

Section 1: 10-K (10-K)

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-K

Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Fiscal Year Ended December 31, 2018

OR

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File Number: 001-35028

united financial
bancorp, inc.

United Financial Bancorp, Inc.

(Exact name of registrant as specified in its charter)

Connecticut

*(State or other jurisdiction of
incorporation or organization)*

225 Asylum Street, Hartford, Connecticut

(Address of principal executive offices)

27-3577029

*(I.R.S. Employer
Identification No.)*

06103

(Zip Code)

(860) 291-3600

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of Class</u> | <u>Name of each exchange where registered</u> |
|----------------------------|---|
| Common Stock, no par value | NASDAQ Global Select Stock Market |

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes. No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter prior that the registrant was required to submit such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12B-2 of the Act). Yes No

The aggregate market value of voting and non-voting common equity held by non-affiliates of United Financial Bancorp, Inc. as of June 30, 2018 was \$870.7 million based upon the closing price of \$17.52 as of June 29, 2018, the last business day of the registrant's most recently completed second quarter. Directors and officers of the Registrant are deemed to be affiliates solely for the purposes of this calculation.

As of January 31, 2019, there were 51,097,426 shares of Registrant's common stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's definitive proxy statement for its Annual Meeting of Stockholders, expected to be filed pursuant to Regulation 14A within 120 days after the end of the 2018 fiscal year, are incorporated by reference into Part III of this Report on Form 10-K.

United Financial Bancorp, Inc.
Annual Report on Form 10-K
For the Fiscal Year Ended December 31, 2018

Table of Contents

| | <u>Page No.</u> |
|---|------------------------|
| <u>Part I</u> | |
| <u>Forward-looking statements</u> | <u>4</u> |
| Item 1. <u>Business</u> | <u>5</u> |
| Item 1A. <u>Risk Factors</u> | <u>27</u> |
| Item 1B. <u>Unresolved Staff Comments</u> | <u>33</u> |
| Item 2. <u>Properties</u> | <u>33</u> |
| Item 3. <u>Legal Proceedings</u> | <u>33</u> |
| Item 4. <u>Mine Safety Disclosures</u> | <u>34</u> |
| <u>Part II</u> | |
| Item 5. <u>Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> | <u>34</u> |
| Item 6. <u>Selected Financial Data</u> | <u>36</u> |
| Item 7. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>39</u> |
| Item 7A. <u>Quantitative and Qualitative Disclosures about Market Risk</u> | <u>75</u> |
| Item 8. <u>Financial Statements and Supplementary Data</u> | <u>77</u> |
| Item 9. <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u> | <u>144</u> |
| Item 9A. <u>Controls and Procedures</u> | <u>144</u> |
| Item 9B. <u>Other Information</u> | <u>144</u> |
| <u>Part III</u> | |
| Item 10. <u>Directors, Executive Officers and Corporate Governance</u> | <u>145</u> |
| Item 11. <u>Executive Compensation</u> | <u>145</u> |
| Item 12. <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> | <u>145</u> |
| Item 13. <u>Certain Relationships and Related Transactions, and Director Independence</u> | <u>145</u> |
| Item 14. <u>Principal Accountant Fees and Services</u> | <u>145</u> |
| <u>Part IV</u> | |
| Item 15. <u>Exhibits and Financial Statement Schedules</u> | <u>146</u> |
| Item 16. <u>Form 10-K Summary</u> | <u>147</u> |
| <u>Signatures</u> | <u>148</u> |

Part I
FORWARD-LOOKING STATEMENTS

This Form 10-K contains forward-looking statements that are within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are based upon the current beliefs and expectations of our management and are subject to significant risks and uncertainties. These risks and uncertainties could cause our results to differ materially from those set forth in such forward-looking statements.

Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. Words such as “believes,” “anticipates,” “expects,” “intends,” “plans,” “estimates,” “targeted” and similar expressions, and future or conditional verbs, such as “will,” “would,” “should,” “could” or “may” are intended to identify forward-looking statements but are not the only means to identify these statements.

Factors that could have a material adverse effect on operations include, but are not limited to, the following:

- Local, regional, national and international business or economic conditions may differ from those expected;
- The effects of and changes in trade, monetary and fiscal policies and laws, including the U.S. Federal Reserve Board’s interest rate policies, may adversely affect our business;
- The ability to increase market share and control expenses may be more difficult than anticipated;
- Changes in government regulations (including those concerning taxes, banking, securities and insurance) may adversely affect us or our businesses, including those under the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 and the Basel III update to the Basel Accords;
- Changes in accounting policies and practices, as may be adopted by regulatory agencies or the Financial Accounting Standards Board, may affect expected financial reporting;
- Future changes in interest rates may reduce our profits which could have a negative impact on the value of our stock;
- Technological changes and cyber-security matters;
- Changes in demand for loan products, financial products and deposit flow could impact our financial performance;
- The timely development and acceptance of new products and services and perceived overall value of these products and services by customers;
- Adverse conditions in the securities markets that lead to impairment in the value of securities in our investment portfolio;
- Strong competition within our market area may limit our growth and profitability;
- We have opened and plan to open additional new branches and/or loan production offices which may not become profitable as soon as anticipated, if at all;
- If our allowance for loan losses is not sufficient to cover actual loan losses, our earnings could decrease;
- Our stock value may be negatively affected by banking regulations;
- Changes in the level of non-performing assets and charge-offs;
- Because we intend to continue to increase our commercial real estate and commercial business loan originations, our lending risk may increase, and downturns in the real estate market or local economy could adversely affect our earnings;
- The trading volume in our stock is less than in larger publicly traded companies which can cause price volatility, hinder your ability to sell our common stock and may lower the market price of the stock;
- We may not manage the risks involved in the foregoing as well as anticipated;
- Our ability to attract and retain qualified employees; and
- Severe weather, natural disasters, acts of God, war or terrorism and other external events could significantly impact our business.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this Form 10-K. Except as required by applicable law or regulation, management undertakes no obligation to update these forward-looking statements to reflect events or circumstances that occur after the date on which such statements were made.

Item 1. *Business*

General

United Financial Bancorp, Inc., a publicly-owned registered financial holding company, is headquartered in Hartford, Connecticut and is a Connecticut corporation. United's common stock is traded on the NASDAQ Global Select Stock Exchange under the symbol "UBNK." The Company's principal asset at December 31, 2018 is the outstanding capital stock of United Bank, a wholly-owned subsidiary of the Company. United had assets of \$7.36 billion and stockholders' equity of \$712.5 million at December 31, 2018.

On April 30, 2014, Rockville Financial, Inc. ("Rockville") completed its merger with United Financial Bancorp, Inc. ("Legacy United") and changed its legal entity name to United Financial Bancorp, Inc. In connection with this merger, Rockville Bank, the Company's principal asset and wholly-owned subsidiary, completed its merger with Legacy United's banking subsidiary, United Bank, and changed its name to United Bank (the "Bank"). Discussions throughout this report related to the merger with Legacy United are referred to as the "Merger." The Merger doubled our size, adding \$2.40 billion of assets and \$356.4 million of stockholders' equity, in addition to expanding our branch network and footprint into the Springfield and Worcester regions of Massachusetts.

References in this report to the Company, United, our, we, or us, mean United Financial Bancorp, Inc. and its consolidated subsidiaries.

Description of Business

The Bank is a state-chartered stock savings bank organized in Connecticut in 1858. The Company, through United Bank, delivers financial services to individuals, families and businesses primarily in Connecticut and Massachusetts, including retail, commercial and consumer banking, as well as financial advisory services. United maintains 58 retail banking locations, commercial and mortgage loan production offices and 71 ATMs. Personal and business banking customers also bank with United online through its website at www.bankatunited.com as well as its mobile and telephone banking channels.

Our Four Key Objectives

The Company seeks to organically grow through favorable risk adjusted returns; continually deliver superior value to its customers, stockholders, employees and communities, and periodically consider merger/acquisition opportunities, through achievement of its four key operating objectives, which are to:

1. Align earning asset growth with organic capital and low cost core deposit generation to maintain strong capital and liquidity;
 - During the year ending December 31, 2018, loans and deposits grew 5.9% and 9.1%, respectively, from the prior year end, and capital grew 2.8% over the same time period.
 - The Company grew non-interest bearing deposit accounts 2.7% in the year ending December 31, 2018 from the prior year end.
2. Re-mix cash flows into better yielding risk adjusted return on assets with lower funding costs relative to peers;
 - Continued growth focused on commercial business loans, which increased 5.5% year over year.
 - Continued discipline with the risk-adjusted return on capital ("RAROC") model.
3. Invest in people, systems and technology to grow revenue and improve customer experience while maintaining an attractive cost structure;
 - During 2018, the Company shifted its mortgage banking strategy to reflect customers' preference to conduct business both over the Internet and through direct sales channels. Consequently, the mortgage business division was restructured to streamline the customer experience and improve efficiency.
 - The Company's ratio of non-interest expense to average assets increased to 2.21% for the year ended December 31, 2018 compared to 2.10% and 2.11% for the years ended December 31, 2017 and 2016, respectively.
4. Grow operating revenue, maximize operating earnings, grow tangible book value and pay dividends. Achieve more revenue into non-interest income and core fee income;
 - During 2018, the Company continued its strategy of reducing its effective tax rate through utilization of tax exempt loans, municipal securities, and investments in bank owned life insurance, maintaining entities in our unconsolidated corporate structure that have state tax advantages, and maintaining a portfolio of tax credit investments that include alternative energy and affordable housing. These tax reduction strategies support tangible book value creation. Furthermore, the Company identified additional tax strategies and planning opportunities while completing the income tax return for the prior year, resulting in a \$1.7 million income tax benefit associated

with the tax rate change as a result of the Tax Cut and Jobs Act, which was signed into law on December 22, 2017.

- The Company continued to pay its dividend, totaling \$0.48 per share for each of the years ended 2018, 2017, and 2016.
- Tangible book value per share totaled \$11.54 as of December 31, 2018, an increase of \$0.30 per share, or 2.7%, compared to \$11.24 per share at December 31, 2017, which increased \$0.71 per share, or 6.7%, in 2017 from December 31, 2016.
- Revenue increased \$9.4 million, or 4.3%, from 2017 and increased \$16.9 million in 2017, or 8.4%, from 2016.

The Company strives to remain a leader in meeting the financial service needs of the community and to provide superior customer service to the businesses and individuals in the market areas it serves. United Bank is a community-oriented provider of traditional banking products and services to business organizations and individuals, offering products such as commercial and residential real estate loans, commercial business loans, consumer loans, a variety of deposit products and financial advisory services.

Our business philosophy is to remain a community-oriented franchise and continue to focus on organic growth supplemented through acquisitions/mergers and provide superior customer service to meet the financial needs of the communities in which we operate. Current priorities are to grow our deposit base, continue efficiency improvements, grow fee income businesses including financial advisory, and expand our commercial business lending activities.

Enterprise Risk Management Approach

The Company has made significant investments in its enterprise risk management approach. Management has established committees that manage strategic risks of the Company including oversight of specialized groups that bring in a broader team to address tactical and operational considerations. Board Risk Committee (“BRC”) has oversight over several management committees that report into it, including the Management Asset Liability Committee (“ALCO”) which oversees interest rate risk management. Credit risk management is overseen by our Chief Credit Officer in conjunction with our Chief Risk Officer.

Risk Committees & Operational Risks

Risk Management Steering Committee (“RMSC”) is responsible for ensuring overall compliance with the Company’s Risk Management Policy. RMSC reviews and approves new or revised business proposals as required by the Risk Management Policy to ensure that the initiative is within the Board approved risk tolerance levels. RMSC oversees and approves risk management practices deployed throughout the Company to assist the Board in identifying, assessing, measuring, controlling and monitoring the various risks that the Company faces. RMSC ensures that a risk management infrastructure is established to manage credit, interest rate, liquidity, market, legal, compliance, strategic, operation, and reputational risks. Further activities of the RMSC, includes reviewing the Risk Management Policy, monitoring exceptions to risk limits and making recommendations to the BRC for revisions to the Company’s risk tolerance levels. RMSC reviews and provides feedback on the annual Company-wide risk assessment report including providing corrective action plans for identified deficiencies, monitoring the Company’s risk profile and its ongoing and potential exposures to internal and external risks; reviews and recommends for approval to the Board Risk Committee any significant changes to the Company’s Business Continuity and Disaster Recovery Plan, Bank Secrecy Act Program, Identity Theft Prevention Program, Annual Information Security Report and the Information Security Program and related policies; as well as review and approval of the Company’s high risk vendors and Incidence Response Plan. The RMSC is chaired by the Chief Risk Officer.

The Management Risk Committee’s (“MRC”) purpose is to review, consider and discuss the micro risks facing the Company. The Company and the industry are confronted daily with new and ever-changing risks. The degree and magnitude of these risks can change; however, MRC recognizes that these risks can and will remain in some form and can be tied to macro events beyond Management’s control. The MRC functions as a mechanism to educate managers on risk management concepts and to establish open communication channels across business lines in which to understand and manage company-wide business risks and opportunities. As Management is responsible for identifying, measuring, controlling and monitoring risks across the Company, the MRC is charged with the responsibility for reviewing the results of key risk assessments conducted by Management in the areas of Bank Secrecy Act/Anti-Money Laundering (“BSA/AML”), Customer Identification Program (“CIP”), Office of Foreign Assets Control (“OFAC”), Automated Clearing House (“ACH”), Internal Fraud, Operational, Vendor Management, Information Technology and Information Security recommending further enhancements to the Company’s risk management practices. Additional responsibilities include oversight of the Company’s compliance with Sarbanes-Oxley requirements, the review and approval of new or revised business proposals and staying abreast of new and changing risks facing the banking industry and the Company. Key to providing oversight of potential third-party risks, the MRC is also responsible for reviewing the adequacy of the Company’s formal Vendor Management Program and the ongoing monitoring activities of its significant vendors. The MRC

members will report on key operational risks affecting their area of responsibilities and risk strategies to be deployed on an ongoing basis. The MRC is chaired by the Chief Risk Officer. The Chief Risk Officer reports directly to the Chief Executive Officer.

The Enterprise Risk Management Department (“ERM”) is responsible for the development and ongoing maintenance of a formal Vendor Management Program. This comprehensive program provides the requirements for the selection, due diligence, contract review and ongoing monitoring of vendors to identify, manage and control third-party risks (operational, financial, strategic, compliance, reputational and legal). The Enterprise Risk Management Department updates the Program as necessary to maintain compliance with regulatory requirements and new regulatory guidance. It is the responsibility of Enterprise Risk to oversee the Company’s adherence with this Program and ensure proper vendor documentation is maintained. Additionally, the ERM Department facilitates Management’s compliance with the Sarbanes-Oxley Act and oversees Management’s assessment of Operational risks.

The Company has developed a comprehensive Business Continuity Management (“BCM”) Program framework based on its size and complexity. Its goal is to minimize financial losses to the institution, serve customers and financial markets with minimal disruptions, and mitigate the negative effects of disruptions on business operations. We manage our Business Continuity Risk by establishing and implementing a policy and associated plans that help to ensure the availability of critical business processes. The BCM Plans reflect the following risk management objectives for the program: prioritization of business objectives and critical operations that are essential for business continuance; development and maintenance of BCM Plans to provide for the recovery and resumption of affected critical processes, including reliance on critical IT Services, Data, Applications & Equipment, Third Party Vendors, Facilities and Personnel. Periodic and as-necessary updates are made to each BCM Plan based on changes in United Bank’s organizational structure or business processes covered by any such plan, audit or independent function recommendations and lessons learned from validation exercises or actual events.

The Company has made significant investments in the creation of a Financial Intelligence Unit (“FIU”) that ensures the Company maintains compliance with the Bank Secrecy Act (“BSA”), USA PATRIOT Act and OFAC regulations. One of the main purposes of the FIU is to identify financial transactions that may involve tax evasion, money laundering or some other criminal activity. The Company has developed a robust BSA Program that includes a system of internal controls to ensure ongoing compliance based on the BSA Risk Assessment; independent audits; designation of a BSA/AML/OFAC Officer responsible for coordinating and monitoring day to day compliance; and training of all appropriate Company personnel on a periodic basis. The Company has developed a risk assessment that identifies the Company’s BSA/AML and OFAC risk profile. Our risk assessment consists of assessment of products, services, customers, entities and geographic locations. The risk assessment program is an ongoing process. The Board of Directors and senior management update the risk assessment periodically or when the Company’s risk profile changes in a material manner such as when new products and services are introduced, existing products and services change, high risk customer’s open and close accounts, or the Company expands through mergers and acquisitions. The Company maintains a comprehensive system for detecting and deterring such transactions that is commensurate with the Company’s risk for money laundering and terrorist financing. The FIU gathers information about the financial affairs of customers to understand and predict their intentions.

The Company has established an Information Security Program and dedicated Department to protect customers’, employees’ and stakeholders’ information from unauthorized disclosure, modification and destruction. The Program ensures that the confidentiality, integrity and availability of information are protected by implementing Company-wide risk assessments, policies, standards, controls, procedures and reviews designed to manage and control risk and to secure information through technical, administrative and physical controls.

The Information Security Program includes a cybersecurity program that consists of identifying, measuring, mitigating, monitoring and reporting cybersecurity-related risks. The National Institute of Standards and Technology’s (“NIST”) defines cybersecurity as “the process of protecting information by preventing, detecting, and responding to attacks.” Cyber incidents can have a significant financial, operational, legal and reputational impact to United. United uses the Federal Financial Institutions Examination Council’s Cybersecurity Assessment Tool to assess United’s cybersecurity inherent risk profile and its maturity level. The Cybersecurity Assessment Tool is consistent with and maps to the National Institute Standards and Technology’s Cybersecurity Framework, providing a measurable and repeatable process to inform management of United’s risks and cybersecurity preparedness to enable Management and the Board to evaluate United’s cybersecurity maturity level across five domains (Cyber Risk Management and Oversight, Threat Intelligence and Collaboration, Cybersecurity Controls, External Dependency Management and Cyber Incident Management and Resilience) against risk tolerance levels. The Board Risk Committee approves the risk tolerance levels annually. At least annually, the results of the risk assessment and comparison to approved tolerance levels are presented to the Board for their approval.

Technology Governance

Technology Governance Committee (“TGC”) is responsible to act as a decision making authority over technology capital investments, technology resource allocation and utilization. The TGC approves and monitors key strategic technology projects and plans that are required to fulfill critical business outcomes. The TGC acts as a communication forum to exchange critical information to ensure that technology strategies and initiatives are optimized to achieve maximum business value. The TGC will review all strategic project progress, as well as address major project challenges and opportunities, as appropriate. Additionally, the TGC is updated regularly on key technology trends in the financial services sector that may affect technology direction, technology standards, and use of technology within the Company or in conjunction with its partners. Responsibilities include but are not limited to: (a) act as a strategic body and in the best interest of the enterprise as a whole; (b) improve communication between technology and the business units; (c) review and approve funding for all projects exceeding \$30,000 for internal or external technology expense; (d) review and approve the annual Information Technology Strategic and Operational Plan; (e) participate in the annual resource planning and allocation for development, enhancements and production support; (f) participate in technology updates, presentations and/or briefings that are germane to the business and will cultivate an atmosphere of informed decision making relative to technology alternatives; (g) oversee the justification criteria for technology investment decisions and resource allocations; (h) validate and ensure that all technology projects have consistent and measurable justification; (i) ensure that technology decisions and priorities are consistent with the overall business strategy; (j) establish and adjust, as appropriate, the priority-setting process and score card; (k) provide approval for significant project scope changes and/or schedule changes, as appropriate; (l) review and approve, as required, significant unplanned expenditures related to projects contained within and/or added to the plan; (m) review and approve any major reallocation of resources made necessary by priority changes required to meet business needs; (n) be enlightened proponents of technology within the business community providing communication and support for TGC actions and decisions; and (o) support the objectives to comply with technology principles, standards and internal controls. The TGC is chaired by the Chief Information & Administration Officer, who reports directly to the Chief Executive Officer.

Asset Liability Committee & Oversight

ALCO is responsible for ensuring overall compliance with the Company’s Asset Liability Management policies and suggesting changes to the BRC and Board of Directors for approval; as well as maintaining responsibility for the development and oversight of the Company’s asset/liability management strategies, management of the investment portfolio, liquidity risk management framework, loan and deposit pricing strategies, use of off-balance sheet hedging instruments and the supervision of the accuracy and adequacy of management information systems utilized for reporting and supplying data to the ALCO to fulfill its role on a timely basis. Further activities include but are not limited to reviewing and analyzing output from the internal Interest Rate Risk Model, interpreting economic data and outlooks for interest rates to develop strategies to respond proactively to changes in loan and deposit product offerings, reviewing asset allocation strategies and the relative risk/return profiles, reviewing capital allocation strategies and capital adequacy results, reviewing and approving strategies related to tax credit investments and performance, reviewing the Bank and Holding Company liquidity positions and respective borrowing capacities, expected loan demand, and recommend adjustments to strategy. The ALCO is further responsible for oversight of authorities delegated to the Investment Committee (“IC”), the Secondary Marketing Committee (“SMC”), the Retail Pricing Committee (“RPC”), and the Commercial Pricing Committee (“CPC”). The ALCO is chaired by the Chief Financial Officer. The Chief Financial Officer reports directly to the Chief Executive Officer.

The IC is charged with the responsibility of advising ALCO, the Board and other key stakeholders of the investment policy, with implementation of investment portfolio strategy and compliance with investment policy guidelines. The IC shall formulate and propose investment policy modifications to the ALCO, BRC and Board and shall implement such changes to the policy as approved by the governing bodies. In addition, the IC shall oversee the performance monitoring of the investment assets of the Company by monitoring the management of the portfolio assets for compliance with investment guidelines, overseeing the purchase and sale of securities, reviewing duration and yield performance of the portfolio, addressing the implications of portfolio stress testing and assessing the performance of the assets relative to the Company’s peer group and market indices. The IC is also responsible for evaluating and assessing new investment strategies from a risk and reward perspective and ensuring that such strategies do not create exceptions to the existing policy. The IC meeting can occur through assembly of the ALCO; however, the IC may meet more frequently to assess the implications of market movements, regulatory changes and performance of the portfolio.

ALCO shall serve as the strategic decision making and governing body for the secondary marketing initiative for the Company’s residential loan portfolio, with managing authority delegated to the SMC, which meets monthly. The SMC shall establish the Company’s budgeted pricing spreads through valuation of mortgage servicing rights (“MSR”), setting the price offering and selling of mortgages via the secondary market at the whole loan or securities level for the purposes of achieving the Company’s targeted gain on sale and servicing rights levels. The SMC manages the interest rate risk management of the open pipeline through the Board approved hedge instruments and a lock policy. The SMC also serves as the governor of new originations

for the Company's mortgage portfolio ensuring that the targeted asset mix is maintained at approved levels. The SMC produces monthly reporting of hedge and sale activity for ALCO as well as the Board level policy exception reporting.

ALCO is responsible for the strategic oversight of the Company's deposit pricing strategies, with managing authority delegated to the RPC and CPC. The meeting of the respective committees can occur through the assembly of the ALCO; however, the RPC and CPC may meet more often as necessary, to address pricing opportunities and assess pricing strategy related to the Company's retail, commercial and municipal deposit programs. The RPC is responsible for a review of the Company's retail pricing strategy and deposit trends, while oversight of the commercial and municipal deposit trends is bestowed to CPC. Both RPC and CPC consider the implications related to anticipated deposit inflows or outflows to the Company's structural liquidity ratios when making pricing decisions. In the event that circumstances occur that result in a stress to the Company's liquidity profile and activation of the Contingent Liquidity Plan, elevated and more frequent levels of deposit and liquidity reporting are to be provided to the ALCO and, depending on the perceived severity of the stress scenario, reporting is to be elevated to the Board of Directors. Under normal operating conditions, the ALCO is responsible for reviewing pricing for the Company's deposit programs, deposit specials, new deposit initiatives and the competitive landscape of the Company's deposit footprint.

Credit Risk Management Oversight

The Company adheres to established underwriting practices which include, lending limits to specific borrowers, accountability throughout the approval process with established lending authorities and risk rating classification, which considers various financial performance metrics of the borrower. The Company has established an internal loan review process as well as an external loan review process via an independent third-party vendor in order to review originated loans. Findings from the external loan review are reported to the Chief Risk Officer and the Chief Credit Officer, and the full report is presented to the Board Risk Committee on a quarterly basis.

Delinquency and Watched Assets Committees are responsible for the oversight of loans which have experienced financial difficulties or have not made all contractual payments in accordance with the loan terms. Delinquencies are discussed on a monthly basis with special assets and collections in order to determine if there is any risk of loss. Adversely rated loans are presented quarterly to the Watched Asset Committee or Loans in Litigation Committee to determine loss exposure and related reserves. There are various credit management practices utilized to manage loans which are considered performing including the review of borrower financial performance, testing existing loan conditions and covenants, industry concentrations and the evaluation of economic and market risks. These credit management practices are established to determine overall risk prior to the loan becoming adversely classified.

On a quarterly basis, credit risk management provides portfolio and asset quality reporting to the Board Risk Committee. Portfolio presentation materials include discussions of the various loan portfolios, loans to one borrower reporting, concentration to various industries, concentration in various geographical regions and other underwriting metrics which are critical to managing credit risk. Asset quality reporting includes items such as, non-performing loan totals, delinquencies, Troubled Debt Restructures ("TDR's"), watched assets, loans in litigation, charge-offs and recoveries as well as the adequacy of the allowance for loan and lease loss. The Credit Risk Management process is overseen by the Chief Credit Officer in close consultation with the Chief Risk Officer. Both the Chief Credit Officer and Chief Risk Officer report directly to the Chief Executive Officer.

Competition

The Company is subject to strong competition from banks and other financial institutions, including savings and loan associations, commercial banks, finance and mortgage companies, credit unions, consumer finance companies, brokerage firms and insurance companies. Certain of these competitors are larger financial institutions with substantially greater resources, larger lending limits, larger branch systems and a wider array of commercial banking services than United. Competition from both bank and non-bank organizations is expected to continue. Competition could intensify in the future as a result of industry consolidation, the increasing availability of products and services from non-banks, greater technological developments in the industry and banking regulatory reform.

The Company faces substantial competition for deposits and loans throughout its market area. The primary factors in competing for deposits are interest rates, personalized services, the quality and range of financial services, convenience of office locations, online banking services, automated services and office hours. Competition for deposits comes primarily from other savings institutions, commercial banks, credit unions, mutual funds and other investment alternatives. The primary factors in competing for loans are interest rates, loan origination fees, the quality and range of lending services, online services and personalized service. Competition for origination of loans comes primarily from other savings institutions, mortgage banking firms, mortgage brokers and commercial banks and from other non-traditional lending financial service providers such as internet

based lenders and insurance and securities companies. Competition for deposits, for the origination of loans and for the provision of other financial services may limit the Company's future growth.

Market Area

For our deposit gathering activities, we operate in primarily suburban market areas throughout Connecticut, Massachusetts and Rhode Island that have a stable population and household base. Currently, we maintain 58 retail banking branches covering markets throughout Connecticut, Massachusetts, and Rhode Island, providing customers access to full-service banking opportunities including retail and commercial banking, consumer and commercial lending, and financial advisory services.

Our retail banking and lending offices are located in Connecticut throughout Hartford, Fairfield, New Haven, New London and Tolland Counties, in Massachusetts in West Springfield, Greater Springfield and Worcester regions, and recently expanded into Rhode Island with the Westerly Branch. In addition, we maintain a commercial loan production office and a mortgage loan origination office in New Haven County, supported by two retail branches in Hamden and North Haven, Connecticut. Our market area in Connecticut is located in the north central part of the state including, in part, the eastern and western parts of the greater Hartford metropolitan area, the central part of New Haven County and Fairfield County through our Westport loan production office. Our market area in Massachusetts covers a wide geography in the western and central parts of the state.

Our Connecticut, Massachusetts, and Rhode Island markets have a mix of industry groups and employment sectors, including financial services, wholesale/retail trade, construction and manufacturing as the basis of the local economy. The Company's primary deposit gathering area consists of the communities and surrounding towns that are served by its branch network.

Our primary lending area is much broader than our primary deposit gathering area and includes the entire state of Connecticut as well as Massachusetts and to a lesser extent other New England and certain Mid-Atlantic states, although; as of December 31, 2018, most of the Company's loan portfolios are made to borrowers in its primary deposit gathering area.

Lending Activities

General

The Company's wholesale lending team includes bankers, cash management specialists and originators, underwriting and servicing staff in each of our disciplines in wholesale lending which includes commercial real estate, commercial business, business banking, cash management, and a shared national credits desk. Our consumer lending team includes the following disciplines which, in nearly all channels, drive lending activities: retail branches and retail lending, customer contact center which includes outbound calling, direct sales, correspondent lending, LH-finance and United Wealth Management, Inc. ("UWM").

The Company's lending activities have historically been conducted principally in Connecticut and Massachusetts; however, as we seek to enhance shareholder value through favorable risk adjusted returns, we often will lend throughout the Northeast and to a lesser extent certain Mid-Atlantic states and other select states. The Company's experience in our geographic areas we lend in allows us to look at a wide variety of commercial, mortgage, and consumer loans. Opportunities are first reviewed initially to determine if they meet the Company's credit underwriting guidelines. After successfully passing an initial credit review, we then utilize the Company's risk adjusted return on capital model to determine pricing and structure that supports or is accretive to the Company's return goals. Our systematic approach is intended to create better risk adjusted return on capital. Through the Company's Loan and Funds Management Policy, both approved by the Board of Directors, we set limits on loan size, relationship size and product concentration for both loans and deposits. Creating diversified and granular loan and deposit portfolios is how we mitigate risk and create improved return on risk adjusted capital.

The Company can originate, purchase, and sell commercial loans, commercial real estate loans, residential and commercial construction loans, residential real estate loans collateralized by one-to-four family residences, home equity lines of credit and fixed rate loans, marine floor plan loans and other consumer loans. Loans originated and purchased totaled \$1.75 billion in 2018, consisting primarily of commercial originations and retail production of \$615.5 million and \$506.7 million, respectively. Loans originated and purchased totaled \$1.94 billion in 2017, consisting of commercial originations and retail production of \$769.0 million and \$589.2 million, respectively. At December 31, 2018, 14.3% of our total production was purchased compared to 12.5% at December 31, 2017.

Real estate collateralized the majority of the Company's secured loans as of December 31, 2018, including loans classified as commercial loans. Interest rates charged on loans are affected principally by the Company's current asset/liability strategy, the demand for such loans, the cost and supply of money available for lending purposes and the rates offered by competitors. These factors are, in turn, affected by general economic and credit conditions, monetary policies of the federal government, including the Federal Reserve Board, federal and state tax policies and budgetary matters.

The Company's approach to lending is influenced in large part by its risk adjusted return models. With the high level of competition for high quality earning assets, pricing is often at levels that are not accretive to the Company's aspirational equity return metrics. The Company utilizes a web-based risk adjusted return model that includes inputs such as internal risk ratings, the marginal cost of funding the origination, contractual loan characteristics such as interest rate and term and origination and servicing costs. This model allows the Company to understand the life-of-loan impact of the origination, leading to proactive and informed decision making that results in the origination of loans that support the Company's aspirational return metrics. We seek to acquire, develop and preserve high quality relationships with customers, prospects and centers of influence that support our return goals and compensate our commercial bankers and branch management for improving returns on equity for their respective areas of responsibility.

Periodically, the Company will purchase loans to enhance geographical diversification and returns and gain exposure to loan types that we are unwilling to make infrastructure investments to originate ourselves. Total lending activities, including origination of loans as well as purchasing of loans in the calendar year of 2018, totaled \$1.75 billion, of which 14.3% were purchased, compared to \$1.94 billion, of which 12.5% were purchased, in the calendar year of 2017. Loans purchased by the Company are underwritten by us, are generally serviced by others ("SBO"), and undergo a robust due diligence process. Management performs a vigorous due diligence exercise on the originator, including visiting and observing first hand the servicer and its operational process and controls to ensure that the originator and servicer meet the standards of the Company. Financial modeling includes reviewing prospective yields, costs associated with purchasing loans, including servicing fees and assumed loss rates to ensure that risk adjusted returns of the target portfolio are accretive to our return goals. The Company has set portfolio and capital limits on each of its purchased portfolios and has hired staff to oversee on-going monitoring of the respective servicer and performance to ensure the portfolio performance is meeting our initial and on-going expectations. In the event that our expectations are not met, the Company has many remedies at its disposal, including replacing the servicer, ending its relationship with the originator and selling the entire target portfolio. Contractually, the Company has the ability to cross-sell dissimilar products to customers in its purchased portfolios allowing us to develop a relationship using our existing online and mobile channels that support servicing and acquisition of our current and prospective clients without the need for a brick and mortar branch.

The Company's Board of Directors ("Board") approves the Lending Policy on at least an annual basis. The Lending Policy addresses approval limits, appraisal requirements, debt service coverage ratios, loan concentration, loan to value and other matters relevant to sound and prudent loan underwriting.

Owner Occupied and Investor Commercial Real Estate Loans

The Company makes commercial real estate loans throughout its market area for the purpose of acquiring, developing, constructing, improving or refinancing commercial real estate where the property is the primary collateral securing the loan, and the income generated from the property is the primary repayment source. Small office buildings, industrial facilities and retail facilities normally collateralize commercial real estate loans. These portfolios also include commercial one-to-four family and multifamily properties. These properties are primarily located in Connecticut and Massachusetts, but also include the Northeast and certain Mid-Atlantic states. Beginning in 2006, the Company started its expansion of commercial real estate through the Northeast and certain Mid-Atlantic states and over that time has developed deep knowledge of markets we lend in, retained talented commercial bankers and underwriters specializing in the procurement, underwriting and monitoring of these relationships, and put in place a robust credit administration process, discussed further in this report. In addition to providing geographic diversification within the overall commercial real estate loan portfolio, originated loans meet our return hurdle rates supporting the Company's return goals. Properties financed are high quality, income producing and have experienced sponsorships. Loans may generally be made with amortizations of up to 30 years and with interest rates that are fixed or adjust periodically. Most commercial mortgages are originated with final maturities of 20 years or less. The Company generally requires that borrowers have debt service coverage ratios (the ratio of available cash flows before debt service to debt service) of at least 1.15 times. Loans may be originated up to 80% of the appraised value. Generally, commercial mortgages require personal guarantees by the principals. Credit enhancements in the form of additional collateral or guarantees are normally considered for start-up businesses without a qualifying cash flow history. Among the reasons for management's continued emphasis on commercial real estate lending is the desire to invest in assets with yields which are generally higher than yields on one-to-four family residential mortgage loans, and are more sensitive to changes in market interest rates.

Commercial real estate lending generally poses a greater credit risk than residential mortgage lending to owner occupants. The repayment of commercial real estate loans depends on the business and financial condition of the borrower. Economic events and changes in government regulations, which the Company and its borrowers do not control, could have an adverse impact on the cash flows generated by properties securing commercial real estate loans and on the market value of such properties. Commercial properties tend to decline in value more rapidly than residential owner-occupied properties during economic recessions and individual loans on commercial properties tend to be larger than individual loans on residential properties. The Company seeks to minimize these risks through strict adherence to its underwriting standards and portfolio management processes. At December 31,

2018, the Company's outstanding owner occupied commercial real estate loans and investor commercial real estate loans totaled \$443.4 million and \$1.91 billion, respectively.

Commercial Business Loans

Commercial loans primarily provide working capital, equipment financing, financing for leasehold improvements and financing for expansion. Commercial loans are frequently collateralized by equipment, inventory, accounts receivable, and/or general business assets and are generally supported by personal guarantees. Depending on the collateral used to secure the loans, commercial business loans are typically made up to 80% of the value of the loan collateral. A significant portion of the Company's commercial and industrial loans are also collateralized by real estate, but are not classified as commercial real estate loans because such loans are not made for the purpose of acquiring, developing, constructing, improving or refinancing the real estate securing the loan, nor is the repayment source income generated directly from such real property. Periodically, the Company participates in a shared national credit ("SNC") program, which engages in the participation and purchase of credits with other "supervised" unaffiliated banks or financial institutions, specifically loan syndications and participations. These loans generate earning assets to increase profitability of the Company and diversify commercial loan portfolios by providing opportunities to participate in loans to borrowers in other regions or industries the Company might otherwise have no access. The Company offers both term and revolving commercial loans. Term loans have either fixed or adjustable rates of interest and, generally, terms of between three and seven years and amortize on the same basis. Additionally, two market segments the Company has focused on is franchise and educational banking. The franchise lending practice lends to certain franchisees in support of their development, acquisition and expansion needs. The Company typically offers term loans with maturities between three to eight years with amortization from seven to ten years. These loans generally are on a floating rate basis with spreads slightly higher than the standard commercial business loan spreads. The educational banking practice consists of K-12 schools and colleges/universities utilizing both taxable and tax-exempt loan products for campus improvements, expansions and working capital needs. Generally, educational terms loans have longer dated maturities that amortize up to 30 years and typically offer the Company a full deposit and cash management relationship. Both the franchise and educational lending areas focus on opportunities across New England and certain Mid-Atlantic states.

Commercial business loans generally are made on the basis of the borrower's ability to repay the loan from the cash flow of the borrower's business. As a result, the availability of funds for the repayment of commercial business loans may depend substantially on the success of the business itself. Further, any collateral securing the loans may depreciate over time, may be difficult to appraise and may fluctuate in value. We seek to minimize these risks through our underwriting standards and enhanced risk assessments, including a quarterly review of portions of the portfolio and a review of new commercial loans by the Chief Credit Officer.

At December 31, 2018, the Company's outstanding commercial business loan portfolio totaled \$886.8 million, or 15.7%, of our total loan portfolio and included the following business sectors: manufacturing, professional services, wholesale trade, retail trade, transportation, educational and health services, contractors and real estate rental and leasing. Industry concentrations are reported quarterly to the Board Risk Committee.

Residential Real Estate Loans

A principal activity of the Company is to originate and sell loans secured by first mortgages on one-to-four family residences. Towards the end of 2018, the Company transitioned its approach to mortgage origination, and now originates residential real estate loans through a direct sales channel model: over the phone, online, or in person with a member of our direct sales team or with a branch manager in one of our retail bank branches within our branch footprint. Residential mortgages are generally underwritten according to Federal Home Loan Mortgage Association ("Freddie Mac") and Federal National Mortgage Association ("Fannie Mae") guidelines for loans they designate as "A" or "A-" (these are referred to as "conforming loans"). Private mortgage insurance is generally required for loans with loan-to-value ratios in excess of 80%. The Company also originates loans above conforming loan amount limits, referred to as "jumbo loans." The Company may also sell loans to other secondary market investors, either on a servicing retained or servicing released basis. The Company is an approved originator of loans to be sold to Fannie Mae, Freddie Mac, the Connecticut Housing Finance Authority and the Massachusetts Housing Finance Authority.

Loan sales in the secondary market provide funds for additional lending and other banking activities. Loan servicing includes collecting and remitting loan payments, accounting for principal and interest, contacting delinquent mortgagees, supervising foreclosures and property dispositions in the event of unremedied defaults, making certain insurance and tax payments on behalf of the borrowers and generally administering the loans. The Company sold \$407.6 million and \$332.6 million of residential mortgages into the secondary market in 2018 and 2017, respectively. The Company has continued to successfully shift to a purchase market model from a refinancing model, with purchase volume constituting 76.2% of 2018 volume compared to 65.7% of 2017 volume.

The Company retains the ability to sell loans from portfolio when secondary market returns are attractive. Additionally, the Company has implemented multiple secondary options, in order to ensure maximum pricing on loan sales, when it is in our best interest to do so. Furthermore, we continue to move towards variable cost structures where possible through expansion of incentive base pay. As a result, we expect mortgage banking will continue to contribute to the Company's profits.

The Company offers adjustable rate mortgages ("ARM") which do not contain negative amortization features. After an initial term of five to ten years, the rates on these loans generally reset every year based upon a contractual spread or margin above LIBOR. ARM loans reduce the Company's exposure to interest rate risk. However, ARM loans generally pose credit risks different from the credit risks inherent in fixed rate loans primarily because as interest rates rise, the underlying debt service payments of the borrowers rise, thereby increasing the potential for default. The Company also has interest only loans, which at December 31, 2018 represent 5.9% of the total residential real estate portfolio. Interest only loans are underwritten at the fully amortized rate (to include principal and interest) and are subject to the same higher credit standards as jumbo loans. As a result, interest only loans originated have higher credit scores and lower loan to value ratios than the existing residential portfolio. At year-end 2018, the Company's ARM portfolio totaled \$560.0 million.

The Company also originates loans to individuals for the construction and acquisition of personal residences. These loans generally provide for construction periods from 12 to 36 months followed by a permanent mortgage loan, and follow the Company's normal mortgage underwriting guidelines.

At December 31, 2018, the Company's outstanding residential loan portfolio totaled \$1.31 billion, or 23.2% of our total loan portfolio.

Home Equity Loans

The Company offers home equity loans and home equity lines of credit, both of which are secured by one-to-four family residences. Home equity loans are offered with fixed rates of interest and with terms up to 15 years. The loan-to-value ratio for our home equity loans and lines of credit is generally limited to no more than 90%. Our home equity lines of credit have ten year terms and adjustable rates of interest which are indexed to the Prime rate, as reported in *The Wall Street Journal*. Interest rates on home equity lines of credit are generally limited to a maximum rate of 18% per annum. During the year ended December 31, 2018, the Company purchased four home equity portfolios totaling \$82.5 million, compared to purchased portfolios totaling \$105.2 million for the year ended December 31, 2017. These loans are not serviced by the Company. The outstanding balance of the purchased home equity portfolio balance at December 31, 2018 and 2017 totaled \$249.3 million and \$246.5 million, respectively. The purchased home equity portfolio is secured by second liens. Purchased and originated home equity loans totaled \$583.5 million, or 10.3%, of our total loan portfolio at December 31, 2018. At December 31, 2018, the unadvanced amounts of home equity lines of credit totaled \$453.6 million.

Construction Loans

The Company originates both residential and commercial construction loans. Typically loans are made to owner-borrowers who will occupy the properties (residential construction) and to licensed and experienced developers for the construction of single-family home developments (commercial construction). We extend loans to residential subdivision developers for the purpose of land acquisition, the development of infrastructure and the construction of homes.

Residential construction loans to owner-borrowers generally convert to a fully amortizing long-term mortgage loan upon completion of construction which generally is 12 to 36 months. Commercial construction loans also generally have terms of 12 to 36 months. Some construction-to-permanent loans have fixed interest rates for the permanent portion of the loan, but the Company originates mostly adjustable rate construction loans. The proceeds of commercial construction loans are disbursed in stages and the terms may require developers to pre-sell a certain percentage of the properties they plan to build before the Company will advance any construction financing. Company officers, appraisers and/or independent engineers inspect each project's progress before additional funds are disbursed to verify that borrowers have completed project phases.

Construction lending, particularly commercial construction lending, poses greater credit risk than mortgage lending to owner occupants. The repayment of commercial construction loans depends on the business and financial condition of the borrower and on the economic viability of the project financed. A number of borrowers have more than one construction loan outstanding with the Company at any one time. Economic events and changes in government regulations, which the Company and its borrowers do not control, could have an adverse impact on the value of properties securing construction loans and on the borrower's ability to complete projects financed and, if not the borrower's residence, sell them for amounts anticipated at the time the projects commenced. Construction lending contains a unique risk characteristic as loans are originated under market and economic conditions that may change between the time of origination and the completion and subsequent purchaser financing of the property. Construction loans totaled \$108.1 million, or 1.9%, of our total loan portfolio at December 31, 2018.

Other Consumer Loans

Other consumer loans totaled \$410.2 million, or 7.3%, of our total loan portfolio at December 31, 2018. Our other consumer loans generally consist of loans on high-end retail boats and small yachts ranging on average from \$400,000 to several million dollars in value, new and used automobiles, home improvement loans, loans collateralized by deposit accounts and unsecured personal loans. While the asset quality of these portfolios is currently strong, there is increased risk associated with consumer loans during economic downturns as increased unemployment and inflationary costs may make it more difficult for some borrowers to repay their loans. During December 2015, the Company purchased two consumer loan portfolios consisting of marine retail loans and home improvement loans totaling \$229.2 million. The outstanding balance on the 2015 purchases at December 31, 2018 and 2017 was \$95.5 million and \$130.9 million, respectively. The marine retail loans are based on premium brands and the borrowers are financially strong. The home improvement loans are 90% backed by the U.S. Department of Housing and Urban Development and consist of loans to install energy efficient upgrades to the borrowers' one-to-four family residences. There were no additional loan portfolio purchases of marine retail loans during 2017 or 2018. In 2018, the Company purchased \$73.4 million in unsecured home improvement loans, compared to \$80.8 million of purchases of home improvement loans in 2017.

LH-finance, the Company's marine lending unit, includes purchased and originated retail loans, which are classified as other consumer loans, and dealer floorplan loans, which are classified as commercial loans. The Company's relationships are limited to well established dealers of global premium brand manufacturers. The Company's top three manufacturer customers have been in business between 30 and 100 years. The Company has generally secured agreements with premium manufacturers to support dealer floor plan loans which may reduce the Company's credit exposure to the dealer, despite our underwriting of each respective dealer. We have developed incentive retail pricing programs with the dealers to drive retail dealer flow. Retail loans are generally limited to premium manufacturers with established relationships with the Company which have a vested interest in the secondary market pricing of their respective brand due to the limited inventory available for resale. Consequently, while not contractually committed, manufacturers will often support secondary resale values which can have the effect of reducing losses from non-performing retail marine loans. Retail borrowers generally have very high credit scores, substantial down payments, substantial net worth, personal liquidity, and excess cash flow. Retail loans have an average life of four years and key markets include Florida, California, and New England.

Credit Risk Management and Asset Quality

One of management's key objectives has been and continues to be to maintain a high level of asset quality. The Company utilizes the following general practices to manage credit risk:

- Limiting the amount of credit that individual lenders may extend;
- Establishing a process for credit approval accountability;
- Careful initial underwriting and analysis of borrower, transaction, market and collateral risks;
- Established underwriting practices;
- Ongoing servicing of the majority of individual loans and lending relationships;
- Continuous monitoring of the transactions and portfolio, market dynamics and the economy;
- Periodically reevaluating the Company's strategy and overall exposure to economic, market and other risks; and
- Ongoing review of new commercial loans by the Chief Credit Officer.

Credit Administration is responsible for the completion of credit analyses for all loans above a specific threshold, for determining loan loss reserve adequacy and for preparing monthly and quarterly reports regarding the credit quality of the loan portfolio, which are submitted to senior management and the Board, and to ensure compliance with the credit policy. In addition, Credit Administration and the Special Assets Team are responsible for managing non-performing and classified assets. On a quarterly basis, the criticized loan portfolio, which consists of commercial, commercial real estate and construction loans that are risk rated Special Mention or worse, are reviewed by management, focusing on the current status and strategies to improve the credit.

The loan review function is outsourced to a third party to provide an independent evaluation of the creditworthiness of the borrower and the appropriateness of the risk rating classifications. The findings are reported to the Chief Risk Officer and the Chief Credit Officer and the full report is then presented to the Board Risk Committee. This review is supplemented with selected targeted internal reviews of the commercial loan portfolio. Various techniques are utilized to monitor indicators of credit deterioration in the portfolios of residential real estate mortgages and home equity lines and loans, including the periodic tracking and analysis of loans with an updated FICO score. LTV is determined on non-accrual loans through either an updated drive-by appraisal or, less frequently, the use of computerized market data and an estimate of current value.

Classified Assets

Under our internal risk rating system, we currently classify loans and other assets considered to be of lesser quality as “substandard,” “doubtful” or “loss.” An asset is considered “substandard” if it is inadequately protected by either the current net worth or the repayment capacity of the obligor or by the collateral pledged, if any. “Substandard” assets include those characterized by the distinct possibility that the institution will sustain some loss if the deficiencies are not corrected. Assets classified as “doubtful” have all of the weaknesses inherent in those classified “substandard,” with added weaknesses which make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable. Assets classified as “loss” are those considered uncollectible and of such little value that their continuance as assets without the establishment of a specific loss reserve is not warranted. Assets that are individually reviewed for impairment are those that exhibit elevated risk characteristics that differentiate themselves from the homogeneous loan categories including certain loans classified as substandard, doubtful or loss.

The loan portfolio is reviewed on a regular basis to determine whether any loans require risk classification or reclassification. Not all classified assets constitute non-performing assets.

Investment Activities

The securities portfolio is managed to generate interest income, to implement interest rate risk management strategies, and to provide a readily available source of liquidity for balance sheet management. Investment decisions are made in accordance with the Company’s investment policy and include consideration of risk, return, duration and portfolio concentrations. Compliance with the Company’s investment policy rests with the Chief Financial Officer. The ALCO meets monthly and reviews and approves investment strategies.

The Company may acquire, hold and transact in various types of investment securities in accordance with applicable federal regulations, state statutes and guidelines specified in the Company’s internal investment policy. Permissible bank investments include federal funds, commercial paper, repurchase agreements, interest-bearing deposits of federally insured banks, U.S. Treasury and government-sponsored agency debt obligations, including mortgage-backed securities and collateralized mortgage obligations, collateralized loan obligations, municipal securities, investment grade corporate debt, mutual funds, common and preferred equity securities and Federal Home Loan Bank of Boston (“FHLBB”) stock.

