in the first quarter compared to the same period last year. Higher costs were due to a larger number of unit sales compared to last year, more renovations with higher equipment costs and increased franchise support costs.

General and administrative costs rose 7.4% in the first quarter over the comparable period of 2007, which was lower than revenue growth. Equity income was \$7.4 million, down 24.7% from \$9.8 million in the first quarter of 2007, due to a tax benefit in 2007 that did not recur, a product supply issue, as well as commissioning costs for a new pastry line installed at the Company's joint venture Maidstone Bakeries. This new pastry line will supply restaurants with high quality European pastries including danish, croissants and puff pastry.

First quarter operating income was \$96.5 million, an increase of 2.4% compared to \$94.2 million for the same period in 2007. Increased revenues from higher same-store sales and number of restaurants, and a reduced loss in the U.S. segment positively impacted operating income but were in large part offset by lower franchise fees due to a fewer number of resales and lower equity income.

Net interest expense was higher in the first quarter, increasing to \$4.4 million compared to \$3.6 million in the first quarter of 2007. The higher expense is due primarily to higher interest on capital leases and external debt.

In the first quarter net income was \$61.8 million, up 4.3% from \$59.3 million in 2007. A lower effective tax rate during the quarter of 32.9% compared to 34.6% in the first quarter of 2007 positively contributed to net income growth, offset in part by higher interest expense.

Diluted earnings per share (EPS) were \$0.33 compared to \$0.31 in the first quarter last year. EPS growth of 7.0% reflects higher net income and lower weighted average shares outstanding in the quarter, which decreased 2.5% to 185.8 million shares due to the Company's share repurchase program.

Segmented Performance

In the Canadian segment, same-store sales for the first quarter were up 3.5%. Growth in the first two months of the quarter was considerably stronger than March, which was impacted by the timing of Easter compared to 2007 and by significant snowfall in key markets. New statutory holidays in the quarter in the provinces of Ontario and Manitoba also impacted sales growth. The timing of Easter and the new statutory holidays had an estimated same-store sales impact of up to 1%. Previous price increases contributed approximately 2.5% to same-store sales growth.

Segment margins in Canada were down somewhat in the quarter due to lower franchise fee income and lower equity income. The Canadian segment had operating income of \$106.5 million for the quarter. A total of 22 restaurants were opened in Canada during the quarter.

In the U.S. segment, same-store sales increased 1.0% during the quarter. Heavy snowfalls in the Midwest and Northeast U.S. also negatively impacted our U.S. segment as did the timing of the Easter holiday. Pricing did not contribute to same-store sales growth in the quarter.

The U.S. business had a loss of \$2.9 million in the quarter, a significant reduction from the comparable period of 2007. The lower U.S. operating loss was a result of two factors, which were improved performance at our coffee roasting facility and the positive impact of foreign exchange translation in the quarter. Three restaurants were opened in the U.S. during the quarter. The 15 new self-serve kiosks opened in December in U.S. Shell[®] stations received positive customer response in the first quarter. These kiosks leverage the successful platform in our expanding Irish and U.K. licensed business, which at the end of the first quarter had 168 locations.

Executive Structure Strengthened and Streamlined

Coinciding with this earnings release, the Company has separately announced changes to its executive structure to both strengthen and streamline executive oversight of key business operations. In addition, certain employees are leaving the organization under various retirement arrangements. A restructuring charge of approximately \$3.8 million will be taken in the second quarter, to implement the changes to the executive structure, which is expected to result in future annualized savings of approximately \$1.5 million. Our 2008 operating income target of 10% growth excludes this one-time charge. Please refer to the news release issued in parallel with this earnings release for additional information.

\$200 million share repurchase program activities

The Company spent \$51.4 million to purchase a total of approximately 1.5 million shares as part of its 2007-2008 share repurchase program to return value to shareholders.

Board declares dividend payment of \$0.09 per share

The Board of Directors has declared a quarterly dividend of \$0.09 per share payable on June 13th, 2008 to shareholders of record as of May 30th, 2008. The Company's current dividend policy is to pay a total of 20-25% of prior year, normalized annual net earnings in dividends each year.