Derivative Financial Instruments

The Company uses interest rate swap instruments for its own account and also offers them for sale to commercial customers that qualify for their own accounts, normally in conjunction with commercial loans offered by the Company to these customers. As of December 31, 2018, the Company held derivative financial instruments with a total notional amount of \$1.84 billion. The Company has a policy for managing its derivative financial instruments, and the policy and program activity are overseen by ALCO. Interest rate swap counterparties are limited to a select number of national financial institutions and qualifying commercial customers. Collateral may be required based on financial condition tests. The Company works with a third-party firm which assists in marketing swap transactions, documenting transactions and providing information for bookkeeping and accounting purposes.

Sources of Funds

General

The Company uses deposits, repayments and prepayments of loans and securities, proceeds from sales of loans and securities, proceeds from maturing securities and borrowings to fund lending, investing and general operations.

Deposits

Deposits are the major source of funds for the Company’s lending and investment activities. Deposit accounts are the primary product and service interaction with the Company’s customers. The Company serves commercial, personal, non-profit and municipal deposit customers. Most of the Company’s deposits are generated from the areas surrounding its branch offices. The Company offers a wide variety of deposit accounts with a range of interest rates and terms. The Company also periodically offers promotional interest rates and terms for limited periods of time. The Company’s deposit accounts consist of interest-bearing checking (“NOW”), non-interest-bearing checking, regular savings, money market savings and time deposits. The Company emphasizes its transaction deposits – checking and NOW accounts for personal accounts and checking accounts promoted to businesses and municipalities. These accounts have the lowest marginal cost to the Company and are also often a core account for a customer relationship. The Company offers debit cards and other electronic fee producing payment services to transaction account customers. The Company is promoting remote deposit capture devices so that commercial accounts can make deposits from their place of business. The Company offers mobile check deposit services to customers with eligible accounts to allow for convenient and quick access to deposit checks directly into their accounts without visiting a branch. The Company’s time deposit accounts

provide maturities from three months to five years. Additionally, the Company offers a variety of retirement deposit accounts to business and personal customers. Deposit service fee income also includes other miscellaneous transaction and convenience services sold to customers through the branch system as part of an overall service relationship.

Interest rates paid, maturity terms, service fees and withdrawal penalties are established on a periodic basis. Deposit pricing strategy is monitored weekly by the Retail Pricing Committee, monthly by the ALCO and quarterly by the Board Risk Committee. Deposit pricing is set weekly by the Company's EPC. When setting deposit pricing, the Company considers competitive market rates, FHLBB advance rates and rates on other sources of funds. Deposit rates and terms are based primarily on current operating strategies, market rates, liquidity requirements, rates paid by competitors and growth goals. Deposit account terms vary, with the principal differences being the minimum balance required, the amount of time the funds must remain on deposit and the interest rate. To attract and retain deposits, we rely upon personalized customer service, marketing our products, long-standing relationships and competitive interest rates.

Borrowings

The Company is a member of the FHLBB and uses borrowings as an additional source of funding, particularly for daily cash management and for funding longer duration assets. FHLBB advances also provide more pricing and option alternatives for particular asset/liability needs. The FHLBB provides a central credit facility primarily for member institutions. As a FHLBB member, the Company is required to own capital stock of the FHLBB, calculated periodically based primarily on its level of borrowings from the FHLBB. FHLBB borrowings are secured by a blanket lien on certain qualifying assets, principally the Company's residential mortgage loans. Advances are made under several different credit programs with different lending standards, interest rates and range of maturities.

On September 23, 2014, the Company closed its public offering of \$75.0 million of its 5.75% Subordinated Notes due October 1, 2024 (the "Notes"). The Notes were offered to the public at par. The Company is using the proceeds for general corporate purposes. Interest on the Notes are payable semi-annually in arrears on April 1 and October 1 of each year.

Additional funding sources are available through securities sold under agreements to repurchase, the Federal Reserve Bank ("FRB"), Federal Funds lines of credit and other wholesale funding providers.

Risk Management

United has a comprehensive Risk Management Program that provides a methodology to identify, assess, mitigate, monitor, manage and report inherent risks within the organization. United manages risk taking activities within the Board-approved risk framework through an enterprise-wide governance structure that outlines the responsibilities for risk management activities and oversight of the same. Risk management is fully integrated into the strategic planning process and plays a key role in the approval process for all new activities. The Management Risk Committee, Risk Management Steering Committee and the Board Risk Committee oversee United's risk-related matters. United's Risk Management Steering Committee is chaired by United's Chief Risk Officer and is comprised of members of the Executive Team and the Enterprise Risk Manager. The Management Risk Committee is chaired by United's Chief Risk Officer and is comprised of Risk Division officers and various members of line management.

As a regulated banking institution, United is examined periodically by federal and state banking authorities. The results of these examinations are presented to the full Board. Identified issues from such examinations are tracked by the Director of Internal Audit and compliance is reported to and reviewed by the Audit Committee. These examinations, in addition to the internal Compliance Department reports and Internal Audit reports, are reviewed by the Audit Committee. The Compensation Committee also incorporates risk considerations into incentive compensation plans.

The Chief Risk Officer, who reports to the Chief Executive Officer, is responsible for oversight of the Company's Enterprise Risk Management framework, which includes but is not limited to credit risk, operational risk management, business continuity management, compliance programs, information security, financial intelligence, vendor management, fraud and risk policy. The Director of Treasury, who reports to the Chief Financial Officer, is responsible for overseeing market, liquidity and capital risk management activities and is closely monitored by the Chief Risk Officer. The Chief Credit Officer, who reports directly to the Chief Executive Officer, is responsible for overseeing credit risk as well as the Company's loan workout and recovery activities. The Director of Internal Audit, who reports directly to the Audit Committee, is responsible for providing an independent assessment of the quality of internal controls for the Company.

Credit Risk

The Company manages and controls risk in its loan and investment portfolios through established underwriting practices, adherence to consistent standards and utilization of various portfolio and transaction monitoring activities. Written credit policies

are in place that include underwriting standards and guidelines, provide limits on exposure and establish various other standards as deemed necessary and prudent. Additional approval requirements and reporting are implemented to ensure proper identification, rationale and disclosure of policy exceptions.

Credit Risk Management policies and transaction approvals are managed under the supervision of the Chief Credit Officer and are independent of the loan production and Treasury areas. The credit risk function oversees the underwriting, approval and portfolio management process, establishes and ensures adherence to credit policies and manages the collections and problem asset resolution activities in order to control and reduce classified and non-performing assets.

As part of the Credit Risk Management process, the Chief Risk Officer and Chief Credit Officer hold regular meetings with senior managers to report and discuss key credit risk topics, issues and policy recommendations affecting the Company. Important findings regarding credit quality and trends within the loan and investment portfolios are regularly reported to the Board Risk Committee.

In addition to the Credit Risk Management team, there is an independent Credit Risk Review function, reporting to the Chief Risk Officer, that performs independent assessments of the risk ratings and credit underwriting process for the commercial loan portfolio. Credit Risk Review findings are reported to Executive Management and the Board by the Chief Risk Officer and the Chief Credit Officer.

Market Risk

Market risk refers to the risk of loss arising from adverse changes in interest rates, foreign currency exchange rates, commodity prices and other relevant market rates and prices, such as equity prices. The risk of loss can be assessed from the perspective of adverse changes in fair values, cash flows and future earnings. Due to the nature of its operations, United is primarily exposed to interest rate risk. Accordingly, United's interest rate sensitivity is monitored on an ongoing basis by its ALCO and by its Board Risk Committee. ALCO's primary goals are to manage interest rate risk to maximize earnings and net economic value in changing interest rate and business environments within previously approved Board risk limits.

Liquidity Risk

Liquidity risk refers to the ability of the Company to meet a demand for funds by converting assets into cash or cash equivalents and by increasing liabilities at acceptable costs. Liquidity management involves maintaining the ability to meet day-to-day and longer-term cash flow requirements of customers, whether they are depositors wishing to withdraw funds or borrowers requiring funds to meet their credit needs. Liquidity sources include the amount of unencumbered or "free" investment portfolio securities the Company owns, deposits, borrowings, cash flow from loan and investment principal payments and pre-payments and residential mortgage loan sales. The Company also requires funds for dividends to shareholders, repurchase of shares, potential acquisitions and for general corporate purposes. Its sources of funds include dividends from the Bank, the issuance of equity and debt and borrowings from capital markets.

Both the Bank and the Company will maintain a level of liquidity necessary to achieve their business objectives under both normal and stressed conditions. Liquidity risk is monitored and managed by ALCO and reviewed regularly with the Board.

Capital Risk

United needs to maintain adequate capital in both normal and stressed environments to support its business objectives. ALCO monitors regulatory and tangible capital levels according to management targets and regulatory requirements and recommends capital conservation, generation and/or deployment strategies to the Board. ALCO also has responsibility for the Capital Management Plan and Contingent Liquidity Plan, and quarterly stress testing which are all reviewed with the Board Risk Committee. The Capital Management Plan and Contingent Liquidity Plan are approved annually by the Board.

Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people or systems or from external events. The definition includes the risk of loss from failure to comply with laws, ethical standards and contractual obligations and includes oversight of key operational risks including cash transfer risk. United's Chief Risk Officer oversees the management and effectiveness of United's risk management program. The Chief Risk Officer oversees the Compliance Program, the Bank Secrecy Act Program, and the Community Reinvestment Act and Fair Lending Programs. The Chief Risk Officer is responsible for reporting on the adequacy of these risk management components and programs along with any issues or concerns to the Board.

Subsidiary Activities

United Bank, a Connecticut-chartered stock savings bank, is currently the only subsidiary of the Company and has the following wholly-owned subsidiaries.

United Bank Mortgage Company: Established in December 1998, United Bank Mortgage Company operates as United Bank's "passive investment company" ("PIC"), which exempts it from Connecticut income tax under current law.

United Bank Investment Corp., Inc.: Established in Connecticut in January 1995, the entity was established to maintain an ownership interest in Infinex Investments, Inc. ("Infinex") a third-party, non-affiliated registered broker-dealer. Infinex provides broker-dealer services for a number of banks, to their customers, including the Company's customers through United Wealth Management, Inc.

United Wealth Management, Inc.: Established in Connecticut in May 2002, the entity currently offers brokerage and investment advisory services through a contract with Infinex. In addition, United Wealth Management, Inc. offers customers a range of non-deposit investment products including mutual funds, debt, equity and government securities, retirement accounts, insurance products and fixed and variable annuities at all United Bank locations. United Wealth Management, Inc. receives a portion of the commissions generated by Infinex from sales to customers. For the years ended December 31, 2018, 2017 and 2016, United Wealth Management, Inc. received fees of \$5.6 million, \$4.7 million, and \$3.7 million, respectively, through its relationship with Infinex.

United Bank Commercial Properties, Inc., United Bank Residential Properties, Inc.: Established in Connecticut in May 2009, United Bank Commercial Properties, Inc. and United Bank Residential Properties, Inc. were established to hold certain real estate acquired through foreclosures.

United Bank Investment Sub, Inc.: Established in Connecticut in December 2012, the entity was established to hold certain government guaranteed loans acquired in the secondary market.

UCB Securities, Inc., II: Established in the Commonwealth of Massachusetts and acquired in the merger of Rockville and Legacy United to hold certain investment securities which provide a tax advantage under current regulations.

UB Properties, LLC: Established in the Commonwealth of Massachusetts and acquired in the merger of Rockville and Legacy United, a single member limited liability company, to hold certain real estate acquired through foreclosure.

United Financial Realty HC, Inc.: Established in Connecticut in February 2016, to segregate mortgage pools and thus provide a focused loan investment platform, facilitating securitization, capital raising and state tax advantages under current law.

United Financial Business Trust I: Established in Maryland as a business trust in February 2016, treated as a Real Estate Investment Trust ("REIT") for federal income tax purposes, United Financial Business Trust I is a subsidiary of United Financial Realty HC, Inc.

Employees

At December 31, 2018, the Company had 770 full-time equivalent employees consisting of 734 full-time and 67 part-time employees. None of the employees were represented by a collective bargaining group.

The Company maintains a comprehensive employee benefit program providing, among other benefits, group medical and dental insurance, life insurance, disability insurance, a pension plan and an employee 401(k) investment plan. The pension plan was frozen effective December 31, 2012. Under the freeze, participants in the plan stopped earning additional benefits under the plan. In connection with the pension plan being frozen, the Company provided additional benefits to the impacted employees by providing additional benefits to them through the 401(k) Plan through December 31, 2017, totaling \$88,000 and \$102,000 for the years ended December 31, 2017 and 2016, respectively. The pension plan currently provides benefits for full-time employees hired before January 1, 2005. Effective January 1, 2014, the Company merged its Employee Stock Ownership Plan with its 401(k) Plan.

Management considers relations with its employees to be good. See Notes 14 and 15 of the Notes to Consolidated Financial Statements contained elsewhere within this report for additional information on certain benefit programs.

SUPERVISION AND REGULATION

General

United Bank is a Connecticut-chartered stock savings bank and is a wholly-owned subsidiary of United Financial Bancorp, Inc., a stock corporation. United Bank's deposits are insured up to applicable limits by the FDIC through the Deposit Insurance Fund ("DIF"). United Bank is subject to extensive regulation by the Connecticut Banking Department, as its chartering agency, and by the FDIC, as its deposit insurer. United Bank is required to file reports with, and is periodically examined by, the FDIC and the Connecticut Banking Department concerning its activities and financial condition. It must obtain regulatory approvals prior to entering into certain transactions, such as mergers. In March 2016, the Company elected to become a financial holding company. As a registered financial holding company and a bank holding company it is subject to inspection, examination, and supervision by the Board of Governors of the Federal Reserve System, and is regulated under the Bank Holding Company Act ("BHC Act"). As a financial holding company, the Company can engage in activities that are financial in nature or incidental to a financial activity. Any change in such regulations, whether by the Connecticut Banking Department, the FDIC or the FRB, could have a material adverse impact on the Bank or the Company.

Dodd-Frank Wall Street Reform and Consumer Protection Act

On July 21, 2010, the President of the United States signed the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act"). This law significantly changed the historical bank regulatory structure and affected the lending, deposit, investment, trading and operating activities of financial institutions and their holding companies. The Dodd-Frank Act requires various federal agencies to adopt a broad range of new rules and regulations, and to prepare numerous studies and reports for Congress. The federal agencies are given significant discretion in drafting the rules and regulations, and consequently, many of the details and much of the impacts of the Dodd-Frank Act may not be known for many months or years.

The Dodd-Frank Act created a new Consumer Financial Protection Bureau ("CFPB") with broad powers to supervise and enforce consumer protection laws. The CFPB has broad rule-making authority for a wide range of consumer protection laws that apply to all banks and savings institutions, including the authority to prohibit "unfair, deceptive or abusive" acts and practices. The CFPB has examination and enforcement authority over all banks with more than \$10 billion in assets. United Bank, as a bank with \$10 billion or less in assets, will continue to be examined for compliance with the consumer laws by our primary bank regulators. The Dodd-Frank Act also weakens the federal preemption rules that have been applicable for national banks and federal savings associations, and gives state attorney generals the ability to enforce federal consumer protection laws.

The Dodd-Frank Act requires minimum leverage (Tier I) and risk-based capital requirements for bank and savings and loan holding companies that are no less than those applicable to banks, which will exclude certain instruments that previously have been eligible for inclusion by bank holding companies as Tier I capital, such as trust preferred securities.

A provision of the Dodd-Frank Act eliminates the federal prohibitions on paying interest on demand deposits, thus allowing businesses to have interest-bearing checking accounts. Depending on competitive responses, this significant change to existing law could have an adverse impact on our interest expense. The Dodd-Frank Act also broadens the base for FDIC deposit insurance assessments. Assessments will now be based on the average consolidated total assets less tangible equity capital of a financial institution, rather than deposits. The Dodd-Frank Act also permanently increases the maximum amount of deposit insurance for banks, savings institutions and credit unions to \$250,000 per depositor for each account relationship category, retroactive to January 1, 2008. The legislation also increases the required minimum reserve ratio for the DIF, from 1.15% to 1.35% of insured deposits, and directs the FDIC to offset the effects of increased assessments on depository institutions with less than \$10 billion in assets.

Under the Dodd-Frank Act we are required to give stockholders a non-binding vote on executive compensation and so-called "golden parachute" payments. The Dodd-Frank Act also authorizes the Securities and Exchange Commission to promulgate rules that would allow stockholders to nominate their own candidates using our proxy materials. The legislation also directs the Federal Reserve Board to promulgate rules prohibiting excessive compensation paid to bank holding company executives, regardless of whether the company is publicly traded or not.

The Economic Growth, Regulatory Relief, and Consumer Protection Act ("EGRRCPA") was signed into law on May 24, 2018, modifying certain, important Dodd-Frank provisions intended to relieve certain regulatory requirements and burden on institutions with less than \$10 billion in total consolidated assets. The EGRRCPA requires the federal banking agencies to establish a Community Bank Leverage Ratio between 8% and 10% for which banks with less than \$10 billion in total consolidated assets that exceed the minimum ratio will be deemed to be "well-capitalized" and in compliance with risk based capital and leverage requirements. The EGRRCPA amended the Bank Holding Company Act to exempt banks with total assets of \$10 billion or less from the Volcker Rule requirements. Other notable modifications to the prior Dodd-Frank provisions include: raising the threshold for which publicly traded bank holding companies are required to perform annual company run stress tests from \$10 billion to

\$250 billion in total assets, raising the threshold for which publicly traded bank holding companies are required to establish an independent risk committee of its board of directors from \$10 billion to \$50 billion, as well as raising the threshold from \$2 billion to \$10 billion for which banks may deem loans originated and retained as “qualified mortgages” for purposes of the ability-to-pay rule set forth by the CFPB. Despite these improvements and modifications, many provisions of the Dodd-Frank Act remain in place and will continue to increase our operating and compliance costs.

Connecticut Banking Laws And Supervision

Connecticut Banking Commissioner: The Commissioner regulates internal organization as well as the deposit, lending and investment activities of state chartered banks, including United Bank. The approval of the Commissioner is required for, among other things, the establishment of branch offices, including those in other states, and business combination transactions. The Commissioner conducts periodic examinations of Connecticut-chartered banks. The FDIC also regulates many of the areas regulated by the Commissioner, and federal law may limit some of the authority provided to Connecticut-chartered banks by Connecticut law.

Lending Activities: Connecticut banking laws grant banks broad lending authority. With certain limited exceptions, loans to any one obligor under this statutory authority may not exceed 15%, and fully secured loans may not exceed an additional 10% of a bank’s capital and allowance for loan losses.

Dividends: The Bank may pay cash dividends to the Company out of its net profits. For purposes of this restriction, “net profits” represents the remainder of all earnings from current operations. Further, the total amount of all dividends declared by a savings bank in any year may not exceed the sum of a bank’s net profits for the year in question combined with its retained net profits from the preceding two years. Federal law also prevents an institution from paying dividends or making other capital distributions that, if by doing so, would cause it to become “undercapitalized.” The FDIC may limit a savings bank’s ability to pay dividends. No dividends may be paid to the Company’s shareholders if such dividends would reduce regulatory capital below the amount of the liquidation account required by the Connecticut conversion regulations.

Powers: Connecticut law permits Connecticut chartered banks to sell insurance and fixed and variable rate annuities if licensed to do so by the applicable state insurance commissioner. With the prior approval of the Commissioner, Connecticut banks are also authorized to engage in a broad range of activities related to the business of banking, or that are financial in nature or that are permitted under the BHC Act or the Home Owners’ Loan Act (“HOLA”), both federal statutes, or the regulations promulgated as a result of these statutes. Connecticut banks are also authorized to engage in any activity permitted for a national bank or a federal savings association upon filing notice with the Commissioner unless the Commissioner disapproves the activity.

Assessments: Connecticut banks are required to pay annual assessments to the Connecticut Banking Department to fund the Department’s operations. The general assessments are paid pro-rata based upon a bank’s asset size.

Enforcement: Under Connecticut law, the Commissioner has extensive enforcement authority over Connecticut banks and, under certain circumstances, affiliated parties, insiders, and agents. The Commissioner’s enforcement authority includes cease and desist orders, fines, receivership, conservatorship, removal of officers and directors, emergency closures, dissolution and liquidation.

Federal Regulations

Capital Requirements: The Federal Reserve Board monitors our capital adequacy, on a consolidated basis, and the FDIC and Connecticut Department of Banking monitor the capital adequacy of the Bank. Under FDIC regulations, federally insured state-chartered banks that are not members of the Federal Reserve System (“state non-member banks”), such as United Bank, are required to comply with minimum leverage capital requirements. For an institution determined by the FDIC to not be anticipating or experiencing significant growth and to be, in general, a strong bank holding company, rated composite 1 under the Uniform Financial Institutions Ranking System established by the Federal Financial Institutions Examination Council, the minimum capital leverage requirement is a ratio of Tier I capital to total assets of 4%. Tier I capital is the sum of common stockholders’ equity, non-cumulative perpetual preferred stock (including any related surplus) and minority investments in certain subsidiaries, less intangible assets (except for certain servicing rights and credit card relationships) and certain other specified items.

The FDIC regulations require state non-member banks to maintain certain levels of regulatory capital in relation to regulatory risk-weighted assets. The ratio of regulatory capital to regulatory risk-weighted assets is referred to as a bank’s “risk-based capital ratio.” Risk-based capital ratios are determined by allocating assets and specified off-balance sheet items (including recourse obligations, direct credit substitutes and residual interests) across 17 risk-weighted categories ranging from 0% to 1250%, with higher levels of capital being required for the categories perceived as representing greater risk. For example, under the FDIC’s risk-weighting system, cash and securities backed by the full faith and credit of the U.S. Government are given a 0% risk weight,

loans secured by one-to-four family residential properties generally have a 50% risk weight, and commercial loans have a risk weighting of 100%, however, certain investment securities risk-weighted under the simplified supervisory formula approach can carry a risk weight up to 1250%.

State non-member banks such as United Bank, must maintain a minimum ratio of total capital to risk-weighted assets of 8%, of which at least one-half must be Tier I capital. Total capital consists of Tier I capital plus Tier 2 or supplementary capital items, which include the allowance for loan losses in an amount of up to 1.25% of risk-weighted assets, cumulative preferred stock and certain other capital instruments, and a portion of the net unrealized gain on equity securities. The includible amount of Tier 2 capital cannot exceed the amount of the institution's Tier I capital. Banks that engage in specified levels of trading activities are subject to adjustments in their risk-based capital calculation to ensure the maintenance of sufficient capital to support market risk.

The Federal Deposit Insurance Corporation Improvement Act (the "FDICIA") required each federal banking agency to revise its risk-based capital standards for insured institutions to ensure that those standards take adequate account of interest-rate risk, concentration of credit risk, and the risk of nontraditional activities, as well as to reflect the actual performance and expected risk of loss on multi-family residential loans. The FDIC, along with the other federal banking agencies, has adopted a regulation providing that the agencies will take into account the exposure of a bank's capital and economic value to changes in interest rate risk in assessing a bank's capital adequacy. The FDIC also has authority to establish individual minimum capital requirements in appropriate cases upon determination that an institution's capital level is, or is likely to become, inadequate in light of the particular circumstances.

As a financial and bank holding company, United Financial Bancorp, Inc. is subject to capital adequacy guidelines for bank holding companies similar to those of the FDIC for state-chartered banks. United Financial Bancorp, Inc.'s stockholders' equity exceeds these requirements.

The current U.S. federal bank regulatory agencies' risk-based capital guidelines are based upon the 1988 capital accord ("Basel I") of the Basel Committee on Banking Supervision ("Basel Committee"). The Basel Committee is a committee of central banks and bank supervisors/regulators from the major industrialized countries that meet under the auspices of the Bank for International Settlements in Basel, Switzerland to develop broad policy guidelines for use by each country's supervisors in determining the supervisory policies they apply.

In 2010, the Basel Committee released its final framework for strengthening international capital and liquidity regulation, now officially identified by the Basel Committee as "Basel III." Basel III, when implemented by the U.S. bank regulatory agencies and fully phased-in, will require bank holding companies and their bank subsidiaries to maintain substantially more capital, with a greater emphasis on common equity.

As of January 1, 2015, the Company and the Bank became subject to new rules that implemented changes to the regulatory capital framework for U.S. banks. The rules set minimum requirements for both the quantity and quality of capital held by community banking institutions. The final rule includes a minimum ratio of common equity Tier 1 capital to risk weighted assets of 4.5%, raises a minimum ratio of Tier 1 capital to risk-weighted assets to 6%, a minimum leverage ratio of 4% for all banking organizations and a minimum total capital to risk weighted assets ratio of 8%. Additionally, community banking institutions must maintain a capital conservation buffer of common equity Tier 1 capital in an amount greater than 2.5% of total risk-weighted assets to avoid being subject to limitations on capital distributions and discretionary bonus payments to executive officers. The phase in period for the capital conservation buffer began for the Company on January 1, 2016, with full compliance phased in by January 1, 2019. The Company's capital levels remain characterized as "well-capitalized" under the new rules.

Prompt Corrective Regulatory Action: Federal law requires, among other things, that federal bank regulatory authorities take "prompt corrective action" with respect to banks that do not meet minimum capital requirements. For these purposes, the law establishes five capital categories: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized.

The FDIC has adopted regulations to implement the prompt corrective action legislation. An institution is deemed to be "well-capitalized" if it has a total risk-based capital ratio of 10% or greater, a Tier I risk-based capital ratio of 8% or greater, a common equity Tier I capital ratio of 6.5% or greater, and a leverage ratio of 5% or greater. An institution is "adequately capitalized" if it has a total risk-based capital ratio of 8% or greater, a Tier I risk-based capital ratio of 6% or greater, a common equity Tier I capital ratio of 4.5% or greater, and generally a leverage ratio of 4% or greater. An institution is "undercapitalized" if it has a total risk-based capital ratio of less than 8%, a Tier I risk-based capital ratio of less than 6%, a common equity Tier I capital ratio that is less than 4.5%, or generally a leverage ratio of less than 4%. An institution is deemed to be "significantly undercapitalized" if it has a total risk-based capital ratio of less than 6%, a Tier I risk-based capital ratio of less than 4%, a common equity Tier I capital ratio that is less than 3%, or a leverage ratio of less than 3%. An institution is considered to be "critically undercapitalized" if it

has a ratio of tangible equity (as defined in the regulations) to total assets that is equal to or less than 2%. As of December 31, 2018, United Bank was considered a “well-capitalized” institution.

“Undercapitalized” banks must adhere to growth, capital distribution (including dividend) and other limitations and are required to submit a capital restoration plan. A bank’s compliance with such a plan is required to be guaranteed by any company that controls the undercapitalized institution in an amount equal to the lesser of 5% of the institution’s total assets when deemed undercapitalized or the amount necessary to achieve the status of adequately capitalized. If an “undercapitalized” bank fails to submit an acceptable plan, it is treated as if it is “significantly undercapitalized.” “Significantly undercapitalized” banks must comply with one or more of a number of additional restrictions, including but not limited to an order by the FDIC to sell sufficient voting stock to become adequately capitalized, requirements to reduce total assets, cease receipt of deposits from correspondent banks or dismiss directors or officers, and restrictions on interest rates paid on deposits, compensation of executive officers and capital distributions by the parent holding company. “Critically undercapitalized” institutions are subject to additional measures including, subject to a narrow exception, the appointment of a receiver or conservator within 270 days after it obtains such status.

Transactions with Affiliates: Under current federal law, transactions between depository institutions and their affiliates are governed by Sections 23A and 23B of the Federal Reserve Act (the “FRA”). In a holding company context, at a minimum, the parent holding company of a savings bank and any companies which are controlled by such parent holding company are affiliates of the savings bank. Generally, Section 23A limits the extent to which the savings bank or its subsidiaries may engage in “covered transactions” with any one affiliate to 10% of such savings bank’s capital stock and surplus, and contains an aggregate limit on all such transactions with all affiliates to 20% of capital stock and surplus. The term “covered transaction” includes, among other things, the making of loans or other extensions of credit to an affiliate and the purchase of assets from an affiliate. Section 23A also establishes specific collateral requirements for loans or extensions of credit to, or guarantees, acceptances on letters of credit issued on behalf of an affiliate. Section 23B requires that covered transactions and a broad list of other specified transactions be on terms substantially the same, or no less favorable, to the savings bank or its subsidiary as similar transactions with non-affiliates.

Loans to Insiders: Further, Section 22(h) of the FRA restricts an institution with respect to loans to directors, executive officers, and principal stockholders (“insiders”). Under Section 22(h), loans to insiders and their related interests may not exceed, together with all other outstanding loans to such persons and affiliated entities, the institution’s total capital and surplus. Loans to insiders above specified amounts must receive the prior approval of the Board. Further, under Section 22(h), loans to Directors, executive officers and principal stockholders must be made on terms substantially the same as offered in comparable transactions to other persons, except that such insiders may receive preferential loans made under a benefit or compensation program that is widely available to the bank’s employees and does not give preference to the insider over the employees. Section 22(g) of the FRA places additional limitations on loans to executive officers. In addition to enhancing restrictions on insider transactions, the Dodd-Frank Act increases the types of transactions with insiders subject to restrictions, including certain asset sales with insiders.

Enforcement: The FDIC has extensive enforcement authority over insured savings banks, including United Bank. This enforcement authority includes, among other things, the ability to assess civil money penalties, issue cease and desist orders and remove directors and officers. In general, these enforcement actions may be initiated in response to violations of laws and regulations and unsafe or unsound practices.

The FDIC has authority under Federal law to appoint a conservator or receiver for an insured bank under limited circumstances. The FDIC is required, with certain exceptions, to appoint a receiver or conservator for an insured state non-member bank if that bank was “critically undercapitalized” on average during the calendar quarter beginning 270 days after the date on which the institution became “critically undercapitalized.” The FDIC may also appoint itself as conservator or receiver for an insured state non-member institution under specific circumstances on the basis of the institution’s financial condition or upon the occurrence of other events, including: (1) insolvency; (2) substantial dissipation of assets or earnings through violations of law or unsafe or unsound practices; (3) existence of an unsafe or unsound condition to transact business; and (4) insufficient capital, or the incurring of losses that will deplete substantially all of the institution’s capital with no reasonable prospect of replenishment without federal assistance.

Insurance of Deposit Accounts

The FDIC has adopted a risk-based insurance assessment system. The FDIC assigns an institution to one of three capital categories based on the institution’s financial condition consisting of (1) well-capitalized, (2) adequately capitalized or (3) undercapitalized, and one of three supervisory subcategories within each capital group. The supervisory subgroup to which an institution is assigned is based on a supervisory evaluation provided to the FDIC by the institution’s primary federal regulator and information which the FDIC determines to be relevant to the institution’s financial condition and the risk posed to the deposit insurance funds. An institution’s assessment rate depends on the capital category and supervisory category to which it is assigned. Assessment rates for insurance fund deposits range from 2.5 basis points for the strongest institution to 45 basis points for the

weakest. DIF members are also required to assist in the repayment of bonds issued by the Financing Corporation in the late 1980's to recapitalize the Federal Savings and Loan Insurance Corporation.

As part of the Dodd-Frank bill, the FDIC insurance limit was permanently increased to \$250,000 per depositor for each account relationship category. For the years ended December 31, 2018, 2017 and 2016, the total FDIC assessments were \$2.7 million, \$3.1 million and \$3.6 million, respectively. The FDIC has exercised its authority to raise assessment rates in the past and may raise insurance premiums in the future. If such action is taken by the FDIC it could have an adverse effect on the earnings of the Company.

The FDIC may terminate insurance of deposits if it finds that the institution is in an unsafe or unsound condition to continue operations, has engaged in unsafe or unsound practices, or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC. The management of the Company does not know of any practice, condition or violations that might lead to termination of deposit insurance.

Federal Reserve System

The FRB regulations require depository institutions to maintain non-interest-earning reserves against their transaction accounts (primarily NOW and regular checking accounts). The FRB regulations generally require that reserves be maintained against aggregate transaction accounts. The Company is in compliance with these requirements.

Federal Home Loan Bank System

The Bank is a member of the FHLBB, which is one of the regional Federal Home Loan Banks composing the Federal Home Loan Bank System. Each Federal Home Loan Bank serves as a central credit facility primarily for its member institutions. As a member of the FHLBB, we are required to acquire and hold shares of capital stock in the FHLBB. While the required percentages of stock ownership are subject to change by the FHLBB, the Company was in compliance with this requirement with an investment in FHLBB stock at December 31, 2018 and 2017. For the years ended December 31, 2018 and 2017, the Company purchased \$8.2 million and \$6.3 million of FHLBB stock, respectively. The FHLBB repurchased \$17.0 million and \$9.6 million excess capital stock from the Company during the years ended December 31, 2018 and 2017, respectively.

Holding Company Regulation

General: As a registered bank holding company and financial holding company, United Financial Bancorp, Inc. is subject to comprehensive regulation and regular examinations by the Federal Reserve Board. The Federal Reserve Board also has extensive enforcement authority over bank and financial holding companies, including, among other things, the ability to assess civil money penalties, to issue cease and desist or removal orders and to require that a holding company divest subsidiaries (including its bank subsidiaries). In general, enforcement actions may be initiated for violations of law and regulations and unsafe or unsound practices. Under Connecticut banking law, no person may acquire beneficial ownership of more than 10% of any class of voting securities of a Connecticut-chartered bank, or any bank holding company of such a bank, without prior notification of, and lack of disapproval by, the Connecticut Banking Commissioner.

Under Federal Reserve Board policy, which has been codified by the Dodd-Frank Act, a bank holding company must serve as a source of strength for its subsidiary bank. Under this policy, the Federal Reserve Board may require, and has required in the past, a holding company to contribute additional capital to an undercapitalized subsidiary bank. As a bank holding company, United Financial Bancorp, Inc. must obtain Federal Reserve Board approval before: (i) acquiring, directly or indirectly, ownership or control of any voting shares of another bank or bank holding company if, after such acquisition, it would own or control more than 5% of such shares (unless it already owns or controls the majority of such shares); (ii) acquiring all or substantially all of the assets of another bank or bank holding company; or (iii) merging or consolidating with another bank holding company.

As a financial holding company with a bank subsidiary, the Company must comply with the Bank Holding Company Act which prohibits a bank holding company, with certain exceptions, from acquiring direct or indirect ownership or control of more than 5% of the voting shares of any company which is not a bank or bank holding company, or from engaging directly or indirectly in activities other than those of banking, managing or controlling banks, or providing services for its subsidiaries. The principal exceptions to these prohibitions involve certain non-bank activities which, by statute or by FRB regulation or order, have been identified as activities closely related to the business of banking or managing or controlling banks. The list of activities permitted by the FRB includes, among other things: (i) operating a savings institution, mortgage company, finance company, credit card company or factoring company; (ii) performing certain data processing operations; (iii) providing certain investment and financial advice; (iv) underwriting and acting as an insurance agent for certain types of credit-related insurance; (v) leasing property on a full-payout, non-operating basis; (vi) selling money orders, travelers' checks and United States savings bonds; (vii) real estate and

personal property appraising; (viii) providing tax planning and preparation services; (ix) financing and investing in certain community development activities; and (x) subject to certain limitations, providing securities brokerage services for customers.

Dividends: The Federal Reserve Board has issued a policy statement on the payment of cash dividends by bank holding companies that the Company must comply with, which expresses the Federal Reserve Board's view that a bank holding company should pay cash dividends only to the extent that the holding company's net income for the past year is sufficient to cover both the cash dividends and a rate of earnings retention that is consistent with the holding company's capital needs, asset quality and overall financial condition. The FRB also indicated that it would be inappropriate for a company experiencing serious financial problems to borrow funds to pay dividends. Furthermore, under the prompt corrective action regulations adopted by the Federal Reserve Board, the Federal Reserve Board may prohibit a holding company of a bank from paying any dividends if the holding company's bank subsidiary is classified as "undercapitalized."

Bank holding companies are required to give the Federal Reserve Board prior written notice of any purchase or redemption of its outstanding equity securities if the gross consideration for the purchase or redemption, when combined with the net consideration paid for all such purchases or redemptions during the preceding 12 months, is equal to 10% or more of the consolidated net worth of the bank holding company. The Federal Reserve Board may disapprove such a purchase or redemption if it determines that the proposal would constitute an unsafe or unsound practice or would violate any law, regulation, Federal Reserve Board order or any condition imposed by, or written agreement with, the Federal Reserve Board.

Financial Modernization: The Gramm-Leach-Bliley Act permits greater affiliation among banks, securities firms, insurance companies, and other companies under a new type of financial services company known as a "financial holding company." A financial holding company essentially is a bank holding company with significantly expanded powers. Financial holding companies are authorized by statute to engage in a number of financial activities previously impermissible for bank holding companies, including securities underwriting, dealing and market making; sponsoring mutual funds and investment companies; insurance underwriting and agency; and merchant banking activities. The act also permits the Federal Reserve Board and the Department of the Treasury to authorize additional activities for financial holding companies if they are "financial in nature" or "incidental" to financial activities. A bank holding company may become a financial holding company if each of its subsidiary banks is well-capitalized, well managed, and has at least a "Satisfactory" Community Reinvestment Act rating. A financial holding company must provide notice to the Federal Reserve Board within 30 days after commencing activities previously determined by statute or by the Federal Reserve Board and Department of the Treasury to be permissible. In March 2016, United Financial Bancorp, Inc. received approval from to the Federal Reserve Board of its intent to be deemed a financial holding company.

Miscellaneous Regulation

Sarbanes-Oxley Act of 2002: The Company is subject to the Sarbanes-Oxley Act of 2002 (the "Act"), which implements a broad range of corporate governance and accounting measures for public companies designed to promote honesty and transparency in corporate America and better protect investors from corporate wrongdoing. In general, the Sarbanes-Oxley Act mandated important new corporate governance and financial reporting requirements intended to enhance the accuracy and transparency of public companies' reported financial results. It established new responsibilities for corporate chief executive officers, chief financial officers and audit committees in the financial reporting process, and it created a new regulatory body to oversee auditors of public companies. It backed these requirements with new SEC enforcement tools, increased criminal penalties for federal mail, wire and securities fraud, and created new criminal penalties for document and record destruction in connection with federal investigations. It also increased the opportunity for more private litigation by lengthening the statute of limitations for securities fraud claims and providing new federal corporate whistleblower protection.

Section 402 of the Act prohibits the extension of personal loans to directors and executive officers of issuers (as defined in the Sarbanes-Oxley Act). The prohibition, however, does not apply to loans advanced by an insured depository institution, such as the Company, that are subject to the insider lending restrictions of Section 22(h) of the Federal Reserve Act.

The Act also required that the various securities exchanges, including the NASDAQ Global Select Stock Market, prohibit the listing of the stock of an issuer unless that issuer complies with various requirements relating to their committees and the independence of their directors that serve on those committees.

Community Reinvestment Act: Under the Community Reinvestment Act ("CRA"), as amended as implemented by FDIC regulations, a bank has a continuing and affirmative obligation, consistent with its safe and sound operation, to help meet the credit needs of its entire community, including low and moderate income neighborhoods. The CRA does not establish specific lending requirements or programs for financial institutions nor does it limit an institution's discretion to develop the types of products and services that it believes are best suited to its particular community. The CRA does require the FDIC, in connection with its examination of a bank, to assess the institution's record of meeting the credit needs of its community and to take such record into account in its evaluation of certain applications by such institution, including applications to acquire branches and other financial

institutions. The CRA requires the FDIC to provide a written evaluation of an institution's CRA performance utilizing a four-tiered descriptive rating system. United Bank's latest FDIC CRA rating was "Satisfactory."

Connecticut has its own statutory counterpart to the CRA which is also applicable to United Bank. The Connecticut version is generally similar to the CRA but utilizes a five-tiered descriptive rating system. Connecticut law requires the Commissioner to consider, but not be limited to, a bank's record of performance under Connecticut law in considering any application by the bank to establish a branch or other deposit-taking facility, to relocate an office or to merge or consolidate with or acquire the assets and assume the liabilities of any other banking institution. United Bank's most recent rating under Connecticut law was "Satisfactory."

Consumer Protection And Fair Lending Regulations: The Company is subject to a variety of federal and Connecticut statutes and regulations that are intended to protect consumers and prohibit discrimination in the granting of credit. These statutes and regulations provide for a range of sanctions for non-compliance with their terms, including imposition of administrative fines and remedial orders, and referral to the Attorney General for prosecution of a civil action for actual and punitive damages and injunctive relief. Certain of these statutes authorize private individual and class action lawsuits and the award of actual, statutory and punitive damages and attorneys' fees for certain types of violations.

The USA Patriot Act: On October 26, 2001, the USA PATRIOT Act was enacted. The Act gives the federal government new powers to address terrorist threats through enhanced domestic security measures, expanded surveillance powers, increased information sharing and broadened anti-money laundering requirements. The Act also requires the federal banking regulators to take into consideration the effectiveness of controls designed to combat money-laundering activities in determining whether to approve a merger or other acquisition application of an FDIC-insured institution. As such, if the Company or the Bank were to engage in a merger or other acquisition, the effectiveness of its anti-money-laundering controls would be considered as part of the application process. The Company has established policies, procedures and systems to comply with the applicable requirements of the law. The Patriot Act was reauthorized and modified with the enactment of the USA Patriot Improvement and Reauthorization Act of 2005.

Federal Securities Laws

United Financial Bancorp, Inc.'s common stock is registered with the Securities and Exchange Commission under the Securities Exchange Act of 1934 and is subject to the information, proxy solicitation, insider trading restrictions and other requirements under the Securities Exchange Act of 1934.

Based on the foregoing, it is anticipated that the resource allocation burdens to support Regulatory compliance will need to increase. This will require continued infrastructure build and may negatively impact profitability to a material degree.

TAXATION

Federal

General: The Company is subject to federal income taxation in the same general manner as other corporations, with some exceptions discussed below. The following discussion of federal taxation is intended only to summarize certain pertinent federal income tax matters and is not a comprehensive description of the tax rules applicable to the Company.

Method of Accounting: For federal income tax purposes, the Company currently reports its income and expenses on the accrual method of accounting and uses a tax year ending December 31 for filing its consolidated federal income tax returns.

Bad Debt Reserves: Prior to the Small Business Protection Act of 1996 (the "1996 Act"), United Financial Bancorp, Inc.'s subsidiary, United Bank, was permitted to establish a reserve for bad debts and to make annual additions to the reserve. These additions could, within specified formula limits, be deducted in arriving at our taxable income. As a result of the 1996 Act, United Bank was required to use the specific charge-off method in computing its bad debt deduction beginning with its 1996 federal tax return. Savings institutions were required to recapture any excess reserves over those established as of December 31, 1987 (base year reserve). At December 31, 2018, the subsidiary had no reserves subject to recapture in excess of its base year.

Taxable Distributions and Recapture: Bad debt reserves created prior to January 1, 1988 are subject to recapture into taxable income should the Bank fail to meet certain asset and definitional tests.

Alternative Minimum Tax: The Internal Revenue Code of 1986, as amended (the "Code"), imposes an alternative minimum tax ("AMT") at a rate of 20% on a base of regular taxable income plus certain tax preferences (alternative minimum taxable income or "AMTI"). The AMT is payable to the extent such AMTI is in excess of an exemption amount and the AMT exceeds the regular income tax. Net operating losses can offset no more than 90% of AMTI. Pursuant to the Tax Cuts and Job Act ("Tax Act") enacted on December 22, 2017 for tax years after December 31, 2017, AMT has been repealed and any corporate

AMT credit which accumulated through prior years AMT liabilities may offset the regular tax liability for any taxable year after 2017. In addition, the AMT credit is refundable for any taxable year beginning after 2017 and before 2022 in the amount equal to 50 percent (100 percent for taxable years beginning in 2021) of the excess credit for the taxable year.

Net Operating Loss Carryovers: As a result of the Tax Act, for net operating losses incurred in tax years after December 31, 2017, a corporation may no longer carryback net operating losses to the preceding two taxable years and forward to the succeeding 20 taxable years. Additionally net operating loss usage is limited by the Tax Act to 80%. The 80 percent limitation on NOL deductions applies to losses generated in tax years beginning after December 31, 2017, and the elimination of carrybacks and indefinite extension of carryforwards applies only to NOLs generated in taxable years ending after December 31, 2017. NOLs generated in 2017 and earlier would retain their 20-year life and be available to offset 100 percent of taxable income, subject to certain limitations. At December 31, 2018, United Financial Bancorp, Inc. had net operating loss carryforwards of \$900,000 for federal income tax purposes, which will begin to expire in 2029.

Corporate Dividends-Received Deduction: The Company may exclude from its income 100% of dividends received from the Bank as a member of the same affiliated group of corporations. The Tax Act changed the corporate dividends received deduction of 80% to 65% in the case of dividends received from corporations after December 31, 2017 with which a corporate recipient does not file a consolidated tax return, and corporations which own less than 20% of the stock of a corporation distributing a dividend may deduct only 50%, previously 70% for dividends prior to December 31, 2017, of dividends received or accrued on their behalf.

The Company is not currently under audit with respect to its federal tax returns which have not been audited for the past four years.

State

The Company reports income on a calendar year basis to various states, mainly including the State of Connecticut and the Commonwealth of Massachusetts. Generally, the income of financial institutions in Connecticut, which is calculated based on federal taxable income subject to certain adjustments, is subject to Connecticut tax. The Company and the Bank are currently subject to the corporate business tax at 7.5% of taxable income, subject to a 10% surcharge in 2018 and an 8% surcharge for tax years after 2018.

In 1998, the State of Connecticut enacted legislation permitting the formation of passive investment companies (“PIC”) by financial institutions. This legislation exempts qualifying passive investment companies from the Connecticut corporation business tax and excludes dividends paid from a passive investment company from the taxable income of the parent financial institution. United Bank established a passive investment company, United Bank Mortgage Company, in December 1998.

The Company believes it is in compliance with the state PIC requirements, however, the Company has not been audited by the Department of Revenue Services for such periods. If the state were to determine that the PIC was not in compliance with statutory requirements, a material amount of taxes could be due. The State of Connecticut continues to be under pressure to find new sources of revenue, and therefore could enact legislation to eliminate the passive investment company exemption. If such legislation were enacted, United Financial Bancorp, Inc. would be subject to higher state income taxes in Connecticut.

The Company also reports income on a calendar year basis to the Commonwealth of Massachusetts. Generally, Massachusetts imposes a tax of 9.0% on income taxable in Massachusetts, although Massachusetts Security Corporations are taxed at 1.32%. Massachusetts taxable income is based on federal taxable income after modifications pursuant to state tax law.

The Company is not currently under audit with respect to its state tax returns which have not been audited for the past five years.

The Company also pays taxes in certain other states due to increased loan activity, and these taxes were immaterial to the Company’s results.

Securities and Exchange Commission Availability of Filings

United Financial Bancorp, Inc.’s common stock is registered with the Securities and Exchange Commission under the Securities Exchange Act of 1934 (“Exchange Act”) and is subject to the information, proxy solicitation, insider trading restrictions and other requirements under the Exchange Act. Under Sections 13 and 15(d) of the Exchange Act, periodic and current reports must be filed or furnished with the SEC. United’s filings are available to the public from commercial document retrieval services and at the website maintained by the SEC at <http://www.sec.gov>. In addition, United makes available free of charge on its Investor Relations website (unitedfinancialinc.com) its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports, as soon as reasonably practicable after such material is electronically filed with,

or furnished to, the SEC. The Company's website and the information contained therein or connected thereto are not intended to be incorporated into this Annual Report on Form 10-K.

Item 1A. Risk Factors

You should consider carefully the following risk factors in evaluating an investment in shares of our common stock. An investment in our common stock is subject to risks inherent in our business that could adversely affect United's business, financial condition, results of operations or cash flows, and access to liquidity. Before making an investment decision, you should carefully consider the risks and uncertainties described below.

We are subject to lending risk and could incur losses in our loan portfolio despite our underwriting practices.

United Bank originates commercial business loans, commercial real estate loans, consumer loans, and residential mortgage loans primarily within its market area. Commercial business loans, commercial real estate loans, and consumer loans may expose a lender to greater credit risk than loans secured by residential real estate. In addition, commercial real estate and commercial business loans may also involve relatively large loan balances to individual borrowers or groups of borrowers. These loans also have a greater credit risk than residential real estate for the following reasons:

- *Commercial Business Loans:* Repayment is generally dependent upon the successful operation of the borrower's business.
- *Commercial Real Estate Loans:* Repayment is dependent on income being generated in amounts sufficient to cover operating expenses and debt service.
- *Consumer Loans:* Consumer loans are collateralized, if at all, with assets that may not provide an adequate source of payment of the loan due to depreciation, damage or loss.

While relatively stable, an economic slowdown, at the local and national level, is possible which could adversely affect the value of the properties securing the loans or revenues from borrowers' businesses, thereby increasing the risk of potential increases in non-performing loans. The decreases in real estate values could adversely affect the value of property used as collateral for our commercial and residential real estate loans. A stagnation in the economy coupled with a slow economic recovery may also have a negative effect on the ability of our commercial borrowers to make timely repayments of their loans, which could have an adverse impact on our earnings. If poor economic conditions were prolonged, it could result in decreased opportunities to make quality loans and our profits may decrease because our alternative investment opportunities may earn less income. The resultant market uncertainty may lead to a widespread reduction in general business activity. The resulting economic pressure brought to bear on consumers may adversely affect our business, financial condition, and results of operations.

All of these factors could have a material adverse effect on our financial condition and results of operations. See further discussion on the commercial loan portfolio in "Lending Activities" within "Item 7 -Management's Discussion and Analysis of Financial Condition and Results of Operations," of this Annual Report on Form 10-K.

If United Bank's allowance for loan losses is not sufficient to cover actual loan losses, our earnings could decrease.