Dividends are paid in Canadian dollars to all shareholders with Canadian resident addresses whose shares are registered with Computershare (the Company's transfer agent). For all other shareholders, including all shareholders who hold their shares indirectly (i.e., through their broker) and regardless of country of residence, the dividend will be converted to U.S. dollars on June 6th, 2008 at the daily noon rate established by the Bank of Canada and paid in U.S. dollars on June 13th, 2008.

Tim Hortons to host conference call at 2:30 p.m. today, May 1st, 2008

Tim Hortons will host a conference call beginning at 2:30 p.m. Eastern Daylight Time (EDT) on Thursday May 1st, 2008. Investors and the public may listen to the conference call in either one of the following ways: by phone, the dial-in number is (647) 427-3420 or 1-888-300-0053. No access code is required. Alternatively, a simultaneous webcast of the conference call will be available at www.timhortons.com. A replay of the call will be available for one year at our web-site under the "audio archives" tab under the "Investor Information" section, and can be accessed at 1-888-567-0782, enter passcode: 43574174. A slide presentation will be available to coincide with the conference call, and can be accessed at www.timhortons.com under the investor information section, by clicking on the "Presentations" tab.

Annual Meeting of Shareholders

Tim Hortons Inc. will host its Annual Meeting of Shareholders on May 2nd, 2008 at The Design Exchange at 234 Bay Street, Toronto, Ontario, Canada, beginning at 10:30 a.m. EST. A live webcast of the event will be available under the "Investor Information" section at www.timhortons.com under the "Event Calendar". A slide presentation will be available to coincide with the meeting, and can be accessed at www.timhortons.com under the investor information section by clicking on the "Presentations" tab. The webcast will also be available for replay one year under the "Audio Archives" section.

Safe Harbor Statement

Certain information in this news release, particularly information regarding future economic performance and finances, and plans, expectations and objectives of management, is forward-looking. Factors set forth in the Company's Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995, including by reference the "risk factors" outlined in the Company's most recent Form 10-K filed February 26, 2008 in addition to other possible factors not listed or described in the Safe Harbor Statement, could affect the Company's actual results and cause such results to differ materially from those expressed in forward-looking statements. As such, readers are cautioned not to place undue reliance on forward-looking statements contained in this news release, which speak only as of the date hereof. Except as required by federal or provincial securities laws, the Company undertakes no obligation to publicly release any revisions to the forward looking statements contained in this release, or to update them to reflect events or circumstances occurring after the date of this release, or to reflect the occurrence of unanticipated events, even if new information, future events or other circumstances have made the forward-looking statements incorrect or misleading. Please review the Company's Safe Harbor Statement at <http://www.timhortons.com/safeharbor.html>.

(1) Total systemwide sales growth includes restaurant level sales at both Company and Franchise restaurants. Approximately 98.0% of our system is franchised as at March 30, 2008. Systemwide sales growth is determined using a constant exchange rate to exclude the effects of foreign currency translation. U.S. dollar sales are converted to Canadian dollar amounts using the average exchange rate of the base year for the period covered. For the first quarter of 2008, systemwide sales growth was up 7.2% compared to the first quarter of 2007. Systemwide sales impact our franchise royalties and rental income, as well as our distribution sales. Changes in systemwide sales are driven by changes in average same-store sales and changes in the number of systemwide restaurants.

Tim Hortons Inc. Overview

Tim Hortons is the fourth largest publicly-traded quick service restaurant chain in North America based on market capitalization, and the largest in Canada. Tim Hortons appeals to a broad range of consumer tastes, with a menu that includes premium coffee and donuts, flavored cappuccinos, specialty teas, home-style soups, fresh sandwiches and fresh baked goods. As of March 30, 2008, Tim Hortons had 3,238 systemwide restaurants, including 2,839 in Canada and 399 in the United States. More information about the Company is available at www.timhortons.com.