We make various assumptions and judgments about the collectability of our loan portfolio, including the creditworthiness of our borrowers and the value of the real estate and other assets serving as collateral for the repayment of many of our loans. In determining the amount of the allowance for loan losses, we review our loss and delinquency experience on different loan categories, and we evaluate existing economic conditions. If our assumptions are incorrect, our allowance for loan losses may not be sufficient to cover losses inherent in our loan portfolio, resulting in additions to our allowance, which would decrease our net income. Our allowance for loan losses amounted to 0.91% of total loans outstanding and 168.32% of non-performing loans at December 31, 2018. Although we are unaware of any specific problems with our loan portfolio that would require any increase in our allowance at the present time, it may need to be increased further in the future, due to our emphasis on loan growth and on increasing our portfolio of commercial business and commercial real estate loans. Our allowance for loan losses to total covered loans was 1.04% at December 31, 2018.

In addition, banking regulators and other outside third parties, periodically review our allowance for loan losses and may require us to increase our provision for loan losses or recognize further loan charge-offs based on a myriad of factors and assumptions. Any increase in the allowance for loan losses or loan charge-offs as required by these regulatory authorities may have a material adverse effect on our results of operations and financial condition.

Changes in accounting policies, standards, and interpretations could materially affect how United reports its financial condition and results of operations.

The FASB periodically changes the financial accounting and reporting standards governing the preparation of United's financial statements. Additionally, those bodies that establish and/or interpret the financial accounting and reporting standards (such as the FASB, SEC, and banking regulators) may change prior interpretations on how these standards should be applied. These changes can be difficult to predict and can materially affect how United records and reports its financial condition and results of operations. In some cases, United could be required to retroactively apply a new or revised standard, resulting in changes to previously reported financial results.

Concentration of loans in our primary market area may increase risk.

Our success is impacted by the general economic conditions in the geographic areas in which we operate, primarily Connecticut and Central and Western Massachusetts. Accordingly, the economic conditions in these markets have a significant impact on the ability of borrowers to repay loans. As such, a decline in real estate valuations in these markets would lower the value of the collateral securing those loans. In addition, a significant weakening in general economic conditions such as inflation, recession, unemployment, or other factors beyond our control could reduce our ability to generate new loans and increase default rates on those loans and otherwise negatively affect our financial results.

Changes in interest rates could adversely affect our results of operations and financial condition.

Our results of operations and financial condition could be significantly affected by changes in the level of interest rates and the steepness of the yield curve. Our financial results depend substantially on net interest income, which is the difference between the interest income that we earn on interest-earning assets and the interest expense we pay on interest-bearing liabilities. While we have modeled rising interest rate scenarios using historic data and such scenarios result in an increase in our net interest income, our interest-bearing liabilities may reprice or mature more quickly than modeled, thus resulting in a decrease in our net interest income. Further, a flatter yield curve than we modeled would also result in a decline in net interest income.

Changes in interest rates also affect the value of our interest-earning assets and in particular our investment securities. Generally, the value of our investment securities fluctuates inversely with changes in interest rates. Decreases in the fair value of our investment securities, therefore, could have an adverse effect on our stockholders' equity or our earnings if the decrease in fair value is deemed to be other than temporary.

Changes in interest rates may also affect the average life of our loans and mortgage related securities. Decreases in interest rates may cause an increase in prepayments of our loans and mortgage-related securities, as borrowers refinance to reduce borrowing costs. As prepayment speeds on mortgage related securities increase, the premium amortization increases prospectively, and additionally there would be an adjustment required under the application of the interest method of income recognition, and will therefore result in lower net interest income. Under these circumstances, we are also subject to reinvestment risk to the extent that we are unable to reinvest the cash received from such prepayments at rates that are comparable to the rates on our existing loans and securities. Additionally, increases in interest rates may decrease loan demand and make it more difficult for borrowers to repay adjustable rate loans.

In July 2017, the Financial Conduct Authority (the authority that regulates the London Interbank Offered Rate ("LIBOR")) announced it intends to stop compelling banks to submit rates for the calculation of LIBOR after 2021. The Alternative Reference Rates Committee ("ARRC") has proposed that the Secured Overnight Financing Rate ("SOFR") is the rate that represents best practice as the alternative to USD-LIBOR for use in derivatives and other financial contracts that are currently indexed to USD-LIBOR. ARRC has proposed a paced market transition plan to SOFR from USD-LIBOR and organizations are currently working on industry wide and company specific transition plans as it relates to derivatives and cash markets exposed to USD-LIBOR. The Company, led by the Chief Financial Officer and the Treasurer of the Bank is monitoring this activity and evaluating the related risks. As of December 31, 2018, United had approximately 29.8% of its loan portfolio, \$1.75 billion of derivative products, \$125.0 million of FHLBB advances, and \$7.7 million of junior subordinated debt that are indexed to USD-LIBOR.

Economic conditions could affect our revenues and profits.

United's financial performance generally, and in particular the ability of borrowers to pay interest on and repay principal of outstanding loans and the value of collateral securing those loans, as well as demand for loans and other products and services that United offers, is highly dependent upon the business environment in the markets where United operates and in the United States as a whole. A favorable business environment is generally characterized by, among other factors, economic growth, efficient capital markets, low inflation, low unemployment, high business and investor confidence, and strong business earnings. Unfavorable or uncertain economic and market conditions can be caused by declines in economic growth, business activity or investor or business confidence; limitations on the availability or increases in the cost of credit and capital; increases in inflation or interest

rates; high unemployment, natural disasters, terrorist acts, or a combination of these or other factors. Additionally, the continued United States - China trade war driven by the imposition of tariffs by both countries on various products could contribute to an unfavorable business climate. To date, United's financial performance has not been impacted by tariffs.

An economic downturn or sustained, high unemployment levels, and stock market volatility may negatively impact our operating results and have a negative effect on the ability of our borrowers to make timely repayments of their loans increasing the risk of loan defaults and losses.

Continued or further declines in the value of certain investment securities could require write-downs, which would reduce our earnings.

The gross unrealized losses within our investment securities portfolio are due in part to an increase in credit spreads. We have concluded these unrealized losses are temporary in nature since they are not related to the underlying credit quality of the issuers or underlying assets, and we have the intent and ability to hold these investments for a time necessary to recover our cost at stated maturity (at which time, full payment is expected). However, a continued decline in the value of these securities due to deterioration in the underlying credit quality of the issuers or underlying assets or other factors could result in an other-than-temporary impairment write-down which would reduce our earnings.

The market price and trading volume of our common stock may be volatile.

The level of interest and trading in the Company's stock depends on many factors beyond our control. The market price of our common stock may be highly volatile and subject to wide fluctuations in response to numerous factors, including, but not limited to, the factors discussed in other risk factors and the following: actual or anticipated fluctuations in operating results; changes in interest rates; changes in the legal or regulatory environment; press releases, announcements or publicity relating to the Company or its competitors or relating to trends in its industry; changes in expectations as to future financial performance, including financial estimates or recommendations by securities analysts and investors; future sales of our common stock; changes in economic conditions in our marketplace, general conditions in the U.S. economy, financial markets or the banking industry; and other developments affecting our competitors or us. These factors may adversely affect the trading price of our common stock, regardless of our actual operating performance, and could prevent stockholders from selling their common stock at a desirable price.

In the past, stockholders have brought securities class action litigation against other companies following periods of volatility in the market price of their securities. If we experience such volatility we could be the target of similar litigation in the future, which could result in substantial costs and divert management's attention and resources.

Our success depends on our key personnel, including our executive officers, and the loss of key personnel could disrupt our business.

Our success depends on our ability to recruit and retain highly-skilled personnel. Competition for the very best people from our industry makes the hiring decision process complicated. Our ability to find seasoned individuals with specialized skill sets that match our needs, could prove difficult. The unexpected loss of services of one or more of the Company's key personnel could have a material adverse impact on the business because we would lose the employee's skills, knowledge of the market and years of industry experience and may have difficulty finding qualified replacement personnel.

United has opened new branches and may open additional new branches and loan production offices which may incur losses during their initial years of operation as they generate new deposit and loan portfolios.

The Company opened two new branches, acquired six branches and consolidated three branches in 2018. United intends to continue to explore opportunities to expand and eliminate non-strategic branches to better posture the Company to achieve greater operational efficiencies going forward. Losses are expected in connection with establishing new branches for some time, as the expenses associated with them are largely fixed and are typically greater than the income earned at the outset as the branches build up their customer bases.

Strong competition within United's market area may limit our growth and profitability.

Competition in the banking and financial services industry is intense and increasing. In our market area, we compete with commercial banks, savings institutions, mortgage brokerage firms, credit unions, finance companies, mutual funds, insurance companies, and brokerage and investment banking firms operating locally and elsewhere. Many of these competitors have substantially greater resources and lending limits than we have, and offer certain services that we do not or cannot provide. Our profitability depends upon our continued ability to compete successfully in our market area. The greater resources and deposit and loan products offered by our competitors may limit our ability to increase our interest-earning assets.

The Company continues to encounter technological change. Failure to understand and keep current on technological change could adversely affect our business.

The financial services industry is continually undergoing rapid technological change with frequent introductions of new technology-driven products and services. The effective use of technology increases efficiency and enables financial institutions to better serve customers and to reduce costs. The Company provides product and services that will satisfy customer demands, as well as to create additional efficiencies in the Company's operations. Many of our competitors have substantially greater resources to invest in technological improvements. We may not be able to effectively implement new technology-driven products and services or be successful in marketing these products and services to our customers. Failure to successfully keep pace with technological change affecting the financial services industry could have a material adverse impact on our business, financial condition and results of operations.

Our controls and procedures may fail or be circumvented, which may result in a material adverse effect on our business.

Management regularly reviews and updates our internal controls, disclosure controls and procedures, and corporate governance policies and procedures. Any system of controls, however well designed and operated, is based in part on certain assumptions and can provide only reasonable, not absolute, assurances that the objectives of the system are met. Any failure or circumvention of the controls and procedures or failure to comply with regulations related to controls and procedures could have a material adverse effect on our business, results of operations and financial condition.

We are exposed to fraud in many aspects of the services and products that we provide.

Financial institutions are inherently exposed to fraud risk. A fraud can be perpetrated by a customer of the Company, an employee, a vendor, or members of the general public. We are most subject to fraud and compliance risk in connection with the origination of loans, ACH transactions, wire transactions, ATM transactions, checking transactions, debit and credit cards that we have issued to our customers and through our online banking portals.

Historically, we have experienced operational losses from fraud committed by third parties that obtain credentials from our customers or merchants utilized by our customers. We have little ability to manage how merchants or our banking customers protect the credentials that our customers have to transact with us. When customers and merchants do not adequately protect customer account credentials, our risks and potential costs increase. As (a) our sales of these services and products expand, (b) those who are committing fraud become more sophisticated and more determined, and (c) our banking services and product offerings expand, our operational losses could increase.

We believe we have underwriting and operational controls in place to prevent or detect such fraud, but we cannot provide assurance that these controls will be effective in detecting fraud or that we will not experience fraud losses or incur costs or other damage related to such fraud, at levels that adversely affect our financial results or reputation. Our lending customers may also experience fraud in their businesses which could adversely affect their ability to repay their loans or make use of our services. Our exposure and the exposure of our customers to fraud may increase our financial risk and reputation risk as it may result in unexpected loan losses that exceed those that have been provided for in our allowance for loan losses.

Our information systems may experience an interruption or security breach.

We rely heavily on communications and information systems to conduct our business. Any failure or interruption of these systems could result in failures or disruptions in our customer relationship management, general ledger, deposit, loan and other systems. While we have policies and procedures designed to prevent or limit the effect of the possible failure or interruption of our information systems, there can be no assurance that any such failure or interruption will not occur or, if they do occur, that they will be adequately addressed. A breach in security of our systems, including a breach resulting from our newer online capabilities such as mobile banking, increases the potential for fraud losses. The occurrence of any failure, interruption or security breach of our information systems could damage our reputation, result in a loss of customer business, subject us to additional regulatory scrutiny or expose us to civil litigation and possible financial liability.

We rely on third-party relationships to conduct our business, which subjects us to strategic, reputation, compliance and transaction (operational) risk.

We rely on third-party service providers to leverage subject matter expertise and industry best practice, provide enhanced products and services, and reduce costs. Although there are benefits in entering into third party relationships with vendors, there are risks associated with such activities. When entering a third-party relationship, the risks associated with that activity are not passed to the third-party but remain our responsibility. Management and the Board of Directors are ultimately responsible for the activities conducted by vendors. To that end, Management is accountable for the review and evaluation of all new and existing

vendor relationships. Management is responsible for ensuring that adequate controls are in place at United and our vendors to protect the Company and its customers from the risks associated with vendor relationships.

Increased risk most often arises from poor planning, oversight and control on the part of the Company and inferior performance or service on the part of the third-party, and may result in legal costs or loss of business. While we have implemented a vendor management program to actively manage the risks associated with the use of third-party service providers, any problems caused by third-party service providers could adversely affect our ability to deliver products and services to our customers and to conduct our business. Replacing third-party vendors could also take a long period of time and result in increased expenses.

United faces cybersecurity risks, including “denial of service attacks,” “hacking” and “identity theft” that could result in the disclosure of confidential information, adversely affect United’s business or reputation and create significant legal and financial exposure.

United’s computer systems and network infrastructure are subject to security risks and could be susceptible to cyber-attacks, such as denial of service attacks, hacking, terrorist activities or identity theft. Financial services institutions and companies engaged in data processing have reported breaches in the security of their websites or other systems, some of which have involved sophisticated and targeted attacks intended to obtain unauthorized access to confidential information, destroy data, disable or degrade service or sabotage systems, often through the introduction of computer viruses or malware, cyber-attacks and other means. Denial of service attacks have been launched against a number of large financial services institutions. Hacking and identity theft risks, in particular, could cause serious reputational harm. Cyber threats are rapidly evolving and United may not be able to anticipate or prevent all such attacks. United may incur increasing costs in an effort to minimize these risks and could be held liable for any security breach or loss. Although to date we have not experienced any material losses relating to cyber attacks or other information security breaches, there can be no assurance that we will not suffer such losses in the future. Our risk and exposure to these matters remains heightened and as a result the continued development and enhancement of our controls, processes and practices designed to protect our systems, computers, software, data and networks from attack, damage or unauthorized access remain a priority for us. As an additional layer of protection, we have purchased network and privacy liability risk insurance coverage which includes digital asset loss, business interruption loss, network security liability, privacy liability, network extortion and data breach coverage.

Despite efforts to ensure the integrity of its systems, United will not be able to anticipate all security breaches of these types, and United may not be able to implement effective preventive measures against such security breaches on a timely basis. The techniques used by cyber criminals change frequently and can originate from a wide variety of sources, including outside groups such as external service providers, organized crime affiliates, terrorist organizations or hostile foreign governments. Those parties may also attempt to fraudulently induce employees, customers or other users of United’s systems to disclose sensitive information in order to gain access to its data or that of its clients. These risks may increase in the future as the Company continues to increase its mobile-payment and other internet-based product offerings and expands its internal usage of web-based products and applications.

A successful penetration or circumvention of system security could cause serious negative consequences to United, including significant disruption of operations, misappropriation of confidential information of United or that of its customers, or damage to computers or systems of the Company or those of its customers and counterparties. A security breach could result in violations of applicable privacy and other laws, financial loss to United or to its customers, loss of confidence in United’s security measures, significant litigation exposure, and harm to United’s reputation, all of which could have a material adverse effect on the Company. United engages third party vendors to assess our readiness, and the results are reported to management and the Board Risk Committee.

Mortgage banking income may experience significant volatility.

Mortgage banking income is highly influenced by the level and direction of mortgage interest rates which may influence secondary market spreads, and real estate and refinancing activity. In lower interest rate environments, the demand for mortgage loans and refinancing activity will tend to increase. This has the effect of increasing fee income, but could adversely impact the estimated fair value of our mortgage servicing rights as the rate of loan prepayments increase. In higher interest rate environments, the demand for refinancing activity will generally be lower, and our inability to capture purchase mortgage market share may have the effect of decreasing fee income.

If the goodwill that the Company has recorded in connection with its mergers and acquisitions becomes impaired, it will have a negative impact on the Company’s profitability.

Applicable accounting standards require that the acquisition method of accounting be used for all business combinations. Under acquisition accounting, if the purchase price of an acquired company exceeds the fair value of the company’s net assets, the excess is carried on the acquirer’s balance sheet as goodwill. At December 31, 2018, the Company had approximately \$116.8 million of goodwill on its balance sheet primarily reflecting the merger with Legacy United. Companies must evaluate goodwill

for impairment at least annually. Write-downs of the amount of any impairment, if necessary, are to be charged to the results of operations in the period in which the impairment occurs. There can be no assurance that future evaluations of goodwill will not result in findings of impairment and related write-downs, which may have a material adverse effect on United's financial condition and results of operations.

Our ability to make opportunistic acquisitions is subject to significant risks, including the risk that regulators will not provide the requisite approvals.

We may make opportunistic whole or partial acquisitions of other banks, branches, financial institutions or related businesses from time to time that we expect may further our business strategy, including through participation in FDIC-assisted acquisitions or assumption of deposits from troubled institutions. Any possible acquisition will be subject to regulatory approval, and there can be no assurance that we will be able to obtain such approval in a timely manner or at all. Even if we obtain regulatory approval, these acquisitions could involve numerous risks, including lower than expected performance or higher than expected costs, difficulties related to integration, difficulties and costs associated with consolidation and streamlining inefficiencies, diversion of management's attention from other business activities, changes in relationships with customers and the potential loss of key employees. In addition, we may not be successful in identifying acquisition candidates, integrating acquired institutions, or preventing deposit erosion or loan quality deterioration at acquired institutions. Competition for acquisitions can be highly competitive, and we may not be able to acquire other institutions on attractive terms. There can be no assurance that we will be successful in completing or will even pursue future acquisitions, or if such transactions are completed, that we will be successful in integrating acquired businesses into operations. Our ability to grow may be limited if we choose not to pursue or are unable to successfully make acquisitions in the future.

Severe weather, natural disasters, acts of war or terrorism and other external events could significantly impact our business.

Severe weather, natural disasters, acts of war or terrorism and other adverse external events could have a significant impact on our ability to conduct business. In addition, such events could affect the stability of our deposit base, impair the ability of borrowers to repay outstanding loans, impair the value of collateral securing loans, cause significant property damage, result in loss of revenue and/or cause us to incur additional expenses. Although management has established disaster recovery policies and procedures, the occurrence of any such event in the future could have a material adverse effect on our business, which, in turn, could have a material adverse effect on our financial condition and results of operations.

We are exposed to risk of environmental liability when we take title to property.

In the course of our business, we may foreclose on and take title to real estate. As a result, we could be subject to environmental liabilities with respect to these properties. We may be held liable to a governmental entity or to third parties for property damage, personal injury, investigation and clean-up costs incurred by these parties in connection with environmental contamination or may be required to investigate or clean up hazardous or toxic substances or chemical releases at a property. The costs associated with investigation or remediation activities could be substantial. In addition, if we are the owner or former owner of a contaminated site, we may be subject to common law claims by third parties based on damages and costs resulting from environmental contamination emanating from the property. If we become subject to significant environmental liabilities, our business, financial condition or results of operations could be adversely affected.

New lines of business or new products and services may subject us to additional risks.

United may, from time to time, implement new lines of business or offer new products and services within existing lines of business. There are risks and uncertainties associated with new lines of business or new products particularly in instances where the markets are not fully developed. We may need to invest significant time and resources in developing and marketing new lines of business and/or new products and services. New lines of business and/or new products or services may not be implemented according to our initial schedule and price and profitability targets may not prove attainable. Other factors, such as compliance with regulations, competitive alternatives and shifting market preferences, may also impact the successful implementation of a new line of business or a new product or service. Furthermore, any new line of business and/or new product or service could have a significant impact on the effectiveness of our system of internal controls. Failure to successfully manage these risks in the implementation of new lines of business or development of new products or services could have a material adverse effect on our business, results of operations and financial condition.

U.S. tax reform that was enacted into legislation in December 2017 impacted the value of our deferred tax assets. Future tax reform could adversely affect us.

Among its many provisions, the enactment of the Tax Act that was signed into law on December 22, 2017 resulted in a reduction of the U.S. Federal corporate tax rate from 35% to 21%. Further U.S. tax proposals could materially adversely affect

us. We cannot predict if any such proposals will ultimately become law, or, if enacted, what its provisions or that of the regulations promulgated thereunder will be, but they could materially adversely affect our financial position and our results of operations.

We are subject to extensive government regulation and supervision, which may interfere with our ability to conduct our business and may negatively impact our financial results.

The Company is subject to extensive federal and state regulation and supervision. Banking regulations are intended to protect depositors' funds, the DIF and the safety and soundness of the banking system as a whole, not stockholders. These regulations affect our lending practices, capital structure, investment practices, dividend policy and growth, among other things. Congress and federal regulatory agencies continually review banking laws, regulations and policies for possible changes. Changes to statutes, regulations or regulatory policies, including changes in interpretation or implementation of statutes, regulations or policies, could affect us in substantial and unpredictable ways. Such changes could subject us to additional costs, limit the types of financial services and products we may offer, and/or limit the pricing we may charge on certain banking services, among other things. Additionally, recent changes to the legal and regulatory framework governing our operation, including the continued implementation of Dodd-Frank Act and Basel III will continue to affect the lending, investment, trading and operating activities of financial institutions and their holding companies. There are many additional regulations called for by the Dodd-Frank Act that have not been proposed, or if proposed, have not been adopted. The full impact of the Dodd-Frank Act on our business strategies is not completely known at this time as there is uncertainty related to regulations still pending. The 2016 national election results and more recent statements and actions by the administration and members of Congress have contributed to continuing uncertainty regarding future implementation and enforcement of the Dodd-Frank Act and other financial sector regulatory requirements. While these developments have contributed to increased market valuations of a broad range of financial services companies, including the Company, there is no assurance that any of the anticipated changes will be implemented or that expected benefits to our future financial performance will be realized. Since the global financial crisis, financial institutions generally have been subject to increased scrutiny from regulatory authorities. In general, bank regulatory agencies have increased their focus on risk management and customer compliance, and we expect this focus to continue. Additional compliance requirements are likely and can be costly to implement. Compliance personnel and resources may increase our costs of operations and adversely impact our earnings.

Failure to comply with laws, regulations or policies could result in sanctions by regulatory agencies, civil money penalties and/or reputation damage, which could have a material adverse effect on our business, financial condition and results of operations.

While we have policies and procedures designed to prevent any such violations, there can be no assurance that such violations will not occur. See the section captioned "Supervision and Regulation" in Item 1 of this report for further information.

Item 1B. *Unresolved Staff Comments*

None.

Item 2. *Properties*

At December 31, 2018, the Company, headquartered in Hartford, Connecticut, conducted business throughout Connecticut, Massachusetts, and Rhode Island. The Company has 58 banking offices and 71 ATMs, as well as several loan production offices. Of the 58 banking offices, 17 are owned and 41 are leased. Branch lease expiration dates range from one year to twenty years with renewal options of five to thirty years.

The aggregate net book value of premises and equipment was \$68.7 million at December 31, 2018.

For additional information regarding the Company's Premises and Equipment, Net and Other Commitments and Contingencies, see Notes 7 and 19 to the Consolidated Financial Statements.

Item 3. *Legal Proceedings*

In the normal course of business, United and its subsidiaries have been named, from time to time, as defendants in various legal actions. Certain of the actual or threatened legal actions may include claims for substantial compensatory and/or punitive damages or claims for indeterminate amounts of damages.

United contests liability and/or the amount of damages as appropriate in each pending matter. In view of the inherent difficulty of predicting the outcome of such matters, particularly in cases where claimants seek substantial or indeterminate damages or where investigations and proceedings are in the early stages, United cannot predict with certainty the loss or range of loss, if any, related to such matters, how or if such matters will be resolved, when they will ultimately be resolved, or what the eventual settlement, or other relief, if any, might be. Subject to the foregoing, United believes, based on current knowledge and after consultation with counsel, that the outcome of such pending matters will not have a material adverse effect on the consolidated financial condition of United. United will accrue for a loss contingency if (1) it is probable that a future event will occur and confirm the loss and (2) the amount of the loss can be reasonably estimated.

United is not currently involved in any material litigation.

Item 4. Mine Safety Disclosures

None.

Part II

Item 5. Market For The Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Market Information

The Company's Common Stock trades on the NASDAQ Global Select Stock Market under the symbol "UBNK."

United had 6,541 registered holders of record of common stock and 51,097,426 shares outstanding on January 31, 2019. The number of shareholders of record was determined by Broadridge Corporate Issuer Solutions, the Company's transfer agent and registrar.

Dividends

The Company began paying quarterly dividends in 2006 on its common stock, and intends to continue to pay regular cash dividends to common stockholders; however, there can be no assurance as to future dividends because they are dependent on the Company's future earnings, capital requirements, financial condition, and regulatory limitations.

Recent Sale of Registered Securities; Use of Proceeds from Registered Securities

No registered securities were sold by the Company during the year ended December 31, 2018.

Recent Sale of Unregistered Securities

No unregistered securities were sold by the Company during the year ended December 31, 2018.

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

On January 26, 2016, the Company's Board of Directors approved a fourth share repurchase plan authorizing the Company to repurchase up to 2.5% of outstanding shares, or 1,248,536 shares. There were purchases of 239,000 equity securities during the fourth quarter of 2018 made by or on behalf of the Company or any "affiliated purchaser", as defined by Section 240.10b-18(a)(3) of the Securities and Exchange Act of 1934, of shares of the Company's common stock. As of December 31, 2018, there were 834,636 maximum shares that may yet be purchased under this publicly announced plan.

The following table provides information with respect to net purchases made by United Financial Bancorp's, Inc. of its common stock during the quarter ended December 31, 2018:

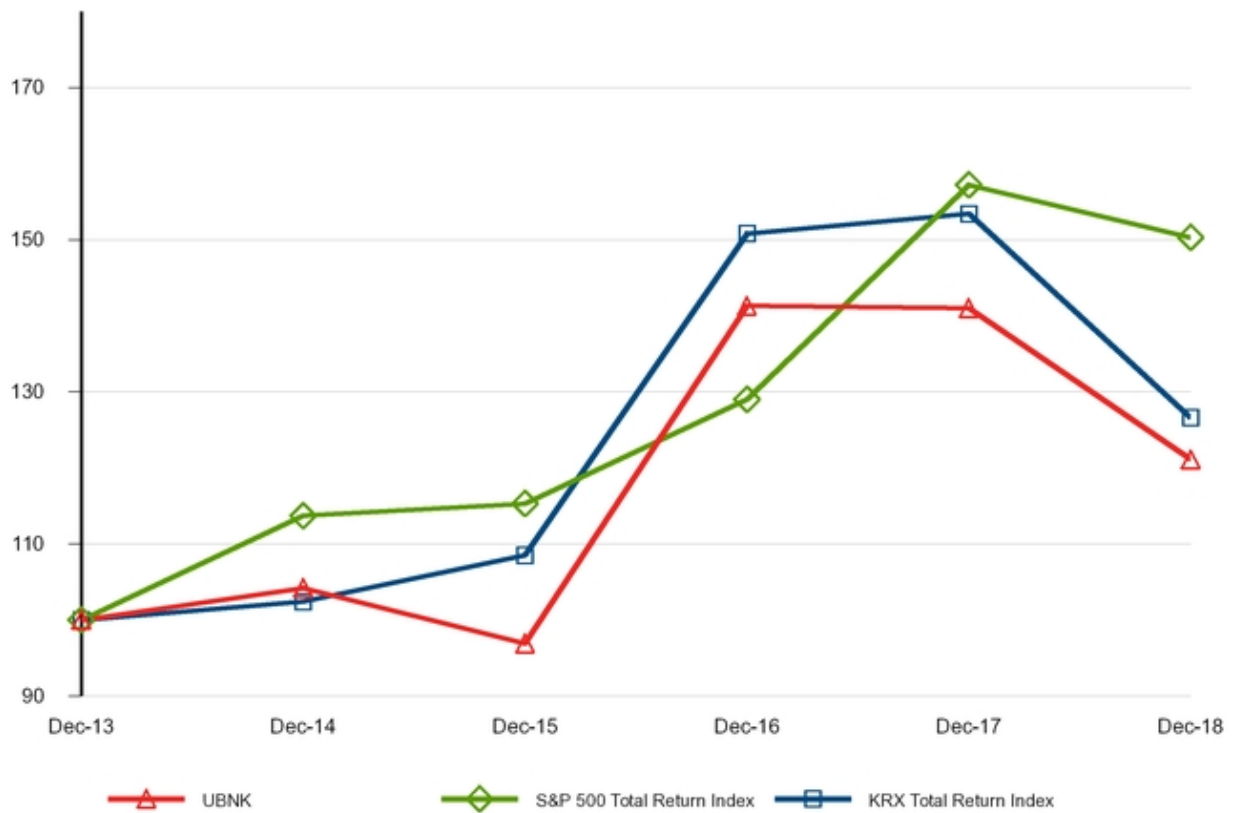
| Period | Total number of shares purchased | Average ⁽¹⁾ price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Maximum number of shares that may yet be purchased under the plan |
|-----------------------|----------------------------------|---|--|---|
| October 1 - 31, 2018 | 125,700 | 15.32 | 5,342,515 | 947,936 |
| November 1 - 30, 2018 | — | — | 5,342,515 | 947,936 |
| December 1 - 31, 2018 | 113,300 | 14.82 | 5,455,815 | 834,636 |
| Total | 239,000 | \$ 15.09 | 5,455,815 | 834,636 |

(1) Includes dealer commission expense to purchase the securities.

Performance Graph:

The following graph compares the cumulative total return on the common stock for the period beginning December 31, 2013, through December 31, 2018, with (i) the cumulative total return on the S&P 500 Index and (ii) the cumulative total return on the KBW Regional Banking Index (Ticker: KRX) for that period. The KRX index is considered to be a good representation due to its equal weighting and diverse geographical exposure of the banking sector.

This graph assumes the investment of \$100 on December 31, 2013 in our common stock. The graph assumes all dividends on UBNK stock, the S&P 500 Index and the KRX are reinvested.



| | <u>12/31/2013</u> | <u>12/31/2014</u> | <u>12/31/2015</u> | <u>12/31/2016</u> | <u>12/31/2017</u> | <u>12/31/2018</u> |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| UBNK | 100.0 | 104.2 | 96.9 | 141.3 | 141.0 | 121.1 |
| S&P 500 Total Return Index | 100.0 | 113.7 | 115.3 | 129.0 | 157.2 | 150.3 |
| KRX Total Return Index | 100.0 | 102.4 | 108.5 | 150.8 | 153.4 | 126.6 |

Item 6. Selected Financial Data

Selected financial data for each of the years in the five-year period ended December 31, 2018 are set forth below. This information should be read in conjunction with the Consolidated Financial Statements and related Notes, and the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations” appearing elsewhere in this Annual Report on Form 10-K. On April 30, 2014, the Company completed its merger with Legacy United, adding \$2.40 billion in assets, \$2.16 billion in liabilities and \$356.4 million in equity.

| | At December 31, | | | | |
|--|-----------------|------|------|------|------|
| | 2018 | 2017 | 2016 | 2015 | 2014 |

(In thousands)

Selected Financial Condition Data:

| | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|
| Total assets | \$ 7,356,874 | \$ 7,114,159 | \$ 6,599,520 | \$ 6,228,541 | \$ 5,476,809 |
| Available for sale securities | 973,347 | 1,050,787 | 1,043,411 | 1,059,169 | 1,053,011 |
| Held to maturity securities | — | 13,598 | 14,038 | 14,565 | 15,368 |
| Federal Home Loan Bank stock | 41,407 | 50,194 | 53,476 | 51,196 | 31,950 |
| Loans receivable, net | 5,622,589 | 5,307,678 | 4,870,552 | 4,587,062 | 3,877,063 |
| Cash and cash equivalents | 97,964 | 88,668 | 90,944 | 95,176 | 86,952 |
| Goodwill | 116,769 | 115,281 | 115,281 | 115,281 | 115,240 |
| Deposits | 5,670,599 | 5,198,221 | 4,711,172 | 4,437,071 | 4,035,311 |
| Advances from the Federal Home Loan Bank and other borrowings | 899,626 | 1,165,054 | 1,169,619 | 1,099,020 | 777,314 |
| Total stockholders’ equity | 712,518 | 693,328 | 655,866 | 625,521 | 602,408 |
| Allowance for loan losses | 51,636 | 47,099 | 42,798 | 33,887 | 24,809 |
| Non-performing loans (1) | 30,677 | 31,662 | 34,063 | 37,802 | 32,358 |

(1) Non-performing loans include loans for which the Bank does not accrue interest (non-accrual loans).

For the Years Ended December 31,

| | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|-------------|-------------|-------------|-------------|-------------|
| (Dollars in thousands, except per share amounts) | | | | | |
| Selected Operating Data: | | | | | |
| Interest and dividend income | \$ 273,038 | \$ 236,254 | \$ 212,152 | \$ 196,345 | \$ 155,879 |
| Interest expense | 81,523 | 52,012 | 41,053 | 31,763 | 18,007 |
| Net interest income | 191,515 | 184,242 | 171,099 | 164,582 | 137,872 |
| Provision for loan losses | 8,914 | 9,396 | 13,437 | 13,005 | 9,496 |
| Net interest income after provision for loan losses | 182,601 | 174,846 | 157,662 | 151,577 | 128,376 |
| Non-interest income | 36,697 | 34,565 | 30,839 | 32,919 | 16,605 |
| Non-interest expense (1) | 157,767 | 142,750 | 134,728 | 128,627 | 144,432 |
| Income before income taxes | 61,531 | 66,661 | 53,773 | 55,869 | 549 |
| Income tax expense (benefit) | 1,625 | 12,043 | 4,112 | 6,229 | (6,233) |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 | \$ 49,640 | \$ 6,782 |
| Earnings per share: | | | | | |
| Basic | \$ 1.18 | \$ 1.09 | \$ 1.00 | \$ 1.01 | \$ 0.16 |
| Diluted | \$ 1.17 | \$ 1.07 | \$ 0.99 | \$ 1.00 | \$ 0.16 |
| Dividends per share | \$ 0.48 | \$ 0.48 | \$ 0.48 | \$ 0.46 | \$ 0.40 |

(1) Included in non-interest expense for 2015 and 2014, was merger-related expense of \$1.6 million and \$36.9 million, respectively. There were no merger-related expenses in 2018, 2017 or 2016.

At or For the Years Ended December 31,

| | 2018 | 2017 | 2016 | 2015 | 2014 |
|--|----------|----------|----------|----------|----------|
| Selected Financial Ratios and Other Data: | | | | | |
| Performance Ratios: | | | | | |
| Return on average assets | 0.84% | 0.80% | 0.78% | 0.87% | 0.16% |
| Return on average equity | 8.57 | 8.09 | 7.77 | 8.08 | 1.28 |
| Tax-equivalent net interest rate spread (1) | 2.71 | 2.87 | 2.83 | 3.07 | 3.43 |
| Tax-equivalent net interest margin (2) | 2.92 | 3.01 | 2.96 | 3.19 | 3.54 |
| Non-interest expense to average assets | 2.21 | 2.10 | 2.11 | 2.26 | 3.37 |
| Efficiency ratio (3) | 66.01 | 61.91 | 62.43 | 61.24 | 65.40 |
| Dividend payout ratio | 40.49 | 44.14 | 48.00 | 45.28 | 265.51 |
| Capital Ratios: | | | | | |
| Capital to total assets at end of year | 9.69 | 9.75 | 9.94 | 10.04 | 11.00 |
| Average capital to average assets | 9.78 | 9.91 | 10.00 | 10.79 | 12.37 |
| Total capital to risk-weighted assets | 12.60 | 12.60 | 13.00 | 12.53 | 14.57 |
| Tier 1 capital to risk-weighted assets | 10.40 | 10.40 | 10.70 | 10.33 | 12.02 |
| Tier 1 capital to total average assets | 8.40 | 8.40 | 8.60 | 8.87 | 9.10 |
| Asset Quality Ratios: | | | | | |
| Allowance for loan losses as a percent of total loans | 0.91 | 0.88 | 0.87 | 0.73 | 0.64 |
| Allowance for loan losses as a percent of non-performing loans | 168.32 | 148.76 | 125.64 | 89.64 | 76.67 |
| Net charge-offs to average outstanding loans during the period | 0.08 | 0.10 | 0.10 | 0.10 | 0.12 |
| Non-performing loans as a percent of total loans | 0.54 | 0.59 | 0.69 | 0.82 | 0.83 |
| Non-performing assets as a percent of total assets | 0.44 | 0.48 | 0.54 | 0.62 | 0.59 |
| Other Data: | | | | | |
| Book value per share | \$ 13.94 | \$ 13.58 | \$ 12.91 | \$ 12.53 | \$ 12.16 |
| Tangible book value per share (4) | \$ 11.54 | \$ 11.24 | \$ 10.53 | \$ 10.07 | \$ 9.65 |
| Number of full service offices | 57 | 52 | 52 | 52 | 53 |
| Number of limited service offices | 1 | 1 | 1 | 1 | 3 |

(1) Represents the difference between the weighted-average yield on average interest-earning assets and the weighted-average cost of interest-bearing liabilities.

(2) Represents tax-equivalent net interest income as a percent of average interest-earning assets.

(3) Calculations for this non-GAAP metric are provided after the reconciliation of non-GAAP financial measures and appear on page 46.

(4) Tangible book value per share represents the ratio of stockholders' equity less intangible assets divided by shares outstanding.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to help the reader understand United Financial Bancorp, Inc., our operations and our present business environment. We believe accuracy, transparency and clarity are the primary goals of successful financial reporting. We remain committed to transparency in our financial reporting, providing our stockholders with informative financial disclosures and presenting an accurate view of our financial disclosures, financial position and operating results.

MD&A is provided as a supplement to — and should be read in conjunction with — our Consolidated Financial Statements and the accompanying Notes thereto contained in Part II, Item 8, Financial Statements and Supplementary Data of this report. The following sections are included in MD&A:

- *Our Business* — a general description of our business, our objectives and the challenges and risks of our business.
- *Critical Accounting Estimates* — a discussion of accounting estimates that require critical judgments and estimates.
- *Operating Results* — an analysis of our Company's consolidated results of operations for the periods presented in our Consolidated Financial Statements.
- *Financial Condition, Liquidity and Capital Resources* — an overview of financial condition and market and interest rate risk.

Our Business

General

By assets, United Financial Bancorp, Inc. is the third largest publicly traded banking institution headquartered in Connecticut with consolidated assets of \$7.36 billion and stockholders' equity of \$712.5 million at December 31, 2018. United's business philosophy is to operate as a community bank with local decision-making authority. The Company delivers financial services to individuals, families, businesses and municipalities throughout Connecticut, Western and Central Massachusetts, Rhode Island and the region through its 58 banking offices, its commercial loan and mortgage loan production offices, 71 ATMs, telephone banking, mobile banking and online banking (www.bankatunited.com).

The Company strives to remain a leader in meeting the financial service needs of the community and to provide superior customer service to the businesses and individuals in the market areas that it has served since 1858. United Bank is a community-oriented provider of traditional banking products and services to business organizations and individuals, offering products such as commercial real estate loans, commercial business loans, residential real estate and consumer loans and a variety of deposit products. Our business philosophy is to remain a community-oriented franchise and continue to focus on providing superior customer service to meet the financial needs of the communities in which we operate. Current strategies include: (1) allocating capital to lending activities that are accretive to the Company's return on assets and return on equity; continuing to acquire and support commercial clients through lending activities and cash management and deposit services which exhibit acceptable credit adjusted spreads; and growing our deposit base through acquisition of low cost deposits; (2) increasing the non-interest income component of total revenues through development of banking-related fee income and the sale of investment products; (3) continuing to improve operating efficiencies and maintain expense discipline; and (4) developing products and services that expand our banking network through mobile and Internet channels and making opportunistic whole or partial acquisitions of other banks, loans, branches, financial institutions, or related businesses from time to time.

The Company's results of operations depend primarily on net interest income, which is the difference between the income earned on its loan and securities portfolios and its cost of funds, consisting of the interest paid on deposits and borrowings. Results of operations are also affected by the Company's provision for loan losses, non-interest income and non-interest expense. Non-interest income primarily consists of fee income from depositors, gain on sale of loans, mortgage servicing income and loan sale income and increases in cash surrender value of bank-owned life insurance ("BOLI"). Non-interest expense consists principally of salaries and employee benefits, occupancy, service bureau fees, marketing, professional fees, FDIC insurance assessments, and other operating expenses.

Results of operations are also significantly affected by general economic and competitive conditions and changes in interest rates as well as government policies and actions of regulatory authorities. Future changes in applicable laws, regulations or government policies may materially affect the Company.

Our Objectives

The Company seeks to grow organically and through strategic mergers/acquisitions as well as to continually deliver superior value to its customers, stockholders, employees and communities through achievement of its core operating objectives which are to:

- Align earning asset growth with organic capital and low cost core deposit generation to maintain strong capital and liquidity;

- Re-mix cash flows into better yielding risk adjusted return on assets with lower funding costs relative to peers;
- Invest in people, systems and technology to grow revenue and improve customer experience while maintaining attractive cost structure;
- Grow operating revenue, maximize operating earnings, grow tangible book value and pay dividends. Achieve more revenue into non-interest income and core fee income.

Significant factors management reviews to evaluate achievement of the Company's operating objectives and its operating results and financial condition include, but are not limited to: net income and earnings per share, return on tangible equity and assets, net interest margin, non-interest income, operating expenses related to total average assets and efficiency ratio (a non-GAAP metric), asset quality, loan and deposit growth, capital management, liquidity and interest rate sensitivity levels, customer service standards, market share and peer comparisons.

Challenges and Risks

As we look forward, management has identified five key challenges and risks that are likely to present challenges for near term performance:

Net interest income. The growth of net interest income is vital to our continued success and profitability. In 2018, our tax-equivalent net interest margin decreased nine basis points to 2.92%. This decrease was mostly due to increases in the cost of interest bearing liabilities, as the Company's funding cost increased as a result of continued actions of the Federal Open Market Committee and the competitive deposit market experienced across New England. The increased funding cost was slightly offset by improvements in the yields of the commercial portfolio, driven by the variable/floating rate segments tied to Prime and LIBOR indices, as well as improvement in the yields of the home equity line of credit portfolio. In 2018, the Company continued to execute interest rate swaps. The loan swap fee income is generated as part of the Company's loan level hedge program that is offered to certain commercial banking customers to facilitate their respective risk management strategies. The LIBOR based adjustable rate loans created through the loan level hedge program effected net interest margin, but better position the Company for a rising interest rate environment. The Company's ability to decrease the cost of funding relative to 2018 is diminished due to the local market competition and depositor expectations resulting from increases in the Fed Funds rate by the Federal Open Market Committee. Any improvement in the cost will be dependent on a more favorable deposit mix with more low cost demand deposit accounts.

The risk associated with our deposit pricing strategy is a potential outflow of deposits to competitors in search of higher rates. We will continue to focus on enhancing and developing new products in a cost effective manner and believe that will help mitigate the risk of deposit outflow. We believe that we are well positioned to take advantage of the pricing opportunities in our lending area.

Maintaining credit quality and rigorous risk management. The national economy continued to improve through 2018. The Company continued to maintain its strong credit quality as delinquencies, non-performing loans and charge-offs generally outperform the average of our peer group. Our ratio of non-performing loans to total loans was 0.54%, total delinquencies to total loans was 0.89% and our allowance for loan losses to total loans was 0.91% at December 31, 2018. Net loan charge-offs totaled \$4.4 million for the year ended December 31, 2018. We expect to be able to continue to maintain strong asset quality relative to industry levels. Risk management oversight of operations is a critical component of our enterprise risk management framework.

Competition in the marketplace. United faces competition within the financial services industry from some well-established national and local companies. We expect loan and deposit competition to remain vigorous. However, we are poised to take advantage of the continuing industry consolidation in our market and consumers' willingness to switch financial service providers because of their skepticism of "big banks." Therefore, we must continue to recruit and retain the best talent, expand our product offerings, expand our market area, improve operating efficiencies and develop and maintain our brand to increase market share to benefit from these opportunities.

Regulatory considerations. The banking industry is subject to extensive federal and state regulation and supervision. Continued changes to the regulatory landscape is the norm. Recent changes to the legal and regulatory framework governing our operations, including the continued implementation of the Dodd-Frank Act and Basel III have and will continue to affect the lending, investment and operating activities of the Company. While these regulatory changes made were to ensure the long-term stability in the financial markets, Management will have to apply additional resources to ensure compliance with all applicable provisions of Basel III and the Dodd-Frank Act and any implementing rules, which may increase our costs of operations and adversely impact our earnings.

In July 2013, the three Federal bank regulatory agencies (the Federal Reserve Board, the Office of the Comptroller of the Currency and the Federal Deposit Insurance Corporation) approved the final Basel III rules that amended the existing capital adequacy requirements of banks and bank holding companies for smaller banks as defined. The new rules became effective for

smaller banks and bank holding companies on January 15, 2015, with full phase-in to be completed by January 1, 2019. The Company believes it will continue to exceed all expected well-capitalized regulatory requirements upon the complete phase-in of Basel III.

In complying with new regulations, there can be no assurance that the Company will not be impacted in a way we cannot currently predict or mitigate, but we will continue to monitor the regulatory rulings and will work to execute the most beneficial course of action for the Company's shareholders.

Managing expansion, growth, and future acquisitions. On April 30, 2014, the Company completed its acquisition of Legacy United. The Company's primary growth will be organic but we may use acquisitions to supplement organic growth. We anticipate this growth will expand our brand into new geographic markets as we implement our business model. Since December 2015, the Company has strategically purchased various types of loan portfolios to complement organic loan growth. The outstanding principal balances of purchased loans serviced by others at December 31, 2018 and 2017 were \$546.4 million and \$470.4 million, respectively. These loans extend beyond our geographic footprint with quality borrowers that we would not be able to originate in our market area. To supplement our organic deposit growth, the Company, in the fourth quarter of 2018, acquired six branches and assumed \$109.4 million of branch deposits, extending our footprint throughout Connecticut and Massachusetts and into Rhode Island.

The success of this continued expansion depends on our ability to maintain and develop an infrastructure appropriate to support and integrate such growth. Also, our success depends on the acceptance by customers of us and our services in these new markets and, in the case of expansion through acquisitions, our success depends on many factors, including the long-term recruitment and retention of key personnel and acquired customer relationships. The profitability of our expansion strategy also depends on whether the income we generate in the new markets will offset the increased expenses of operating a larger entity with increased personnel, more branch locations and additional product offerings.

All five of these challenges and risks — growing the net interest income, maintaining credit quality and rigorous risk management, competition in the marketplace, regulatory considerations and managing expansion, growth, and future acquisitions — have the potential to have a material adverse effect on United; however, we believe the Company is well positioned to appropriately address these challenges and risks.

See also Item 1A, Risk Factors in Part I of this report for additional information about risks and uncertainties facing United.

Critical Accounting Estimates

Our Consolidated Financial Statements are prepared in accordance with generally accepted accounting principles. Our significant accounting policies are discussed in Note 1 of the Notes to Consolidated Financial Statements, included in Item 8, Financial Statements and Supplementary Data, of this report. Management believes that the following accounting estimates are the most critical to aid in fully understanding and evaluating our reported financial results, and they require management's most difficult, subjective or complex judgments, resulting from the need to make estimates about the effect of matters that are inherently uncertain. Management has reviewed these critical accounting estimates and related disclosures with the Audit Committee of our Board.

Allowance For Loan Losses

Critical Estimates

Our loan portfolio is segregated between originated loans which are accounted for under the amortized cost method and acquired loans which are originally recorded at fair value, resulting in no carryover of the related allowance for loan losses. Loans accounted for under the amortized cost method are considered "covered" loans. For covered loans, we determine our allowance for loan losses by portfolio segment, which consists of owner-occupied and investor non-owner occupied commercial real estate, commercial and residential construction, commercial business, residential real estate, home equity and other consumer loans. Acquired non-impaired loans (referred to as "acquired" loans) are loans for which there is no evidence of deterioration subsequent to acquisition and therefore have no allowance for loan losses associated with them. Certain acquired loans carry an allowance for loan losses when there has been measured credit deterioration in the loans subsequent to acquisition such that a reserve is required. These acquired loans, for which an allowance is established, are also considered covered loans.

Covered loans

We establish our allowance for loan losses through a provision for credit losses. The level of the allowance for loan losses is based on our evaluation of the credit quality of our loan portfolio. This evaluation, which includes a review of loans on which full collectability may not be reasonably assured, considers, among other matters, the estimated fair value of the underlying collateral, economic conditions, historical net loan loss experience, and other factors that warrant recognition in determining our

allowance for loan losses. We continue to monitor and modify the level of our allowance for loan losses to ensure it is adequate to cover losses inherent in our loan portfolio.

Our allowance for loan losses consists of the following elements: (i) valuation allowances based on net historical loan loss experience for similar loans with similar inherent risk characteristics and performance trends, adjusted, as appropriate, for qualitative risk factors specific to respective loan types; and (ii) specific valuation allowances based on probable losses on specifically identified impaired loans. The covered portfolio consists of organic performing loans, refinanced acquired loans which have undergone a full underwriting review as well as performing acquired loans which have evidenced measured credit deterioration subsequent to acquisition, but are not deemed impaired.

Impaired loans

When current information and events indicate that it is probable that we will be unable to collect all amounts of principal and interest when due under the original terms of a business, construction or commercial real estate loan greater than \$100,000, such loan will be classified as impaired. Additionally, all loans modified in a troubled debt restructuring ("TDR") are considered impaired. The need for specific valuation allowances are determined for impaired loans and recorded as necessary. For impaired loans, we consider the fair value of the underlying collateral, less estimated costs to sell, if the loan is collateral dependent, or we use the present value of estimated future cash flows in determining the estimates of impairment and any related allowance for loan losses for these loans. Confirmed losses are charged off immediately at the time a loan becomes impaired. We typically would obtain an appraisal through our internal loan grading process to use as the basis for the fair value of the underlying collateral.

Commercial loan portfolio

We estimate the allowance for our commercial loan portfolio by applying historical loss rates to loans based on their type and loan grade. This amount is then adjusted, as necessary, for qualitative considerations to reflect changes in underwriting, market or industry conditions, or based on changes in trends in the composition of the portfolio, including risk composition, seasoning, and underlying collateral. Our loan grading system is described in Note 6, "Loans Receivable and Allowance for Loan Losses" found in Part II, Item 8 of this report.

Consumer loan portfolio

We estimate the allowance for loan losses for our consumer loan portfolio based on our historical net loss experience. This amount is then adjusted, as necessary, for qualitative considerations to reflect changes in underwriting, market or industry conditions or based on changes in trends in the composition of the portfolio, including risk composition, seasoning, and underlying collateral. Qualitative considerations include, but are not limited to, the evaluation of trends in property values and unemployment.

Judgment and Uncertainties

We determine the adequacy of the allowance for loan losses by analyzing and estimating losses inherent in the portfolio. The allowance for loan losses contains uncertainties because the calculation requires management to use historical information as well as current economic data to make judgments on the adequacy of the allowance. As the allowance is affected by changing economic conditions and various external factors, it may impact the portfolio in a way currently unforeseen.

Effect if Actual Results Differ from Assumptions

Adverse changes in management's assessment of the factors used to determine the allowance for loan losses could lead to additional provisions. Actual loan losses could differ materially from management's estimates if actual losses and conditions differ significantly from the assumptions utilized. These factors and conditions include general economic conditions within United's market, industry trends and concentrations, real estate and other collateral values, interest rates and the financial condition of the individual borrower. While management believes that it has established adequate specific and general allowances for probable losses on loans, actual results may prove different and the differences could be significant.

Other-Than-Temporary Impairment of Securities

Critical Estimates

The Company maintains a securities portfolio that is classified into two major categories: available for sale and held to maturity. Securities available for sale are recorded at estimated fair value with unrealized gains and losses excluded from earnings and reported in other comprehensive income. Held to maturity securities are recorded at amortized cost. Management determines the classifications of a security at the time of its purchase.

Quarterly, securities with unrealized losses are reviewed as deemed appropriate to assess whether the decline in fair value is temporary or other-than-temporary. The assessment is to determine whether the decline in value is from company-specific events, industry developments, general economic conditions, credit losses on debt or other reasons. Declines in the fair value of securities below their cost or amortized cost that are deemed to be other-than-temporary are reflected in earnings for debt securities that have

an identified credit loss. Unrealized losses on debt securities beyond the identified credit loss component are reflected in other comprehensive income.

Judgments and Uncertainties

Significant judgment is involved in determining when a decline in fair value is other-than-temporary. The factors considered by management include, but are not limited to:

- Percentage and length of time by which an issue is below book value;
- Financial condition and near-term prospects of the issuer including their ability to meet contractual obligations in a timely manner;
- Ratings of the security;
- Whether the decline in fair value appears to be issuer specific or, alternatively, a reflection of general market or industry conditions;
- Whether the decline is due to interest rates and spreads or credit risk;
- The value of underlying collateral; and
- Our intent and ability to retain the investment for a period of time sufficient to allow for the anticipated recovery in the market value, or more likely than not, will be required to sell a debt security before its anticipated recovery which may not be until maturity.

Effect if Actual Results Differ from Assumptions

Adverse changes in management's assessment of the factors used to determine that a security was not other-than-temporarily impaired could lead to additional impairment charges. A decline in fair value that we determined to be temporary could become other-than-temporary and warrant an impairment charge. Additionally, a security that had no apparent risk could be affected by a sudden or acute market condition and necessitate an impairment charge.

Income Taxes

Critical Estimates

Significant management judgment is required in determining income tax expense and deferred tax assets and liabilities. The Company uses the asset and liability method of accounting for income taxes in which deferred tax assets and liabilities are established for the temporary differences between the financial reporting basis and the tax basis of the Company's asset and liabilities. The realization of the net deferred tax asset generally depends upon future levels of taxable income and the existence of prior years' taxable income, to which "carry back" refund claims could be made. A valuation allowance is maintained for deferred tax assets that management estimates are more likely than not to be unrealizable based on available evidence at the time the estimate is made. Furthermore, tax positions that could be deemed uncertain are required to be disclosed and reserved for if it is more likely than not that the position would not be sustained upon audit examination.

Judgment and Uncertainties

Significant management judgment is required in determining income tax expense and deferred tax assets and liabilities. Some judgments are subjective and involve estimates and assumptions about matters that are inherently uncertain. In determining the valuation allowance, we use historical and forecasted future operating results, based upon approved business plans, including a review of the eligible carryforward periods, tax planning opportunities and other relevant considerations. In determining the level of reserve needed for uncertain tax positions, we consider relevant current legislation and court rulings, among other authoritative items, to determine the level of exposure inherent in tax positions of the Company. Management believes that the accounting estimate related to the valuation allowance and uncertain tax positions are a critical accounting estimate because the underlying assumptions can change from period to period. For example, variances in future projected operating performance or changes in tax legislation could result in a change in the valuation allowance and could result in the need for additional tax reserves.

Effect if Actual Results Differ from Assumptions

Should actual factors and conditions differ materially from those considered by management, the actual realization of the net deferred tax asset and tax positions taken could differ materially from the amounts recorded in the financial statements. If the Company is not able to realize all or part of our net deferred tax asset in the future or if a tax position is overturned by a taxing authority, an adjustment to the deferred tax asset valuation allowance would be charged to income tax expense in the period such determination was made.

Goodwill

Critical Estimates

Goodwill represents the amount the Company paid as a result of acquisitions in excess of the related fair value of net assets acquired. The Company evaluates goodwill for impairment annually or whenever events or changes in circumstances indicate the carrying value of the goodwill may be impaired. We complete our impairment evaluation by performing internal valuation analysis, considering other publicly available market information and using an independent valuation firm, as appropriate.

When goodwill is evaluated for impairment, if the carrying amount exceeds the fair value, an impairment charge is recorded to income. The fair value is based on observable market prices, when practicable. Other valuation techniques may be used when market prices are unavailable, including estimated discounted cash flows and market multiples analyses. These types of analyses contain uncertainties because they require management to make assumptions and to apply judgment to estimate industry economic factors and the profitability of future business strategies. In the event of future changes in fair value, the Company may be exposed to an impairment charge that could be material.

In the fourth quarter of fiscal 2018, we completed our annual impairment testing of goodwill by performing an internal valuation analysis, and determined there was no impairment. Through year end, no events or circumstances subsequent to the annual testing date indicate that the carrying value of the Company's goodwill may not be recoverable, therefore, no interim testing was required.

The carrying value of goodwill at December 31, 2018 was \$116.8 million. For further discussion on goodwill see Note 3 of the Notes to Consolidated Financial Statements.

Judgment and Uncertainties

Fair value is determined using quantitative analysis and widely accepted valuation techniques, including estimated future cash flows, comparable transactions, control premium and market peers. These types of analyses contain uncertainties because they require management to make assumptions and to apply judgment to estimate industry economic factors and the profitability of future business strategies. It is our policy to conduct impairment testing based on our current business strategy in light of present industry and economic conditions, as well as future expectations.

Effect if Actual Results Differ from Assumptions

If actual results are not consistent with our estimates or assumptions, we may be exposed to an impairment charge that could be material. Management has evaluated the effect of lowering the estimated fair value of the reporting unit and determined no goodwill impairment was necessary under accounting guidance for goodwill impairment.

Derivative Instruments and Hedging Activities

Critical Estimates

Currently, the Company uses interest rate swaps to manage its interest rate risk. The valuation of these instruments is determined using widely accepted valuation techniques including discounted cash flow analysis on the expected cash flows of each derivative. The fair values of interest rate swaps are determined using the standard methodology of netting the discounted future fixed cash receipts (or payment) and the expected variable cash payments (or receipts). The variable cash payment (or receipts) are based on an expectation of future interest rates (forward curves) derived from observable market interest rates curves.

Judgment and Uncertainties

Determining the fair value of interest rate derivatives requires the use of the standard market methodology of discounting the future expected cash receipts that would occur if variable interest rates rise based upon the forward swap curve assumption and netting the cash receipt against the contractual cash payment observed at the instrument's effective date. The Company's estimates of variable interest rates used in the calculation of projected receipts are based on an expectation of future interest rates derived from observable market interest rate curves and volatilities. The Company further incorporates credit valuation adjustments to appropriately reflect both its own non-performance risk and the respective counterparty's non-performance risk in the fair value measurements and requirements for collateral transfer to secure the market value of the derivative instrument(s).

Effect if Actual Results Differ from Assumptions

Although the Company has determined that the majority of the inputs used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with the derivatives utilize Level 3 inputs, such as estimates of the current credit spreads to evaluate the likelihood of default by itself and its counterparties. In adjusting the fair value of its derivative contracts for the effect of non-performance risk, the Company has considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts and guarantees. Incorrect assumptions could result in an overstatement or understatement of the value of the derivative contract.

Operating Results

Income Statement Summary

| | For the Years Ended December 31, | | | Change | | | |
|----------------------------|----------------------------------|------------|------------|------------------------|---------|-----------|---------|
| | | | | 2018-2017 | | 2017-2016 | |
| | 2018 | 2017 | 2016 | Amount | Percent | Amount | Percent |
| | | | | (Dollars in thousands) | | | |
| Net interest income | \$ 191,515 | \$ 184,242 | \$ 171,099 | \$ 7,273 | 3.9 % | \$ 13,143 | 7.7 % |
| Provision for loan losses | 8,914 | 9,396 | 13,437 | (482) | (5.1) | (4,041) | (30.1) |
| Non-interest income | 36,697 | 34,565 | 30,839 | 2,132 | 6.2 | 3,726 | 12.1 |
| Non-interest expense | 157,767 | 142,750 | 134,728 | 15,017 | 10.5 | 8,022 | 6.0 |
| Income before income taxes | 61,531 | 66,661 | 53,773 | (5,130) | (7.7) | 12,888 | 24.0 |
| Income tax provision | 1,625 | 12,043 | 4,112 | (10,418) | (86.5) | 7,931 | 192.9 |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 | \$ 5,288 | 9.7 | \$ 4,957 | 10.0 |
| Diluted earnings per share | \$ 1.17 | \$ 1.07 | \$ 0.99 | \$ 0.10 | 9.3 % | \$ 0.08 | 8.1 % |

Non-GAAP Financial Measures

In addition to evaluating the Company's results of operations in accordance with GAAP, management periodically supplements this evaluation with an analysis of certain non-GAAP financial measures. These non-GAAP measures are intended to provide the reader with additional perspectives on operating results, financial condition, and performance trends, while facilitating comparisons with the performance of other financial institutions. Non-GAAP financial measures are not a substitute for GAAP measures, rather, they should be read and used in conjunction with the Company's GAAP financial information.

The efficiency ratio is used as a common measure by banks as a comparable metric to understand the Company's expense structure relative to its total revenue; in other words, for every dollar of total revenue we recognize, how much of that dollar is expended. In order to improve the comparability of the ratio to our peers, we remove non-core items. To improve transparency, and acknowledging that banks are not consistent in their definition of the efficiency ratio, we include our calculation of this non-GAAP measure.

The following is a reconciliation of non-GAAP financial measures by major category for the years ended December 31, 2018, 2017, and 2016:

| | For the Years Ended December 31, | | |
|---|-------------------------------------|-------------------|-------------------|
| | 2018 | 2017 | 2016 |
| (In thousands) | | | |
| Efficiency Ratio: | | | |
| <u>Non-Interest Expense (GAAP)</u> | \$ 157,767 | \$ 142,750 | \$ 134,728 |
| Non-GAAP adjustments: | | | |
| Other real estate owned expense | (694) | (764) | (343) |
| Lease exit/disposal cost obligation | (552) | (536) | — |
| Effect of position eliminations | (2,211) | — | (1,565) |
| FHLBB prepayment penalties | — | — | (1,454) |
| Non-Interest Expense for Efficiency Ratio (non-GAAP) | <u>\$ 154,310</u> | <u>\$ 141,450</u> | <u>\$ 131,366</u> |
| Net Interest Income (GAAP) | | | |
| | \$ 191,515 | \$ 184,242 | \$ 171,099 |
| Non-GAAP adjustments: | | | |
| Tax equivalent adjustment for tax-exempt loans and investment securities | 3,975 | 7,822 | 6,535 |
| Non-Interest Income (GAAP) | 36,697 | 34,565 | 30,839 |
| Non-GAAP adjustments: | | | |
| Net gain on sales of securities | (145) | (782) | (1,961) |
| Net loss on limited partnership investments | 2,176 | 3,023 | 3,995 |
| Loss on sale of premises and equipment | — | 401 | — |
| BOLI claim benefit | (435) | (806) | (70) |
| Total Revenue for Efficiency Ratio (non-GAAP) | <u>\$ 233,783</u> | <u>\$ 228,465</u> | <u>\$ 210,437</u> |
| Efficiency Ratio (Non-Interest Expense for Efficiency Ratio (non-GAAP)/Total Revenue for Efficiency Ratio (non-GAAP)) | 66.01% | 61.91% | 62.43% |

Earnings Summary

Comparison of 2018 and 2017

For the year ended December 31, 2018, the Company recorded earnings of \$59.9 million, or \$1.17 per diluted share, compared to \$54.6 million in earnings, or \$1.07 per diluted share, for the year ended December 31, 2017. The Company recorded strong organic loan growth during the year, and participated in strategic loan portfolio purchases throughout 2018. Loan originations and purchases totaled \$1.75 billion in 2018 compared to \$1.94 billion in 2017. The loan portfolio purchases added \$250.6 million of loans to the balance sheet during the year ended December 31, 2018, which supports the Company's efforts to geographically diversify and shift the composition of the loan portfolio into favorable consumer products with more favorable risk adjusted returns.

Net interest income increased primarily due to the increase in average interest-earning assets of \$301.8 million, which primarily reflects organic loan growth and the loan portfolio purchases. The Company's tax-equivalent net interest margin for the year ended December 31, 2018 was 2.92%, a decrease of nine basis points over the prior year of 3.01%. Net interest income increased \$7.3 million, or 3.9%, compared to 2017. The increase in net interest income was partially offset by an increase in total average interest-bearing liabilities of \$264.8 million compared to 2017. Interest and dividend income increased by \$32.9 million and the yield on interest-earning assets increased by 32 basis points mostly due to the increase in yields on commercial and residential real estate, commercial business, construction, other consumer, home equity loans and FHLBB stock due to interest rate movement and strategic initiatives. These increases were partially offset by a decrease in the yield on investment securities. Interest-bearing liabilities increased to fund new loan growth and loan portfolio purchases. The cost of interest bearing liabilities increased \$29.5 million and the yield increased 48 basis points. Purchase accounting adjustments decreased net interest income by \$502,000 for the year ended December 31, 2018, compared to a \$176,000 increase for the year ended December 31, 2017.

The asset quality of our loan portfolio has remained strong, including loans acquired from Legacy United and the purchased portfolios. Acquired loans are recorded at fair value with no carryover of the allowance for loan losses. The allowance for loan losses to total loans ratio was 0.91% and 0.88%, the allowance for loan losses to non-performing loans ratio was 168.32% and 148.76%, and the ratio of non-performing loans to total loans was 0.54% and 0.59% at December 31, 2018 and 2017, respectively. A provision for loan losses of \$8.9 million was recorded for the year ended December 31, 2018 compared to \$9.4 million for the year ended December 31, 2017. The Company continues to ensure consistent application of risk ratings across the entire portfolio. We believe asset quality for the Company remains strong and stable.

The Company experienced an increase in non-interest income of \$2.1 million for the year ended December 31, 2018, compared to 2017. This increase was driven primarily by (a) service charges and fees, predominantly transaction fees and revenue generated by the Company's investment advisory subsidiary, United Wealth Management, Inc., (b) an increase in BOLI income and (c) a decrease in the net loss of limited partnership investments. Offsetting these increases were decreases in income from mortgage banking activities and the net gain on sales of securities.

For the year ended December 31, 2018, non-interest expense increased \$15.0 million over the comparative period in 2017. The increase in non-interest expense was primarily due to an increase in salaries and employee benefits, which was a result of more full-time employees in 2018 compared to 2017 to support growth initiatives, as well as a severance expense recorded in the fourth quarter as the Company shifted its mortgage banking strategy, which resulted in reduced staffing levels in the mortgage division. In addition, occupancy and equipment increased by \$3.6 million compared to 2017, which was primarily due to various expense increases as a result of the Company's move of the corporate headquarters to Hartford, Connecticut and the increase in rental costs as the Company opened new branches in 2018.

The Company experienced a decrease in the provision for income taxes of \$10.4 million for the year ended December 31, 2018 as compared to 2017. This decrease was primarily due to the reduction of the corporate tax rate from 35% for the year ended December 31, 2017 to 21% for the year ended December 31, 2018, and resulted in the reduction of the effective tax rate year-over-year from 18.1% for the year ended December 31, 2017 to 2.6% for the year ended December 31, 2018. Also contributing to the decrease were tax credit benefits realized through strategic partnership investments in 2018.

Comparison of 2017 and 2016

For the year ended December 31, 2017, the Company recorded earnings of \$54.6 million, or \$1.07 per diluted share, compared to 2016 when the Company recorded \$49.7 million in earnings, or \$0.99 per diluted share. The efficiency ratio continued to be reflective of the Company's expense management strategy and was 61.91% and 62.43% for the years ended December 31, 2017 and 2016, respectively. The Company recorded strong organic loan growth during the year, and participated in strategic loan portfolio purchases throughout 2017. Loan originations and purchases totaled \$1.94 billion in 2017 compared to \$1.66 billion in 2016. The loan portfolio purchases added \$242.9 million of loans to the balance sheet during the year ended December 31, 2017, which supports the Company's efforts to geographically diversify and shift the composition of the loan portfolio into favorable consumer products with more favorable risk adjusted returns.

Net interest income increased primarily due to the increase in average interest-earning assets of \$387.4 million, which primarily reflects organic loan growth and the loan portfolio purchases. The Company's tax-equivalent net interest margin for the year ended December 31, 2017 was 3.01%, an increase of five basis points over the prior year of 2.96%. Net interest income increased \$13.1 million, or 7.7%, compared to 2016. The increase in net interest income was partially offset by an increase in total average interest-bearing liabilities of \$368.8 million compared to 2016. Interest and dividend income increased by \$25.4 million and the yield on interest-earning assets increased by 18 basis points mostly due to the increase in yields on investment securities, residential real estate, commercial business, construction, and home equity loans due to the current interest rate environment and strategic initiatives. These increases were partially offset by a decrease in the yields on other consumer loans, while the yields on commercial real estate loans remained flat year-over-year. Interest-bearing liabilities increased to fund new loan growth and loan portfolio purchases. The cost of interest bearing liabilities increased \$11.0 million and the yield increased 14 basis points. Purchase accounting adjustments increased net interest income by \$176,000 and \$2.7 million for the years ended December 31, 2017 and 2016, respectively.

The asset quality of our loan portfolio has remained strong, including loans acquired from Legacy United and the purchased portfolios. Acquired loans are recorded at fair value with no carryover of the allowance for loan losses. The allowance for loan losses to total loans ratio was 0.88% and 0.87%, the allowance for loan losses to non-performing loans ratio was 148.76% and 125.64%, and the ratio of non-performing loans to total loans was 0.59% and 0.69% at December 31, 2017 and 2016, respectively. A provision for loan losses of \$9.4 million was recorded for the year ended December 31, 2017 compared to \$13.4 million for the year ended December 31, 2016. The Company continues to ensure consistent application of risk ratings across the entire portfolio. We believe asset quality for the Company remains strong and stable.

The Company experienced an increase in non-interest income of \$3.7 million for the year ended December 31, 2017, compared to 2016. This increase was driven primarily by (a) service charges and fees; predominantly loan swap fee income and revenue generated by the Company's investment advisory subsidiary, United Wealth Management, Inc., and (b) an increase in BOLI income. Offsetting these were decreases in income from mortgage banking activities and net gain on sale of securities.

For the year ended December 31, 2017, non-interest expense increased \$8.0 million over the comparative period in 2016. The increase in non-interest expense was primarily due to an increase in salaries and employee benefits, which was a result of more full-time employees in 2017 compared to 2016 to support growth initiatives. In addition, occupancy and equipment increased by \$1.9 million compared to 2016.

The Company experienced an increase in the provision for income taxes of \$7.9 million for the year ended December 31, 2017 as compared to 2016. This increase was primarily due to higher pre-tax net income and a decreased amount of tax credits recognized during the year.

Average Balances, Net Interest Income, Average Yields/Costs and Rate/Volume Analysis:

The following table sets forth average balance sheets, average yields and costs, and certain other information for the periods indicated. Tax-equivalent yield adjustments of \$4.0 million, \$7.8 million and \$6.5 million were made for the years ended December 31, 2018, 2017 and 2016, respectively. All average balances are daily average balances. Loans held for sale and non-accrual loans are included in the computation of interest-earning average balances, with non-accrual loans carrying a zero yield. The yields set forth above include the effect of deferred costs, discounts and premiums that are amortized or accreted to interest income or expense.

| | For the Years Ended December 31, | | | | | | | | |
|--|----------------------------------|------------------------|-------------|-----------------|------------------------|-------------|-----------------|------------------------|-------------|
| | 2018 | | | 2017 | | | 2016 | | |
| | Average Balance | Interest and Dividends | Yield/ Cost | Average Balance | Interest and Dividends | Yield/ Cost | Average Balance | Interest and Dividends | Yield/ Cost |
| (Dollars in thousands) | | | | | | | | | |
| Interest-earning assets: | | | | | | | | | |
| Residential real estate | \$ 1,356,746 | \$ 48,905 | 3.60% | \$ 1,291,852 | \$ 43,422 | 3.36% | \$ 1,214,681 | \$ 39,691 | 3.27% |
| Commercial real estate | 2,303,075 | 100,608 | 4.31 | 2,175,197 | 88,716 | 4.02 | 2,055,441 | 83,996 | 4.02 |
| Construction | 115,507 | 5,440 | 4.65 | 129,636 | 5,714 | 4.35 | 159,677 | 6,855 | 4.22 |
| Commercial business | 840,594 | 37,533 | 4.40 | 779,262 | 30,504 | 3.86 | 646,308 | 24,064 | 3.66 |
| Home equity | 584,204 | 28,903 | 4.95 | 542,579 | 23,168 | 4.27 | 460,439 | 16,487 | 3.58 |
| Other consumer | 341,295 | 17,326 | 5.08 | 243,631 | 11,890 | 4.88 | 216,708 | 10,743 | 4.95 |
| Investment securities | 1,005,823 | 34,869 | 3.46 | 1,083,616 | 38,078 | 3.51 | 1,074,593 | 34,605 | 3.21 |
| Federal Home Loan Bank Stock | 46,475 | 2,689 | 5.78 | 51,735 | 2,195 | 4.24 | 54,344 | 1,903 | 3.50 |
| Other earning assets | 40,078 | 740 | 1.85 | 34,484 | 389 | 1.13 | 62,367 | 343 | 0.55 |
| Total interest-earning assets | 6,633,797 | 277,013 | 4.15 | 6,331,992 | 244,076 | 3.83 | 5,944,558 | 218,687 | 3.65 |
| Allowance for loan losses | (49,255) | | | (45,480) | | | (38,133) | | |
| Non-interest-earning assets | 566,511 | | | 526,914 | | | 479,333 | | |
| Total assets | \$ 7,151,053 | | | \$ 6,813,426 | | | \$ 6,385,758 | | |
| Interest-bearing liabilities: | | | | | | | | | |
| NOW and money market accounts | \$ 2,377,309 | 29,157 | 1.23 | \$ 2,002,146 | 13,282 | 0.66 | \$ 1,555,182 | 6,547 | 0.42 |
| Savings accounts(1) | 509,316 | 301 | 0.06 | 529,006 | 312 | 0.06 | 527,544 | 309 | 0.06 |
| Time deposits | 1,748,873 | 28,383 | 1.62 | 1,731,434 | 19,971 | 1.15 | 1,805,623 | 18,720 | 1.04 |
| Total interest-bearing deposits | 4,635,498 | 57,841 | 1.25 | 4,262,586 | 33,565 | 0.79 | 3,888,349 | 25,576 | 0.66 |
| Advances from the FHLBB | 891,626 | 18,135 | 2.01 | 978,673 | 12,763 | 1.29 | 988,847 | 9,931 | 0.99 |
| Other borrowings | 112,280 | 5,547 | 4.87 | 133,364 | 5,684 | 4.20 | 128,617 | 5,546 | 4.24 |
| Total interest-bearing liabilities | 5,639,404 | 81,523 | 1.44 | 5,374,623 | 52,012 | 0.96 | 5,005,813 | 41,053 | 0.82 |
| Non-interest-bearing deposits | 742,990 | | | 695,713 | | | 657,842 | | |
| Other liabilities | 69,582 | | | 67,810 | | | 83,236 | | |
| Total liabilities | 6,451,976 | | | 6,138,146 | | | 5,746,891 | | |
| Stockholders' equity | 699,077 | | | 675,280 | | | 638,867 | | |
| Total liabilities and stockholders' equity | \$ 7,151,053 | | | \$ 6,813,426 | | | \$ 6,385,758 | | |
| Tax-equivalent net interest income | | 195,490 | | | 192,064 | | | 177,634 | |
| Tax-equivalent net interest rate spread(2) | | | 2.71% | | | 2.87% | | | 2.83% |
| Net interest-earning assets(3) | \$ 994,393 | | | \$ 957,369 | | | \$ 938,745 | | |
| Tax-equivalent net interest margin(4) | | | 2.92% | | | 3.01% | | | 2.96% |
| Average interest -earning assets to average interest-bearing liabilities | 117.63% | | | 117.81% | | | 118.75% | | |
| Less tax-equivalent adjustment | | 3,975 | | | 7,822 | | | 6,535 | |
| | | \$ 191,515 | | | \$ 184,242 | | | \$ 171,099 | |

(1) Includes mortgagors' and investors' escrow accounts

- (2) Tax-equivalent net interest rate spread represents the difference between the yield on average interest-earning assets and the cost of average interest-bearing liabilities.

(3) Net interest-earning assets represent total interest-earning assets less total interest-bearing liabilities.

(4) Tax-equivalent net interest margin represents the annualized tax-equivalent net interest income divided by average total interest-earning assets.

Rate Volume Analysis

The following table sets forth the effects of changing rates and volumes on net interest income for the periods indicated. The rate column shows the effects attributable to changes in rate (changes in rate multiplied by prior volume). The volume column shows the effects attributable to changes in volume (changes in volume multiplied by prior rate). The net column represents the sum of the volume and rate columns. For purposes of this table, changes attributable to both rate and volume that cannot be segregated have been allocated proportionately based on the changes due to rate and the changes due to volume.

| | Year Ended 2018 Compared to 2017 | | | Year Ended 2017 Compared to 2016 | | |
|--|----------------------------------|------------|-----------|----------------------------------|----------|-----------|
| | Increase (Decrease) Due To | | Net | Increase (Decrease) Due To | | Net |
| | Volume | Rate | | Volume | Rate | |
| (In thousands) | | | | | | |
| Interest and dividend income: | | | | | | |
| Loans receivable | \$ 16,214 | \$ 19,087 | \$ 35,301 | \$ 15,697 | \$ 5,881 | \$ 21,578 |
| Securities (1) | (2,939) | 224 | (2,715) | 197 | 3,568 | 3,765 |
| Other earning assets | 71 | 280 | 351 | (202) | 248 | 46 |
| Total earning assets | 13,346 | 19,591 | 32,937 | 15,692 | 9,697 | 25,389 |
| Interest expense: | | | | | | |
| NOW and money market accounts | 2,871 | 13,004 | 15,875 | 2,242 | 4,493 | 6,735 |
| Savings accounts | (12) | 1 | (11) | 1 | 2 | 3 |
| Time deposits | 203 | 8,209 | 8,412 | (792) | 2,043 | 1,251 |
| Total interest-bearing deposits | 3,062 | 21,214 | 24,276 | 1,451 | 6,538 | 7,989 |
| FHLBB Advances | (1,205) | 6,577 | 5,372 | (102) | 2,934 | 2,832 |
| Other borrowed funds | (957) | 820 | (137) | 200 | (62) | 138 |
| Total interest-bearing liabilities | 900 | 28,611 | 29,511 | 1,549 | 9,410 | 10,959 |
| Change in tax-equivalent net interest income | \$ 12,446 | \$ (9,020) | \$ 3,426 | \$ 14,143 | \$ 287 | \$ 14,430 |

(1) Includes FHLBB stock

Net Interest Income Analysis

Net interest income is the amount that interest and fees on earning assets (loans and investments) exceeds the cost of funds, interest paid to the Company's depositors and interest on external borrowings. Net interest margin is the difference between the income on earning assets and the cost of interest-bearing funds as a percentage of average earning assets. Growth in net interest income has resulted mainly from the origination of interest-earning assets and liabilities.

Comparison of 2018 and 2017

As shown in the tables above, tax-equivalent net interest income increased \$3.4 million for the year ended December 31, 2018 compared to the year ended December 31, 2017. Additionally, the net interest margin decreased nine basis points to 2.92%, the yield on average earning assets increased 32 basis points to 4.15%, and the cost of interest-bearing liabilities increased 48 basis points to 1.44%, compared to 0.96% for the year ended December 31, 2017. Net interest income reflects amortization and accretion of credit and interest rate marks on the acquired loans, time deposits and borrowings which resulted in a decrease in net interest income of \$502,000 for the year ended December 31, 2018 compared to a \$176,000 increase in net interest income for the comparable 2017 period.

Primarily reflecting loan growth and portfolio purchases, average earning assets increased \$301.8 million and average interest-bearing liabilities increased \$264.8 million for the year ended December 31, 2018, compared to the year ended December 31, 2017. Average interest-bearing liabilities increased due to deposit growth and borrowings which were used to fund the loan growth and portfolio purchases. The average balance of loans and interest-bearing deposits increased \$379.3 million and \$372.9 million, respectively. The average balance of investment securities and FHLBB advances decreased \$77.8 million and \$87.0 million, respectively.

The increase in the average balance of loans primarily reflects the loan growth and portfolio purchases. The average balance of total loans at December 31, 2018 was \$5.54 billion and had an average yield of 4.27%. The average balance of commercial business loans totaled \$840.6 million at December 31, 2018, an increase of \$61.3 million year-over-year. The average balances of

commercial real estate loans, other consumer loans, residential real estate loans and home equity loans were the other significant drivers of the increase in the average loan balance year-over-year, which increased \$127.9 million, \$97.7 million, \$64.9 million and \$41.6 million, respectively.

The average balance of investment securities decreased \$77.8 million for the year ended December 31, 2018 compared to the year ended December 31, 2017, while the average yield earned decreased five basis points. The decline in the yield on average securities in 2018 was largely a result of a change in asset allocation as the Company's holdings of higher yielding CLOs decreased amid expected calls and refinancing of those securities.

The average balance of interest-bearing liabilities increased \$264.8 million to \$5.64 billion for the year ended December 31, 2018, compared to \$5.37 billion for the year ended December 31, 2017. For the year ended December 31, 2018, the average cost of total interest-bearing liabilities was 1.44%, compared to 0.96% for the year ended December 31, 2017.

Year-over-year, average balances of total interest-bearing deposits increased \$372.9 million and the average cost increased 46 basis points to 1.25%. These increases were primarily due to deposit growth in NOW and money market accounts and time deposits. FHLBB advances decreased \$87.0 million to \$891.6 million, while the average cost increased 72 basis points to 2.01% for the year ended December 31, 2018. Other borrowings decreased \$21.1 million and the cost increased 67 basis points for the year ended December 31, 2018 compared to 2017.

Net interest income is affected by changes in interest rates, loan and deposit pricing strategies, competitive conditions, the volume and mix of interest-earning assets and interest-bearing liabilities as well as the level of non-performing assets. Therefore, the Company manages the risk of changes in interest rates on its net interest income through ALCO and through related interest rate risk monitoring and management policies.

Comparison of 2017 and 2016

As shown in the tables above, tax-equivalent net interest income increased \$14.4 million for the year ended December 31, 2017 compared to the year ended December 31, 2016. Additionally, the net interest margin increased five basis points to 3.01%, the yield on average earning assets increased 18 basis points to 3.83%, and the cost of interest-bearing liabilities increased 14 basis points to 0.96%, compared to 0.82% for the year ended December 31, 2016. Net interest income reflects amortization and accretion of credit and interest rate marks on the acquired loans, time deposits and borrowings which resulted in a increase in net interest income of \$176,000 for the year ended December 31, 2017 compared to a \$2.7 million increase in net interest income for the comparable 2016 period.

Primarily reflecting loan growth and portfolio purchases, average earning assets increased \$387.4 million and average interest-bearing liabilities increased \$368.8 million for the year ended December 31, 2017, compared to the year ended December 31, 2016. Average interest bearing liabilities increased due to deposit growth and borrowings which were used to fund the loan growth and portfolio purchases. The average balance of loans and investment securities increased \$408.9 million and \$9.0 million, respectively, while the average balance of interest-bearing deposits increased \$374.2 million.

The increase in the average balance of loans primarily reflects the loan growth and portfolio purchases. The average balance of total loans at December 31, 2017 was \$5.16 billion and had an average yield of 3.94%. The average balance of commercial business loans totaled \$779.3 million at December 31, 2017, an increase of \$133.0 million year-over-year. The average balances of residential real estate loans, home equity loans, commercial real estate loans and other consumer loans were the other significant drivers of the increase in the average loan balance year-over-year, which increased \$77.2 million, \$82.1 million, \$119.8 million, and \$26.9 million, respectively.

The average balance of investment securities increased \$9.0 million for the year ended December 31, 2017 compared to the year ended December 31, 2016, while the average yield earned increased 30 basis points. The majority of the increase in the yield resulted from increases in the LIBOR index, which is the basis for the CLO portfolio, as well as overall portfolio management.

The average balance of interest-bearing liabilities increased \$368.8 million to \$5.37 billion for the year ended December 31, 2017, compared to \$5.01 billion for the year ended December 31, 2016. For the year ended December 31, 2017, the average cost of total interest-bearing liabilities was 0.96%, compared to 0.82% for the year ended December 31, 2016.

Year-over-year, average balances of total interest-bearing deposits increased \$374.2 million and the average cost increased 13 basis points to 0.79%. These increases were primarily due to deposit growth in NOW and money market accounts. FHLBB advances decreased \$10.2 million to \$978.7 million, while the average cost increased 30 basis points to 1.29% for the year ended December 31, 2017. Other borrowings increased \$4.7 million and the cost decreased four basis points for the year ended December 31, 2017 compared to 2016.

Net interest income is affected by changes in interest rates, loan and deposit pricing strategies, competitive conditions, the volume and mix of interest-earning assets and interest-bearing liabilities as well as the level of non-performing assets. Therefore,

the Company manages the risk of changes in interest rates on its net interest income through ALCO and through related interest rate risk monitoring and management policies.

Provision for Loan Losses

The provision for loan losses is a charge to earnings in an amount sufficient to maintain the allowance for loan losses at a level deemed adequate by the Company. The level of the allowance is a critical accounting estimate, which is subject to uncertainty. Acquired loans are recorded at fair value at the time of acquisition, with no carryover of the allowance for loan losses, which includes adjustments for market interest rates and expected credit losses. Included within the allowance for loan losses are reserves for acquired loans, in accordance with Bank policies, which have evidenced a deterioration subsequent to acquisition.

Management evaluates the adequacy of the allowance for loan losses on a quarterly basis. The adequacy of the loan loss allowance is based on such interrelated factors as the composition of the loan portfolio and its inherent risk characteristics, the level of non-performing loans and charge-offs, both current and historic, local economic and credit conditions, the direction of real estate values, and regulatory guidelines. The provision is charged against earnings in order to maintain an allowance for loan losses that reflects management's best estimate of probable losses inherent in the loan portfolio at the balance sheet date.

Management recorded a provision of \$8.9 million for the year ended December 31, 2018. The primary factors that influenced management's decision to record this provision were organic loan growth during the year, slowing migration to covered loans, the on-going assessment of estimated exposure on impaired loans, level of delinquencies, and general economic conditions. Impaired loans remained flat, totaling \$45.9 million at both December 31, 2018 and 2017. Investor non-owner occupied commercial real estate, construction, commercial business, and home equity impaired loans decreased \$1.5 million, \$1.2 million, \$462,000, and \$290,000, respectively, offset by increases in residential real estate, other consumer, and owner-occupied commercial real estate impaired loans of \$1.8 million, \$923,000, and \$734,000, respectively.

The repayment of these impaired loans is largely dependent upon the sale and value of collateral that may be impacted by current real estate conditions. At December 31, 2018, the allowance for loan losses totaled \$51.6 million, which represented 0.91% of total loans and 168.32% of non-performing loans compared to an allowance for loan losses of \$47.1 million, which represented 0.88% of total loans and 148.76% of non-performing loans as of December 31, 2017.

Non-Interest Income Analysis

For the years ended December 31, 2018, 2017 and 2016, non-interest income represented 16.1%, 15.8% and 15.3% of total revenues, respectively. The following is a summary of non-interest income by major category for the years presented:

Non-Interest Income

| | For the Years Ended December 31, | | | Change | | | |
|---|----------------------------------|------------------|------------------|-----------------|--------------|-----------------|---------------|
| | | | | 2018-2017 | | 2017-2016 | |
| | 2018 | 2017 | 2016 | Amount | Percent | Amount | Percent |
| (Dollars in thousands) | | | | | | | |
| Service charges and fees | \$ 26,771 | \$ 25,374 | \$ 21,014 | \$ 1,397 | 5.5 % | \$ 4,360 | 20.7 % |
| Income from mortgage banking activities | 4,759 | 5,539 | 8,227 | (780) | (14.1) | (2,688) | (32.7) |
| Bank-owned life insurance income | 6,294 | 5,462 | 3,394 | 832 | 15.2 | 2,068 | 60.9 |
| Gain on sales of securities, net | 145 | 782 | 1,961 | (637) | (81.5) | (1,179) | (60.1) |
| Net loss on limited partnership investments | (2,176) | (3,023) | (3,995) | 847 | 28.0 | 972 | 24.3 |
| Other income | 904 | 431 | 238 | 473 | 109.7 | 193 | 81.1 |
| Total non-interest income | \$ 36,697 | \$ 34,565 | \$ 30,839 | \$ 2,132 | 6.2 % | \$ 3,726 | 12.1 % |

Comparison of 2018 and 2017

As displayed in the above table, non-interest income increased \$2.1 million for the year ended December 31, 2018 as compared to the year ended December 31, 2017.

Service Charges and Fees: Service charges and fees were \$26.8 million and \$25.4 million for the years ended December 31, 2018 and 2017, respectively, an increase of \$1.4 million from the comparable 2017 period. The most significant increases were revenue generated by the Company's investment advisory subsidiary, United Wealth Management ("UWM"), and transaction fees on customer products, partly offset by a decrease in loan swap fee income.

The increase in revenue generated by UWM is due to the Company's expansion of the financial advisory program that has continued the strategy of acquiring proven talent with deep local relationships, as well as installing Series 6 representatives in select branches to work alongside our retail employees to ensure a coordinated sales approach to meeting the financial needs of our customers. Additionally, the Company was able to obtain better contractual terms with its third-party provider in providing services which increased revenue as well as increasing assets under management over the prior year period. The increase in deposit and service charges for various customer products is linked to an increase in transactional volume partly due to the acquisition of six branches and related deposit accounts in the fourth quarter of 2018 and a modification of the fee structure. Higher transactional volume also had a favorable impact on payments from MasterCard year over year. The decrease in loan swap fee income is a direct result of lower transactional volume.

Income From Mortgage Banking Activities: Income from mortgage banking activities was \$4.8 million for the year ended December 31, 2018, a decrease of \$780,000, or 14.1%, from the year ended December 31, 2017. The change was primarily due to a decrease in gains on sale of loans resulting from fair value losses on loans held for sale compared to the prior year gains and losses on derivative loan commitments. These decreases were partly offset by increases in the fair value recognized in net income for mortgage servicing rights in relation to the prior year due to an increase in long term rates, a higher volume of loan sales and loan servicing income driven by an increase in the number of serviced loans.

Bank-Owned Life Insurance Income ("BOLI"): BOLI income was \$6.3 million for the year ended December 31, 2018, an increase of \$832,000, or 15.2%, from the year ended December 31, 2017. The increase is driven by the Company's purchases of higher yielding BOLI policies in late December 2018 and early January 2018. Furthermore, the Company received additional income of \$435,000 from death benefit settlements in 2018.

Gain on Sales of Securities, Net: For the year ended December 31, 2018, the Company realized a net gain of \$145,000 compared to a net gain of \$782,000 for the prior year.

During 2018, the investment portfolio activity was concentrated in the first quarter as the Company pursued a strategy to sell various securities with shortened average lives and lower yields, which were then reinvested into more capital-efficient investments. In the past nine months, there has been low transactional volume, primarily reflecting called securities with reinvestments following the Company's goal of maintaining portfolio duration, credit quality and capital efficiency.

For the year ended December 31, 2017, the Company's gain was mainly driven by the sale of shorter-term securities, adding longer duration investments in the portfolio to optimize income as well as improving portfolio efficiency from a credit and regulatory capital perspective.

Net Loss on Limited Partnership Investments: The Company has investments in low income housing tax credit, new markets housing tax credit and alternative energy tax credit partnerships. In 2018 and 2017, the Company invested an additional \$8.6 million and \$3.6 million in alternative energy tax credit partnerships, respectively.

For the year ended December 31, 2018, the Company recorded \$2.2 million in losses on limited partnership investments compared to \$3.0 million in the prior year period. The passage of the Tax Act in December 2017 contributed \$1.2 million to the prior year loss. In conjunction with the loss realized on the tax credit partnerships in 2018 and 2017, the Company recorded an offsetting tax credit benefit of \$7.5 million and \$9.6 million, respectively, as reflected in the income tax provision for the year.

Other Income: The Company recorded an increase in other income of \$473,000 for the year ended December 31, 2018 compared to the prior year. The change from the prior year is primarily due to the settlement of outstanding suspense items and income earned on the sale of fixed assets, partially offset by lower gains on the sale of other real estate owned.

Comparison of 2017 and 2016

As displayed in the above table, non-interest income increased \$3.7 million for the year ended December 31, 2017 as compared to the year ended December 31, 2016. The Company experienced increases in all categories year-over-year except in net gain from sales of securities and income from mortgage banking activities.

Service Charges and Fees: Service charges and fees were \$25.4 million and \$21.0 million for the years ended December 31, 2017 and 2016, respectively, an increase of \$4.4 million from the comparable 2016 period. The most significant increases were recorded in loan swap fee income, revenue generated by the Company's investment advisory subsidiary (UWM), and transaction fees on customer products.

Revenue generated from loan swap fee income increased due to higher transaction volume as well as the total corresponding notional value. Loan swap fee income is generated as part of the Company's loan level hedge program that is offered to certain commercial banking customers to facilitate their respective risk management strategies. The increased revenue generated by UWM is due to the Company's continued strategy of acquiring proven talent with deep local relationships as well as installing Series 6 representatives in select branches to work alongside our retail employees to ensure a coordinated sales approach to meeting the

financial needs of our customers. Additionally, during 2016 the Company shifted focus to assets under management (“AUM”) for ongoing revenue versus a transactional approach; the result is more recurring fee revenue driven by increasing AUM versus one-time fees generated by transactions. AUM increased approximately \$150.0 million year-over-year, to \$460.0 million in 2017 from \$312.0 million in 2016. The increase in transaction fees for various customer products is linked to the Company implementing a new fee structure that is more in line with our competition based on a detailed study. The Company instituted the new fee structure in July 2016, therefore, only six months of the comparative period was affected by this initiative. Additionally, NSF fees increased in 2017, primarily due to a higher volume of related transactions and a modification of the fee structure.

Income From Mortgage Banking Activities: Income from mortgage banking activities was \$5.5 million for the year ended December 31, 2017, a decrease of \$2.7 million, or 32.7%, from the year ended December 31, 2016. The change was primarily due to a decrease in the fair value recognized in net income for mortgage servicing rights due to a decrease in long-term rates and a decrease in gains on sale of loans, resulting from a decrease in sales volumes compared to the prior year. The Company did not immediately sell the current year originations as part of its strategy to hold the loans longer, which resulted in shifting income from gain on sale to net interest income. Loans held for sale increased to \$114.1 million at December 31, 2017 from \$62.5 million at December 31, 2016. These decreases were partially offset by increases in mortgage loan servicing income reflecting a serviced- for-others portfolio balance increase to \$1.25 billion at December 31, 2017 from \$1.05 billion at December 31, 2016 and an increase in the mortgage servicing rights derivative that was established to partly mitigate mortgage servicing rights valuation losses in a declining rate environment.

Bank-Owned Life Insurance Income (“BOLI”): BOLI income was \$5.5 million for the year ended December 31, 2017, an increase of \$2.1 million, or 60.9%, from the year ended December 31, 2016. The increase is driven by the Bank’s \$40 million purchase of new BOLI policies in December 2016, which generated \$1.4 million of income in 2017. Furthermore, the Bank received an additional \$806,000 in 2017 from death benefit settlements.

Gain on Sales of Securities, Net: For the year ended December 31, 2017, the Company realized a net gain of \$782,000 compared to a net gain of \$2.0 million for the prior year, which was mainly driven by the sale of shorter-term securities, adding longer duration investments in the portfolio to optimize income as well as improving portfolio efficiency from a credit and regulatory capital perspective.

For the year ended December 31, 2016, the Company took advantage of the shape of the yield curve and sold shorter-term securities and added longer duration investments in the portfolio to optimize income and reduce higher-cost borrowings. The Company then also incurred approximately \$1.5 million in prepayment penalty expense from the extinguishment of FHLBB debt as part of the optimization strategy which is recorded as a separate line item in non-interest expense.

Net Loss on Limited Partnership Investments: The Company has investments in low income housing tax credit, new markets housing tax credit and alternative energy tax credit partnerships. In March 2017 and 2016, the Company invested an additional \$3.6 million and \$12.7 million in alternative energy tax credit partnerships, respectively.

For the year ended December 31, 2017, the Company recorded \$3.0 million in losses on limited partnership investments compared to \$4.0 million in the prior year period. The passage of the Tax Act in December 2017 contributed \$1.2 million to the current year loss. In conjunction with the loss realized on the tax credit partnerships, the Company recorded an offsetting tax credit benefit of \$9.6 million as reflected in the income tax provision for the year.

Other Income: The Company recorded an increase in other income of \$193,000 for the year ended December 31, 2017 compared to the prior year. The change from the prior year is primarily due to the increase in the credit value adjustments on borrower facing loan level hedges and higher gains on the sale of other real estate owned. These increases were partially offset by higher losses on sales of fixed assets, mainly due to the sale of a bank owned property.

Non-Interest Expense Analysis

For the years ended December 31, 2018, 2017 and 2016, non-interest expense represented 2.21%, 2.10% and 2.11% of average assets, respectively. The following table is a summary of non-interest expense by major category for the years presented:

Non-Interest Expense

| | For the Years Ended December 31, | | | Change | | | |
|--------------------------------------|----------------------------------|-------------------|-------------------|------------------|---------|-----------------|---------|
| | | | | 2018-2017 | | 2017-2016 | |
| | 2018 | 2017 | 2016 | Amount | Percent | Amount | Percent |
| (Dollars in thousands) | | | | | | | |
| Salaries and employee benefits | \$ 91,295 | \$ 80,061 | \$ 75,384 | \$ 11,234 | 14.0 % | \$ 4,677 | 6.2 % |
| Occupancy and equipment | 20,488 | 16,902 | 14,986 | 3,586 | 21.2 | 1,916 | 12.8 |
| Service bureau fees | 8,901 | 9,263 | 8,741 | (362) | (3.9) | 522 | 6.0 |
| Professional fees | 4,418 | 4,305 | 3,917 | 113 | 2.6 | 388 | 9.9 |
| Marketing and promotions | 4,101 | 4,047 | 3,049 | 54 | 1.3 | 998 | 32.7 |
| FDIC insurance assessments | 2,740 | 3,076 | 3,573 | (336) | (10.9) | (497) | (13.9) |
| Core deposit intangible amortization | 1,350 | 1,411 | 1,604 | (61) | (4.3) | (193) | (12.0) |
| FHLBB prepayment penalties | — | — | 1,454 | — | — | (1,454) | (100.0) |
| Other | 24,474 | 23,685 | 22,020 | 789 | 3.3 | 1,665 | 7.6 |
| Total non-interest expense | <u>\$ 157,767</u> | <u>\$ 142,750</u> | <u>\$ 134,728</u> | <u>\$ 15,017</u> | 10.5 % | <u>\$ 8,022</u> | 6.0 % |

Comparison of 2018 and 2017

For the year ended December 31, 2018, non-interest expense increased \$15.0 million to \$157.8 million from \$142.8 million for the year ended December 31, 2017.