CONTACTS:

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TIM HORTONS INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands of Canadian dollars, except share and per share data)

	First Quarter Ended		\$ Change	% Change
	March 30, 2008	April 1, 2007		
	(Unaudited)			
REVENUES				
Sales	\$ 306,506	\$ 278,350	\$28,156	10.1%
Franchise revenues				
Rents and royalties	135,880	127,240	8,640	6.8%
Franchise fees	17,931	19,018	(1,087)	(5.7)%
	<u>153,811</u>	<u>146,258</u>	<u>7,553</u>	<u>5.2%</u>
TOTAL REVENUES	<u>460,317</u>	<u>424,608</u>	<u>35,709</u>	<u>8.4%</u>
COSTS AND EXPENSES				
Cost of sales	272,283	247,404	24,879	10.1%
Operating expenses	50,009	47,176	2,833	6.0%
Franchise fee costs	18,280	16,403	1,877	11.4%
General & administrative expenses	30,886	28,750	2,136	7.4%
Equity (income)	(7,362)	(9,777)	2,415	(24.7)%
Other (income) expense, net	(283)	447	(730)	N/M
TOTAL COSTS & EXPENSES, NET	<u>363,813</u>	<u>330,403</u>	<u>33,410</u>	<u>10.1%</u>
OPERATING INCOME	<u>96,504</u>	<u>94,205</u>	<u>2,299</u>	<u>2.4%</u>
Interest (expense)	(6,351)	(5,621)	(730)	13.0%
Interest income	1,990	1,996	(6)	(0.3)%
INCOME BEFORE INCOME TAXES	<u>92,143</u>	<u>90,580</u>	<u>1,563</u>	<u>1.7%</u>
INCOME TAXES	<u>30,323</u>	<u>31,319</u>	<u>(996)</u>	<u>(3.2)%</u>
NET INCOME	<u>\$ 61,820</u>	<u>\$ 59,261</u>	<u>\$ 2,559</u>	<u>4.3%</u>
Basic earnings per share of common stock	<u>\$ 0.33</u>	<u>\$ 0.31</u>	<u>\$ 0.02</u>	<u>7.1%</u>
Diluted earnings per share of common stock	<u>\$ 0.33</u>	<u>\$ 0.31</u>	<u>\$ 0.02</u>	<u>7.0%</u>
Basic shares of common stock (in thousands)	<u>185,515</u>	<u>190,383</u>	<u>(4,868)</u>	<u>(2.6)%</u>
Diluted shares of common stock (in thousands)	<u>185,811</u>	<u>190,563</u>	<u>(4,752)</u>	<u>(2.5)%</u>
Dividend per share of common stock	<u>\$ 0.09</u>	<u>\$ 0.07</u>	<u>\$ 0.02</u>	

N/M—not meaningful
(all numbers rounded)

TIM HORTONS INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands of Canadian dollars)

	March 30, 2008	December 30, 2007
	(Unaudited)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 77,541	\$ 157,602
Restricted cash	17,897	37,790
Accounts receivable, net	104,529	104,889
Notes receivable, net	13,178	10,824
Deferred income taxes	12,640	11,176
Inventories and other, net	61,107	60,281
Advertising fund restricted assets	20,952	20,256
	307,844	402,818
Property and equipment, net	1,218,075	1,203,259
Notes receivable, net	15,045	17,415
Deferred income taxes	23,198	23,501
Intangible assets, net	3,011	3,145
Equity investments	134,115	137,177
Other assets	9,879	9,816
	<u>\$1,711,167</u>	<u>\$1,797,131</u>

TIM HORTONS INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands of Canadian dollars)

	<u>March 30,</u> <u>2008</u>	<u>December 30,</u> <u>2007</u>
(Unaudited)		
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Accounts payable	\$ 100,139	\$ 133,412
Accrued liabilities:		
Salaries and wages	6,240	17,975
Taxes	14,352	34,522
Other	60,369	95,777
Advertising fund restricted liabilities	40,334	39,475
Current portion of long-term obligations	<u>5,902</u>	<u>6,137</u>
	<u>227,336</u>	<u>327,298</u>
Long-term obligations		
Term debt	328,370	327,956
Advertising fund restricted debt	12,024	14,351
Capital leases	<u>54,834</u>	<u>52,524</u>
	<u>395,228</u>	<u>394,831</u>
Deferred income taxes	15,218	16,295
Other long-term liabilities	60,922	56,624
Stockholders' equity		
Common stock, (US\$0.001 par value per share)		
Authorized: 1,000,000,000 shares		
Issued: 193,302,977 shares	289	289
Capital in excess of par value	932,644	931,084
Treasury stock, at cost: 8,219,926 and 6,750,052 shares, respectively	(286,554)	(235,155)
Common stock held in trust, at cost: 421,344 and 421,344 shares, respectively	(14,628)	(14,628)
Retained earnings	504,059	458,958
Accumulated other comprehensive income (loss):		
Cumulative translation adjustments and other	<u>(123,347)</u>	<u>(138,465)</u>
	<u>1,012,463</u>	<u>1,002,083</u>
	<u>\$1,711,167</u>	<u>\$1,797,131</u>

TIM HORTONS INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands of Canadian dollars)

	First Quarter Ended	
	<u>March 30, 2008</u>	<u>April 1, 2007</u>
	(Unaudited)	
NET CASH FLOWS PROVIDED FROM OPERATING ACTIVITIES	<u>\$ 18,473</u>	<u>\$ 1,769</u>
CASH FLOWS (USED IN) PROVIDED FROM INVESTING ACTIVITIES		
Capital expenditures	(32,511)	(38,525)
Principal payments on notes receivable	689	2,996
Other investing activities	(127)	(63)
Net cash used in investing activities	<u>(31,949)</u>	<u>(35,592)</u>
CASH FLOWS (USED IN) PROVIDED FROM FINANCING ACTIVITIES		
Purchase of treasury stock	(51,399)	(45,013)
Dividend payments	(16,719)	(13,338)
Purchase of common stock held in trust	—	(630)
Proceeds from issuance of debt, net of issuance costs	1,257	1,308
Principal payments on other long-term debt obligations	(1,271)	(1,351)
Net cash used in financing activities	<u>(68,132)</u>	<u>(59,024)</u>
Effect of exchange rate changes on cash	<u>1,547</u>	<u>(315)</u>
Decrease in cash and cash equivalents	<u>(80,061)</u>	<u>(93,162)</u>
Cash and cash equivalents at beginning of period	<u>157,602</u>	<u>176,083</u>
Cash and cash equivalents at end of period	<u>\$ 77,541</u>	<u>\$ 82,921</u>
Other data:		
Depreciation and amortization	<u>\$ 21,866</u>	<u>\$ 19,758</u>

TIM HORTONS INC. AND SUBSIDIARIES

SEGMENT REPORTING

(In thousands of Canadian dollars)

	First Quarter Ended			
	<u>March 30, 2008</u>	<u>% of Total</u>	<u>April 1, 2007</u>	<u>% of Total</u>
	(Unaudited)			
REVENUES				
Canada	\$ 426,488	92.7%	\$ 388,212	91.4%
U.S.	33,829	7.3%	36,396	8.6%
Total Revenues	<u>\$ 460,317</u>	<u>100.0%</u>	<u>\$ 424,608</u>	<u>100.0%</u>
SEGMENT OPERATING INCOME (LOSS)				
Canada	\$ 106,535	102.8%	\$ 106,684	104.0%
U.S.	(2,879)	(2.8)%	(4,118)	(4.0)%
Reportable Segment Operating Income	103,656	<u>100.0%</u>	102,566	<u>100.0%</u>
Corporate Charges	<u>(7,152)</u>		<u>(8,361)</u>	
Consolidated Operating Income	96,504		94,205	
Interest, net	(4,361)		(3,625)	
Income taxes	<u>(30,323)</u>		<u>(31,319)</u>	
Net Income	<u>\$ 61,820</u>		<u>\$ 59,261</u>	
	<u>March 30, 2008</u>	<u>April 1, 2007</u>	<u>\$ Change</u>	<u>% Change</u>
<i>Sales is comprised of:</i>				
Warehouse sales	\$ 264,705	\$ 235,335	\$ 29,370	12.5%
Company-operated restaurant sales	11,598	15,707	(4,109)	(26.2)%
Sales from restaurants consolidated under FIN46R	30,203	27,308	2,895	10.6%
	<u>\$ 306,506</u>	<u>\$ 278,350</u>	<u>\$ 28,156</u>	<u>10.1%</u>