Salaries and Employee Benefits: Salaries and employee benefits represented the largest increase in non-interest expense. Salaries and employee benefits were \$91.3 million for the year ended December 31, 2018, an increase of \$11.2 million from the comparable 2017 period. The primary driver for this increase was due to an increase in salaries. Salary expense increased \$12.3 million due to: (a) the hiring of additional staff in areas targeted for growth during the first nine months of the year, (b) the severance recorded as we reduced our staffing levels in the mortgage division due to the change in our strategy for residential mortgage origination channels, (c) the opening of new branches during the year, (d) expense related to the paid time off policy for our employees, and (e) yearly merit increases. Other increases in salary and employee benefits were due to: (f) an increase in FICA related to higher salary expenses, (g) a decrease in deferred expenses from fewer loan originations and (h) employee parking related expenses associated with the move to our new corporate headquarters in Hartford, Connecticut. These increases were partially offset by decreases in bonus and incentives, temporary help due to the completion of projects, pension expense due to changes in certain actuarial assumptions and other benefits.

Occupancy and Equipment Expense: Occupancy and equipment expense increased \$3.6 million to \$20.5 million for the year ended December 31, 2018 primarily driven by: (a) the move of corporate headquarters to Hartford, Connecticut which resulted in increases in rent expense and depreciation on leasehold improvements, computer hardware, various software programs and furniture and equipment and (b) an increase in rent and property management services due to the opening of new branches. These increases were partially offset by an increase in rental income on properties that are subleased.

Service Bureau Fees: Service bureau fees decreased \$362,000 for the year ended December 31, 2018 compared to the 2017 period. The decreases were largely driven by a renegotiation of the core banking system contract, which resulted in lower fees and to the Company's core service provider providing a higher level of custom work in the prior year.

Professional Fees: Professional fees were \$4.4 million and \$4.3 million for the years ended December 31, 2018 and 2017, respectively, an increase of \$113,000. The increase over the prior year is mainly driven by internal audit expenses due to additional audits in the current year. These increases were partially offset by decreases in consulting fees as engagements for services assisting in projects targeted to maximize non-interest income revenue streams concluded.

Marketing and Promotions: Marketing and promotions expense remained relatively flat, increasing \$54,000 to \$4.1 million for the year ended December 31, 2018. The increase was primarily attributable to expenses related to digital advertising as the Company favored this online marketing channel during the year and relied less on television and radio advertising to reach our target market.

FDIC Insurance Assessments: The expense for FDIC insurance assessments decreased \$336,000 to \$2.7 million for the year ended December 31, 2018 from \$3.1 million for the year ended December 31, 2017. The decrease is primarily attributable to a decrease in the assessment rate and the FDIC's Deposit Insurance Fund reserve ratio exceeding established benchmarks.

Core Deposit Intangible Amortization: In the fourth quarter of 2018, the Company acquired six branches which were accounted for under FASB ASC 805, *Business Combinations*. In conjunction with this acquisition, the Company recorded \$2.9 million of core deposit intangibles ("CDI"), which had a related \$131,000 in amortization for the year. Together with the amortization of previously recorded CDI, there was a net \$61,000 decrease in CDI amortization for the year ended December 31, 2018 due to the amortization method used by the Company. The Company amortizes all core deposit intangibles over a ten year period using the sum-of-the-years-digits method.

Other Expenses: Other expenses were \$24.5 million and \$23.7 million for the years ended December 31, 2018 and 2017, respectively, an increase of \$789,000. The increase is primarily due to (a) computer software and maintenance expenses due to technology investments and office equipment, both attributable to the move of the corporate headquarters, fee increases on software as well as additional software purchased during the year, (b) other bank service charges and (c) check printing charges which are related to the new customers acquired with the six branches acquired in the fourth quarter of 2018. The increases were partially offset by lower expenses related to: (a) travel and entertainment, (b) director restricted stock, and (c) mortgage appraisal and credit reports.

Provision for Income Taxes: The provision for income taxes was \$1.6 million for the year ended December 31, 2018, compared to \$12.0 million for the year ended December 31, 2017. The Company's effective tax rate was 2.6% and is lower than the effective tax rate of 18.1% for the prior year ending December 31, 2017. The decrease in the tax expense and the effective tax rate is due to a lower pretax net income and primarily due to the Tax Act that was enacted on December 22, 2017, resulting in, amongst other tax reform items, a reduction in the Company's applicable US Federal corporate tax rate to 21% from 35%. As a result of this rate reduction and changes in other provisions of the new law, the Company incurred \$1.8 million of additional tax expense for the year ended December 31, 2017 primarily due to the remeasurement of our deferred tax asset. Additionally, an adjustment to the prior year provisional amount for additional tax strategies and planning opportunities identified while completing the prior year income tax return resulted in an impact of \$1.7 million through the 2018 effective tax rate.

Comparison of 2017 and 2016

For the year ended December 31, 2017, non-interest expense increased \$8.0 million to \$142.8 million from \$134.7 million for the year ended December 31, 2016.

Salaries and Employee Benefits: Salaries and employee benefits represented the largest increase in non-interest expense. Salaries and employee benefits was \$80.1 million for the year ended December 31, 2017, an increase of \$4.7 million from the comparable 2016 period. Salary expense increased \$3.3 million due to: (a) the hiring of additional staff in areas targeted for growth, (b) an increase in FICA related to higher salary expenses, (c) an increase in executive restricted stock expense as a result of stock awards granted in 2016 and 2017, increasing the number of unvested shares being expensed and (d) a decrease in deferred expenses from loan originations also contributed to the overall increase in salaries and benefits. These increases were partially offset by decreases in health insurance costs and temporary help due to the completion of projects.

Occupancy and Equipment Expense: Occupancy and equipment expense increased \$1.9 million to \$16.9 million for the year ended December 31, 2017 primarily driven by: (a) the move of corporate headquarters to Hartford, Connecticut, which resulted in an increase in rent expense and depreciation on leasehold improvements, (b) expenses for maintenance contracts due to higher snow removal costs in 2017, (c) the outsourcing of property management services, which began in July 2016, and (d) depreciation on various software programs.

Service Bureau Fees: Service bureau fees increased \$522,000 for the year ended December 31, 2017 compared to the 2016 period. The increase is primarily attributable to the Company's core service provider providing a higher level of custom work in the current year, partially offset by a decrease in expenses associated with the deployment of Europay, MasterCard and Visa ("EMV") chip-enabled debit and credit cards. EMV cards are a part of the Company's strategy in mitigating potential fraud expenses to the Company's credit and debit card users.

Professional Fees: Professional fees were \$4.3 million and \$3.9 million for the years ended December 31, 2017 and 2016, respectively, an increase of \$388,000. The increase over the prior year is mainly driven by expenses related to the engagement for services assisting in projects targeted to maximize non-interest income revenue streams, legal services related to tax matters regarding a new partnership investment and corporate development opportunities.

Marketing and Promotions: Marketing and promotions expense was \$4.0 million and \$3.0 million for the years ended December 31, 2017 and 2016, respectively, an increase of \$998,000. The increase was primarily attributable to expenses related

to production, digital advertising and social media marketing, partially offset by decreases in television and newspaper advertising. Production expenses increased, as well as digital and social media marketing, as the Company favored these online marketing channels during the year and relied less on television and newspaper advertising to reach our target market.

FDIC Insurance Assessments: The expense for FDIC insurance assessments decreased \$497,000 to \$3.1 million for the year ended December 31, 2017 from \$3.6 million for the year ended December 31, 2016. The decrease is primarily attributable to a decrease in the assessment rate and the FDIC's Deposit Insurance Fund reserve ratio exceeding established benchmarks which became effective in the third quarter of 2016.

Core Deposit Intangible Amortization: The \$193,000 decrease in core deposit intangible amortization for the year ended December 31, 2017 is due to the amortization method used by the Company. The Company is amortizing the core deposit intangible of \$10.6 million over 10 years using the sum-of-the-years-digits method.

FHLBB Prepayment Penalties: For the year ended December 31, 2017 there were no prepayment penalties recorded by the Company. As part of the Company's investment portfolio optimization strategy implemented in the first quarter of 2016, the Company sold investment securities and recorded gains of \$1.5 million and prepaid FHLBB advances with prepayment penalties totaling \$1.5 million.

Other Expenses: Other expenses were \$23.7 million and \$22.0 million for the years ended December 31, 2017 and 2016, respectively, an increase of \$1.7 million. The increase is primarily due to (a) computer software and maintenance expenses due to technology projects, (b) loan swap fees as the Company entered into more swaps in 2017 and (c) an increase in other real estate owned expenses. The increases were partially offset by lower expenses related to: (a) sales and use taxes associated with a state tax audit in the prior year, (b) lower collection expenses as the Company experienced higher expenditures in the prior year associated with special assets and (c) mortgage appraisal and credit reports.

Provision for Income Taxes: The provision for income taxes was \$12.0 million for the year ended December 31, 2017, compared to \$4.1 million for the year ended December 31, 2016. The increase in the tax expense is primarily due to higher pre-tax net income and a decreased amount of tax credits recognized during the year. The Company's effective tax rate for the year ended December 31, 2017 and 2016 was 18.1% and 7.6%, respectively. The rate change was a result of the Tax Act that was enacted on December 22, 2017, resulting in, amongst other tax reform items, a reduction in the Company's applicable US Federal corporate tax rate to 21% from 35%. As a result of this rate reduction and changes in other provisions of the new law, the Company incurred \$1.8 million of additional tax expense as of December 31, 2017 primarily due to the remeasurement of our deferred tax asset. The impact of tax reform was based upon reasonable estimates of new current and deferred taxes based on certain provision within the Tax Act.

Financial Condition, Liquidity and Capital Resources

Summary

The Company had total assets of \$7.36 billion and \$7.11 billion at December 31, 2018 and 2017, respectively. This increase of \$242.7 million, or 3.4%, is primarily due to organic loan growth and loan portfolio purchases. The Company utilized deposits, including brokered deposits, and additional advances from the FHLBB to fund loan growth.

Total net loans of \$5.62 billion, with an allowance for loan losses of \$51.6 million at December 31, 2018, increased \$314.9 million, or 5.9%, when compared to total net loans of \$5.31 billion, with an allowance for loan losses of \$47.1 million at December 31, 2017. Total deposits of \$5.67 billion at December 31, 2018 increased \$472.4 million, or 9.1%, when compared to total deposits of \$5.20 billion at December 31, 2017. Non-interest-bearing deposits increased \$21.2 million, or 2.7%, and interest-bearing deposits increased \$451.2 million, or 10.2%, during the period. The increase in deposits is mainly due to growth in NOW accounts and money market deposits, reflective of the Company's new product specials and a continued focus on building commercial relationships. The increase in deposits was also positively impacted by the Webster Bank deposit acquisition of \$109.4 million that occurred in the beginning of October 2018. The Company's gross loan-to-deposit ratio was 99.8% and 102.7% at December 31, 2018 and 2017, respectively.

At December 31, 2018, total equity of \$712.5 million increased \$19.2 million, or 2.8%, when compared to total equity of \$693.3 million at December 31, 2017. Changes in equity for the year ended December 31, 2018 consisted primarily of net income, partially offset by dividends paid to common shareholders, as well as decreases due to the change in market value on investment securities year-over-year, which increased accumulated other comprehensive loss from the prior year. At December 31, 2018, the return on average tangible common equity ratio was 10.5% compared to 10.0% at December 31, 2017. See Note 16, "Regulatory Matters" in the Notes to Consolidated Financial Statements contained elsewhere in this report for information on the Bank and the Company's regulatory capital levels and ratios.

Securities

The Company maintains a securities portfolio that is primarily structured to generate interest income, manage interest-rate sensitivity, and provide a source of liquidity for operating needs. The securities portfolio is managed in accordance with regulatory guidelines and established internal corporate investment policies.

The following table sets forth certain financial information regarding the amortized cost and fair value of the Company's investment portfolio at the dates indicated:

Investment Securities

| | At December 31, | | | | | |
|--|-----------------|------------|----------------|--------------|----------------|--------------|
| | 2018 | | 2017 | | 2016 | |
| | Amortized Cost | Fair Value | Amortized Cost | Fair Value | Amortized Cost | Fair Value |
| | (In thousands) | | | | | |
| Available for Sale: | | | | | | |
| Government-sponsored residential mortgage-backed securities | 208,916 | 204,098 | 235,646 | 235,479 | 181,419 | 179,548 |
| Government-sponsored residential collateralized debt obligations | 172,468 | 170,719 | 134,652 | 133,112 | 184,185 | 183,260 |
| Government-sponsored commercial mortgage-backed securities | 28,694 | 27,678 | 33,449 | 33,255 | 26,949 | 26,530 |
| Government-sponsored commercial collateralized debt obligations | 155,091 | 148,226 | 151,035 | 147,242 | 164,433 | 162,927 |
| Asset-backed securities | 102,371 | 100,495 | 166,559 | 167,139 | 166,336 | 166,967 |
| Corporate debt securities | 86,462 | 83,230 | 88,571 | 89,136 | 76,787 | 75,015 |
| Obligations of states and political subdivisions | 250,593 | 238,901 | 249,531 | 245,007 | 223,733 | 216,376 |
| Marketable equity securities | — | — | 240 | 417 | 32,414 | 32,788 |
| Total available for sale | \$ 1,004,595 | \$ 973,347 | \$ 1,059,683 | \$ 1,050,787 | \$ 1,056,256 | \$ 1,043,411 |

Held to Maturity:

| | | | | | | |
|---|------|------|-----------|-----------|-----------|-----------|
| Government-sponsored residential mortgage-backed securities | \$ — | \$ — | \$ 1,318 | \$ 1,429 | \$ 1,717 | \$ 1,889 |
| Obligations of states and political subdivisions | — | — | 12,280 | 12,871 | 12,321 | 12,940 |
| Total held to maturity securities | \$ — | \$ — | \$ 13,598 | \$ 14,300 | \$ 14,038 | \$ 14,829 |

The Company's securities portfolio totaled \$973.3 million and \$1.06 billion at December 31, 2018 and 2017, respectively. On a tax-equivalent basis, the yield in the securities portfolio for the years ended December 31, 2018 and 2017 was 3.46% and 3.51%, respectively.

The Company designates its securities as held to maturity, available for sale or trading depending on the Company's intent regarding its investments at the time of purchase. The Company does not currently maintain a portfolio of trading securities. As of December 31, 2018, all of the Company's securities were classified as available for sale. The Company believes that securities available for sale allow flexibility in the day-to-day management of the overall investment portfolio, consistent with the objectives of optimizing profitability and mitigating both credit and interest rate risk. Securities available for sale are carried at fair value. Additional information about fair value measurements can be found in Note 5, "Securities" and Note 13, "Fair Value Measurement" in the Notes to Consolidated Financial Statements contained elsewhere in this report.

The Company's underlying investment strategy has been to use the portfolio as a source of interest income, a tool to manage interest rate risk and as a source of liquidity. The transactions in the investment portfolio during the year were made with the goals of maintaining the barbell structure of the investment portfolio, increasing credit diversification and quality, and increasing interest income where possible. The Company continued to maintain the barbell structure of the portfolio in 2018 due to rising shorter term rates, combined with the overall flattening of the yield curve. While overall transaction volume was light in 2018, the purchases made were initiated with the goal of maintaining the barbell structure of the portfolio while adding attractively structured

securities when possible. Overall, in order to balance the portfolio's price risk with favorable cash flow characteristics, the Company continues to evaluate both shorter and longer duration securities that help protect against price risk and extension risk in aggregate, while providing more consistent cash flows.

During the year ended December 31, 2018, the available for sale securities portfolio decreased by \$77.4 million to \$973.3 million, representing 13.2% of total assets at year-end 2018, from \$1.05 billion and 14.8% of total assets at December 31, 2017. The decrease is largely reflective of the redeployment of cash flow of the investment portfolio into other, more effective uses. Given the flatness of the yield curve and tightening of the credit spreads, using the investment portfolio cash flows for uses including funding new loans and paying down borrowings provided a greater return to the Company in 2018. Early in the year, the Company took advantage of the relative value of its collateralized loan obligation holdings to sell a portion of the allocation and deploy the proceeds into collateralized mortgage obligations at a current coupon and an attractive structure. Further investment transactions in the year were made with the goal of adding credit spread where possible while continuing to add attractively priced cash flowing securities along the yield curve. The Company limits purchases in the municipal bonds, collateralized loan obligations and corporate sectors to investment grade or better rating prior to purchase. Furthermore, the Company limits its exposure to position parameters and will review the impact on the portfolio from periodic issuer disclosures, as well as developing market trends.

There were no write-downs for other-than-temporary impairments of the Company's securities during the year ended December 31, 2018. The Company held \$882.3 million in securities that are in an unrealized loss position at December 31, 2018. \$314.2 million of this total had been in an unrealized loss position for less than twelve months with the remaining \$568.1 million in an unrealized loss position for twelve months or longer. These securities were evaluated by management and were determined not to be other-than-temporarily impaired. The Company does not have the intent to sell the securities in an unrealized loss position, and it is more-likely-than-not that it will not have to sell the securities before the recovery of their cost basis. To the extent that changes in interest rates, credit spread movements and other factors that influence the fair value of securities continue, the Company may be required to record impairment charges for other-than-temporary impairment in future periods. For additional information on the securities portfolio, see Note 5, "Securities" in the Notes to Consolidated Financial Statements contained elsewhere in this report.

The Company monitors investment exposures continuously, performs credit assessments based on market data available at the time of purchase and performs ongoing credit due diligence for all collateralized loan obligations, corporate exposures and municipal securities. The Company's investment portfolio is regularly monitored for performance enhancements and interest rate risk profiles, with dynamic strategies implemented accordingly.

The composition and maturities of the Company's debt securities portfolio at December 31, 2018 are summarized in the following table. Maturities are based on the final contractual payment dates, and do not reflect the impact of prepayments or early redemptions that may occur. State agency and municipal obligations as well as common and preferred stock yields have not been adjusted to a tax-equivalent basis. Certain mortgage-backed securities have interest rates that are adjustable and will reprice annually within the various maturity ranges. These repricing schedules are not reflected in the table below:

Investment Maturity Schedule

| At December 31, 2018 | | | | | | | | | | |
|--|------------------------|---------------------------------------|------------------------|--|------------------------|---------------------|------------------------|-----------------------|------------------------|-------|
| One Year or Less | | More than One Year through Five Years | | More than Five Years through Ten Years | | More than Ten Years | | Total Debt Securities | | |
| Fair Value | Weighted-Average Yield | Fair Value | Weighted-Average Yield | Fair Value | Weighted-Average Yield | Fair Value | Weighted-Average Yield | Fair Value | Weighted-Average Yield | |
| (Dollars in thousands) | | | | | | | | | | |
| Available for Sale | | | | | | | | | | |
| Debt Securities: | | | | | | | | | | |
| Government-sponsored residential mortgage-backed securities | \$ — | —% | \$ — | —% | \$ — | —% | \$204,098 | 3.04% | \$ 204,098 | 3.04% |
| Government-sponsored residential collateralized debt obligations | — | — | — | — | — | — | 170,719 | 2.99 | 170,719 | 2.99 |
| Government-sponsored commercial mortgage-backed securities | — | — | 2,644 | 2.24 | 10,485 | 2.52 | 14,549 | 3.06 | 27,678 | 2.78 |
| Government-sponsored commercial collateralized debt obligations | — | — | — | — | 3,504 | 2.66 | 144,722 | 2.67 | 148,226 | 2.67 |
| Asset-backed securities | — | — | — | — | 38,646 | 5.49 | 61,849 | 6.94 | 100,495 | 4.54 |
| Corporate debt securities | — | — | 8,941 | 4.21 | 74,289 | 3.74 | — | — | 83,230 | 3.79 |
| Obligations for state and political subdivisions | — | — | 4,679 | 2.79 | 10,526 | 3.48 | 223,696 | 4.00 | 238,901 | 3.96 |
| Total debt securities | \$ — | —% | \$16,264 | 3.48% | \$137,450 | 4.09% | \$819,633 | 3.29% | \$ 973,347 | 3.41% |

The Company has the ability to use the investment portfolio, as well as interest-rate derivatives within internal policy guidelines, to hedge and manage interest-rate risk as part of its asset/liability strategy. See Note 12, “Derivatives and Hedging Activities” in the Notes to Consolidated Financial Statements contained elsewhere in this report for additional information concerning derivative financial instruments.

Bank-Owned Life Insurance (“BOLI”)

BOLI was \$193.4 million and \$148.3 million at December 31, 2018 and 2017, respectively. At the end of 2017, the Company surrendered \$33.1 million of under-performing BOLI policies and subsequently invested \$30.0 million into higher yielding policies in January 2018. Additionally, in December 2018, the Company purchased an additional \$10.0 million of BOLI policies. The Company expects to benefit from the BOLI contracts as a result of the tax-free growth in cash surrender value and death benefits that are expected to be generated over time. The purchase of the life insurance policy results in an income-earning asset on the Consolidated Statements of Condition that provides monthly tax-free income to the Company. The largest risk to the BOLI program is credit risk of the insurance carriers. To mitigate this risk, quarterly credit reviews are completed on all carriers. BOLI is invested in the “general account” and “hybrid account” of quality insurance companies, as well as a “separate account” managed by a third party. Of the general account carriers, all were rated “A-” or better by at least one nationally recognized statistical rating organization at December 31, 2018. BOLI is included on the Consolidated Statements of Condition at its cash surrender value. Increases in BOLI’s cash surrender value are reported as a component of non-interest income in the Consolidated Statements of Net Income.

Lending Activities

The Company originates and purchases residential real estate loans secured by one-to-four family residences, commercial real estate loans, residential and commercial construction loans, commercial business loans, multi-family loans, home equity loans and lines of credit and other consumer loans primarily throughout Connecticut and Massachusetts, and to a lesser extent the Northeast and certain Mid-Atlantic states.

Loan Portfolio Analysis

The following table summarizes the composition of the Company's total loan portfolio as of the dates presented:

| | At December 31, | | | | | | | | | |
|--------------------------------------|--------------------|---------|--------------------|---------|--------------------|---------|--------------------|---------|--------------------|---------|
| | 2018 | | 2017 | | 2016 | | 2015 | | 2014 | |
| | Amount | Percent | Amount | Percent | Amount | Percent | Amount | Percent | Amount | Percent |
| (Dollars in thousands) | | | | | | | | | | |
| Commercial real estate loans: | | | | | | | | | | |
| Owner-occupied | \$ 443,398 | 7.8% | \$ 445,820 | 8.3% | \$ 416,718 | 8.5% | \$ 322,084 | 7.0% | \$ 399,935 | 10.3% |
| Investor non-owner occupied | 1,911,070 | 33.8 | 1,854,459 | 34.7 | 1,705,319 | 34.8 | 1,673,248 | 36.3 | 1,279,001 | 32.8 |
| Commercial construction | 87,493 | 1.5 | 78,083 | 1.5 | 98,794 | 2.0 | 129,922 | 2.8 | 172,585 | 4.4 |
| Total commercial real estate loans | 2,441,961 | 43.1 | 2,378,362 | 44.5 | 2,220,831 | 45.3 | 2,125,254 | 46.1 | 1,851,521 | 47.5 |
| Commercial business loans | 886,770 | 15.7 | 840,312 | 15.7 | 724,557 | 14.8 | 603,332 | 13.1 | 613,596 | 15.7 |
| Consumer loans: | | | | | | | | | | |
| Residential real estate | 1,313,373 | 23.2 | 1,204,401 | 22.6 | 1,156,227 | 23.6 | 1,179,915 | 25.6 | 1,076,098 | 27.6 |
| Home equity | 583,454 | 10.3 | 583,180 | 10.9 | 536,772 | 11.0 | 431,282 | 9.3 | 337,641 | 8.7 |
| Residential construction | 20,632 | 0.4 | 40,947 | 0.8 | 53,934 | 1.1 | 41,084 | 0.9 | 13,258 | 0.4 |
| Other consumer | 410,249 | 7.3 | 292,781 | 5.5 | 209,393 | 4.2 | 233,064 | 5.0 | 5,752 | 0.1 |
| Total consumer loans | 2,327,708 | 41.2 | 2,121,309 | 39.8 | 1,956,326 | 39.9 | 1,885,345 | 40.8 | 1,432,749 | 36.8 |
| Total loans | 5,656,439 | 100.0% | 5,339,983 | 100.0% | 4,901,714 | 100.0% | 4,613,931 | 100.0% | 3,897,866 | 100.0% |
| Net deferred loan costs and premiums | 17,786 | | 14,794 | | 11,636 | | 7,018 | — | 4,006 | |
| Allowance for loan losses | (51,636) | | (47,099) | | (42,798) | | (33,887) | — | (24,809) | |
| Loans, net | <u>\$5,622,589</u> | | <u>\$5,307,678</u> | | <u>\$4,870,552</u> | | <u>\$4,587,062</u> | | <u>\$3,877,063</u> | |

As shown above, at December 31, 2018 gross loans were \$5.66 billion, an increase \$316.5 million, or 5.9%, from December 31, 2017. The Company experienced increases in most major loan categories due to organic loan growth and loan portfolio purchases that occurred during 2018.

Total commercial real estate loans represented the largest concentration of our loan portfolio at 43.1% of total loans at December 31, 2018, and increased \$63.6 million, or 2.7%, to \$2.44 billion from December 31, 2017, reflecting increased production from the Company's expanded commercial banking division. The commercial real estate loan portfolio is comprised of owner-occupied commercial real estate ("OOCRE") and investor non-owner occupied commercial real estate ("Investor CRE"), and to a lesser extent, commercial construction. Investor CRE represents the largest segment of the Company's loan portfolio as of December 31, 2018, comprising 33.8% of total loans and OOCRE represents 7.8% of the portfolio. The Company plans to increase the relative level of commercial business loans to generate more favorable risk-adjusted returns, as well as grow low cost deposits to preserve and enhance net interest margin. Commercial real estate construction loans are made for developing commercial real estate properties such as office complexes, apartment buildings and residential subdivisions. Commercial real estate construction loans totaled \$87.5 million at December 31, 2018, approximately \$25.7 million of which is residential use and \$61.8 million is commercial use, compared to total commercial real estate construction loans of \$78.1 million at December 31, 2017, \$25.9 million of which was residential use and \$52.2 million was commercial use. The Company originates loans with interest reserves on certain commercial construction credits depending on various factors including, but not limited to, quality of credit, interest rate and project type.

Residential real estate loans continue to represent a significant segment of the Company's loan portfolio as of December 31, 2018, comprising 23.2% of total loans, an increase of \$109.0 million from December 31, 2017. The Company had originations of both adjustable and fixed rate mortgages of \$506.7 million during the year, reflecting both refinancing activity and loans for new home purchases, and sold loans totaling \$407.6 million in the secondary market. The Company currently sells the majority of all originated fixed rate residential real estate loans with terms of 30 years, but will also sell 10, 15 and 20 year loans depending on the circumstances. The mortgage origination activity resulted from low market interest

rates and competitive pricing.

Residential real estate construction loans totaled \$20.6 million at December 31, 2018 compared to \$40.9 million at December 31, 2017. Residential real estate construction loans are made to individuals for home construction whereby the borrower owns the parcel of land and the funds are advanced in stages until completion.

Commercial business loans increased \$46.5 million to \$886.8 million at December 31, 2018 from \$840.3 million at December 31, 2017. The commercial division continues to experience momentum in origination activity and has a strong loan pipeline. Mid-sized businesses continue to look to community banks for relationship banking and personalized lending services. Periodically, the Company participates in a shared national credit (“SNC”) program, which engages in the participation and purchase of credits with other “supervised” unaffiliated banks or financial institutions, specifically loan syndications and participations. These loans generate earning assets to increase profitability of the Company and diversify commercial loan portfolios by providing opportunities to participate in loans to borrowers in other regions or industries the Company might otherwise have no access. The Company offers both term and revolving commercial loans. Term loans have either fixed or adjustable rates of interest and, generally, terms of between three and seven years and amortize on the same basis. Additionally, two market segments the Company has focused on is franchise and educational banking. The franchise lending practice lends to certain franchisees in support of their development, acquisition, and expansion needs. The Company typically offers term loans with maturities between three to eight years with amortization from seven to ten years. These loans generally are on a floating rate basis with spreads slightly higher than the standard commercial business loan spreads. The educational banking practice consists of K-12 schools and colleges/universities utilizing both taxable and tax-exempt loan products for campus improvements, expansions and working capital needs. Generally, educational term loans have longer dated maturities that amortize up to 30 years and typically offer the Company a full deposit and cash management relationship. Both the franchise and educational lending areas focus on opportunities across New England and certain Mid-Atlantic states.

The Company also offers home equity loans and home equity lines of credit (“HELOCs”), both of which are secured by one-to-four family residences. Home equity loans are offered with fixed rates of interest and with terms up to 15 years. At December 31, 2018 the home equity portfolio totaled \$583.5 million compared to \$583.2 million at December 31, 2017. During the year ended December 31, 2018, the Company purchased four HELOC portfolios totaling \$82.5 million, compared to portfolios purchased totaling \$105.2 million for the year ended December 31, 2017. The total principal balance of the HELOC purchased portfolios outstanding at December 31, 2018 and 2017 was \$249.3 million and \$246.5 million, respectively. These loans are not serviced by the Company. The purchased HELOC portfolios are secured by second liens. The Company may continue purchasing HELOCs throughout 2019 to maintain its existing exposure.

Other consumer loans totaled \$410.2 million, or 7.3%, of our total loan portfolio at December 31, 2018. Other consumer loans generally consist of loans on retail high-end boats and small yachts, home improvement loans, new and used automobiles, loans collateralized by deposit accounts and unsecured personal loans. During December 2015, the Company purchased two consumer loan portfolios totaling \$229.2 million which consisted of marine retail loans and home improvement loans. At December 31, 2018 and 2017, \$95.5 million and \$130.9 million was outstanding, respectively. The marine retail loans are collateralized by premium brand boats. The home improvement loans are 90% backed by the U.S. Department of Housing and Urban Development and consist of loans to install energy efficient upgrades to the borrowers’ one-to-four family residences. The Company’s plan seeks to marginally increase the level of consumer loans throughout 2019, given these loan types have favorable rate characteristics that will positively impact the net interest margin along with significant granularity and credit metrics that fit within the superior credit quality of its existing portfolio.

LH-finance, the Company’s marine lending unit, includes purchased and originated retail loans and dealer floorplan loans. The Company’s relationships are limited to well established dealers of global premium brand manufacturers. The Company’s top three manufacturer customers have been in business between 30 and 100 years. The Company has generally secured agreements with premium manufacturers to support dealer floor plan loans which may reduce the Company’s credit exposure to the dealer, despite our underwriting of each respective dealer. We have developed incentive retail pricing programs with the dealers to drive retail dealer flow. Retail loans are generally limited to premium manufacturers with established relationships with the Company which has a vested interest in the secondary market pricing of their respective brand due to the limited inventory available for resale. Consequently, while not contractually committed, manufacturers will often support secondary resale values which can have the effect of reducing losses from non-performing retail marine loans. Retail borrowers generally have very high credit scores, substantial down payments, substantial net worth, personal liquidity, and excess cash flow. Retail loans have an average life of four years and key markets include Florida, California, and New England.

The Company has employed specific parameters taking into account: geographical considerations, exposure hold levels, qualifying financial partners, and most importantly, sound credit quality with strong metrics. A thorough independent analysis of the credit quality of each borrower is made for every transaction whether it is an assignment or participation.

Loan Maturity Schedule

The following table sets forth the loan maturity schedule at December 31, 2018:

| | Loans Maturing | | | |
|---------------------------|-------------------|---------------------------------|---------------------|---------------------|
| | Within One Year | After One But Within Five Years | After Five Years | Total |
| (In thousands) | | | | |
| Owner-occupied CRE | \$ 6,274 | \$ 114,270 | \$ 322,854 | \$ 443,398 |
| Investor CRE | 119,702 | 1,062,435 | 728,933 | 1,911,070 |
| Construction | 15,406 | 23,970 | 68,749 | 108,125 |
| Commercial business loans | 141,402 | 528,861 | 216,507 | 886,770 |
| Residential real estate | 2,839 | 38,210 | 1,272,324 | 1,313,373 |
| Home equity | 7,540 | 39,347 | 536,567 | 583,454 |
| Other consumer | 5,274 | 72,157 | 332,818 | 410,249 |
| Total | <u>\$ 298,437</u> | <u>\$ 1,879,250</u> | <u>\$ 3,478,752</u> | <u>\$ 5,656,439</u> |

Loans Contractually Due Subsequent to December 31, 2019

The following table sets forth the scheduled repayments of fixed and adjustable rate loans at December 31, 2018 that are contractually due after December 31, 2019:

| | Due after December 31, 2019 | | |
|---------------------------|-----------------------------|---------------------|---------------------|
| | Fixed | Adjustable | Total |
| (In thousands) | | | |
| Owner-occupied CRE | \$ 111,913 | \$ 325,211 | \$ 437,124 |
| Investor CRE | 749,350 | 1,042,018 | 1,791,368 |
| Construction | 25,227 | 67,492 | 92,719 |
| Commercial business loans | 241,968 | 503,400 | 745,368 |
| Residential real estate | 815,443 | 495,091 | 1,310,534 |
| Home equity | 46,606 | 529,308 | 575,914 |
| Other consumer | 304,982 | 99,993 | 404,975 |
| Total | <u>\$ 2,295,489</u> | <u>\$ 3,062,513</u> | <u>\$ 5,358,002</u> |

Asset Quality

United's lending strategy focuses on direct relationship lending within its primary market area as the quality of assets underwritten is an important factor in the successful operation of a financial institution. Non-performing assets, loan delinquency and credit loss levels are considered to be key measures of asset quality. Management strives to maintain asset quality through its underwriting standards, servicing of loans and management of non-performing assets since asset quality is a key factor in the determination of the level of the allowance for loan losses. See Note 6, "Loans Receivable and Allowance for Loan Losses" contained elsewhere in this report for further information concerning the Allowance for Loan Losses.

Asset Quality Ratios

The following table details asset quality ratios for the following periods:

| | At or For the Year Ended December 31, 2018 | At or For the Year Ended December 31, 2017 |
|--|---|---|
| Non-performing loans as a percentage of total loans | 0.54% | 0.59% |
| Non-performing assets as a percentage of total assets | 0.44% | 0.48% |
| Net charge-offs as a percentage of average loans | 0.08% | 0.10% |
| Allowance for loan losses as a percentage of total loans | 0.91% | 0.88% |
| Allowance for loan losses to non-performing loans | 168.32% | 148.76% |

Non-performing Assets

Generally loans are placed on non-accrual if collection of principal or interest in full is in doubt, if the loan has been restructured in a troubled debt restructuring, or if any payment of principal or interest is past due 90 days or more. A loan may be returned to accrual status if it has demonstrated sustained contractual performance for six continuous months or if all principal and interest amounts contractually due are reasonably assured of repayment within a reasonable period. There are, on occasion, circumstances that cause loans to be placed in the 90 days and accruing category, for example, loans that are considered to be well secured and in the process of collection or renewal. As of December 31, 2018 and December 31, 2017, loans totaling \$3.5 million and \$953,000, respectively, were greater than 90 days past due and accruing. The loans reported as past due 90 days or more and still accruing represent loans that were evaluated by management and maintained on accrual status based on an evaluation of the borrower.

The following table details non-performing assets for the periods presented:

| | At December 31, 2018 | | At December 31, 2017 | |
|---|----------------------|---------|----------------------|---------|
| | Amount | Percent | Amount | Percent |
| (Dollars in thousands) | | | | |
| Non-accrual loans: | | | | |
| Owner-occupied commercial real estate | \$ 2,450 | 7.6% | \$ 1,664 | 4.9% |
| Investor commercial real estate | 1,131 | 3.5 | 1,821 | 5.4 |
| Construction | 199 | 0.6 | 1,398 | 4.1 |
| Commercial business loans | 944 | 2.9 | 1,477 | 4.4 |
| Residential real estate | 13,217 | 41.3 | 11,824 | 35.0 |
| Home equity | 4,735 | 14.8 | 4,968 | 14.7 |
| Other consumer | 1,030 | 3.2 | 35 | 0.1 |
| Total non-accrual loans excluding TDRs | 23,706 | 73.9 | 23,187 | 68.6 |
| Troubled debt restructurings - non-accruing | 6,971 | 21.8 | 8,475 | 25.0 |
| Total non-performing loans | 30,677 | 95.7 | 31,662 | 93.6 |
| Other real estate owned | 1,389 | 4.3 | 2,154 | 6.4 |
| Total non-performing assets | \$ 32,066 | 100.0% | \$ 33,816 | 100.0% |
| Total non-performing loans to total loans | | 0.54% | | 0.59% |
| Total non-performing assets to total assets | | 0.44% | | 0.48% |

As displayed in the above table, non-performing assets at December 31, 2018 decreased \$1.8 million to \$32.1 million compared to \$33.8 million at December 31, 2017. Total non-accrual loans increased \$519,000, reflecting increases in owner-occupied commercial real estate, residential real estate, and other consumer non-accrual loans, offset by a decrease of \$1.5 million in non-accruing TDR loans, as compared to the previous year.

At December 31, 2018, commercial real estate non-accrual loans (including owner-occupied and investor non-owner occupied commercial real estate loans) increased \$96,000 compared to December 31, 2017, with owner-occupied commercial real estate loans increasing \$786,000, offset by a decrease in investor non-owner occupied commercial real estate loans of \$690,000 as compared to the prior year. The increase in owner-occupied commercial real estate non-accrual loans was due to an increased level of loans with higher loan balances as compared to the previous year. The decrease in investor non-owner occupied commercial real estate loans was due to several smaller investment real estate loans which paid off or had reductions in balances during the year. Non-accrual construction loans decreased \$1.2 million, primarily reflecting one commercial relationship for residential subdivisions. At December 31, 2017, non-accrual construction loans consisted of two commercial relationships and totaled \$1.4 million.

Other consumer non-accrual loans increased \$995,000 to \$1.0 million at December 31, 2018. This increase is concentrated in three non-accruing marine loans, attributed to payments due in excess of 90 days, resulting in the loans being classified as non-accrual.

Commercial business non-accrual loans decreased \$533,000 to \$944,000 at December 31, 2018, reflecting decreases due to paid off smaller commercial business loans from the previous year ended December 31, 2017.

Residential real estate non-accrual loans increased \$1.4 million, while home equity non-accrual loans decreased \$233,000 as compared to the year ended December 31, 2017. The increase in the residential category reflects, in part, a larger loan that came on non-accrual status during 2018. The Company continues to originate loans with strong credit characteristics and routinely

updates non-performing loans in terms of FICO scores and LTV ratios. Through continued heightened account monitoring, collections, and workout efforts, the Company is committed to mortgage solution programs designed to assist homeowners to remain in their homes. As has been its practice historically, the Company does not originate subprime loans.

Non-accruing TDR loans decreased by \$1.5 million since December 31, 2017, primarily due to a decrease of \$2.0 million in commercial business TDR loans, and to a lesser extent, a decrease of \$146,000 in other consumer TDR loans, offset by an increase of \$715,000 in construction non-accruing TDR loans. The decrease in commercial business TDR loans is primarily related to the principal reduction on one relationship.

If non-accrual loans had been performing in accordance with their original terms, the Company would have recorded \$1.6 million, \$1.8 million and \$1.3 million in additional interest income during the years ended December 31, 2018, 2017 and 2016, respectively.

Troubled Debt Restructuring

Loans are considered restructured in a TDR when the Company has granted concessions to a borrower due to the borrower's financial condition that it otherwise would not have considered. These concessions include modifications of the terms of the debt such as reduction of the stated interest rate other than normal market rate adjustments, extension of maturity dates, or reduction of principal balance or accrued interest. The decision to restructure a loan, versus aggressively enforcing the collection of the loan, may benefit the Company by increasing the ultimate probability of collection.

Restructured loans are classified as accruing or non-accruing based on management's assessment of the collectability of the loan. Loans which are already on non-accrual status at the time of the restructuring generally remain on non-accrual status for a minimum of six months before management considers such loans for return to accruing TDR status. Accruing restructured loans are placed into non-accrual status if and when the borrower fails to comply with the restructured terms and management deems it unlikely that the borrower will return to a status of compliance in the near term. Once a loan is classified as a TDR it retains that classification for the life of the loan; however, some TDRs may demonstrate acceptable performance allowing the TDR loan to be placed on accruing TDR status.

The following tables provide detail of TDR balances and activity for the periods presented:

| | At December 31, | |
|---|------------------|------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Recorded investment in TDRs | | |
| Accrual status | \$ 15,208 | \$ 14,249 |
| Non-accrual status | 6,971 | 8,475 |
| Total recorded investment | <u>\$ 22,179</u> | <u>\$ 22,724</u> |
| Accruing TDRs performing under modified terms more than one year | \$ 12,609 | \$ 7,783 |
| TDR allocated reserves included in the balance of allowance for loan losses | 213 | 520 |
| Additional funds committed to borrowers in TDR status | 7 | 29 |

The decrease in TDRs of \$545,000 primarily reflects \$7.3 million in pay-offs and \$1.4 million in partial or full charge offs, partially offset by \$8.2 million in new TDR loans. Overall, the addition of several larger commercial business relationships, as well as smaller residential loans during the year, were offset by payoffs or partial charge offs on other commercial business relationships throughout the year.

Troubled Debt Restructuring By Loan Type

The following tables provide detail of TDR by type for the periods indicated:

| | At December 31, | |
|---------------------------|------------------|------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Owner-occupied CRE | \$ 584 | \$ 636 |
| Investor CRE | 5,764 | 6,594 |
| Construction | 849 | 875 |
| Commercial business loans | 4,275 | 4,204 |
| Residential real estate | 6,896 | 6,477 |
| Home equity | 3,523 | 3,578 |
| Other consumer | 288 | 360 |
| Total | <u>\$ 22,179</u> | <u>\$ 22,724</u> |

Troubled Debt Restructuring Activity

The following tables provide detail of TDR activity during the periods indicated:

| | Years Ended December 31, | |
|--------------------------------------|-----------------------------|------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| TDRs, beginning of period | \$ 22,724 | \$ 23,352 |
| Current year modifications | 8,154 | 9,594 |
| Paydowns/draws on existing TDRs, net | (7,349) | (9,466) |
| Charge-offs post modification | (1,350) | (756) |
| TDRs, end of period | <u>\$ 22,179</u> | <u>\$ 22,724</u> |

Delinquent Loans

The following table presents an age analysis of past due loans at December 31, 2018 and 2017:

| | Delinquent Loans | | | | | |
|-----------------------------|------------------|---------|------------------|---------|-----------|---------|
| | 30-89 Days | | 90 Days and Over | | Total | |
| | Amount | Percent | Amount | Percent | Amount | Percent |
| (Dollars in thousands) | | | | | | |
| At December 31, 2018 | | | | | | |
| Owner-occupied CRE | \$ 1,752 | 3.5% | \$ 352 | 0.7% | \$ 2,104 | 4.2% |
| Investor CRE | 1,397 | 2.8 | 546 | 1.1 | 1,943 | 3.9 |
| Construction | 331 | 0.7 | 913 | 1.8 | 1,244 | 2.5 |
| Commercial business loans | 7,037 | 13.9 | 2,803 | 5.5 | 9,840 | 19.4 |
| Residential real estate | 16,430 | 32.5 | 9,448 | 18.7 | 25,878 | 51.2 |
| Home equity | 2,277 | 4.5 | 4,349 | 8.6 | 6,626 | 13.1 |
| Other consumer | 1,482 | 2.9 | 1,393 | 2.8 | 2,875 | 5.7 |
| Total | \$ 30,706 | 60.8% | \$ 19,804 | 39.2% | \$ 50,510 | 100.0% |
| At December 31, 2017 | | | | | | |
| Owner-occupied CRE | \$ 1,650 | 5.5% | \$ 1,297 | 4.3% | \$ 2,947 | 9.8% |
| Investor CRE | 941 | 3.1 | 1,212 | 4.0 | 2,153 | 7.1 |
| Construction | — | — | 1,398 | 4.6 | 1,398 | 4.6 |
| Commercial business loans | 4,534 | 15.0 | 1,219 | 4.0 | 5,753 | 19.0 |
| Residential real estate | 5,484 | 18.3 | 5,633 | 18.8 | 11,117 | 37.1 |
| Home equity | 1,817 | 6.0 | 3,281 | 10.9 | 5,098 | 16.9 |
| Other consumer | 1,188 | 3.9 | 491 | 1.6 | 1,679 | 5.5 |
| Total | \$ 15,614 | 51.8% | \$ 14,531 | 48.2% | \$ 30,145 | 100.0% |

At December 31, 2018 and 2017, loans reported as past due 90 days or more and still accruing totaled \$3.5 million and \$953,000, respectively. Loans reported as 90 days or more and still accruing represent loans that were evaluated by management and maintained on accrual status based on an evaluation of the borrower.

As a percentage of total loans, loans between 30 and 90 days delinquent were 0.54% and 0.29% at December 31, 2018 and 2017, respectively. All non-performing loans have been updated with a current appraised value, and if necessary, a reduction to carrying value has been made.

Potential Problem Loans

The Company performs an internal analysis of the loan portfolio in order to identify and quantify loans with higher than normal risk. Loans having a higher risk profile are assigned a risk rating corresponding to the level of weakness identified in the loan. All loans risk rated Special Mention, Substandard or Doubtful are listed on the Company's "watchlist" and are reviewed by management not less than on a quarterly basis to assess the level of risk and to ensure that appropriate actions are being taken to minimize potential loss exposure. Loans identified as containing loss are normally partially or fully charged off. In addition, the Company maintains a listing of "classified loans" consisting of Substandard and Doubtful loans which totaled \$75.6 million at December 31, 2018 and which are generally transferred to the Special Assets or Collections area for enhanced monitoring.

The Company closely monitors the watchlist for signs of deterioration to mitigate the growth in non-accrual loans. At December 31, 2018, watchlist loans, inclusive of the "classified loans", totaled \$132.8 million, of which \$90.3 million are not considered impaired. See the section titled *Classified Assets* in Part I, Item 1. Business found elsewhere in this report for further discussion on classification of potential problem loans.

Allowance for Loan Losses

The allowance for loan losses and the reserve for unfunded credit commitments are maintained at a level estimated by management to provide for probable losses inherent within the loan portfolio. Probable losses are estimated based upon a quarterly review of the loan portfolio, which includes historic default and loss experience, specific problem loans, risk rating profile, economic conditions and other pertinent factors which, in management's judgment, warrant current recognition in the loss estimation process.

The Company's senior management meet quarterly to review and conclude on the adequacy of the reserves, and to present their recommendation to the Board Risk Committee and the Board of Directors.

Management considers the adequacy of the allowance for loan losses a critical accounting estimate. The adequacy of the allowance for loan losses is subject to considerable assumptions and judgment used in its determination. Therefore, actual losses could differ materially from management's estimate if actual conditions differ significantly from the assumptions utilized. These conditions include economic factors in the Company's market and nationally, industry trends and concentrations, real estate values and trends, and the financial condition and performance of individual borrowers. While management believes the allowance for loan losses is adequate as of December 31, 2018, actual results may prove different and the differences could be significant.

The Company's general practice is to identify problem credits early and recognize full or partial charge-offs as promptly as practicable when it is determined that the collection of loan principal is unlikely. The Company recognizes full or partial charge-offs on collateral dependent impaired loans when the collateral is deemed to be insufficient to support the carrying value of the loan. The Company does not recognize a recovery when an updated appraisal indicates a subsequent increase in value.

The Company had a loan loss allowance of \$51.6 million, or 0.91%, of total loans at December 31, 2018 as compared to a loan loss allowance of \$47.1 million, or 0.88%, of total loans at December 31, 2017. The increase in the ratio from December 31, 2017 primarily reflects current year loan growth and the movement of loans from the acquired portfolio to the covered portfolio when there is subsequent deterioration of credit quality. Management believes that the allowance for loan losses is adequate and consistent with asset quality indicators and that it represents the best estimate of probable losses inherent in the loan portfolio. There are three components for the allowance for loan loss calculation:

General component

The general component of the allowance for loan losses is based on historical loss experience adjusted for qualitative factors stratified by the following loan segments: owner-occupied and investor non-owner commercial real estate, commercial and residential construction, commercial, residential real estate, home equity and other consumer. Due to the continued expansion and certain unique risk characteristics, the regional commercial real estate loans have been segmented from the total commercial real estate loan portfolio. The regional commercial real estate loans are located throughout the Northeast and Middle Atlantic states and tend to have above average debt service coverage and loan-to-value ratios. Management uses a rolling average of historical losses based on a time frame appropriate to capture relevant loss data for each loan segment. This historical loss factor is adjusted for the following qualitative factors: levels and trends in delinquencies; level and trend of charge-offs and recoveries; trends in volume and types of loans; effects of changes in risk selection and underwriting standards, experience and depth of lending teams; weighted-average risk rating trends; and national and local economic trends and conditions. The qualitative factors are determined based on the various risk characteristics of each loan segment. The general component of the allowance for loan and lease loss also includes a reserve based upon historical loss experience for loans which were acquired and have subsequently evidenced measured credit deterioration following initial acquisition. Our acquired loan portfolio is comprised of purchased loans that show no evidence of deterioration subsequent to acquisition and are therefore not part of the covered portfolio. Acquired impaired loans are loans with evidence of deterioration subsequent to acquisition and are considered in the covered portfolio in establishing the allowance for loan loss.

For acquired loans accounted for under ASC 310-30, evidence of credit quality deterioration as of the purchase date may include statistics such as past due status, refreshed borrower credit scores and refreshed loan-to-value ("LTV") ratios, some of which are not immediately available as of the purchase date. The Company continues to evaluate this information and other credit-related information as it becomes available. ASC 310-30 addresses accounting for differences between contractual cash flows and cash flows expected to be collected from the Company's initial investment in loans if those differences are attributable, at least in part, to deterioration in credit quality.