TIM HORTONS INC. AND SUBSIDIARIES
SYSTEMWIDE RESTAURANT COUNT

	<u>As of March 30, 2008</u>	<u>As of December 30, 2007</u>	<u>Increase/ (Decrease) From Prior Quarter</u>	<u>As of April 1, 2007</u>	<u>Increase/ (Decrease) From Prior Year</u>
Tim Hortons					
Canada					
Company-operated	24	30	(6)	35	(11)
Franchise	<u>2,815</u>	<u>2,793</u>	<u>22</u>	<u>2,689</u>	<u>126</u>
	<u>2,839</u>	<u>2,823</u>	<u>16</u>	<u>2,724</u>	<u>115</u>
% Franchised	99.2%	98.9%		98.7%	
U.S.					
Company-operated	40	42	(2)	55	(15)
Franchise	<u>359</u>	<u>356</u>	<u>3</u>	<u>285</u>	<u>74</u>
	<u>399</u>	<u>398</u>	<u>1</u>	<u>340</u>	<u>59</u>
% Franchised	90.0%	89.4%		83.8%	
Total Tim Hortons					
Company-operated	64	72	(8)	90	(26)
Franchise	<u>3,174</u>	<u>3,149</u>	<u>25</u>	<u>2,974</u>	<u>200</u>
	<u>3,238</u>	<u>3,221</u>	<u>17</u>	<u>3,064</u>	<u>174</u>
% Franchised	98.0%	97.8%		97.1%	

TIM HORTONS INC. AND SUBSIDIARIES

Income Statement Definitions

Sales	Primarily includes sales of products, supplies and restaurant equipment (except for initial equipment packages sold to franchisees as part of the establishment of their restaurant's business—see "Franchise Fees") that are shipped directly from our warehouses or by third party distributors to the restaurants, which we refer to as warehouse or distribution sales. Sales include canned coffee sales through the grocery channel. Sales also include sales from Company-operated restaurants and sales from restaurants that are consolidated in accordance with FIN 46R.
Rents and Royalties	Includes franchisee royalties and rental revenues.
Franchise Fees	Includes the sales revenue from initial equipment packages, as well as fees related to establishing a franchisee's business.
Cost of Sales	Includes costs associated with our distribution business, including cost of goods, direct labour and depreciation, as well as the cost of goods delivered by third-party distributors to the restaurants, and for canned coffee sold through grocery stores. Cost of sales also includes food, paper and labour costs for Company-operated restaurants and restaurants that are consolidated in accordance with FIN 46R.
Operating Expenses	Includes rent expense related to properties leased to franchisees and other property-related costs (including depreciation).
Franchise fee costs	Includes costs of equipment sold to franchisees as part of the commencement of their restaurant business, as well as training and other costs necessary to ensure a successful restaurant opening.
General and Administrative	Includes costs that cannot be directly related to generating revenue, including expenses associated with our corporate and administrative functions, allocation of expenses related to corporate functions, depreciation of office equipment, the majority of our information technology systems, and head office real estate.
Equity Income	Includes income from equity investments in joint ventures and other minority investments over which we exercise significant influence. Equity income from these investments is considered to be an integrated part of our business operations and is, therefore, included in operating income. Income amounts are shown as reductions to total costs and expenses.
Other Income and Expense	Includes expenses (income) that are not directly derived from the Company's primary businesses. Items include restaurant closure costs, currency adjustments, real estate sales, minority interest related to the consolidation of restaurants pursuant to FIN 46R, and other asset write-offs.
Comprehensive Income	Represents the change in our net assets during the reporting period from transactions and other events and circumstances from non-owner sources. It includes net income and other comprehensive income such as foreign currency translation adjustments and the impact of cash flow hedges.