Allocated component

The allocated component relates to loans that are classified as impaired. Impairment is measured on a loan by loan basis for commercial, commercial real estate and construction loans by either the present value of expected future cash flows discounted at the loan's effective interest rate or the fair value of the collateral if the loan is collateral dependent. An allowance is established when the discounted cash flows (or collateral value) of the impaired loan is lower than the carrying value of that loan. Updated property evaluations are obtained at the time of impairment and serve as the basis for the loss allocation if foreclosure is probable or the loan is collateral dependent.

A loan is considered impaired when, based on current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Loans which are placed on non-accrual status, or deemed troubled debt restructures, are considered impaired by the Company and subject

to impairment testing for possible partial or full charge-off when loss can be reasonably determined. Generally, when all contractual payments on a loan are not expected to be collected, or the loan has failed to make contractual payments for a period of 90 days or more, a loan is placed on non-accrual status. In accordance with the Company's loan policy, losses on open and closed end consumer loans are recognized within a period of 120 days past due. For commercial loans, there is no threshold in terms of days past due for losses to be recognized as a result of the complexity in reasonably determining losses within a set time frame. Factors considered by management in determining impairment include payment status, collateral value and the probability of collecting scheduled principal and interest payments when due.

When a loan is determined to be impaired, the Company makes a determination if the repayment of the obligation is collateral dependent. As a majority of impaired loans are collateralized by real estate, appraisals on the underlying value of the property securing the obligation are utilized in determining the specific impairment amount that is allocated to the loan as a component of the allowance calculation. If the loan is collateral dependent, an updated appraisal is obtained within a short period of time from the date the loan is determined to be impaired; typically no longer than 30 days for a residential property and 90 days for a commercial real estate property. The appraisal and the appraised value are reviewed for adequacy and then further discounted for estimated disposition costs and the period of time until resolution, in order to determine the impairment amount. The Company updates the appraised value at least annually and on a more frequent basis if current market factors indicate a potential change in valuation. For loans that are not collateral dependent, the discounted cash flows method shall be utilized when expected future cash flows are considered reasonable and supportable and the loan is not dependent upon the sale or income generated from the underlying collateral. All available evidence and the likelihood of possible outcomes are considered in developing and determining the best estimate of the future cash flows. The Company calculates the present value amount based on an estimate of the expected future cash flows of the impaired loan, discounted at the loan's effective interest rate. Other considerations include estimated costs to sell, on a discounted basis, in the measure of impairment only if such costs are expected to reduce the cash flows available to repay or satisfy the loan. The evaluation takes place at the date that impairment was initially recognized, as well as at each subsequent reporting period.

The majority of the Company's loans are collateralized by real estate located in central and eastern Connecticut and western Massachusetts in addition to a portion of the commercial real estate loan portfolio located in the Northeast region of the United States. Accordingly, the collateral value of a substantial portion of the Company's loan portfolio and real estate acquired through foreclosure is susceptible to changes in market conditions in these areas.

Unallocated component

An unallocated component is maintained to cover uncertainties that could affect management's estimate of probable losses. The unallocated component of the allowance reflects the margin of imprecision inherent in the underlying assumptions used in the methodologies for estimating allocated and general reserves in the portfolio. The unallocated portion of the allowance for loan loss at December 31, 2018 amounted to \$2.0 million, an increase of \$235,000 compared to December 31, 2017.

See Note 6, "Loans Receivable and Allowance for Loan Losses" in the Notes to the Consolidated Financial Statements contained elsewhere in this report for a table providing the activity in the Company's allowance for loan losses for the years ended December 31, 2018 and 2017, by loan segment.

Schedule of Allowance for Loan Losses

The following table sets forth activity in the allowance for loan losses for the years indicated:

| | At or For the Years Ended December 31, | | | | |
|---|--|------------------|------------------|------------------|------------------|
| | 2018 | 2017 | 2016 | 2015 | 2014 |
| | (Dollars in thousands) | | | | |
| Balance at beginning of year | \$ 47,099 | \$ 42,798 | \$ 33,887 | \$ 24,809 | \$ 19,183 |
| Provision for loan losses | 8,914 | 9,396 | 13,437 | 13,005 | 9,496 |
| Charge-offs: | | | | | |
| Owner-occupied CRE | — | (103) | (169) | (181) | — |
| Investor CRE | (81) | (735) | (1,207) | (837) | (750) |
| Construction | (21) | (507) | — | (466) | — |
| Commercial business loans | (1,653) | (1,984) | (1,018) | (2,513) | (1,406) |
| Residential real estate | (547) | (736) | (1,043) | (744) | (1,557) |
| Home equity | (628) | (779) | (742) | (427) | (337) |
| Other consumer | (2,967) | (1,840) | (1,710) | (324) | (139) |
| Total charge-offs | <u>(5,897)</u> | <u>(6,684)</u> | <u>(5,889)</u> | <u>(5,492)</u> | <u>(4,189)</u> |
| Recoveries: | | | | | |
| Owner-occupied CRE | 87 | 32 | 56 | — | — |
| Investor CRE | 73 | 159 | 411 | 342 | — |
| Construction | — | — | 3 | — | — |
| Commercial business loans | 561 | 874 | 557 | 839 | 97 |
| Residential real estate | 92 | 148 | 74 | 279 | 175 |
| Home equity | 183 | 94 | 113 | 2 | — |
| Other consumer | 524 | 282 | 149 | 103 | 47 |
| Total recoveries | <u>1,520</u> | <u>1,589</u> | <u>1,363</u> | <u>1,565</u> | <u>319</u> |
| Net charge-offs | <u>(4,377)</u> | <u>(5,095)</u> | <u>(4,526)</u> | <u>(3,927)</u> | <u>(3,870)</u> |
| Balance at end of year | <u>\$ 51,636</u> | <u>\$ 47,099</u> | <u>\$ 42,798</u> | <u>\$ 33,887</u> | <u>\$ 24,809</u> |
| Ratios: | | | | | |
| Allowance for loan losses to non-performing loans at end of year | 168.32% | 148.76% | 125.64% | 89.64% | 76.67% |
| Allowance for loan losses to total loans outstanding at end of year | 0.91% | 0.88% | 0.87% | 0.73% | 0.64% |
| Net charge-offs to average loans outstanding | 0.08% | 0.10% | 0.10% | 0.10% | 0.12% |

The allowance for loan losses at December 31, 2018 increased \$4.5 million to \$51.6 million as compared to the December 31, 2017 year-end balance of \$47.1 million. The Company provided \$8.9 million of allowance for loan loss provisions in 2018. The Company recorded total loan charge-offs of \$5.9 million and recorded \$1.5 million of loan recoveries from previously charged-off loans. Net charge-offs for 2018 were \$4.4 million, a decrease of \$718,000 as compared to 2017 net charge-offs. Management believes the allowance for loan losses at December 31, 2018 is sufficient to provide for probable losses inherent within the loan portfolio.

At December 31, 2018, the allowance for loan losses was 0.91% of the total loan portfolio and 168.32% of total non-performing loans. This compares to an allowance of 0.88% of total loans and 148.76% of total non-performing loans at December 31, 2017. The increase in the ratio from December 31, 2017 primarily reflects the increase in the covered loan portfolio, including a reserve established for purchased loans which have demonstrated deterioration since acquisition. The portfolio purchases have no corresponding carryover of the allowance for loan losses.

Allocation of Allowance for Loan Losses: The following table sets forth the allowance for loan losses allocated by loan category, the percent of allowance in each category to total allowance, and the percent of loans in each category to total loans at the dates indicated. The allowance for loan losses allocated to each category is not necessarily indicative of future losses in any particular category and does not restrict the use of the allowance to absorb losses in other categories.

| At December 31, | | | | | | | | | |
|---------------------------------|--------------------------------|---------------------------------------|---------------------------|--------------------------------|---------------------------------------|---------------------------|--------------------------------|---------------------------------------|--------|
| 2018 | | | 2017 | | | 2016 | | | |
| Allowance for Loan Losses | % of Allowance for Loan Losses | % of Loans in Category of Total Loans | Allowance for Loan Losses | % of Allowance for Loan Losses | % of Loans in Category of Total Loans | Allowance for Loan Losses | % of Allowance for Loan Losses | % of Loans in Category of Total Loans | |
| (Dollars in thousands) | | | | | | | | | |
| Owner-occupied CRE | \$ 4,459 | 8.6% | 7.8% | \$ 3,754 | 8.0% | 8.3% | \$ 3,765 | 8.8% | 8.5% |
| Investor CRE | 17,011 | 33.0 | 33.8 | 15,916 | 33.8 | 34.7 | 14,869 | 34.7 | 34.8 |
| Construction | 1,653 | 3.2 | 1.9 | 1,601 | 3.4 | 2.3 | 1,913 | 4.5 | 3.1 |
| Commercial business | 10,961 | 21.2 | 15.7 | 10,608 | 22.5 | 15.7 | 8,730 | 20.4 | 14.8 |
| Residential real estate | 7,971 | 15.5 | 23.2 | 7,694 | 16.3 | 22.6 | 7,854 | 18.4 | 23.6 |
| Home equity | 3,220 | 6.2 | 10.3 | 3,258 | 6.9 | 10.9 | 2,858 | 6.7 | 11.0 |
| Other consumer | 4,381 | 8.5 | 7.3 | 2,523 | 5.4 | 5.5 | 1,353 | 3.2 | 4.2 |
| Unallocated allowance | 1,980 | 3.8 | — | 1,745 | 3.7 | — | 1,456 | 3.3 | — |
| Total allowance for loan losses | \$ 51,636 | 100.0% | 100.0% | \$ 47,099 | 100.0% | 100.0% | \$ 42,798 | 100.0% | 100.0% |

| At December 31, | | | | | | |
|---------------------------------|--------------------------------|---------------------------------------|---------------------------|--------------------------------|---------------------------------------|--------|
| 2015 | | | 2014 | | | |
| Allowance for Loan Losses | % of Allowance for Loan Losses | % of Loans in Category of Total Loans | Allowance for Loan Losses | % of Allowance for Loan Losses | % of Loans in Category of Total Loans | |
| (Dollars in thousands) | | | | | | |
| Owner-occupied CRE | \$ 2,174 | 6.4% | 7.0% | \$ 1,281 | 5.2% | 10.3% |
| Investor CRE | 12,859 | 37.9 | 36.3 | 8,137 | 32.8 | 32.8 |
| Construction | 1,895 | 5.6 | 3.7 | 1,470 | 5.9 | 4.8 |
| Commercial business | 5,827 | 17.2 | 13.1 | 5,808 | 23.4 | 15.7 |
| Residential real estate | 7,801 | 23.0 | 25.6 | 5,998 | 24.2 | 27.6 |
| Home equity | 2,391 | 7.1 | 9.3 | 1,929 | 7.8 | 8.7 |
| Other consumer | 146 | 0.4 | 5.0 | 75 | 0.3 | 0.1 |
| Unallocated allowance | 794 | 2.4 | — | 111 | 0.4 | — |
| Total allowance for loan losses | \$ 33,887 | 100.0% | 100.0% | \$ 24,809 | 100.0% | 100.0% |

The level of allowance for loan loss assigned to each loan category reflects management's evaluation at December 31, 2018 of credit risks, loss experience, present economic conditions, unidentified losses and other factors that may be inherent in the loan portfolio.

Sources of Funds

The primary source of the Company's cash flows, for use in lending and meeting its general operational needs, is deposits. Additional sources of funds are from FHLBB advances, reverse repurchase agreements, federal funds lines, loan and mortgage-backed securities repayments, securities sales proceeds and maturities, subordinated debt and earnings. While scheduled loan and securities repayments are a relatively stable source of funds, loan and investment security prepayments and deposit inflows are influenced by prevailing interest rates and local economic conditions and are inherently uncertain.

Deposits

The Company offers a wide variety of deposit products to consumer, business and municipal customers. Deposit customers can access their accounts in a variety of ways including branch banking, ATMs, online banking, mobile banking and telephone banking. Effective advertising, direct mail, well-designed product offerings, customer service and competitive pricing policies

have been successful in attracting and retaining deposits. A key strategic objective is to grow the base of checking customers by retaining existing relationships while attracting new customers.

Deposits provide an important source of funding for the Company as well as an ongoing stream of fee revenue. The Company attempts to control the flow of funds in its deposit accounts according to its need for funds and the cost of alternative sources of funding. RPC meets weekly and ALCO meets monthly, to determine pricing and marketing initiatives. Actions of these committees influence the flow of funds primarily by the pricing of deposits, which is affected to a large extent by competitive factors in its market area and asset/liability management strategies.

Total deposits amounted to \$5.67 billion at December 31, 2018, an increase of \$472.4 million from December 31, 2017. Core deposits increased \$484.8 million, or 14.2%, from prior year end reflecting the Company's continued strategy to increase core deposits while continuing to build core relationships. This strategy included promoting commercial deposit and cash management deposit products, and competitive term deposits and money market accounts in response to the competition within our marketplace. The increase in deposits was also positively impacted by the Webster Bank deposit acquisition of \$109.4 million, which occurred in the fourth quarter of 2018.

The Company has relationships with brokered sweep deposit providers by which funds are deposited by the counterparties at the Company's request. Amounts outstanding under these agreements are reported as interest-bearing deposits and totaled \$432.5 million at December 31, 2018, an increase of \$43.4 million from December 31, 2017.

Time deposits included brokered certificates of deposit of \$179.6 million and \$259.1 million at December 31, 2018 and 2017, respectively. The Company utilizes out-of-market brokered time deposits as part of its overall funding program along with other sources. Excluding out-of-market brokered certificates of deposits, in-market time deposits totaled \$1.60 billion at December 31, 2018.

The following table presents information concerning average balances and weighted average interest rates on the Company's deposits accounts for the years indicated:

| | At December 31, | | | | | | | | |
|---------------------------------|-----------------|-----------------------------|-----------------------|-----------------|-----------------------------|-----------------------|-----------------|-----------------------------|-----------------------|
| | 2018 | | | 2017 | | | 2016 | | |
| | Average Balance | % of Total Average Deposits | Weighted Average Rate | Average Balance | % of Total Average Deposits | Weighted Average Rate | Average Balance | % of Total Average Deposits | Weighted Average Rate |
| (Dollars in thousands) | | | | | | | | | |
| Non-interest-bearing: | | | | | | | | | |
| Demand accounts | \$ 742,990 | 13.81% | 0.00% | \$ 695,713 | 14.03% | 0.00% | \$ 657,842 | 14.47% | 0.00% |
| Interest-bearing: | | | | | | | | | |
| NOW accounts | 830,982 | 15.45 | 1.11 | 609,714 | 12.30 | 0.58 | 408,955 | 9.00 | 0.19 |
| Regular savings | 509,316 | 9.47 | 0.06 | 529,006 | 10.67 | 0.06 | 527,544 | 11.60 | 0.06 |
| Money market accounts | 1,546,327 | 28.75 | 1.29 | 1,392,432 | 28.08 | 0.70 | 1,146,227 | 25.21 | 0.50 |
| Time deposits | 1,748,873 | 32.52 | 1.62 | 1,731,434 | 34.92 | 1.15 | 1,805,623 | 39.72 | 1.04 |
| Total interest-bearing deposits | 4,635,498 | 86.19 | 1.25% | 4,262,586 | 85.97 | 0.79% | 3,888,349 | 85.53 | 0.66% |
| Total average deposits | \$ 5,378,488 | 100.00% | | \$ 4,958,299 | 100.00% | | \$4,546,191 | 100.00% | |

Time Deposit Maturities of \$250,000 or More

As of December 31, 2018, the aggregate amount of outstanding time deposits in amounts greater than or equal to \$250,000 was \$570.9 million. The following table sets forth the maturity of those time deposits as of December 31, 2018:

| | At December 31, 2018 | |
|--------------------------------------|----------------------|---------|
| | (In thousands) | |
| Three months or less | \$ | 135,495 |
| Over three months through six months | | 99,097 |
| Over six months through one year | | 103,246 |
| Over one year through three years | | 231,673 |
| Over three years | | 1,419 |
| Total | \$ | 570,930 |

Borrowings

The Company also uses various types of short-term and long-term borrowings in meeting funding needs. While customer deposits remain the primary source for funding loan originations, management uses short-term and long-term borrowings as a supplementary funding source for loan growth and other liquidity needs when the cost of these funds are favorable compared to alternative funding, including deposits.

The following table presents borrowings by category as of the dates indicated:

| | At December 31, | | | |
|---------------------------------|------------------------|--------------|--------------|----------|
| | 2018 | 2017 | \$ Change | % Change |
| | (Dollars in thousands) | | | |
| FHLBB advances (1) | \$ 797,271 | \$ 1,046,458 | \$ (249,187) | (23.8)% |
| Subordinated debt (2) | 80,201 | 79,956 | 245 | 0.3 |
| Wholesale repurchase agreements | 10,000 | 20,000 | (10,000) | (50.0) |
| Customer repurchase agreements | 8,361 | 14,591 | (6,230) | (42.7) |
| Other | 3,793 | 4,049 | (256) | (6.3) |
| Total borrowings | \$ 899,626 | \$ 1,165,054 | \$ (265,428) | (22.8)% |

- (1) FHLBB advances include \$183,000 and \$504,000 of purchase accounting discounts at December 31, 2018 and 2017, respectively.
- (2) Subordinated debt includes \$7.7 million of acquired junior subordinated debt, net of mark to market discounts of \$1.8 million and \$1.9 million, and \$75.0 million of Subordinated Notes, net of associated deferred costs of \$727,000 and \$853,000 million at December 31, 2018 and 2017, respectively.

United Bank is a member of the Federal Home Loan Bank System, which consists of twelve district Federal Home Loan Banks, each subject to the supervision and regulation of the Federal Housing Finance Agency. Members are required to own capital stock in the FHLBB in order for the Bank to access advances and borrowings which are collateralized by certain home mortgages, commercial mortgages or securities of the U.S. Government and its agencies. The capital stock investment is restricted in that there is no market for it, and it can only be redeemed by the FHLBB.

Total FHLBB advances decreased \$248.9 million to \$797.1 million at December 31, 2018, exclusive of the purchase accounting mark adjustment on the advances, compared to \$1.05 billion at December 31, 2017. The decrease in FHLBB advances is a result of the Webster branch acquisition and retail CD deposit growth. At December 31, 2018, \$672.1 million of the Company's \$797.1 million outstanding FHLBB advances were at fixed coupons ranging from 1.39% to 3.35%, with an average cost of 1.58%. Additionally, the Company has four advances with the FHLBB totaling \$125.0 million that are underlying hedge instruments; the interest is based on the three-month LIBOR and adjust quarterly. FHLBB borrowings represented 10.8% and 14.7% of assets at December 31, 2018 and 2017, respectively.

Borrowings under wholesale purchase agreements totaled \$10.0 million and \$20.0 million at December 31, 2018 and 2017, respectively. The outstanding borrowings consisted of one individual agreement with a remaining term of one year or less and a cost of 2.44% at December 31, 2018. Retail repurchase agreements, which have a term of one day and are backed by the purchasers' interest in certain U.S. Government or government-sponsored securities, totaled \$8.4 million and \$14.6 million at December 31, 2018 and 2017, respectively.

Subordinated debentures totaled \$80.2 million and \$80.0 million at December 31, 2018 and 2017, respectively.

Advances payable to the FHLBB include short-term advances with maturity dates of one year or less. The following table summarizes certain information concerning short-term FHLBB advances at and for the periods indicated:

| | For the Years Ended December 31, | | |
|--|----------------------------------|------------|------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Balance at end of period | \$ 585,000 | \$ 418,000 | \$ 510,000 |
| Average amount outstanding during the period | 483,417 | 424,333 | 465,000 |
| Maximum amount outstanding at any month-end | 585,000 | 489,000 | 560,000 |
| Weighted-average interest rate during the period | 2.11% | 1.20% | 0.63% |
| Weighted-average interest rate at end of period | 2.64% | 1.61% | 0.79% |

Liquidity and Capital Resources

Liquidity is the ability to meet cash needs at all times with available cash or by conversion of other assets to cash at a reasonable price and in a timely manner. The Company maintains liquid assets at levels the Company considers adequate to meet its liquidity needs. The Company adjusts its liquidity levels to fund loan commitments, repay its borrowings, fund deposit outflows, pay escrow obligations on all items in the loan portfolio and to fund operations. The Company also adjusts liquidity as appropriate to meet asset and liability management objectives.

The Company's primary sources of liquidity are deposits, amortization and prepayment of loans, the sale in the secondary market of loans held for sale, maturities and sales of investment securities and other short-term investments, periodic pay downs of mortgage-backed securities, and earnings and funds provided from operations. While scheduled principal repayments on loans are a relatively predictable source of funds, deposit flows and loan prepayments are greatly influenced by market interest rates, economic conditions and rates offered by our competition. The Company sets the interest rates on our deposits to maintain a desired level of total deposits. In addition, the Company invests excess funds in short-term interest-earning assets, which provide liquidity to meet lending requirements.

A portion of the Company's liquidity consists of cash and cash equivalents, which are a product of our operating, investing and financing activities. At December 31, 2018, \$98.0 million of the Company's assets were invested in cash and cash equivalents compared to \$88.7 million at December 31, 2017. The Company's primary sources of cash are principal repayments on loans, proceeds from the calls and maturities of investment securities, increases in deposit accounts, proceeds from residential loan sales and advances from the FHLBB.

Liquidity management is both a daily and longer-term function of business management. If the Company requires funds beyond its ability to generate them internally, borrowing agreements exist with the FHLBB, which provide an additional source of funds. At December 31, 2018, the Company had \$797.1 million in advances from the FHLBB and an additional available borrowing limit of \$532.6 million based on collateral requirements of the FHLBB inclusive of an available line of credit. In addition, the Company has relationships with brokered sweep deposit providers with outstanding balances of \$432.5 million at December 31, 2018. Internal policies limit wholesale borrowings to 40% of total assets, or \$2.94 billion, at December 31, 2018. In addition, the Company has uncommitted federal funds lines of credit with four counterparties totaling \$140.0 million at December 31, 2018. No federal funds purchased were outstanding at December 31, 2018.

The Company has established access to the Federal Reserve Bank of Boston's discount window through a borrower in custody agreement. As of December 31, 2018, the Company had pledged 24 commercial loans, with outstanding balances totaling \$169.0 million. Based on the amount of pledged collateral, the Company had available liquidity of \$132.7 million.

At December 31, 2018, the Company had outstanding commitments to originate loans of \$140.9 million and unfunded commitments under construction loans, lines of credit, stand-by letters of credit and unused checking overdraft lines of credit of \$1.13 billion. At December 31, 2018, time deposits scheduled to mature in less than one year totaled \$1.03 billion. Based on prior experience, management believes that a significant portion of such deposits will remain with the Company, although there can be no assurance that this will be the case. In the event a significant portion of its deposits are not retained by the Company, it will have to utilize other funding sources, such as FHLBB advances in order to maintain its level of assets. Alternatively, we would reduce our level of liquid assets, such as our cash and cash equivalents in order to meet funding needs. In addition, the cost of such deposits may be significantly higher if market interest rates are higher or there is an increased amount of competition for deposits in our market area at the time of renewal.

The main sources of liquidity at the parent company level are dividends from United Bank and proceeds received from the Company's issuance of \$75.0 million of Subordinated Notes in September 2014. In 2018 and 2017, the Bank paid \$16.0 million and \$24.0 million, respectively, to the Company in dividends. The main uses of liquidity are payments of dividends to common stockholders, repurchases of United Financial's common stock and corporate operating expenses. There are certain restrictions on the payment of dividends by the Bank as discussed in the Supervision and Regulation section of "Item 1 - Business" found elsewhere in this report. See Note 16, "Regulatory Matters" for further information on dividend restrictions.

The Company and the Bank are subject to various regulatory capital requirements. As of December 31, 2018, the Bank is categorized as "well-capitalized" under the regulatory framework for prompt corrective action. See Note 16, "Regulatory Matters" in the Notes to the Consolidated Financial Statements contained elsewhere in this report for discussion of capital requirements.

The liquidity position of the Company is continuously monitored and adjustments are made to balance between sources and uses of funds as deemed appropriate. Management is not aware of any events that are reasonably likely to have a material adverse effect on the Company's liquidity, capital resources or operations. In addition, management is not aware of any regulatory recommendations regarding liquidity, which if implemented would have a material adverse effect on the Company. The Company

has a detailed liquidity contingency plan which is designed to respond to liquidity concerns in a prompt and comprehensive manner. It is designed to provide early detection of potential problems and details specific actions required to address liquidity stress scenarios.

Contractual Obligations and Commercial Commitments

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any terms or covenants established in the contract and generally have fixed expiration dates or other termination clauses.

The following tables present information indicating various contractual obligations and commitments made by the Company as of December 31, 2018 and the respective payment dates:

| | Contractual Obligations | | | | |
|--|-------------------------|---------------------|---|---|--------------------|
| | Total | One Year or Less | More than One Year Through Three Years | More than Three Years Through Five Years | Over Five Years |
| | (In thousands) | | | | |
| Federal Home Loan Bank advances (1) | \$ 797,088 | \$ 785,000 | \$ 8,000 | \$ 2,557 | \$ 1,531 |
| Interest expense payable on Federal Home Loan Bank advances | 20,269 | 19,978 | 187 | 64 | 40 |
| Leases (2) | 77,427 | 7,148 | 15,240 | 13,032 | 42,007 |
| Subordinated Notes (3) | 82,732 | — | — | — | 82,732 |
| Interest expense payable on Subordinated Notes | 31,057 | 4,676 | 9,353 | 9,352 | 7,676 |
| Core service provider (4) | 23,460 | 5,061 | 9,199 | 9,200 | — |
| Other (5) | 1,642 | 141 | 312 | 302 | 887 |
| Total Contractual Obligations | <u>\$ 1,033,675</u> | <u>\$ 822,004</u> | <u>\$ 42,291</u> | <u>\$ 34,507</u> | <u>\$ 134,873</u> |

(1) Secured under a blanket security agreement on qualifying assets, principally, mortgage loans.

(2) Represents non-cancelable capital and operating leases for offices and office equipment.

(3) Consists of \$7.7 million of acquired junior subordinated debt maturing March 2036. Interest expense on the junior subordinated debt is calculated using the 3-month LIBOR rate as of December 31, 2018. Also included in the subordinated debt are \$75.0 million in Subordinated Notes due October 2024.

(4) Payments to the core service provider under the existing contract are primarily based on the volume of accounts served or the transactions processed. The expected payments shown in this table are based on an estimate of our current number of accounts to be served or transactions to be processed, but do not include any projection of the effect of pricing or volume changes.

(5) Consists of estimated benefit payments over the next ten years under unfunded nonqualified pension plans.

The following tables present information indicating various commercial commitments made by the Company as of December 31, 2018 and the respective payment dates:

| | Other Commitments | | | | |
|--|--------------------------|-----------------------------|---|---|----------------------------|
| | Total | One Year or Less | More than One Year Through Three Years | More than Three Years Through Five Years | Over Five Years |
| | (In thousands) | | | | |
| Real estate loan commitments(1) | \$ 114,767 | \$ 114,767 | \$ — | \$ — | \$ — |
| Commercial business loan commitments(1) | 26,108 | 26,108 | — | — | — |
| Undisbursed commercial lines of credit | 515,193 | 230,073 | 127,456 | 23,474 | 134,190 |
| Undisbursed home equity lines of credit(2) | 453,634 | 105 | 4,397 | 26,708 | 422,424 |
| Undisbursed construction loans | 122,838 | 24,451 | 49,496 | 597 | 48,294 |
| Standby letters of credit | 13,252 | 11,821 | 1,431 | — | — |
| Unused checking overdraft lines of credit(3) | 2,322 | — | — | — | 2,322 |
| Unused credit card lines | 21,331 | 21,331 | — | — | — |
| Total Other Commitments | \$ 1,269,445 | \$ 428,656 | \$ 182,780 | \$ 50,779 | \$ 607,230 |

General: Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract and generally have fixed expiration dates or other termination clauses.

- (1) Commitments for loans are extended to customers for up to 180 days after which they expire.
- (2) Unused portions of home equity lines of credit are available to the borrower for up to 10 years.
- (3) Unused portion of checking overdraft lines of credit are available to customers in “good standing”.

Other Off-Balance Sheet Commitments

The Company invests in partnerships, including low income housing tax credit, new markets housing tax credit and alternative energy tax credit partnerships. The net carrying balance of these investments totaled \$51.5 million at December 31, 2018 and is included in other assets on the Consolidated Statement of Condition. At December 31, 2018, the Company was contractually committed under these limited partnership agreements to make additional capital contributions of approximately \$4.0 million, which constitutes our maximum potential obligation to these partnerships.

Recently Issued Accounting Pronouncements

See Note 2, “Recent Accounting Pronouncements” to the Notes to the Consolidated Financial Statements for details of recently issued accounting pronouncements and their expected impact on the Company’s Consolidated Financial Statements.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Management of Market and Interest Rate Risk

General: The majority of our assets and liabilities are monetary in nature. Consequently, our most significant form of market risk is interest rate risk. Our assets, consisting primarily of mortgage loans, in general have longer contractual maturities than our liabilities, consisting primarily of deposits. As a result, a principal part of our business strategy is to manage interest rate risk and reduce the exposure of our net interest income to changes in market interest rates. Accordingly, our Board of Directors has established a Board Risk Committee which is responsible for evaluating the interest rate risk inherent in our assets and liabilities, for determining the level of risk that is appropriate given our business strategy, operating environment, capital, liquidity and performance objectives, and for managing this risk consistent with the guidelines approved by the Board of Directors. Management monitors the level of interest rate risk on a regular basis and the Board Risk Committee meets at least quarterly to review our asset/liability policies and interest rate risk position.

We have sought to manage our interest rate risk in order to minimize the exposure of our earnings and capital to changes in interest rates. During the low interest rate environment that has existed in recent years, we have implemented the following strategies to manage our interest rate risk: (i) emphasizing adjustable rate loans including, adjustable rate one-to-four family, commercial and consumer loans, (ii) selling longer-term one-to-four family fixed rate mortgage loans in the secondary market, (iii) reducing and shortening the expected average life of the investment portfolio, (iv) a forward starting hedge strategy for future dated wholesale

funding and (v) a loan level hedging program. These measures should serve to reduce the volatility of our future net interest income in different interest rate environments.

Quantitative Analysis:

Income Simulation: Simulation analysis is used to estimate our interest rate risk exposure at a particular point in time. The Company models a static balance sheet when measuring interest rate risk, in which a stable balance sheet is projected throughout the modeling horizon. Under a static approach both the size and mix of the balance sheet remains constant, with maturing loan and deposit balances replaced as “new volumes” within the same loan and deposit category, repricing at the respective scenario’s market rate. This adoption was made in a continued effort to align with regulatory best practices and to highlight the current level of risk in the Company’s positions without the effects of growth assumptions. We utilize the income simulation method to analyze our interest rate sensitivity position to manage the risk associated with interest rate movements. At least quarterly, our Risk Committee of the Board of Directors reviews the potential effect changes in interest rates could have on the repayment or repricing of rate sensitive assets and funding requirements of rate sensitive liabilities. Our most recent simulation uses projected repricing of assets and liabilities at December 31, 2018 and 2017 on the basis of contractual maturities, anticipated repayments and scheduled rate adjustments. Prepayment rate assumptions as well as deposit characterization assumptions can have a significant impact on interest income simulation results. Because of the large percentage of loans and mortgage-backed assets we hold, rising or falling interest rates may have a significant impact on the actual prepayment speeds of our mortgage related assets that may in turn effect our interest rate sensitivity position. When interest rates rise, prepayment speeds slow and the average expected life of our assets would tend to lengthen more than the expected average life of our liabilities and therefore would most likely result in a decrease to our asset sensitive position. As a measure of potential market risk arising from a parallel shock of magnitude to the Company’s net interest income, Management includes a 300 basis point parallel increase in rates in the quarterly simulation results. In order to observe the impact of a slower and gradual rate increase over the 12-month period, Management includes a 150 basis point ramp simulation, which assumes that interest rates increase by 25 basis points every other month. To highlight the net interest income of a falling rate environment, Management includes a 50 basis point parallel decrease in rates.

| | December 31, 2018 | December 31, 2017 |
|-----------------------------------|---|---|
| | Percentage Increase (Decrease) in Estimated Net Interest Income Over 12 Months | Percentage Increase (Decrease) in Estimated Net Interest Income Over 12 Months |
| 300 basis point increase in rates | 0.45 % | (0.01)% |
| 150 basis point ramp in rates | 5.34 % | 5.06 % |
| 50 basis point decrease in rates | (4.34)% | (4.09)% |

The Company’s Asset/Liability policy currently limits projected changes in net interest income based on a matrix of projected total risk-based capital relative to the interest rate change for each twelve month period measured compared to the flat rate scenario. As a result, the higher a level of projected risk-based capital, the higher the limit of projected net interest income volatility the Company will accept. As the level of projected risk-based capital is reduced, the policy requires that net interest income volatility also is reduced, making the limit dynamic relative to the capital level needed to support it. These policy limits are re-evaluated on a periodic basis (not less than annually) and may be modified, as appropriate. Also included in the decreasing rate scenario is the assumption that further declines are reflective of a deeper recession as well as narrower credit spreads from Federal Open Market Committee actions. At December 31, 2018, income at risk (i.e., the change in net interest income) increased 0.45% and decreased 4.34% based on a 300 basis point average increase or a 50 basis point average decrease, respectively. When considering the impact of the 150 basis point ramp simulation, income at risk increased 5.34% over the 12-month simulation horizon. Because of the asset-sensitivity of our balance sheet, income is projected to increase if rates rise on a slow and gradual basis. While we believe the assumptions used are reasonable, there can be no assurance that assumed prepayment rates will approximate actual future mortgage-backed security and loan repayment activity.

Item 8. *Financial Statements and Supplementary Data*

UNITED FINANCIAL BANCORP, INC.
CONSOLIDATED FINANCIAL STATEMENTS
TABLE OF CONTENTS

| | Page No. |
|---|---------------------|
| <u>REPORT OF MANAGEMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING</u> | 78 |
| <u>REPORTS OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM</u> | 79 |
| CONSOLIDATED FINANCIAL STATEMENTS: | |
| <u>Consolidated Statements of Condition as of December 31, 2018 and 2017</u> | 81 |
| <u>Consolidated Statements of Net Income for the Years Ended December 31, 2018, 2017, and 2016</u> | 82 |
| <u>Consolidated Statements of Comprehensive Income for the Years Ended December 31, 2018, 2017, and 2016</u> | 83 |
| <u>Consolidated Statements of Changes in Stockholders' Equity for the Years Ended December 31, 2018, 2017, and 2016</u> | 84 |
| <u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2018, 2017, and 2016</u> | 85 |
| <u>Notes to Consolidated Financial Statements</u> | 87 |

REPORT OF MANAGEMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of United Financial Bancorp, Inc. (the “Company”) is responsible for establishing and maintaining adequate internal control over financial reporting.

The Company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America. The Company’s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and Directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the Company’s internal control over financial reporting as of December 31, 2018, based on the framework set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control — Integrated Framework* (2013). Based on that assessment, management concluded that, as of December 31, 2018, the Company’s internal control over financial reporting is effective based on the criteria established in *Internal Control — Integrated Framework* (2013).

The effectiveness of the Company’s internal control over financial reporting as of December 31, 2018 has been audited by Wolf & Company, P.C., an independent registered public accounting firm.

/s/ William H.W. Crawford, IV

William H.W. Crawford, IV
Chief Executive Officer & President

/s/ Eric R. Newell

Eric R. Newell
Executive Vice President, Chief Financial
Officer and Treasurer

Date: February 28, 2019

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM
ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

To the Board of Directors and Stockholders
of United Financial Bancorp, Inc.

Opinion on Internal Control over Financial Reporting

We have audited United Financial Bancorp, Inc. and subsidiaries' (the "Company") internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO").

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the Consolidated Financial Statements of the Company and our report dated February 28, 2019 expressed an unqualified opinion.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying *Report of Management on Internal Control over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Wolf & Company, P.C.

Boston, Massachusetts
February 28, 2019

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM
ON CONSOLIDATED FINANCIAL STATEMENTS**

To the Stockholders and the Board of Directors of
United Financial Bancorp, Inc.

Opinion on the Consolidated Financial Statements

We have audited the accompanying Consolidated Statements of Condition of United Financial Bancorp, Inc. and subsidiaries (the "Company") as of December 31, 2018 and 2017, and the related Consolidated Statements of Net Income, Comprehensive Income, Changes in Stockholders' Equity and Cash Flows for each of the years in the three-year period ended December 31, 2018, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2018 and 2017, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2018, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the Company's internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") and our report dated February 28, 2019 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ Wolf & Company, P.C.

We have served as the Company's auditor since 2009.

Boston, Massachusetts
February 28, 2019

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Condition

| | December 31, | |
|---|-----------------------------------|--------------|
| | 2018 | 2017 |
| | (In thousands, except share data) | |
| ASSETS | | |
| Cash and cash equivalents: | | |
| Cash and due from banks | \$ 36,434 | \$ 56,661 |
| Short-term investments | 61,530 | 32,007 |
| Total cash and cash equivalents | 97,964 | 88,668 |
| Available for sale securities-at fair value | 973,347 | 1,050,787 |
| Held to maturity securities-at amortized cost | — | 13,598 |
| Loans held for sale | 78,788 | 114,073 |
| Loans receivable (net of allowance for loan losses of \$51,636 in 2018 and \$47,099 in 2017) | 5,622,589 | 5,307,678 |
| Federal Home Loan Bank stock, at cost | 41,407 | 50,194 |
| Accrued interest receivable | 24,823 | 22,332 |
| Deferred tax asset-net | 32,706 | 25,656 |
| Premises and equipment-net | 68,657 | 67,508 |
| Goodwill | 116,769 | 115,281 |
| Core deposit intangible | 6,027 | 4,491 |
| Cash surrender value of bank-owned life insurance | 193,429 | 148,300 |
| Other assets | 100,368 | 105,593 |
| Total assets | \$ 7,356,874 | \$ 7,114,159 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Liabilities: | | |
| Deposits: | | |
| Non-interest-bearing | \$ 799,785 | \$ 778,576 |
| Interest-bearing | 4,870,814 | 4,419,645 |
| Total deposits | 5,670,599 | 5,198,221 |
| Mortgagors' and investors' escrow accounts | 4,685 | 7,545 |
| Advances from the Federal Home Loan Bank | 797,271 | 1,046,458 |
| Other borrowings | 102,355 | 118,596 |
| Accrued expenses and other liabilities | 69,446 | 50,011 |
| Total liabilities | 6,644,356 | 6,420,831 |
| Commitments and contingencies (notes 6 and 19) | | |
| Stockholders' equity: | | |
| Preferred stock (no par value; 2,000,000 shares authorized; no shares issued) | — | — |
| Common stock (no par value; 120,000,000 shares authorized; 51,104,783 and 51,044,752 shares issued and outstanding at December 31, 2018 and 2017, respectively) | 539,476 | 537,576 |
| Additional paid-in capital | 1,933 | 4,713 |
| Unearned compensation — ESOP | (5,238) | (5,466) |
| Retained earnings | 206,761 | 168,345 |
| Accumulated other comprehensive loss, net of tax | (30,414) | (11,840) |
| Total stockholders' equity | 712,518 | 693,328 |
| Total liabilities and stockholders' equity | \$ 7,356,874 | \$ 7,114,159 |

The accompanying notes are an integral part of these consolidated financial statements.

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Net Income

| | Years Ended December 31, | | |
|---|--------------------------|------------|------------|
| | 2018 | 2017 | 2016 |
| (In thousands, except share data) | | | |
| Interest and dividend income: | | | |
| Loans | \$ 237,026 | \$ 200,734 | \$ 179,819 |
| Securities-taxable interest | 22,994 | 22,550 | 19,678 |
| Securities-non-taxable interest | 9,469 | 9,679 | 8,392 |
| Securities-dividends | 2,823 | 2,902 | 3,920 |
| Interest-bearing deposits | 726 | 389 | 343 |
| Total interest and dividend income | 273,038 | 236,254 | 212,152 |
| Interest expense: | | | |
| Deposits | 57,841 | 33,565 | 25,576 |
| Borrowed funds | 23,682 | 18,447 | 15,477 |
| Total interest expense | 81,523 | 52,012 | 41,053 |
| Net interest income | 191,515 | 184,242 | 171,099 |
| Provision for loan losses | 8,914 | 9,396 | 13,437 |
| Net interest income after provision for loan losses | 182,601 | 174,846 | 157,662 |
| Non-interest income: | | | |
| Service charges and fees | 26,771 | 25,374 | 21,014 |
| Income from mortgage banking activities | 4,759 | 5,539 | 8,227 |
| Bank-owned life insurance income | 6,294 | 5,462 | 3,394 |
| Gain on sales of securities, net | 145 | 782 | 1,961 |
| Net loss on limited partnership investments | (2,176) | (3,023) | (3,995) |
| Other income | 904 | 431 | 238 |
| Total non-interest income | 36,697 | 34,565 | 30,839 |
| Non-interest expense: | | | |
| Salaries and employee benefits | 91,295 | 80,061 | 75,384 |
| Occupancy and equipment | 20,488 | 16,902 | 14,986 |
| Service bureau fees | 8,901 | 9,263 | 8,741 |
| Professional fees | 4,418 | 4,305 | 3,917 |
| Marketing and promotions | 4,101 | 4,047 | 3,049 |
| FDIC insurance assessments | 2,740 | 3,076 | 3,573 |
| Core deposit intangible amortization | 1,350 | 1,411 | 1,604 |
| FHLBB prepayment penalties | — | — | 1,454 |
| Other | 24,474 | 23,685 | 22,020 |
| Total non-interest expense | 157,767 | 142,750 | 134,728 |
| Income before income taxes | 61,531 | 66,661 | 53,773 |
| Provision for income taxes | 1,625 | 12,043 | 4,112 |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 |
| Net income per share: | | | |
| Basic | \$ 1.18 | \$ 1.09 | \$ 1.00 |
| Diluted | \$ 1.17 | \$ 1.07 | \$ 0.99 |
| Weighted-average shares outstanding: | | | |
| Basic | 50,555,212 | 50,283,071 | 49,731,149 |
| Diluted | 51,012,239 | 50,922,652 | 50,089,030 |

The accompanying notes are an integral part of these consolidated financial statements.

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Comprehensive Income

| | Years Ended December 31, | | |
|---|--------------------------|------------------|------------------|
| | 2018 | 2017 | 2016 |
| (In thousands) | | | |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 |
| Other comprehensive income (loss): | | | |
| Securities available for sale: | | | |
| Unrealized holding (losses) gains | (22,207) | 4,731 | (5,063) |
| Reclassification adjustment for gains realized in income (1) | (145) | (782) | (1,961) |
| Net unrealized (losses) gains | (22,352) | 3,949 | (7,024) |
| Tax effect - benefit (expense) | 5,107 | (1,416) | 2,529 |
| Net-of-tax amount - securities available for sale | (17,245) | 2,533 | (4,495) |
| Interest rate swaps designated as cash flow hedges: | | | |
| Unrealized gains (losses) | 1,516 | (313) | (1,472) |
| Reclassification adjustment for losses recognized in interest expense (2) | 613 | 1,487 | 2,362 |
| Net unrealized gains | 2,129 | 1,174 | 890 |
| Tax effect - expense | (470) | (423) | (321) |
| Net-of-tax amount - interest rate swaps | 1,659 | 751 | 569 |
| Pension and Other Post-retirement plans: | | | |
| Losses arising during the period | (783) | (220) | (1,358) |
| Reclassification adjustment for prior service costs recognized in net periodic benefit cost (3) | 7 | 7 | 7 |
| Reclassification adjustment for losses recognized in net periodic benefit cost (4) | 493 | 571 | 495 |
| Net change in (losses) gains and prior service costs | (283) | 358 | (856) |
| Tax effect - benefit (expense) | 62 | (129) | 308 |
| Net-of-tax amount - pension and other post-retirement plans | (221) | 229 | (548) |
| Total other comprehensive (loss) income | (15,807) | 3,513 | (4,474) |
| Comprehensive income | \$ 44,099 | \$ 58,131 | \$ 45,187 |

- (1) Amounts are included in gain on sales of securities, net in the Consolidated Statements of Net Income. Income tax expense associated with the reclassification adjustment for the years ended December 31, 2018, 2017 and 2016 was \$32, \$282 and \$707, respectively.
- (2) Amounts are included in interest expense on borrowed funds in the Consolidated Statements of Net Income. Income tax benefit associated with the reclassification adjustment for the years ended December 31, 2018, 2017 and 2016 was \$135, \$536 and \$851, respectively.
- (3) Amounts are included in salaries and employee benefits expense in the Consolidated Statements of Net Income. Income tax benefit associated with the reclassification adjustment for the years ended December 31, 2018, 2017 and 2016 was \$2, \$3, and \$3, respectively.
- (4) Amounts are included in salaries and employee benefits expense in the Consolidated Statements of Net Income. Income tax benefit associated with the reclassification adjustment for the years ended December 31, 2018, 2017 and 2016 was \$109, \$206 and \$178, respectively.

The accompanying notes are an integral part of these consolidated financial statements.

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Changes in Stockholders' Equity

| | Common Stock | | Additional Paid-in Capital | Unearned Compensation - ESOP | Retained Earnings | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|---|-----------------------------------|-----------|----------------------------------|------------------------------------|----------------------|---|----------------------------------|
| | Shares | Amount | | | | | |
| | (In thousands, except share data) | | | | | | |
| Balance at December 31, 2015 | 49,941,428 | \$519,587 | \$ 10,722 | \$ (5,922) | \$112,013 | \$ (10,879) | \$ 625,521 |
| Comprehensive income | — | — | — | — | 49,661 | (4,474) | 45,187 |
| Share-based compensation expense | — | — | 2,252 | — | — | — | 2,252 |
| ESOP shares released or committed to be released | — | — | 80 | 228 | — | — | 308 |
| Shares issued for stock options exercised | 655,689 | 8,958 | (2,683) | — | — | — | 6,275 |
| Shares issued for restricted stock grants | 215,814 | 3,368 | (3,368) | — | — | — | — |
| Cancellation of shares for tax withholding | (21,446) | — | (327) | — | — | — | (327) |
| Forfeited unvested restricted stock | (4,814) | (65) | 65 | — | — | — | — |
| Tax effects of share-based awards | — | — | 486 | — | — | — | 486 |
| Dividends declared (\$0.48 per common share) | — | — | — | — | (23,836) | — | (23,836) |
| Balance at December 31, 2016 | 50,786,671 | 531,848 | 7,227 | (5,694) | 137,838 | (15,353) | 655,866 |
| Comprehensive income | — | — | — | — | 54,618 | 3,513 | 58,131 |
| Common stock repurchased | (80,000) | (1,312) | — | — | — | — | (1,312) |
| Share-based compensation expense | — | — | 2,699 | — | — | — | 2,699 |
| ESOP shares released or committed to be released | — | — | 172 | 228 | — | — | 400 |
| Shares issued for stock options exercised | 240,638 | 4,317 | (1,857) | — | — | — | 2,460 |
| Shares issued for restricted stock grants | 155,180 | 2,850 | (2,850) | — | — | — | — |
| Shares issued for restricted stock grants | (9,242) | (127) | 127 | — | — | — | — |
| Cancellation of shares for tax withholding | (48,495) | — | (805) | — | — | — | (805) |
| Dividends declared (\$0.48 per common share) | — | — | — | — | (24,111) | — | (24,111) |
| Balance at December 31, 2017 | 51,044,752 | 537,576 | 4,713 | (5,466) | 168,345 | (11,840) | 693,328 |
| Adoption of ASU No. 2016-01 (see Note 5) | — | — | — | — | 177 | (177) | — |
| Adoption of ASU No. 2018-02 (see Note 17) | — | — | — | — | 2,590 | (2,590) | — |
| Comprehensive income | — | — | — | — | 59,906 | (15,807) | 44,099 |
| Common stock repurchased | (333,900) | (5,157) | — | — | — | — | (5,157) |
| Share-based compensation expense | — | — | 2,481 | — | — | — | 2,481 |
| ESOP shares released or committed to be released | — | — | 150 | 228 | — | — | 378 |
| Shares issued for stock options exercised | 250,828 | 4,211 | (1,964) | — | — | — | 2,247 |
| Shares issued for restricted stock grants | 199,830 | 3,173 | (3,173) | — | — | — | — |
| Shares cancelled for restricted stock forfeitures | (19,363) | (327) | 327 | — | — | — | — |
| Cancellation of shares for tax withholding | (37,364) | — | (601) | — | — | — | (601) |
| Dividends declared (\$0.48 per common share) | — | — | — | — | (24,257) | — | (24,257) |
| Balance at December 31, 2018 | 51,104,783 | \$539,476 | \$ 1,933 | \$ (5,238) | \$206,761 | \$ (30,414) | \$ 712,518 |

The accompanying notes are an integral part of these consolidated financial statements.

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Cash Flows

| | Years Ended December 31, | | |
|---|--------------------------|-----------|-----------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Cash flows from operating activities: | | | |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | | |
| Provision for loan losses | 8,914 | 9,396 | 13,437 |
| Amortization of premiums and discounts on investments, net | 4,033 | 4,066 | 5,410 |
| Amortization of intangible assets and purchase accounting marks, net | 1,911 | 1,292 | (1,019) |
| Amortization of subordinated debt issuance costs | 126 | 126 | 126 |
| Share-based compensation expense | 2,481 | 2,699 | 2,252 |
| ESOP expense | 378 | 400 | 308 |
| Loss on extinguishment of debt | — | — | 1,454 |
| Tax effects of share-based awards | — | — | (486) |
| Gains on sales of securities, net | (145) | (782) | (1,961) |
| Net unrealized loss on marketable equity securities | 62 | — | — |
| Loans originated for sale | (372,286) | (384,195) | (422,183) |
| Principal balance of loans sold | 407,571 | 332,639 | 369,802 |
| Increase in mortgage servicing asset | (3,006) | (1,629) | (3,030) |
| Gain on sales of other real estate owned | (291) | (409) | (121) |
| Net change in mortgage banking fair value adjustment | 1,501 | (1,303) | 139 |
| Loss on disposal of equipment | 68 | 365 | 178 |
| Write-downs of other real estate owned | 362 | 424 | 126 |
| Depreciation and amortization of premises and equipment | 8,370 | 5,919 | 5,516 |
| Net loss on limited partnership investments | 2,176 | 3,023 | 3,995 |
| Deferred income tax (benefit) expense | (2,464) | 12,338 | (4,352) |
| Increase in cash surrender value of bank-owned life insurance | (5,859) | (4,656) | (3,324) |
| Income recognized from death benefit on bank-owned life insurance | (435) | (806) | (70) |
| Net change in: | | | |
| Deferred loan fees and premiums | (2,992) | (3,158) | (4,618) |
| Accrued interest receivable | (2,491) | (3,561) | (3,031) |
| Other assets | (18,857) | (14,527) | (4,327) |
| Accrued expenses and other liabilities | 19,157 | 866 | (4,195) |
| Net cash provided by (used in) operating activities | 108,190 | 13,145 | (313) |
| Cash flows from investing activities: | | | |
| Proceeds from sales of available for sale securities | 59,761 | 315,339 | 268,162 |
| Proceeds from calls and maturities of available for sale securities | 41,235 | 102,289 | 27,076 |
| Principal payments on available for sale securities | 64,335 | 76,674 | 95,490 |
| Principal payments on held to maturity securities | — | 402 | 496 |
| Purchases of available for sale securities | (100,774) | (501,803) | (385,386) |
| Redemption of FHLBB and other restricted stock | 16,950 | 11,223 | 3,392 |
| Purchase of FHLBB stock | (8,163) | (6,324) | (5,672) |
| Proceeds from sale of other real estate owned | 2,792 | 2,569 | 2,158 |
| Purchases of loans | (274,865) | (259,656) | (176,301) |
| Cash paid for acquisition net of cash acquired | (6,832) | — | — |
| Loan originations, net of principal repayments | (50,399) | (186,957) | (119,817) |
| Purchase of bank-owned life insurance | (40,000) | (10,000) | (40,000) |
| Proceeds from bank-owned life insurance death benefit | 1,082 | 1,892 | 689 |
| Surrender of bank-owned life insurance | — | 33,075 | — |
| Receivable of bank-owned life insurance | 26,713 | (26,713) | — |
| Proceeds from sales of equipment | — | 1,039 | 686 |

| | | | |
|---------------------------------------|-----------|-----------|-----------|
| Purchases of premises and equipment | (7,359) | (23,131) | (3,465) |
| Net cash used in investing activities | (275,524) | (470,082) | (332,492) |

United Financial Bancorp, Inc. and Subsidiaries
Consolidated Statements of Cash Flows (Concluded)

| | Years Ended December 31, | | |
|---|--------------------------|------------------|------------------|
| | 2018 | 2017 | 2016 |
| (In thousands) | | | |
| Cash flows from financing activities: | | | |
| Net increase in non-interest-bearing deposits | 21,209 | 70,526 | 50,332 |
| Net increase in interest-bearing deposits | 451,370 | 417,251 | 225,103 |
| Net decrease in mortgagors' and investors' escrow accounts | (2,860) | (5,809) | (172) |
| Net change in short-term FHLBB advances | (218,500) | (52,500) | 41,800 |
| Proceeds from long-term FHLBB advances | 950 | 125,000 | 105,000 |
| Repayments of long-term FHLBB borrowings and penalty | (1,317) | (1,520) | (10,989) |
| Prepayments of FHLBB Advances | — | — | (37,796) |
| Repayments of called FHLBB advances | (30,000) | (70,000) | — |
| Net decrease in other borrowings | (16,454) | (4,519) | (27,303) |
| Proceeds from exercise of stock options | 2,247 | 2,460 | 6,275 |
| Common stock repurchased | (5,157) | (1,312) | — |
| Cancellation of shares for tax withholding | (601) | (805) | (327) |
| Tax effects of share-based awards | — | — | 486 |
| Cash dividends paid on common stock | (24,257) | (24,111) | (23,836) |
| Net cash provided by financing activities | <u>176,630</u> | <u>454,661</u> | <u>328,573</u> |
| Net increase (decrease) in cash and cash equivalents | <u>9,296</u> | <u>(2,276)</u> | <u>(4,232)</u> |
| Cash and cash equivalents - beginning of year | <u>88,668</u> | <u>90,944</u> | <u>95,176</u> |
| Cash and cash equivalents - end of year | <u>\$ 97,964</u> | <u>\$ 88,668</u> | <u>\$ 90,944</u> |
| Supplemental disclosures of cash flow information: | | | |
| Cash paid during the year for: | | | |
| Interest | \$ 80,305 | \$ 53,012 | \$ 43,709 |
| Income taxes, net | 1,835 | 4,574 | 3,655 |
| Transfer of loans to other real estate owned | 2,098 | 2,848 | 3,298 |
| (Decrease) increase in due to broker, investment purchases | — | (6) | 6 |
| Acquisition of non-cash assets and liabilities: | | | |
| Fair value of assets acquired | 2,292 | — | — |
| Fair value of liabilities assumed | 109,380 | — | — |

The accompanying notes are an integral part of these consolidated financial statements.

United Financial Bancorp, Inc. and Subsidiaries
Notes to Consolidated Financial Statements

Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations and Financial Statement Presentation

The consolidated financial statements and the accompanying notes presented in this report include the accounts of the United Financial Bancorp, Inc., United Bank, and the Bank's wholly-owned subsidiaries, United Bank Mortgage Company, United Bank Investment Corp., Inc., United Bank Commercial Properties, Inc., United Bank Residential Properties, Inc., United Wealth Management, Inc., United Bank Investment Sub, Inc., UB Properties, LLC, United Financial Realty HC, Inc. and UCB Securities, Inc. II. In addition, the Bank has a real estate investment trust subsidiary, United Financial Business Trust I, which is a wholly owned subsidiary of United Financial Realty HC, Inc.

The Company is a bank holding company under the Bank Holding Company Act of 1956, as amended, headquartered in Hartford, Connecticut and incorporated under the laws of Connecticut in 2004. At December 31, 2018, the Company's principal asset was all of the outstanding capital stock of United Bank, a wholly-owned subsidiary of the Company.

The Company, through United Bank and various subsidiaries, delivers financial services to individuals, families and businesses primarily throughout Connecticut and western Massachusetts and the surrounding regions through 58 banking offices, its commercial loan and mortgage loan production offices, 71 ATMs, telephone banking, mobile banking and its online website (www.bankatunited.com).

The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") and to general practices in the financial services industry. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term relate to the determination of the allowance for loan losses, the realizability of deferred tax assets, the valuation of derivative instruments and hedging activities, the evaluation of securities for other-than-temporary impairment and review of goodwill for impairment.

Certain reclassifications have been made to prior periods' consolidated financial statements to conform to the 2018 presentation. These reclassifications had no impact on the Company's consolidated financial position, results of operations or net change in cash equivalents. All significant intercompany transactions have been eliminated.

Common Share Repurchases

The Company is chartered in the state of Connecticut. Connecticut law does not provide for treasury shares, rather shares repurchased by the Company constitute authorized but unissued shares. GAAP states that accounting for treasury stock shall conform to state law. Therefore, the cost of shares repurchased by the Company has been allocated to common stock balances.

Cash and Cash Equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, amounts due from banks, and short term investments with original maturities of three months or less.

Securities

Securities are classified at the time of purchase as "available for sale," "held to maturity," or "trading." Classification is re-evaluated at each quarter end for consistency with corporate goals and objectives. Debt securities held to maturity, if any, are those which the Company has the ability and intent to hold to maturity. Securities held to maturity are recorded at amortized cost. Amortized cost includes the amortization of premiums or accretion of discounts using the level yield method. Such amortization and accretion is included in interest income from securities. Securities classified as available for sale are recorded at fair value. Unrealized gains and losses, net of taxes, are calculated each reporting period and presented as a separate component of other comprehensive income ("OCI"). Securities bought and held for the purpose of selling in the near term are classified as trading. Trading securities, if any, are recorded at fair value with calculated gains and losses recognized in non-interest income in the respective accounting period. The Company did not have a trading portfolio during any of the periods presented. Securities transferred from available for sale to held to maturity are recorded at fair value at the time of transfer. The respective gain or loss is reclassified as a separate component of OCI and amortized as an adjustment to interest income using the level yield method. The Company did not transfer any securities from available for sale to held to maturity during any of the periods presented.

Securities are reviewed quarterly for other-than-temporary impairment ("OTTI"). All securities classified as held to maturity or available for sale that are in an unrealized loss position are evaluated for OTTI. The evaluation considers several factors including the amount of the unrealized loss, the period of time the security has been in a loss position and the financial condition and near-term prospects of the issuer and guarantor, where applicable. If the Company intends to sell the security or, if it is more likely than

not the Company will be required to sell the security prior to recovery of its amortized cost basis, or for debt securities, the present value of expected cash flows is not sufficient to recover the entire amortized cost basis, the security is written down to fair value and the respective write-down is recorded in non-interest income in the Consolidated Statements of Net Income. If the Company does not intend to sell the security and if it is more likely than not that the Company will not be required to sell the security prior to recovery of its amortized cost basis, only the credit component of any impairment charge of a debt security would be recognized as a loss in non-interest income in the Consolidated Statements of Net Income. The remaining impairment would be recorded in OCI. Prior to January 1, 2018, marketable equity securities were classified as available for sale and a decline in the value of an equity security considered to have OTTI was recorded as a loss in non-interest income in the Consolidated Statements of Net Income. Effective January 1, 2018, all equity securities were recorded at fair value in other assets in the Consolidated Statements of Condition, with unrealized gains and losses recognized in non-interest income in the Consolidated Statements of Net Income. See Note 5, "Securities."

Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method.

Derivative Financial Instruments

Derivatives are recognized as either assets or liabilities and are recorded at fair value on the Company's Consolidated Statements of Condition. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative and resulting designation. The Company's hedging policies permit the use of various derivative financial instruments to manage interest rate risk or to hedge specified assets and liabilities. Derivatives executed with the same counterparty are generally subject to netting arrangements; however, fair value amounts recognized for derivatives and fair value amounts recognized for the right/obligation to reclaim/return cash collateral are not offset for financial reporting purposes.

To qualify for hedge accounting, derivatives must be highly effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the derivative contract. If derivative instruments are designated as fair value hedges, and such hedges are highly effective, both the change in the fair value of the hedge and the hedged item are included in current earnings. If derivative instruments are designated as cash flow hedges, fair value adjustments related to the effective portion are recorded in other comprehensive income and are reclassified to earnings when the hedged transaction is reflected in earnings. Actual cash receipts and/or payments and related accruals on derivatives related to hedges are recorded as adjustments to the interest income or interest expense associated with the hedged item. During the life of the hedge, the Company formally assesses whether derivatives designated as hedging instruments continue to be highly effective in offsetting changes in the fair value or cash flows of hedged items. If it is determined that a hedge has ceased to be highly effective, the Company will discontinue hedge accounting prospectively. At such time, previous adjustments to the carrying value of the hedged item are reversed into current earnings and the derivative instrument is reclassified to a trading position recorded at fair value.

For derivatives not designated as hedges, changes in fair value are recognized in earnings, in non-interest income.

Derivative Loan Commitments

Mortgage loan commitments are referred to as derivative loan commitments if the loan that will result from exercise of the commitment will be held for sale upon funding. Loan commitments that are derivatives are recognized at fair value on the Consolidated Statements of Condition in other assets and other liabilities with changes in their fair values recorded in other non-interest income. Fair value is based on the value of servicing rights and the interest rate differential from the commitment date to the current valuation date of the underlying mortgage loans. In estimating fair value, the Company assigns a probability to a loan commitment based on an expectation that it will be exercised and the loan will be funded. Subsequent to inception, changes in the fair value of the loan commitment are recognized based on changes in the fair value of the underlying mortgage loan due to interest rate changes, changes in the probability the derivative loan commitment will be exercised, and the passage of time.

Forward Loan Sale Commitments

To protect against the portfolio risks inherent in derivative loan commitments or rate locks associated with fixed rate residential lending, the Company utilizes To Be Announced ("TBA") as well as cash ("mandatory delivery" and "best efforts") forward loan sale commitments to mitigate the risk of potential decreases in the values of loans and long-term interest rate risk that may result from the exercise of the derivative loan commitments. These forward loan sale commitments are accounted for as derivative instruments.

The Company estimates the fair value of its forward loan sales commitments using a methodology similar to that used for derivative loan commitments, excluding the valuation of servicing rights. Forward loan sale commitments are recognized at fair value on the Consolidated Statements of Condition in other assets and other liabilities with changes in fair value recorded in other non-interest income.

Federal Home Loan Bank Stock

The Company, as a member of the Federal Home Loan Bank system, is required to maintain an investment in capital stock of the Federal Home Loan Bank of Boston (“FHLBB”) based primarily on its level of borrowings from the FHLBB. Based on the redemption provisions of the FHLBB, the stock has no quoted market value and is carried at cost. At its discretion, the FHLBB may declare dividends on the stock. FHLBB stock may be redeemed at par value five years following termination of FHLBB membership, subject to limitations which may be imposed by the FHLBB or its regulator, the Federal Housing Finance Board, to maintain capital adequacy of the FHLBB. While the Company currently has no intentions to terminate its FHLBB membership, the ability to redeem its investment in FHLBB stock would be subject to the conditions imposed by the FHLBB. The Company reviews for impairment based on the ultimate recoverability of the cost basis in the FHLBB stock. Based on the capital adequacy and the liquidity position of the FHLBB, management believes there is no impairment related to the carrying amount of the Company’s FHLBB stock as of December 31, 2018 and 2017.

Loans Held For Sale

The Company primarily classifies newly originated residential real estate mortgage loans as held for sale based on intent, which is determined when loans are rate locked. Residential real estate mortgage loans not designated as held for sale are retained based upon available liquidity, interest rate risk management and other business purposes. The Company has elected the fair value option pursuant to Accounting Standards Codification (“ASC”) 825, Financial Instruments, for closed loans intended for sale. The Company elected the fair value option in order to reduce certain timing differences and better match changes in fair values of the loans with changes in the fair value of the derivative forward loan sale contracts used to economically hedge them. Fair values are estimated using quoted loan market prices. Changes in the fair value of loans held for sale are recorded in earnings and are offset by changes in fair value related to forward sale commitments. Gains or losses on sales of loans are included in non-interest income in the Consolidated Statements of Net Income. Direct loan origination costs and fees are deferred upon origination and are recognized as part of the gain or loss on the date of sale. Residential loans are sold by the Company without recourse. The Company currently sells these loans servicing retained, with the exception of a limited volume of government production sold servicing released.

Loans

Loans the Company originates and intends to hold in the portfolio are stated at current unpaid principal balances, net of deferred loan origination costs and fees, the allowance for loan losses, and charge-offs. Commitment fees for which the likelihood of exercise is remote are recognized over the loan commitment period on a straight-line basis. Acquired loans are recorded at fair value with no carryover of the related allowance for loan losses at the time of acquisition.

The Company’s loan portfolio includes owner-occupied commercial real estate, investor non-owner occupied commercial real estate, commercial and residential construction, commercial business, residential real estate, home equity and other consumer loan segments. Residential real estate loans include one-to-four family owner-occupied first mortgages.

A loan is classified as a troubled debt restructure (“TDR”) when certain concessions have been made to the original contractual terms, such as reductions of interest rates or deferral of interest or principal payments, due to the borrowers’ financial difficulties. All TDR loans are initially classified as impaired and generally remain impaired as TDRs for the remaining life of the loan. Impaired and TDR classification may be removed if the borrower demonstrates compliance with the modified terms and the restructuring agreement specifies an interest rate equal to that which would be provided to a borrower with similar credit at the time of restructuring.

Interest and Fees on Loans

Interest on loans is accrued and included in interest income based on contractual rates applied to principal amounts outstanding. Accrual of interest is discontinued, and previously accrued income is reversed, when loan payments are 90 days or more past due or when, in the judgment of management, collectability of the loan or loan interest becomes uncertain. Past due status is based on the contractual payment terms of the loan.

Subsequent recognition of income occurs only to the extent payment is received subject to management’s assessment of the collectability of the remaining interest and principal. A non-accrual loan is restored to accrual status when the loan is brought current, collectability of interest and principal is no longer in doubt and six months of continuous payments have been received.

Loan origination fees and direct loan origination costs (including loan commitment fees) are deferred, and the net amount is recognized as an adjustment of the related loan’s yield utilizing the interest method over the contractual life of the loan or the straight-line method over the expected life of the loan, where applicable.

Fair value acquisition adjustments are determined as of the date of acquisition based upon facts and circumstances, including the amount and timing of principal and interest cash flows expected to be collected on the loans and discounting those cash flows

at a market rate of interest. Subsequent to acquisition, the fair value acquisition adjustments are generally amortized over the remaining life of the loan under the interest method, or a constant effective yield method. For ASC 310-30 loans, Loans and Debt Securities Acquired with Deteriorated Credit Quality (“ASC 310-30”), the interest method is applicable to a loan or a pool of loans as determined by characteristics including but not limited to borrower type, loan purpose, geographic location and collateral type.

In recording the acquisition date fair values of acquired impaired loans, management calculates a non-accretable difference (the credit component of the purchased loans) and an accretable difference (the yield component of the purchased loans). For changes in cash flows expected to be collected, the Company adjusts the amount of accretable yield recognized on a prospective basis over the remaining lives of the loans.

Allowance for Loan Losses

The allowance for loan losses is a reserve established through a provision for loan losses charged to expense and represents management’s best estimate of probable losses incurred within the existing loan portfolio as of the balance sheet date. The level of the allowance reflects management’s view of trends in loan loss activity, current loan portfolio quality and present economic, political and regulatory conditions. Portions of the allowance may be allocated for specific loans; however, the allowance is available for any loan that is charged off.

The allowance is increased by provisions charged to earnings and by recoveries of amounts previously charged off, and is reduced by charge-offs on loans (or portions thereof) deemed to be uncollectible. Loan charge-offs are recognized when management believes the collectability of the principal balance outstanding is unlikely. Full or partial charge-offs on collateral dependent impaired loans are generally recognized when the collateral is deemed to be insufficient to support the carrying value of the loan.

A methodology is used to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio for the purposes of establishing a sufficient allowance for loans losses, as further described below.

General component:

The general component of the allowance for loan losses is based on historical loss experience adjusted for qualitative factors stratified by the loan segments. Management uses a rolling average of historical losses based on a 12-quarter loss history to capture relevant loss data for each loan segment. This historical loss factor is adjusted for the following qualitative factors: levels and trends in delinquencies; level and trend of charge-offs and recoveries; trends in volume and types of loans; effects of changes in risk selection and underwriting standards; experience and depth of lending weighted average risk rating; and national and local economic trends and conditions. The general component of the allowance for loan losses also includes a reserve based upon historical loss experience for loans which were acquired and have subsequently evidenced deterioration following initial acquisition. Our acquired loan portfolio is comprised of purchased loans that show no evidence of credit deterioration subsequent to acquisition and therefore these loans are not part of the covered portfolio. Acquired impaired loans are loans with evidence of deterioration upon acquisition and are not considered in the covered portfolio in establishing the allowance for loan loss. There were no changes in the Company’s methodology pertaining to the general component of the allowance for loan losses during 2018.

The qualitative factors are determined based on the various risk characteristics of each loan segment. Risk characteristics relevant to each portfolio segment are as follows:

Residential real estate and home equity loans – The Company establishes maximum loan-to-value and debt-to-income ratios and minimum credit scores as an integral component of the underwriting criteria. Loans in these segments are collateralized by owner-occupied residential real estate and repayment is dependent on the income and credit quality of the individual borrower. Within the qualitative allowance factors, national and local economic trends including unemployment rates and potential declines in property value, are key elements reviewed as a component of establishing the appropriate allocation. Overall economic conditions, unemployment rates and housing price trends will influence the underlying credit quality of these segments.

Owner-occupied and investor non-owner occupied commercial real estate (“CRE”) – Loans in these segments are primarily income-producing properties throughout Connecticut, western Massachusetts, and other select markets in the Northeast. The underlying cash flows generated by the properties could be adversely impacted by a downturn in the economy as evidenced by increased vacancy rates, which in turn, will have an effect on the credit quality in this segment. Management obtains rent rolls annually, continually monitors the cash flows of these loans and performs stress testing.

Construction loans – Loans in this segment primarily include commercial real estate development and residential subdivision loans for which payment is derived from the sale of the property. Credit risk is affected by cost overruns, time to sell at an adequate price, and market conditions.

Commercial business loans – Loans in this segment are made to businesses and are generally secured by assets of the business. Repayment is expected from the cash flows of the business. A weakened economy and its effect on business profitability and cash flow could have an effect on the credit quality in this segment.

Other consumer – Loans in this segment are secured or unsecured and repayment is dependent on the credit quality of the individual borrower. A significant portion of these loans are secured by boats.

For acquired loans accounted for under ASC 310-30, the non-accretable discount is estimated based upon our expected cash flows for these loans. To the extent that the Company experiences a deterioration in borrower credit quality resulting in a decrease in the expected cash flows subsequent to the acquisition of the loans, an allowance for loan losses would be established based on the Company's estimate of future credit losses over the remaining life of the loans.

Allocated component:

The allocated component relates to loans that are classified as impaired. Impairment is measured on a loan by loan basis for commercial business, commercial real estate and construction loans by either the present value of expected future cash flows discounted at the loan's effective interest rate or the fair value of the collateral if the loan is collateral dependent. An allowance is established when the discounted cash flows (or collateral value) of the impaired loan is lower than the carrying value of that loan. Updated property evaluations are obtained at the time of impairment and serve as the basis for the loss allocation if foreclosure is probable or the loan is collateral dependent. The appraisal and the appraised value are reviewed for adequacy and then further discounted for estimated disposition costs and the period of time until resolution, in order to determine the impairment amount. The Company updates the appraised value at least annually and on a more frequent basis if current market factors indicate a potential change in valuation.

A loan is considered impaired when, based on current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Loans which are placed on non-accrual status, or deemed troubled debt restructures, are considered impaired by the Company and subject to impairment testing for possible partial or full charge-off when loss can be reasonably determined. Generally, when all contractual payments on a loan are not expected to be collected, or the loan has failed to make contractual payments for a period of 90 days or more, a loan is placed on non-accrual status. In accordance with the Company's loan policy, losses on open and closed end consumer loans are recognized within a period of 120 days past due. For commercial loans, there is no threshold in terms of days past due for losses to be recognized as a result of the complexity in reasonably determining losses within a set time frame. Factors considered by management in determining impairment include payment status, collateral value and the probability of collecting scheduled principal and interest payments when due.

The majority of the Company's loans are collateralized by real estate located in central and eastern Connecticut and western Massachusetts in addition to a portion of the commercial real estate loan portfolio located in the Northeast region of the United States. Accordingly, the collateral value of a substantial portion of the Company's loan portfolio and real estate acquired through foreclosure is susceptible to changes in market conditions in these areas.

Unallocated component:

An unallocated component is maintained to cover uncertainties that could affect management's estimate of probable losses. The unallocated component of the allowance reflects the margin of imprecision inherent in the underlying assumptions used in the methodologies for estimating allocated and general reserves in the portfolio.

The allowance for loan losses has been determined in accordance with GAAP, under which the Company is required to maintain an allowance for probable losses at the balance sheet date. The Company is responsible for the timely and periodic determination of the amount of the allowance required. Management believes that the allowance for loan losses is adequate to cover specifically identifiable losses, as well as, estimated losses inherent in our portfolio that are probable, but not specifically identifiable.

While management regularly evaluates the adequacy of the allowance for loan losses, future additions to the allowance may be necessary based on changes in assumptions and economic conditions. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

Servicing

The Company services mortgage loans for others. Mortgage servicing assets are recognized at fair value as separate assets when rights are acquired through purchase or through sale of financial assets. Fair value is determined using prices for similar assets with similar characteristics, when available, or based upon discounted cash flows using market-based assumptions.

The Company's servicing asset valuation is performed by an independent third party using a static valuation model representing a projection of a single interest rate/market environment into the future and discounting the resulting assumed cash flow back to present value. Discount rates, servicing costs, float earnings rates and delinquency information as well as the use of the medium Public Securities Association ("PSA") quotations provided by Security Industry and Financial Market Association are used to calculate the value of the servicing asset.

Capitalized servicing rights are reported in other assets at fair value on the Consolidated Statements of Condition, with changes in fair value recorded in income from mortgage banking activities in the Consolidated Statements of Net Income.

Other Real Estate Owned

Real estate acquired through, or in lieu of, loan foreclosure is held for sale and is initially recorded at fair value, less costs to sell, at the date of foreclosure, establishing a new cost basis. Subsequent to foreclosure, valuations are periodically performed by management and the assets are carried at the lower of carrying amount or fair value less costs to sell. At December 31, 2018 and 2017, the Company had \$1.4 million and \$2.2 million, respectively, of other real estate owned included in other assets on the Consolidated Statements of Condition. Revenue and expenses from operations, changes in the valuation allowance and any direct write-downs are included in non-interest expense. Gains and losses on the sale of other real estate owned are recorded in other income in the Consolidated Statements of Net Income.

Bank-Owned Life Insurance

Bank-owned life insurance ("BOLI") represents life insurance on certain current and former employees who have consented to allow the Bank to be the beneficiary of those policies. BOLI is recorded as an asset at cash surrender value. Increases in the cash surrender value of the policies, as well as insurance proceeds received in excess of carrying value, are recorded in non-interest income in the Consolidated Statements of Net Income and are not subject to income tax. Management reviews the credit quality and financial strength of the insurance carriers on a quarterly and annual basis. BOLI with any individual carrier is limited to 15% of capital plus reserves.

Transfers of Financial Assets

Transfers of an entire financial asset, a group of entire financial assets, or a participating interest in an entire financial asset are accounted for as sales when control over the assets has been surrendered. Control over transferred assets is deemed to be surrendered when: (1) the assets have been isolated from the Company, (2) the transferee obtains the right to pledge or exchange the transferred assets and no condition both constrains the transferee from taking advantage of that right and provides more than a trivial benefit for the transferor, and (3) the Company does not maintain effective control over the transferred assets through either: (a) an agreement that both entitles and obligates the transferor to repurchase or redeem the assets before maturity or (b) the ability to unilaterally cause the holder to return specific assets, other than through a cleanup call.

Premises and Equipment

Premises and equipment are stated at cost, net of accumulated depreciation and amortization. Depreciation is charged to operations using the straight-line method over the estimated useful lives of the related assets which range from 3 to 39 1/2 years. Leasehold improvements are amortized over the shorter of the improvements' estimated economic lives or the related lease terms. Expected lease terms include lease option periods to the extent that the exercise of such options are reasonably assured. Maintenance and repairs are expensed as incurred and improvements are capitalized.

Marketing and Promotions

Marketing and promotions costs are expensed as incurred.

Impairment of Long-Lived Assets Other Than Goodwill

Long-lived assets are reviewed for impairment whenever events or changes in business circumstances indicate that the remaining useful life may warrant revision or that the carrying amount of the long-lived asset may not be fully recoverable. If impairment is determined to exist, any related impairment loss is calculated based on fair value through a charge to non-interest expense. Impairment losses on assets to be disposed of, if any, are based on the estimated proceeds to be received, less costs of disposal. No write-downs of long-lived assets were recorded for any period presented herein.

Goodwill

Goodwill is recognized for the excess of the acquisition cost over the fair values of the net assets acquired. Goodwill is not amortized and is instead reviewed for impairment at least annually in the fourth quarter, or on an interim basis if an event occurs or circumstances change that would more likely than not reduce the fair value below its carrying value. Any impairment write-down is charged to non-interest expense in the Consolidated Statements of Net Income. There was no goodwill impairment in 2018, 2017 or 2016.

Income Taxes

The Company recognizes income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period of enactment. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that all or some portion of the deferred tax assets will not be realized. A tax position that meets the more likely than not recognition threshold is initially and subsequently measured as the largest amount of tax benefit that has a greater than 50% likelihood of being realized upon settlement with a taxing authority that has full knowledge of all relevant information. The determination of whether or not a tax position has met the more likely than not recognition threshold considers the facts, circumstances and information available at the reporting date and is subject to management's judgment.

Investments in Limited Partnerships

The Company evaluates investments including affordable housing tax credit partnerships, investment tax credit partnerships and other limited partnerships to determine whether consolidation is necessary. The Company applies the cost method and equity method of accounting to its investments in limited partnerships depending upon ownership interest and leverage. The Company has interests in limited partnerships that own and operate affordable housing and rehabilitation projects as well as alternative energy projects. Investments in these projects serve as an element of the Company's compliance with the Community Reinvestment Act and in serving the interest of public welfare, and the Company receives tax benefits in the form of deductions for operating losses and tax credits. The tax credits generally may be used to reduce taxes currently payable or may be carried back one year or forward 20 years to recapture or reduce taxes. The Company regularly evaluates the partnership investments for impairment. The tax credits are recorded in the years they become available to reduce income taxes through the provision for income taxes, while basis adjustments under the equity method or impairment are recorded in loss on investments in limited partnerships in non-interest income in the Consolidated Statements of Net Income.

Pension and Other Post-Retirement Benefits

The Company has a noncontributory defined benefit pension plan that provides benefits for full-time employees hired before January 1, 2005, meeting certain requirements as to age and length of service. The benefits are based on years of service and average compensation, as defined. The Company's funding policy is to contribute an amount needed to meet the minimum funding standards established by the Employee Retirement Income Security Act of 1974 ("ERISA"). The compensation cost of an employees' pension benefit is recognized on the projected unit cost method over the employee's approximate service period. The aggregate cost method is utilized for funding purposes.

As of December 31, 2012, the Company froze its noncontributory defined benefit pension plan, at which time participants in the plan stopped earning additional benefits under the plan. The Company provided additional benefits to these employees under the Company's 401(k) Plan for five years beginning January 1, 2013. See Note 15, "Pension Plans and Other Post-Retirement Benefits", for further information on these benefits.

In addition to the qualified plans, the Company has supplemental retirement plans for certain key officers. These plans, which are nonqualified, were designed to offset the impact of changes in the pension plan that limit benefits for highly compensated employees under qualified pension plans.

The Company accounts for its defined benefit pension and supplemental retirement plans using an actuarial model that allocates pension costs over the service period of employees in the plan. The Company accounts for the over-funded or under-funded status of these plans as an asset or liability on its Consolidated Statements of Condition and recognizes changes in the funded status in the year in which the changes occur through other comprehensive income or loss.

The Company also provides certain health care and life insurance benefits for retired employees hired prior to March 1, 1993. Participants become eligible for the benefits if they retire after reaching age 62 with five or more years of service. Benefits are paid in fixed amounts depending on length of service at retirement. The Company accrues for the estimated costs of these

benefits through charges to expense during the years that employees render service; however, the Company does not fund this plan.

Fair Values of Financial Instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC Topic 820, Fair Value Measurements and Disclosures, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The required disclosures about fair value measurements have been included in Note 13, "Fair Value Measurement" in the Notes to Consolidated Financial Statements.

Earnings per Common Share

Basic earnings per share excludes dilution and is computed by dividing income available to common stockholders by the weighted-average number of shares outstanding for the period. If rights to dividends on unvested awards are non-forfeitable, these unvested awards are considered outstanding in the computation of basic earnings per share. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity. Potential common shares that may be issued by the Company relate to outstanding stock options and restricted stock awards and are determined using the treasury stock method.

Unearned Employee Stock Ownership Plan ("ESOP") shares are not considered outstanding for calculating basic and diluted earnings per common share. ESOP shares committed to be released are considered to be outstanding for purposes of the earnings per share computation. ESOP shares that have not been legally released, but that relate to employee services rendered during an accounting period (interim or annual) ending before the related debt service payment is made, are considered committed to be released.

Employee Stock Ownership Plan

ESOP shares are shown as a reduction of stockholders' equity and presented as unearned compensation - ESOP. During the period the ESOP shares are committed to be released, the Company recognizes compensation cost equal to the average fair value of the ESOP shares. When the shares are released, unearned compensation - ESOP is reduced by the cost of the ESOP shares released and the differential between the fair value and the cost is recorded in additional paid-in capital. The loan receivable from the ESOP to the Company is not reported as an asset nor is the Company's guarantee to fund the ESOP reported as a liability on the Company's Consolidated Statements of Condition. Effective January 1, 2014, the Company merged its ESOP with its Defined Contribution Plan, or 401(k) Plan.

Share-Based Compensation

The Company measures the cost of employee services received in exchange for an award of equity instruments based on the grant date fair value of the award. These costs are recognized on a straight-line basis over the vesting period during which an employee is required to provide services in exchange for the award; the requisite service period. The Company uses the Black-Scholes option pricing model to estimate the fair value of stock options granted. When determining the estimated fair value of stock options granted, the Company utilizes various assumptions regarding the expected volatility of the stock price, estimated forfeitures using historical data on employee terminations, the risk-free interest rate for periods within the contractual life of the stock option, and the expected dividend yield that the Company expects over the expected life of the options granted. Reductions in compensation expense associated with forfeited options are estimated at the date of grant, and this estimated forfeiture rate is adjusted monthly based on actual forfeiture experience. The Company measures the fair value of the restricted stock using the closing market price of the Company's common stock on the date of grant. The Company expenses the grant date fair value of the Company's stock options and restricted stock with a corresponding increase in equity.

Off-balance Sheet Financial Instruments

In the ordinary course of business, the Company enters into off-balance sheet financial instruments, consisting primarily of credit related financial instruments. These financial instruments are recorded in the Consolidated Financial Statements when they are funded or related fees are incurred or received.

Segment Information

As a community oriented financial institution, substantially all of the Company's operations involve the delivery of loan and deposit products to customers. Management makes operating decisions and assesses performance based on an ongoing review of these community-banking operations, which constitutes the Company's only operating segment for financial reporting purposes.

Note 2. RECENT ACCOUNTING PRONOUNCEMENTS

Recently Adopted Accounting Principles Previously Disclosed

Effective January 1, 2018, the following list identifies Accounting Standards Updates ("ASUs") adopted by the Company:

- ASU No. 2014-09, *Revenue From Contracts with Customers (Topic 606)*
- ASU No. 2016-01, *Financial Instruments - Overall (Subtopic 825-210): Recognition and Measurement of Financial Assets and Financial Liabilities*
- ASU No. 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*
- ASU No. 2016-16, *Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory*
- ASU No. 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash*
- ASU No. 2017-01, *Business Combinations (Topic 805): Clarifying the Definition of a Business*
- ASU No. 2017-07, *Compensation-Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and*

Net Periodic Postretirement Benefit Cost

- ASU No. 2017-09, *Compensation, Stock Compensation (Topic 718): Scope of Modified Accounting*
- ASU No. 2017-12, *Derivatives & Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities*
- ASU No. 2018-02, *Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*

See Notes 5, “Securities”, and 17, “Accumulated Other Comprehensive Loss” for further discussion of the impact upon adoption of ASU No. 2016-01, ASU No. 2017-12, and ASU No. 2018-02. The adoption of all other accounting standards listed above did not have a material impact on the Company’s Consolidated Financial Statements.

Accounting Standards Issued but Not Yet Adopted

The following list identifies ASUs applicable to the Company that have been issued but are not yet effective:

Disclosure

In August 2018, the Financial Accounting Standards Board (“FASB”) issued ASU No. 2018-14, *Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20): Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans*. The amendments in this Update remove the disclosure requirements that are no longer considered cost beneficial, clarify the specific requirements of disclosures, and add disclosure requirements identified as relevant. The amendments in this Update are effective for fiscal years ending after December 15, 2020. Early adoption is permitted and amendments should be applied on a retrospective basis to all periods presented. This ASU will affect the Company’s disclosures only and will not have a financial statement impact.

In August 2018, the FASB issued ASU No. 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement*. This ASU updates disclosure requirements of ASC 820 in order to improve the effectiveness of the disclosures. This ASU is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. The amendments affecting changes in unrealized gains and losses, the range and weighted average of significant unobservable inputs used to develop Level 3 fair value measurements, and the narrative description of measurement uncertainty are to be applied prospectively for only the most recent interim or annual period presented in the initial fiscal year of adoption. All other amendments are to be applied retrospectively to all periods presented upon their effective date. An entity is permitted to early adopt any removed or modified disclosures and delay adoption of the additional disclosures until their effective date. This ASU will affect the Company’s disclosures only and will not have a financial statement impact.

Compensation

In June 2018, the FASB issued ASU No. 2018-07, *Compensation-Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting* as a part of its simplification initiative. Under this guidance, the inclusion of share-based payments for nonemployees as payment for goods or services will be added under the scope of Topic 718. Recognition for costs of issuance of share-based payments to nonemployees is expected to be similar to how companies recognize these same costs for employees. This ASU is effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. This ASU is not expected to have a significant impact to the Company’s Consolidated Financial Statements.

Receivables

In March 2017, the FASB issued ASU No. 2017-08, *Receivables-Nonrefundable Fees and Other Costs (Subtopic 310-20): Premium Amortization on Purchased Callable Debt Securities*. Under the new guidance, the premium on bonds purchased at a premium will be amortized to the bond's call date rather than the date of maturity to more closely align interest income recorded on bonds held at a premium or a discount with the economics of the underlying instrument. The Company adopted ASU No. 2017-08 effective January 1, 2019, which reduced premiums on callable debt securities by approximately \$10.2 million (pre-tax), with the offset being recorded as a cumulative-effect adjustment directly to retained earnings.

Financial Instruments

In June 2016, the FASB issued ASU No. 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments* which amends the Board's guidance on the impairment of financial instruments. The ASU adds to US GAAP an impairment model (known as the current expected credit loss ("CECL") model) that is based on expected losses rather than incurred losses. Under the new guidance, an entity recognizes as an allowance its estimate of expected credit losses, which the FASB believes will result in more timely recognition of such losses. The ASU is also intended to reduce the complexity of US GAAP by decreasing the number of credit impairment models that entities use to account for debt instruments. For public business entities that are US Securities and Exchange Commission filers, this ASU is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. All entities may adopt the amendments in this Update earlier as of the fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. The expected credit loss model will require a financial asset to be presented at the net amount expected to be collected. The impact on adoption is a one-time adjustment to retained earnings.

The Company is evaluating the provisions of ASU No. 2016-13 and will closely monitor developments and additional guidance to determine the potential impact on the Company's Consolidated Financial Statements which is expected to increase loan loss reserves, the amount of which is uncertain at this time. The Company has implemented a committee led by the Bank's Chief Credit Officer, which includes the Chief Financial Officer, to assist in identifying, implementing and evaluating the impact of the required changes to loan loss estimation models and processes. The Company has evaluated portfolio segments and methodologies and is currently evaluating expected loss modeling as well as controls and procedures.

Leases

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. This ASU introduces a lessee model that brings most leases on the balance sheet and aligns many of the underlying principles of the new lessor model with those in the new revenue recognition standard, ASC 606, *Revenue From Contracts with Customers*. The new guidance will be effective for public business entities for annual periods beginning after December 15, 2018 and interim periods therein.

In July 2018, the FASB issued ASU No. 2018-11, *Leases - Targeted Improvements (Topic 842)*, which revised the transition approach which no longer requires leases to be recognized at the beginning of the earliest period presented using a modified retrospective approach. Instead, adopters can take the prospective approach upon transition which allows entities to not recast comparative periods upon transition. There are also a number of optional practical expedients that entities may elect to apply.

On December 10, 2018, the FASB issued ASU No. 2018-20, *Leases (Topic 842): Narrow-Scope Improvements for Lessors*, which further provides narrow-scope improvements to accounting for lessors. Specifically, this ASU addressed sales taxes and other similar taxes collected from lessees, certain lessor costs paid directly by lessees and recognition of variable payments for contracts with lease and nonlease components. These updates should help lessors with their implementation and ongoing application of the leases standard without compromising information provided to users of financial statements.

Upon adoption of this ASU on January 1, 2019, the Company recorded an increase in assets of \$45.0 million and an increase in liabilities of \$45.0 million on the Consolidated Statements of Condition as a result of recognizing the right-of-use assets and lease liabilities.

Note 3. GOODWILL AND CORE DEPOSIT INTANGIBLES

The changes in the carrying amount of goodwill and core deposit intangible assets are summarized as follows:

| | <u>Goodwill</u> | <u>Core Deposit Intangible</u> |
|--|-------------------|------------------------------------|
| | (In thousands) | |
| Balance at December 31, 2016 | \$ 115,281 | \$ 5,902 |
| Amortization expense | — | (1,411) |
| Balance at December 31, 2017 | \$ 115,281 | \$ 4,491 |
| Amortization expense | — | (1,350) |
| Acquisitions | 1,488 | 2,886 |
| Balance at December 31, 2018 | <u>\$ 116,769</u> | <u>\$ 6,027</u> |
| Estimated amortization expense for the years ending December 31, | | |
| 2019 | | \$ 1,538 |
| 2020 | | 1,293 |
| 2021 | | 1,048 |
| 2022 | | 803 |
| 2023 | | 558 |
| 2024 and thereafter | | 787 |
| Total remaining | | <u>\$ 6,027</u> |

The amortizing intangible asset associated with the acquisition consists of the core deposit intangible. The core deposit intangible is being amortized using the sum of the years' digits method over its estimated life of 10 years. Amortization expense of the core deposit intangible was \$1.4 million, \$1.4 million, and \$1.6 million for the years ended December 31, 2018, 2017 and 2016, respectively.

On October 5, 2018, the Company acquired six branches which were accounted for under FASB ASC 805, *Business Combinations*. In addition to the acquired branches, the Company assumed \$109.4 million of branch deposits and \$2.3 million of fixed assets. The purchase price of \$6.9 million was allocated based on the estimated fair market values of the assets and liabilities acquired.

Note 4. RESTRICTIONS ON CASH AND DUE FROM BANKS

The Company is required to maintain a percentage of transaction account balances on deposit with the Federal Reserve Bank that was offset by the Company's average vault cash. As of December 31, 2018 and 2017, the Company was required to have cash and liquid assets of \$36.2 million and \$36.3 million, respectively, to meet these requirements.

Note 5. SECURITIES

The amortized cost, gross unrealized gains, gross unrealized losses and fair values of investment securities at December 31, 2018 and 2017 are as follows:

| | Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
|--|---------------------|------------------------------|-------------------------------|---------------------|
| December 31, 2018 | | | | |
| (In thousands) | | | | |
| <u>Available for sale:</u> | | | | |
| Debt securities: | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 208,916 | \$ — | \$ (4,818) | \$ 204,098 |
| Government-sponsored residential collateralized debt obligations | 172,468 | 270 | (2,019) | 170,719 |
| Government-sponsored commercial mortgage-backed securities | 28,694 | — | (1,016) | 27,678 |
| Government-sponsored commercial collateralized debt obligations | 155,091 | — | (6,865) | 148,226 |
| Asset-backed securities | 102,371 | 15 | (1,891) | 100,495 |
| Corporate debt securities | 86,462 | 48 | (3,280) | 83,230 |
| Obligations of states and political subdivisions | 250,593 | 425 | (12,117) | 238,901 |
| Total available for sale debt securities | <u>\$ 1,004,595</u> | <u>\$ 758</u> | <u>\$ (32,006)</u> | <u>\$ 973,347</u> |
| | | | | |
| December 31, 2017 | | | | |
| <u>Available for sale:</u> | | | | |
| Debt securities: | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 235,646 | \$ 779 | \$ (946) | \$ 235,479 |
| Government-sponsored residential collateralized debt obligations | 134,652 | 16 | (1,556) | 133,112 |
| Government-sponsored commercial mortgage-backed securities | 33,449 | 7 | (201) | 33,255 |
| Government-sponsored commercial collateralized debt obligations | 151,035 | — | (3,793) | 147,242 |
| Asset-backed securities | 166,559 | 1,253 | (673) | 167,139 |
| Corporate debt securities | 88,571 | 1,104 | (539) | 89,136 |
| Obligations of states and political subdivisions | 249,531 | 1,436 | (5,960) | 245,007 |
| Total debt securities | <u>1,059,443</u> | <u>4,595</u> | <u>(13,668)</u> | <u>1,050,370</u> |
| Marketable equity securities, by sector: | | | | |
| Industrial | 109 | 100 | — | 209 |
| Oil and gas | 131 | 77 | — | 208 |
| Total marketable equity securities | <u>240</u> | <u>177</u> | <u>—</u> | <u>417</u> |
| Total available for sale securities | <u>\$ 1,059,683</u> | <u>\$ 4,772</u> | <u>\$ (13,668)</u> | <u>\$ 1,050,787</u> |
| <u>Held to maturity:</u> | | | | |
| Debt securities: | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 1,318 | \$ 111 | \$ — | \$ 1,429 |
| Obligations of states and political subdivisions | 12,280 | 679 | (88) | 12,871 |
| Total held to maturity securities | <u>\$ 13,598</u> | <u>\$ 790</u> | <u>\$ (88)</u> | <u>\$ 14,300</u> |

At December 31, 2018, the net unrealized loss on securities available for sale of \$31.2 million, net of income taxes of \$6.9 million, or \$24.4 million, was included in accumulated other comprehensive loss. At December 31, 2017, the net unrealized loss on securities available for sale of \$8.9 million, net of income taxes of \$3.2 million, or \$5.7 million, was included in accumulated other comprehensive loss.

Effective January 1, 2018, the Company adopted ASU No. 2017-12, *Derivatives & Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities*, which improves and simplifies the accounting rules around hedge accounting. As allowed by the ASU, upon adoption, the Company transferred its held to maturity portfolio to its available for sale portfolio.

The amortized cost and fair value of debt securities at December 31, 2018, by contractual maturities, are presented below. Actual maturities may differ from contractual maturities because the securities may be called or repaid without any penalties. Because mortgage-backed securities, collateralized debt obligations, and asset-backed securities require periodic principal paydowns, they are not included in the maturity categories in the following maturity summary:

| | Available for Sale | |
|--|---------------------|-------------------|
| | Amortized Cost | Fair Value |
| (In thousands) | | |
| Maturity: | | |
| Within 1 year | \$ — | \$ — |
| After 1 year through 5 years | 13,803 | 13,620 |
| After 5 years through 10 years | 88,828 | 84,815 |
| After 10 years | 234,424 | 223,696 |
| | <u>337,055</u> | <u>322,131</u> |
| Government-sponsored residential mortgage-backed securities | 208,916 | 204,098 |
| Government-sponsored residential collateralized debt obligations | 172,468 | 170,719 |
| Government-sponsored commercial mortgage-backed securities | 28,694 | 27,678 |
| Government-sponsored commercial collateralized debt obligations | 155,091 | 148,226 |
| Asset-backed securities | 102,371 | 100,495 |
| Total debt securities | <u>\$ 1,004,595</u> | <u>\$ 973,347</u> |

Effective January 1, 2018, the Company adopted ASU No. 2016-01, *Financial Instruments - Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities*, which required the Company to recognize the changes in fair value of marketable equity securities in the Consolidated Statement of Net Income. The cumulative-effect adjustment resulting from the adoption of this new standard was a one-time adjustment that increased retained earnings and increased accumulated other comprehensive losses on January 1, 2018 by \$177,000. For the year ended December 31, 2018, there was \$62,000 in unrealized losses on marketable equity securities recognized in other income in the Consolidated Statement of Net Income. At December 31, 2018, the fair value of marketable equity securities was \$356,000, which includes gross unrealized gains of \$116,000, and is included in other assets on the Consolidated Statement of Condition.

At December 31, 2018, the Company had 87 securities, with a fair value of \$438.8 million, pledged as derivative collateral and collateral for reverse repurchase borrowings. See Notes 10 and 12.

For the years ended December 31, 2018, 2017 and 2016, proceeds from the sale of available for sale securities and gross realized gains and losses on the sale of available for sale securities are presented below:

| | For the Years Ended December 31, | | |
|--|----------------------------------|------------|------------|
| | 2018 | 2017 | 2016 |
| (In thousands) | | | |
| Proceeds from the sale of available for sale securities | \$ 59,761 | \$ 315,339 | \$ 268,162 |
| Gross realized gains on the sale of available for sale securities | 453 | 3,774 | 2,880 |
| Gross realized losses on the sale of available for sale securities | 308 | 2,992 | 919 |

As of December 31, 2018, the Company did not have any exposure to private-label mortgage-backed securities. The Company did not own any single security with an aggregate book value in excess of 10% of the Company's stockholders' equity at December 31, 2018 and 2017.

The Company's Management Investment Committee reviews state exposure in the obligations of states and political subdivisions portfolio on an ongoing basis. As of December 31, 2018, the estimated fair value of this portfolio was \$238.9 million, with no significant geographic exposure concentrations. Of the total state and political subdivisions, \$103.3 million were representative of general obligation bonds for which \$57.1 million are general obligations of political subdivisions of the respective state, rather than general obligations of the state itself.

The following table summarizes gross unrealized losses and fair value, aggregated by category and length of time the securities have been in a continuous unrealized loss position, as of December 31, 2018 and 2017:

| | Less than 12 months | | 12 Months or More | | Total | |
|--|---------------------|-------------------|-------------------|--------------------|-------------------|--------------------|
| | Fair Value | Unrealized Loss | Fair Value | Unrealized Loss | Fair Value | Unrealized Loss |
| (In thousands) | | | | | | |
| December 31, 2018 | | | | | | |
| Available for sale: | | | | | | |
| Debt securities: | | | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 97,634 | \$ (1,590) | \$ 106,464 | \$ (3,228) | \$ 204,098 | \$ (4,818) |
| Government-sponsored residential collateralized debt obligations | 5,093 | (54) | 107,291 | (1,965) | 112,384 | (2,019) |
| Government-sponsored commercial mortgage-backed securities | — | — | 27,678 | (1,016) | 27,678 | (1,016) |
| Government-sponsored commercial collateralized debt obligations | 15,787 | (176) | 132,439 | (6,689) | 148,226 | (6,865) |
| Asset-backed securities | 62,444 | (1,272) | 23,426 | (619) | 85,870 | (1,891) |
| Corporate debt securities | 43,937 | (1,394) | 33,245 | (1,886) | 77,182 | (3,280) |
| Obligations of states and political subdivisions | 89,312 | (2,204) | 137,590 | (9,913) | 226,902 | (12,117) |
| Total available for sale securities | <u>\$ 314,207</u> | <u>\$ (6,690)</u> | <u>\$ 568,133</u> | <u>\$ (25,316)</u> | <u>\$ 882,340</u> | <u>\$ (32,006)</u> |
| December 31, 2017 | | | | | | |
| Available for sale: | | | | | | |
| Debt securities: | | | | | | |
| Government-sponsored residential mortgage-backed securities | 41,961 | (203) | 83,545 | (743) | 125,506 | (946) |
| Government-sponsored residential collateralized debt obligations | 82,758 | (740) | 43,359 | (816) | 126,117 | (1,556) |
| Government-sponsored commercial mortgage-backed securities | 21,196 | (74) | 10,895 | (127) | 32,091 | (201) |
| Government-sponsored commercial collateralized debt obligations | 27,965 | (291) | 119,277 | (3,502) | 147,242 | (3,793) |
| Asset-backed securities | 64,259 | (602) | 4,756 | (71) | 69,015 | (673) |
| Corporate debt securities | 25,403 | (257) | 10,764 | (282) | 36,167 | (539) |
| Obligations of states and political subdivisions | 26,341 | (312) | 116,624 | (5,648) | 142,965 | (5,960) |
| Total available for sale securities | <u>\$ 289,883</u> | <u>\$ (2,479)</u> | <u>\$ 389,220</u> | <u>\$ (11,189)</u> | <u>\$ 679,103</u> | <u>\$ (13,668)</u> |
| Held to maturity: | | | | | | |
| Debt securities: | | | | | | |
| Obligations of states and political subdivisions | \$ 2,130 | \$ (24) | \$ 1,032 | \$ (64) | \$ 3,162 | \$ (88) |
| Total held to maturity securities | <u>\$ 2,130</u> | <u>\$ (24)</u> | <u>\$ 1,032</u> | <u>\$ (64)</u> | <u>\$ 3,162</u> | <u>\$ (88)</u> |

Of the securities summarized above as of December 31, 2018, 95 issues had unrealized losses equaling 2.1% of the amortized cost basis for less than twelve months and 155 issues had unrealized losses equaling 4.3% of the amortized cost basis for twelve months or more. As of December 31, 2017, 75 issues had unrealized losses for less than twelve months and 100 issues had losses for twelve months or more.

Management believes that no individual unrealized loss as of December 31, 2018 represents an other-than-temporary impairment, based on its detailed quarterly review of the securities portfolio. Among other things, the other-than-temporary impairment review of the investment securities portfolio focuses on the combined factors of percentage and length of time by which an issue is below book value as well as consideration of issuer specific information (present value of cash flows expected to be collected, issuer rating changes and trends, credit worthiness and review of underlying collateral), broad market details and the Company's intent to sell the security or if it is more likely than not that the Company will be required to sell the debt security before recovering its cost. The Company also considers whether the depreciation is due to interest rates, changes in market credit spread levels or credit risk.

The following paragraphs outline the Company's position related to unrealized losses in its investment securities portfolio at December 31, 2018:

Government-sponsored obligations. The unrealized losses on the Company's government-sponsored collateralized debt obligations and mortgage-backed securities were caused by the increase in interest rates and interest rate expectations. The Company monitors this risk, and therefore, strives to minimize premiums within this security class. The Company does not expect these securities to settle at a price less than the par value of the securities.

Obligations of states and political subdivisions. The unrealized losses on obligations of states and political subdivisions relates to securities with no geographic concentration. The unrealized losses were due to an upward shift in interest rates that resulted in a negative impact to the respective bonds' pricing, relative to the time of purchase.

Corporate debt securities. The unrealized losses on corporate debt securities relates to securities with no company specific concentration. The unrealized losses were due to an upward shift in interest rates that resulted in a negative impact to the respective bonds' pricing, relative to the time of purchase.

Asset-backed securities. The unrealized losses on certain securities within the Company's asset-backed securities portfolio were largely driven by slight increases in the spreads of certain managers over comparable securities' managers relative to the time of purchase. Based on the credit profiles and asset qualities of the individual securities, management does not believe that the securities have suffered from any credit related losses at this time. The Company does not expect these securities to settle at a price less than the par value of the securities.

The Company will continue to review its entire portfolio for other-than-temporarily impaired securities.

Note 6. LOANS RECEIVABLE AND ALLOWANCE FOR LOAN LOSSES

A summary of the Company's loan portfolio at December 31, 2018 and 2017 is as follows:

| | December 31, | | | |
|--|---------------------|---------------|---------------------|---------------|
| | 2018 | | 2017 | |
| | Amount | Percent | Amount | Percent |
| (In thousands) | | | | |
| Commercial real estate loans | | | | |
| Owner occupied commercial real estate | \$ 443,398 | 7.8% | \$ 445,820 | 8.3% |
| Investor non-owner occupied commercial real estate | 1,911,070 | 33.8 | 1,854,459 | 34.7 |
| Commercial construction | 87,493 | 1.5 | 78,083 | 1.5 |
| Total commercial real estate loans | 2,441,961 | 43.1 | 2,378,362 | 44.5 |
| Commercial business loans | 886,770 | 15.7 | 840,312 | 15.7 |
| Consumer loans | | | | |
| Residential real estate | 1,313,373 | 23.2 | 1,204,401 | 22.6 |
| Home equity | 583,454 | 10.3 | 583,180 | 10.9 |
| Residential construction | 20,632 | 0.4 | 40,947 | 0.8 |
| Other consumer | 410,249 | 7.3 | 292,781 | 5.5 |
| Total consumer loans | 2,327,708 | 41.2 | 2,121,309 | 39.8 |
| Total loans | 5,656,439 | 100.0% | 5,339,983 | 100.0% |
| Net deferred loan costs and premiums | 17,786 | | 14,794 | |
| Allowance for loan losses | (51,636) | | (47,099) | |
| Loans - net | \$ 5,622,589 | | \$ 5,307,678 | |

At December 31, 2018, the Company had pledged \$1.44 billion and \$169.0 million of eligible loan collateral to support available borrowing capacity at the FHLBB and FRB, respectively. See Note 10.

Acquired Loans: As of December 31, 2018 and 2017, gross loans acquired from the Merger totaled \$497.9 million and \$670.7 million, with remaining fair value adjustments of \$2.2 million and \$2.1 million, respectively. A portion of these loans was determined to have evidence of credit deterioration at acquisition date, which is accounted for in accordance with ASC 310-30. The net recorded carrying amount of these purchased credit-impaired loans totaled \$177,000 and \$230,000 as of December 31, 2018 and 2017, respectively.

In 2015, the Company purchased loan portfolios consisting of marine finance consumer loans, home improvement loans and home equity lines of credit. The Company continued to purchase home equity lines of credit in 2016, 2017, and 2018. Furthermore, in 2017, the Company purchased two additional loan portfolios consisting of consumer home improvement loans and manufactured home loans. The outstanding principal balance of purchased loans serviced by others at December 31, 2018 and 2017 was \$546.4 million and \$470.4 million, respectively.

The impaired loans are accounted for in accordance with ASC 310-30. At December 31, 2018, the net recorded carrying amount of total loans accounted for under ASC 310-30 was \$3.3 million and the aggregate outstanding principal balance was \$3.5 million.

Allowance for Loan Losses. Changes in the allowance for loan losses for the years ended December 31, 2018, 2017 and 2016 are as follows:

| | Owner-occupied CRE | Investor CRE | Construction | Commercial Business | Residential Real Estate | Home Equity | Other Consumer | Unallocated | Total |
|---|-------------------------------|-------------------------|---------------------|--------------------------------|------------------------------------|------------------------|---------------------------|--------------------|------------------|
| (In thousands) | | | | | | | | | |
| December 31, 2018 | | | | | | | | | |
| Balance, beginning of year | \$ 3,754 | \$ 15,916 | \$ 1,601 | \$ 10,608 | \$ 7,694 | \$ 3,258 | \$ 2,523 | \$ 1,745 | \$ 47,099 |
| Provision for loan losses | 618 | 1,103 | 73 | 1,445 | 732 | 407 | 4,301 | 235 | 8,914 |
| Loans charged off | — | (81) | (21) | (1,653) | (547) | (628) | (2,967) | — | (5,897) |
| Recoveries of loans previously charged off | 87 | 73 | — | 561 | 92 | 183 | 524 | — | 1,520 |
| Balance, end of year | \$ 4,459 | \$ 17,011 | \$ 1,653 | \$ 10,961 | \$ 7,971 | \$ 3,220 | \$ 4,381 | \$ 1,980 | \$ 51,636 |
| December 31, 2017 | | | | | | | | | |
| Balance, beginning of year | \$ 3,765 | \$ 14,869 | \$ 1,913 | \$ 8,730 | \$ 7,854 | \$ 2,858 | \$ 1,353 | \$ 1,456 | \$ 42,798 |
| Provision for loan losses | 60 | 1,623 | 195 | 2,988 | 428 | 1,085 | 2,728 | 289 | 9,396 |
| Loans charged off | (103) | (735) | (507) | (1,984) | (736) | (779) | (1,840) | — | (6,684) |
| Recoveries of loans previously charged off | 32 | 159 | — | 874 | 148 | 94 | 282 | — | 1,589 |
| Balance, end of year | \$ 3,754 | \$ 15,916 | \$ 1,601 | \$ 10,608 | \$ 7,694 | \$ 3,258 | \$ 2,523 | \$ 1,745 | \$ 47,099 |
| December 31, 2016 | | | | | | | | | |
| Balance, beginning of year | \$ 2,174 | \$ 12,859 | \$ 1,895 | \$ 5,827 | \$ 7,801 | \$ 2,391 | \$ 146 | \$ 794 | \$ 33,887 |
| Provision for loan losses | 1,704 | 2,806 | 15 | 3,364 | 1,022 | 1,096 | 2,768 | 662 | 13,437 |
| Loans charged off | (169) | (1,207) | — | (1,018) | (1,043) | (742) | (1,710) | — | (5,889) |
| Recoveries of loans previously charged off | 56 | 411 | 3 | 557 | 74 | 113 | 149 | — | 1,363 |
| Balance, end of year | \$ 3,765 | \$ 14,869 | \$ 1,913 | \$ 8,730 | \$ 7,854 | \$ 2,858 | \$ 1,353 | \$ 1,456 | \$ 42,798 |

Further information pertaining to the allowance for loan losses and impaired loans at December 31, 2018 and 2017 follows:

| | <u>Owner-occupied CRE</u> | <u>Investor CRE</u> | <u>Construction</u> | <u>Commercial Business</u> | <u>Residential Real Estate</u> | <u>Home Equity</u> | <u>Other Consumer</u> | <u>Unallocated</u> | <u>Total</u> |
|---|-------------------------------|-------------------------|---------------------|--------------------------------|------------------------------------|------------------------|---------------------------|--------------------|---------------------|
| | (In thousands) | | | | | | | | |
| December 31, 2018 | | | | | | | | | |
| Allowance related to loans individually evaluated and deemed impaired | \$ — | \$ — | \$ 92 | \$ 114 | \$ 120 | \$ 1 | \$ 243 | \$ — | \$ 570 |
| Allowance related to loans collectively evaluated and not deemed impaired | 4,459 | 17,011 | 1,561 | 10,847 | 7,851 | 3,219 | 4,138 | 1,980 | 51,066 |
| Total allowance for loan losses | <u>\$ 4,459</u> | <u>\$ 17,011</u> | <u>\$ 1,653</u> | <u>\$ 10,961</u> | <u>\$ 7,971</u> | <u>\$ 3,220</u> | <u>\$ 4,381</u> | <u>\$ 1,980</u> | <u>\$ 51,636</u> |
| Loans deemed impaired | \$ 3,034 | \$ 6,895 | \$ 1,047 | \$ 5,219 | \$ 20,114 | \$ 8,257 | \$ 1,318 | \$ — | \$ 45,884 |
| Loans not deemed impaired | 440,364 | 1,903,998 | 107,078 | 881,551 | 1,291,255 | 575,197 | 407,851 | — | 5,607,294 |
| Loans acquired with deteriorated credit quality | — | 177 | — | — | 2,004 | — | 1,080 | — | 3,261 |
| Total loans | <u>\$ 443,398</u> | <u>\$ 1,911,070</u> | <u>\$ 108,125</u> | <u>\$ 886,770</u> | <u>\$ 1,313,373</u> | <u>\$ 583,454</u> | <u>\$ 410,249</u> | <u>\$ —</u> | <u>\$ 5,656,439</u> |
| December 31, 2017 | | | | | | | | | |
| Allowance related to loans individually evaluated and deemed impaired | \$ 60 | \$ — | \$ — | \$ 400 | \$ 60 | \$ — | \$ — | \$ — | \$ 520 |
| Allowance related to loans collectively evaluated and not deemed impaired | 3,694 | 15,916 | 1,601 | 10,208 | 7,634 | 3,258 | 2,523 | 1,745 | 46,579 |
| Total allowance for loan losses | <u>\$ 3,754</u> | <u>\$ 15,916</u> | <u>\$ 1,601</u> | <u>\$ 10,608</u> | <u>\$ 7,694</u> | <u>\$ 3,258</u> | <u>\$ 2,523</u> | <u>\$ 1,745</u> | <u>\$ 47,099</u> |
| Loans deemed impaired | \$ 2,300 | \$ 8,414 | \$ 2,273 | \$ 5,681 | \$ 18,301 | \$ 8,547 | \$ 395 | \$ — | \$ 45,911 |
| Loans not deemed impaired | 443,520 | 1,845,815 | 116,757 | 834,631 | 1,186,100 | 574,633 | 290,898 | — | 5,292,354 |
| Loans acquired with deteriorated credit quality | — | 230 | — | — | — | — | 1,488 | — | 1,718 |
| Total loans | <u>\$ 445,820</u> | <u>\$ 1,854,459</u> | <u>\$ 119,030</u> | <u>\$ 840,312</u> | <u>\$ 1,204,401</u> | <u>\$ 583,180</u> | <u>\$ 292,781</u> | <u>\$ —</u> | <u>\$ 5,339,983</u> |

Past Due and Non-Accrual Loans. The following is a summary of past due and non-accrual loans at December 31, 2018 and 2017:

| | <u>30-59 Days Past Due</u> | <u>60-89 Days Past Due</u> | <u>Past Due 90 Days or More</u> | <u>Total Past Due</u> | <u>Past Due 90 Days or More and Still Accruing</u> | <u>Loans on Non-accrual</u> |
|---------------------------|------------------------------------|------------------------------------|---|---------------------------|--|---------------------------------|
| (In thousands) | | | | | | |
| December 31, 2018 | | | | | | |
| Owner-occupied CRE | \$ 1,745 | \$ 7 | \$ 352 | \$ 2,104 | \$ — | \$ 2,503 |
| Investor CRE | 1,306 | 91 | 546 | 1,943 | — | 1,131 |
| Construction | 331 | — | 913 | 1,244 | — | 913 |
| Commercial business loans | 5,455 | 1,582 | 2,803 | 9,840 | 1,387 | 2,481 |
| Residential real estate | 11,214 | 5,216 | 9,448 | 25,878 | 2,004 | 16,214 |
| Home equity | 1,498 | 779 | 4,349 | 6,626 | — | 6,192 |
| Other consumer | 1,123 | 359 | 1,393 | 2,875 | 154 | 1,243 |
| Total | <u>\$ 22,672</u> | <u>\$ 8,034</u> | <u>\$ 19,804</u> | <u>\$ 50,510</u> | <u>\$ 3,545</u> | <u>\$ 30,677</u> |
| December 31, 2017 | | | | | | |
| Owner-occupied CRE | \$ 1,195 | \$ 455 | \$ 1,297 | \$ 2,947 | \$ — | \$ 1,735 |
| Investor CRE | 849 | 92 | 1,212 | 2,153 | 206 | 1,821 |
| Construction | — | — | 1,398 | 1,398 | — | 1,398 |
| Commercial business loans | 1,069 | 3,465 | 1,219 | 5,753 | 650 | 4,987 |
| Residential real estate | 3,187 | 2,297 | 5,633 | 11,117 | — | 14,860 |
| Home equity | 1,319 | 498 | 3,281 | 5,098 | — | 6,466 |
| Other consumer | 947 | 241 | 491 | 1,679 | 97 | 395 |
| Total | <u>\$ 8,566</u> | <u>\$ 7,048</u> | <u>\$ 14,531</u> | <u>\$ 30,145</u> | <u>\$ 953</u> | <u>\$ 31,662</u> |

At December 31, 2018 and 2017, loans reported as past due 90 days or more and still accruing totaled \$3.5 million and \$953,000, respectively, and represent loans that were evaluated by management and maintained on accrual status based on an evaluation of the borrower and/or related guarantors.

Impaired Loans. The following is a summary of impaired loans with and without a valuation allowance as of December 31, 2018 and 2017:

| | December 31, 2018 | | | December 31, 2017 | | |
|---|---------------------|--------------------------|-------------------|---------------------|--------------------------|-------------------|
| | Recorded Investment | Unpaid Principal Balance | Related Allowance | Recorded Investment | Unpaid Principal Balance | Related Allowance |
| (In thousands) | | | | | | |
| Impaired loans without a valuation allowance: | | | | | | |
| Owner-occupied CRE | \$ 3,034 | \$ 3,422 | | \$ 2,183 | \$ 2,891 | |
| Investor CRE | 6,895 | 7,153 | | 8,414 | 8,577 | |
| Construction | 333 | 1,339 | | 2,273 | 2,658 | |
| Commercial business loans | 5,105 | 7,325 | | 2,446 | 3,317 | |
| Residential real estate | 18,244 | 20,153 | | 16,645 | 17,929 | |
| Home equity | 8,132 | 9,483 | | 8,547 | 9,583 | |
| Other consumer | 725 | 725 | | 395 | 398 | |
| Total | 42,468 | 49,600 | | 40,903 | 45,353 | |
| Impaired loans with a valuation allowance: | | | | | | |
| Construction | \$ 714 | \$ 965 | \$ 92 | \$ — | \$ — | \$ — |
| Commercial business loans | 114 | 122 | 114 | 3,235 | 3,767 | 400 |
| Residential real estate | 1,870 | 2,069 | 120 | 1,656 | 1,711 | 60 |
| Owner-occupied CRE | — | — | — | 117 | 117 | 60 |
| Home equity | 125 | 130 | 1 | — | — | — |
| Other consumer | 593 | 593 | 243 | — | — | — |
| Total | 3,416 | 3,879 | 570 | 5,008 | 5,595 | 520 |
| Total impaired loans | \$ 45,884 | \$ 53,479 | \$ 570 | \$ 45,911 | \$ 50,948 | \$ 520 |

The following is a summary of average recorded investment in impaired loans and interest income recognized on those loans for the years ended December 31, 2018, 2017 and 2016:

| | For the Year Ended December 31, 2018 | | For the Year Ended December 31, 2017 | | For the Year Ended December 31, 2016 | |
|---------------------------|--------------------------------------|----------------------------|--------------------------------------|----------------------------|--------------------------------------|----------------------------|
| | Average Recorded Investment | Interest Income Recognized | Average Recorded Investment | Interest Income Recognized | Average Recorded Investment | Interest Income Recognized |
| (In thousands) | | | | | | |
| Impaired loans: | | | | | | |
| Owner-occupied CRE | \$ 2,573 | \$ 134 | \$ 2,840 | \$ 97 | \$ 3,924 | \$ 150 |
| Investor CRE | 8,147 | 318 | 9,736 | 370 | 11,363 | 447 |
| Construction | 1,481 | 21 | 2,429 | 87 | 4,087 | 124 |
| Commercial business loans | 4,588 | 337 | 7,562 | 258 | 12,167 | 282 |
| Residential real estate | 18,940 | 752 | 17,519 | 789 | 16,485 | 715 |
| Home equity | 8,176 | 229 | 7,788 | 281 | 5,856 | 202 |
| Other consumer | 704 | 1 | 1,197 | — | 819 | 1 |
| Total | \$ 44,609 | \$ 1,792 | \$ 49,071 | \$ 1,882 | \$ 54,701 | \$ 1,921 |

No additional funds are committed to be advanced in connection with impaired loans other than those noted below in conjunction with TDRs.

Troubled Debt Restructurings. The restructuring of a loan is considered a TDR if both (i) the restructuring constitutes a concession by the creditor and (ii) the debtor is experiencing financial difficulties. A TDR may include (i) a transfer from the debtor to the creditor of receivables from third parties, real estate, or other assets to satisfy fully or partially a debt, (ii) issuance or other granting of an equity interest to the creditor by the debtor to satisfy fully or partially a debt unless the equity interest is granted pursuant to existing terms for converting debt into an equity interest, and (iii) modifications of terms of a debt.

The following table provides detail of TDR balances for the periods presented:

| | <u>At December 31, 2018</u> | <u>At December 31, 2017</u> |
|---|---------------------------------|---------------------------------|
| | (In thousands) | |
| Recorded investment in TDRs: | | |
| Accrual status | \$ 15,208 | \$ 14,249 |
| Non-accrual status | 6,971 | 8,475 |
| Total recorded investment in TDRs | <u>\$ 22,179</u> | <u>\$ 22,724</u> |
| Accruing TDRs performing under modified terms more than one year | \$ 12,609 | \$ 7,783 |
| Specific reserves for TDRs included in the balance of allowance for loan losses | \$ 213 | \$ 520 |
| Additional funds committed to borrowers in TDR status | \$ 7 | \$ 29 |

Loans restructured as TDRs during 2018, 2017, and 2016 are set forth in the following table:

| (Dollars in thousands) | For the Year Ended December 31, 2018 | | |
|---------------------------|--------------------------------------|--|---|
| | Number of Contracts | Pre-Modification Outstanding Recorded Investment | Post-Modification Outstanding Recorded Investment |
| Construction | 1 | \$ 965 | \$ 965 |
| Commercial business loans | 1 | 2,455 | 2,455 |
| Residential real estate | 11 | 3,965 | 3,975 |
| Home equity | 12 | 768 | 752 |
| Total TDRs | 25 | \$ 8,153 | \$ 8,147 |

| (Dollars in thousands) | For the Year Ended December 31, 2017 | | |
|---------------------------|--------------------------------------|--|---|
| | Number of Contracts | Pre-Modification Outstanding Recorded Investment | Post-Modification Outstanding Recorded Investment |
| Investor CRE | 1 | \$ 5,038 | \$ 5,038 |
| Commercial business loans | 5 | 482 | 482 |
| Residential real estate | 9 | 1,598 | 1,627 |
| Home equity | 21 | 2,476 | 2,483 |
| Total TDRs | 36 | \$ 9,594 | \$ 9,630 |

| (Dollars in thousands) | For the Year Ended December 31, 2016 | | |
|---------------------------|--------------------------------------|--|---|
| | Number of Contracts | Pre-Modification Outstanding Recorded Investment | Post-Modification Outstanding Recorded Investment |
| Owner-occupied CRE | 5 | \$ 654 | \$ 666 |
| Construction | 2 | 67 | 67 |
| Commercial business loans | 8 | 3,033 | 5,006 |
| Residential real estate | 13 | 1,320 | 1,329 |
| Home equity | 18 | 1,572 | 1,574 |
| Other consumer | 1 | 132 | 132 |
| Total TDRs | 47 | 6,778 | 8,774 |

The following table provides information on how loans were modified as TDRs during the periods indicated:

| | For the Year Ended December 31, 2018 | | | | |
|---------------------------|--------------------------------------|-------------------------|----------------------------|------------------|-------------|
| | Extended Maturity | Adjusted Interest Rates | Adjusted Rate and Maturity | Payment Deferral | Other |
| | (In thousands) | | | | |
| Construction | \$ 965 | \$ — | \$ — | \$ — | \$ — |
| Commercial business loans | 2,455 | — | — | — | — |
| Residential real estate | 11 | — | 583 | 3,371 | — |
| Home equity | 97 | — | 671 | — | — |
| Total | \$ 3,528 | \$ — | \$ 1,254 | \$ 3,371 | \$ — |

| | For the Year Ended December 31, 2017 | | | | |
|---------------------------|--------------------------------------|-------------------------|----------------------------|------------------|-----------------|
| | Extended Maturity | Adjusted Interest Rates | Adjusted Rate and Maturity | Payment Deferral | Other |
| | (In thousands) | | | | |
| Investor CRE | \$ — | \$ — | \$ — | \$ — | \$ 5,038 |
| Commercial business loans | 211 | — | — | — | 271 |
| Residential real estate | 266 | — | 234 | 929 | 169 |
| Home equity | 938 | — | 824 | 714 | — |
| Total | \$ 1,415 | \$ — | \$ 1,058 | \$ 1,643 | \$ 5,478 |

| | For the Year Ended December 31, 2016 | | | | |
|---------------------------|--------------------------------------|-------------------------|----------------------------|------------------|---------------|
| | Extended Maturity | Adjusted Interest Rates | Adjusted Rate and Maturity | Payment Deferral | Other |
| | (In thousands) | | | | |
| Owner-occupied CRE | \$ 510 | \$ — | \$ 86 | \$ — | \$ 58 |
| Construction | 23 | — | 44 | — | — |
| Commercial business loans | 2,350 | — | 243 | 348 | 92 |
| Residential real estate | 87 | — | 672 | 561 | — |
| Home equity | — | 261 | 707 | 604 | — |
| Other consumer | — | — | 132 | — | — |
| Total | \$ 2,970 | \$ 261 | \$ 1,884 | \$ 1,513 | \$ 150 |

TDRs that subsequently defaulted within twelve months of restructuring during the years ended December 31, 2018, 2017 and 2016 follows:

| | For the Year Ended December 31, 2018 | | For the Year Ended December 31, 2017 | | For the Year Ended December 31, 2016 | |
|--|--------------------------------------|---------------------|--------------------------------------|---------------------|--------------------------------------|---------------------|
| | Number of Contracts | Recorded Investment | Number of Contracts | Recorded Investment | Number of Contracts | Recorded Investment |
| | (Dollars in thousands) | | | | | |
| Residential real estate | 1 | \$ 98 | 3 | \$ 170 | 3 | \$ 456 |
| Home equity | 2 | 26 | — | — | 1 | 151 |
| Construction | 1 | 715 | — | — | — | — |
| Commercial business | — | — | — | — | 2 | 495 |
| Total troubled debt restructuring | 4 | \$ 839 | 3 | \$ 170 | 6 | 1,102 |

The financial impact of the TDR loans has been minimal to date. Typically, residential loans are restructured with a modification and extension of the loan amortization and maturity at substantially the same interest rate as contained in the original credit extension. As part of the TDR process, the current value of the property is compared to the Company's carrying value and if not fully supported, a charge-off is processed through the allowance for loan losses. Commercial real estate loans, commercial construction loans, and commercial business loans also contain payment modification agreements and a like assessment of the underlying collateral value if the borrower's cash flow may be inadequate to service the entire obligation.

Credit Quality Information. The Company utilizes a nine-grade internal loan rating system as follows:

Loans rated 1 — 5: Loans in these categories are considered "pass" rated loans with low to average risk.

Loans rated 6: Loans in this category are considered "special mention." These loans reflect signs of potential weakness and are being closely monitored by management.

Loans rated 7: Loans in this category are considered "substandard." Generally, a loan is considered substandard if it is inadequately protected by the current net worth and paying capacity of the obligor and/or the collateral pledged. There is a distinct possibility that the Company will sustain some loss if the weakness is not corrected.

Loans rated 8: Loans in this category are considered "doubtful." Loans classified as doubtful have all the weaknesses inherent in those classified as substandard, with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, highly questionable and improbable.

Loans rated 9: Loans in this category are considered uncollectible ("loss") and of such little value that their continuance as loans is not warranted.

At the time of loan origination, a risk rating based on this nine-point grading system is assigned to each loan based on the loan officer's assessment of risk. For residential real estate and other consumer loans, the Company considers factors such as updated FICO scores, employment status, home prices, loan to value and geography. On an ongoing basis for portfolio monitoring purposes, the Company estimates the current value of property secured as collateral for impaired home equity and residential first mortgage lending products. Residential real estate, home equity, and other consumer loans are pass rated unless their payment history reveals signs of deterioration, which may result in modifications to the original contractual terms. In situations which require modification to the loan terms, the internal loan grade will typically be reduced to substandard. More complex loans, such as commercial business loans, construction loans and commercial real estate loans require that our internal credit area further evaluate the risk rating of the individual loan, with the credit area and Chief Credit Officer having final determination of the appropriate risk rating. These more complex loans and relationships receive an in-depth analysis and periodic review to assess the appropriate risk rating on a post-closing basis with changes made to the risk rating as the borrower's and economic conditions warrant. The credit quality of the Company's loan portfolio is reviewed by a third-party risk assessment firm on a quarterly basis and by the Company's internal credit management function. The internal and external analysis of the loan portfolio is utilized to identify and quantify loans with higher than normal risk. Loans having a higher risk profile are assigned a risk rating corresponding to the level of weakness identified in the loan. All loans risk rated Special Mention, Substandard or Doubtful are reviewed by management not less than on a quarterly basis to assess the level of risk and to ensure that appropriate actions are being taken to minimize potential loss exposure. Loans identified as being loss are fully charged off.

The following table presents the Company's loans by risk rating at December 31, 2018 and 2017:

| | Owner-Occupied CRE | Investor CRE | Construction | Commercial Business | Residential Real Estate | Home Equity | Other Consumer |
|--------------------------|-----------------------|---------------------|-------------------|------------------------|----------------------------|-------------------|-------------------|
| (In thousands) | | | | | | | |
| December 31, 2018 | | | | | | | |
| Loans rated 1 — 5 | \$ 410,403 | \$ 1,884,767 | \$ 104,848 | \$ 844,541 | \$ 1,294,623 | \$ 576,509 | \$ 407,935 |
| Loans rated 6 | 17,134 | 6,544 | 1,994 | 28,385 | 2,429 | 740 | — |
| Loans rated 7 | 15,861 | 19,759 | 1,283 | 13,844 | 16,321 | 6,205 | 2,314 |
| Loans rated 8 | — | — | — | — | — | — | — |
| Loans rated 9 | — | — | — | — | — | — | — |
| | <u>\$ 443,398</u> | <u>\$ 1,911,070</u> | <u>\$ 108,125</u> | <u>\$ 886,770</u> | <u>\$ 1,313,373</u> | <u>\$ 583,454</u> | <u>\$ 410,249</u> |
| December 31, 2017 | | | | | | | |
| Loans rated 1 — 5 | \$ 423,720 | \$ 1,829,762 | \$ 117,583 | \$ 811,604 | \$ 1,186,753 | \$ 576,592 | \$ 292,386 |
| Loans rated 6 | 4,854 | 10,965 | 49 | 15,816 | 1,948 | 89 | — |
| Loans rated 7 | 17,246 | 13,732 | 1,398 | 12,892 | 15,700 | 6,499 | 395 |
| Loans rated 8 | — | — | — | — | — | — | — |
| Loans rated 9 | — | — | — | — | — | — | — |
| | <u>\$ 445,820</u> | <u>\$ 1,854,459</u> | <u>\$ 119,030</u> | <u>\$ 840,312</u> | <u>\$ 1,204,401</u> | <u>\$ 583,180</u> | <u>\$ 292,781</u> |

Related Party Loans. In the normal course of business, the Company grants loans to executive officers, Directors and other related parties. Changes in loans outstanding to such related parties for the years ended December 31, 2018 and 2017 are as follows:

| | 2018 | 2017 |
|---|-----------------|-----------------|
| (In thousands) | | |
| Balance, beginning of year | \$ 1,896 | \$ 2,285 |
| Loans related to parties who terminated service during the year | (235) | (776) |
| Payoffs | (832) | — |
| Additional loans and advances | 763 | 600 |
| Repayments | (35) | (213) |
| Balance, end of year | <u>\$ 1,557</u> | <u>\$ 1,896</u> |

As of December 31, 2018 and 2017, all related party loans were performing.

Related party loans were made on the same terms as those for comparable loans and transactions with unrelated parties, other than certain mortgage loans which were made to employees with over one year of service with the Company which have rates 0.50% below market rates at the time of origination.

Loan Servicing

The Company services certain residential and commercial loans for third parties. The aggregate principal balance of loans serviced for others was \$1.47 billion, \$1.25 billion and \$1.05 billion as of December 31, 2018, 2017 and 2016, respectively. The balances of these loans are not included on the accompanying Consolidated Statements of Condition. During the years ended December 31, 2018, 2017 and 2016, the Company received servicing fee income in the amount of \$2.9 million, \$2.3 million and \$1.7 million, respectively, which are included in income from mortgage banking activities in the Consolidated Statements of Net Income.

The risks inherent in mortgage servicing assets relate primarily to changes in prepayments that result from shifts in mortgage interest rates. At December 31, 2018, the fair value of servicing rights was determined using pretax internal rates of return ranging from 11.8% to 13.8% and the Public Securities Association ("PSA") Standard Prepayment model to estimate prepayments on the portfolio with an average prepayment speed of 150. At December 31, 2017, the fair value of servicing rights was determined using pretax internal rates of return ranging from 9.7% to 11.7% and the PSA Standard Prepayment model to estimate prepayments on the portfolio with an average prepayment speed of 180.

Mortgage servicing rights (“MSRs”) are included in other assets in the Consolidated Statements of Condition. Changes in the fair value of MSRs are included in income from mortgage banking activities in the Consolidated Statements of Net Income. The following table summarizes MSRs capitalized along with related fair value adjustments for the years ended December 31, 2018, 2017 and 2016:

| | Years Ended December 31, | | |
|---|--------------------------|------------------|------------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Mortgage servicing rights: | | | |
| Balance at beginning of year | \$ 11,733 | \$ 10,104 | \$ 7,074 |
| Change in fair value recognized in income | (751) | (1,791) | 567 |
| Issuances/additions | 3,757 | 3,420 | 2,463 |
| Balance at end of year | <u>\$ 14,739</u> | <u>\$ 11,733</u> | <u>\$ 10,104</u> |

Note 7. PREMISES AND EQUIPMENT

Premises and equipment at December 31, 2018 and 2017 are summarized as follows:

| | At December 31, | | Estimated Useful Life |
|---|------------------|------------------|-----------------------|
| | 2018 | 2017 | |
| | (In thousands) | | |
| Land and improvements | \$ 1,031 | \$ 964 | up to 15 years |
| Buildings | 35,217 | 36,756 | 10 - 39.5 years |
| Furniture and equipment | 40,903 | 36,867 | 3 - 10 years |
| Leasehold improvements | 32,021 | 25,175 | 5 - 10 years |
| Assets under capitalized leases | 4,902 | 4,902 | 5 - 10 years |
| | 114,074 | 104,664 | |
| Accumulated depreciation and amortization | (45,417) | (37,156) | |
| Premises and equipment, net | <u>\$ 68,657</u> | <u>\$ 67,508</u> | |

Depreciation and amortization expense was \$8.4 million, \$5.9 million and \$5.5 million for the years ended December 31, 2018, 2017 and 2016, respectively.

Note 8. OTHER ASSETS

The components of other assets at December 31, 2018 and 2017 are summarized below:

| | At December 31, | |
|---|-------------------|-------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Current income tax receivable | \$ 3,436 | \$ 5,705 |
| Partnership investments | 51,504 | 38,160 |
| Mortgage servicing rights | 14,739 | 11,733 |
| Derivative assets | 13,523 | 11,741 |
| Other real estate owned | 1,389 | 2,154 |
| Receivable on surrendered BOLI policies | — | 26,713 |
| Prepaid expenses | 6,802 | 4,521 |
| Other | 8,975 | 4,866 |
| Total other assets | <u>\$ 100,368</u> | <u>\$ 105,593</u> |

Note 9. DEPOSITS

Deposits at December 31, 2018 and 2017 were as follows:

| | December 31, | |
|-----------------------|---------------------|---------------------|
| | 2018 | 2017 |
| (In thousands) | | |
| Demand and NOW | \$ 1,653,574 | \$ 1,573,404 |
| Regular savings | 498,026 | 504,115 |
| Money markets | 1,736,459 | 1,325,754 |
| Time deposits | 1,782,540 | 1,794,948 |
| Total deposits | \$ 5,670,599 | \$ 5,198,221 |

Time deposits in denominations of \$250,000 or more were \$570.9 million and \$529.1 million as of December 31, 2018 and 2017, respectively.

Contractual maturities of time deposits as of December 31, 2018 are summarized below:

| | December 31, 2018 |
|------|---------------------|
| | (In thousands) |
| 2019 | \$ 1,034,233 |
| 2020 | 497,587 |
| 2021 | 227,372 |
| 2022 | 15,864 |
| 2023 | 7,484 |
| | \$ 1,782,540 |

Included in time deposits are brokered deposits which amounted to \$179.6 million and \$259.1 million at December 31, 2018 and 2017, respectively. Included in money market deposits at December 31, 2018 and 2017 are brokered deposits of \$432.5 million and \$389.1 million, respectively.

Note 10. BORROWINGS

Federal Home Loan Bank Advances

Contractual maturities and weighted-average rates of outstanding advances from the FHLBB as of December 31, 2018 and 2017 are summarized below:

| | December 31, 2018 | | December 31, 2017 | |
|------------------------|-------------------|-----------------------|---------------------|-----------------------|
| | Amount | Weighted-Average Rate | Amount | Weighted-Average Rate |
| (Dollars in thousands) | | | | |
| 2018 | \$ — | —% | \$ 929,274 | 1.56% |
| 2019 | 785,000 | 2.55 | 75,000 | 1.76 |
| 2020 | 8,000 | 2.33 | 8,000 | 2.33 |
| 2021 | — | — | — | — |
| 2022 | — | — | — | — |
| 2023 | 2,557 | 2.51 | — | — |
| Thereafter | 1,531 | 2.58 | 33,680 | 1.14 |
| | \$ 797,088 | 2.54% | \$ 1,045,954 | 1.57% |

The total carrying value of advances from the FHLBB at December 31, 2018 and 2017 was \$797.3 million and \$1.05 billion, respectively, which includes a remaining fair value adjustment of \$183,000 and \$504,000, respectively, on advances acquired in the Merger. At December 31, 2018, the Company had no outstanding advances that are callable by the FHLBB. Advances are

collateralized by first mortgage loans and investment securities with an estimated eligible collateral value of \$2.37 billion and \$2.28 billion at December 31, 2018 and 2017, respectively.

In addition to the outstanding advances, the Company also has access to an unused line of credit with the FHLBB amounting to \$10.0 million at December 31, 2018 and 2017. In accordance with an agreement with the FHLBB, the qualified collateral must be free and clear of liens, pledges and have a discounted value equal to the aggregate amount of the line of credit and outstanding advances. At December 31, 2018, the Company could borrow immediately an additional \$532.6 million from the FHLBB, inclusive of the line of credit.

The Company is required to acquire and hold shares of capital stock in the FHLBB in an amount at least equal to the sum of 0.35% of the aggregate principal amount of its unpaid residential mortgage loans and similar obligations at the beginning of each year, and up to 4.5% of its advances (borrowings) from the FHLBB. The carrying value of FHLBB stock approximates fair value based on the redemption provisions of the stock. At December 31, 2018, the Company had \$41.4 million in FHLBB capital stock.

Repurchase Agreements

The following table presents the Company's outstanding borrowings, and related collateral, under repurchase agreements as of December 31, 2018 and 2017:

| | Remaining Contractual Maturity of the Agreements | | | | Total |
|-------------------------------------|--|--------------|-------------|----------------------|-----------|
| | Overnight | Up to 1 Year | 1 - 3 Years | Greater than 3 Years | |
| (Dollars in thousands) | | | | | |
| December 31, 2018 | | | | | |
| Repurchase Agreements | | | | | |
| U.S. Treasury and agency securities | \$ 8,361 | \$ 10,000 | \$ — | \$ — | \$ 18,361 |
| December 31, 2017 | | | | | |
| Repurchase Agreements | | | | | |
| U.S. Treasury and agency securities | \$ 14,591 | \$ 10,000 | \$ 10,000 | \$ — | \$ 34,591 |

At December 31, 2018 and 2017, advances outstanding under wholesale reverse repurchase agreements totaled \$10.0 million and \$20.0 million, respectively. The outstanding advances at December 31, 2018 consisted of one individual borrowing with a remaining term of less than one year and a weighted average cost of 2.44%. The outstanding advances at December 31, 2017 consisted of two individual borrowings with remaining terms of three years or less and a weighted average cost of 2.59%. The Company pledged investment securities with a market value of \$12.5 million and \$23.0 million as collateral for these borrowings at December 31, 2018 and 2017, respectively.

Retail repurchase agreements are for a term of one day and are backed by the purchasers' interest in certain U.S. Treasury and Agency securities. At December 31, 2018 and 2017, retail repurchase agreements totaled \$8.4 million and \$14.6 million, respectively. The Company pledged investment securities with a market value of \$25.4 million and \$28.8 million as collateral for these borrowings at December 31, 2018 and 2017, respectively.

Given that the repurchase agreements are secured by investment securities valued at market value, the collateral position is susceptible to change based upon variation in the market value of the securities that can arise due to fluctuations in interest rates, among other things. In the event that the interest rate changes result in a decrease in the value of the pledged securities, additional securities will be required to be pledged in order to secure the borrowings. Due to the short term nature of the majority of the repurchase agreements, Management believes the risk of further encumbered securities pose a minimal impact to the Company's liquidity position.

Subordinated Debentures

On September 23, 2014, the Company closed its public offering of \$75.0 million of its 5.75% Subordinated Notes due October 1, 2024 (the "Notes"). The Notes were offered to the public at par. The Company has used the proceeds for general corporate purposes. Interest on the Notes is payable semi-annually in arrears on April 1 and October 1 of each year, commencing on April 1, 2015. The carrying value, net of issuance costs, totaled \$74.3 million and \$74.1 million at December 31, 2018 and 2017, respectively.

The Company assumed junior subordinated debt as a result of the Merger in the form of trust preferred securities issued through a private placement offering with a face amount of \$7.7 million. The Company recorded a fair value acquisition discount of \$2.3 million on May 1, 2014. The remaining unamortized discount was \$1.8 million and \$1.9 million at December 31, 2018 and 2017, respectively. This issue has a maturity date of March 15, 2036 and bears a floating rate of interest that reprices quarterly at the 3-month LIBOR rate plus 1.85%. The interest rate at December 31, 2018 was 2.81%. A special redemption provision allows the Company to redeem this issue at par on March 15, June 15, September 15, or December 15 of any year subsequent to March 15, 2011.

Other Borrowings

The Company has capital lease obligations for three of its leased banking branches, which were acquired in the Merger. At December 31, 2018, the balance of capital lease obligations totaled \$3.8 million. See Note 7 in the Notes to Consolidated Financial Statements for further information.

Other Sources of Wholesale Funding

The Company has relationships with brokered sweep deposit providers by which funds are deposited by the counterparties at the Company's request. Amounts outstanding under these agreements are reported as interest-bearing deposits and totaled \$432.5 million at a cost of 2.44% at December 31, 2018 and \$389.1 million at a cost of 1.32% at December 31, 2017. The Company maintains open dialogue with the brokered sweep providers and has the ability to increase the deposit balances upon request, up to certain limits based upon internal policy requirements.

Additionally, the Company has unused federal funds lines of credit with four counterparties totaling \$140.0 million at December 31, 2018.

Note 11. INCOME TAXES

The components of the income tax expense for the years ended December 31, 2018, 2017 and 2016 are as follows:

| | 2018 | 2017 | 2016 |
|---|----------------|------------|----------|
| | (In thousands) | | |
| Current tax provision (benefit): | | | |
| Federal | \$ 1,617 | \$ (1,289) | \$ 6,262 |
| State | 2,472 | 994 | 2,202 |
| Total current | 4,089 | (295) | 8,464 |
| Deferred tax provision (benefit): | | | |
| Federal | (2,683) | 9,518 | (3,698) |
| State | 219 | 1,421 | (654) |
| Effect of tax rate change due to tax reform | — | 1,399 | — |
| Total deferred | (2,464) | 12,338 | (4,352) |
| Total income tax expense | \$ 1,625 | \$ 12,043 | \$ 4,112 |

For the years ended December 31, 2018, 2017 and 2016, the provision for income taxes differs from the amount computed by applying the statutory Federal income tax rates of 21% for 2018 and 35% for 2017 and 2016 to pre-tax income for the following reasons:

| | Years Ended December 31, | | |
|---|--------------------------|-----------|-----------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Provision for income tax at statutory rate | \$ 12,922 | \$ 23,332 | \$ 18,820 |
| Increase (decrease) resulting from: | | | |
| State income taxes, net of federal benefit | 2,334 | 1,298 | 1,006 |
| Increase in cash surrender value of bank-owned life insurance | (1,322) | (1,912) | (1,188) |
| Dividend received deduction | (14) | (179) | (544) |
| Tax exempt interest net of disallowed interest expense | (3,138) | (4,778) | (3,726) |
| Employee Stock Ownership Plan | 32 | 60 | 28 |
| Nondeductible acquisition costs | 45 | — | — |
| Investment tax credits | (7,486) | (9,581) | (10,541) |
| Effect of tax rate change due to tax reform | — | 1,399 | — |
| Adjustment to prior year provisional amount for tax rate change | (1,709) | — | — |
| Gain on surrender of BOLI | — | 2,377 | — |
| Other, net | (39) | 27 | 257 |
| Total provision for income taxes | \$ 1,625 | \$ 12,043 | \$ 4,112 |
| Effective income tax rate | 2.6% | 18.1% | 7.6% |

The tax effects of temporary differences that give rise to deferred tax assets and deferred tax liabilities at December 31, 2018 and 2017 are presented below:

| | December 31, | |
|--|--------------|-----------|
| | 2018 | 2017 |
| (In thousands) | | |
| Deferred tax assets: | | |
| Loans | \$ 14,206 | \$ 12,939 |
| Investment security losses | 302 | 54 |
| Net unrealized losses on securities available for sale | 7,444 | 2,160 |
| Net unrealized losses on interest rate swaps | — | 511 |
| Pension, deferred compensation and post-retirement liabilities | 1,553 | 2,228 |
| Stock incentive award plan | 1,225 | 1,251 |
| Accrued expenses | 3,219 | — |
| Tax attributes - tax credits and net operating losses | 25,261 | 23,489 |
| Other | 3,813 | 1,827 |
| Gross deferred tax assets | 57,023 | 44,459 |
| Valuation allowance | (637) | (565) |
| Gross deferred tax assets, net of valuation allowance | 56,386 | 43,894 |
| Deferred tax liabilities: | | |
| Other purchase accounting adjustments | (1,278) | (1,583) |
| Partnerships | (17,972) | (12,251) |
| Deferred loan origination costs | (4,404) | (4,070) |
| Accrued expenses | — | (334) |
| Net unrealized gains on interest rate swaps | (26) | — |
| Gross deferred tax liabilities | (23,680) | (18,238) |
| Net deferred tax asset | \$ 32,706 | \$ 25,656 |

The Company assesses the realizability of deferred tax assets and whether it is more likely than not that all or a portion of the deferred tax assets will be realized. The Company considers projections of future taxable income during the periods in which deferred tax assets and liabilities are scheduled to reverse. Additionally, in determining the availability of operating loss carrybacks and other tax attributes, both projected future taxable income and tax planning strategies are considered in making this assessment. Based upon the level of available historical taxable income, projections for the Company's future taxable income over the periods which the Company's deferred tax assets are realizable, the Company believes it is more likely than not that it will realize the full federal benefit of these deductible differences at December 31, 2018 and 2017.

Under the Tax Cuts & Jobs Act of 2017, net operating losses may no longer be carried back to the preceding two taxable years for Federal income tax purposes but can now be carried forward indefinitely for Federal income tax purposes, subject to certain limitations. At December 31, 2018, the Company had net operating loss carryforwards of \$900,000 for Federal income tax purposes, which will begin to expire in 2029. These losses, subject to an annual limitation, were obtained through an acquisition. As of December 31, 2018 and 2017, the Company had a valuation allowance of \$637,000 and \$565,000, respectively, against its state deferred tax asset absent net operating loss carryforwards in connection with the creation of a Connecticut Passive Investment Company pursuant to legislation enacted in 1998. As of December 31, 2018 and 2017, the Company had \$197.2 million and \$201.6 million, respectively, in Connecticut net operating loss carryforwards that will begin to expire in 2023 and for which a 100% valuation allowance has been established. Under the Passive Investment Company legislation, Connecticut Passive Investment Companies are not subject to the Connecticut Corporate Business Tax and dividends paid by the passive investment company to the Company are exempt from the Connecticut Corporate Business Tax. The change in the valuation allowance was recognized through the effective tax rate.

As of December 31, 2018, the Company generated Federal and state tax credits of \$8.4 million as compared to \$11.6 million in Federal and state tax credits in 2017. These investment tax credits arose primarily from direct investment by the Company. These credit benefits are recognized through the effective tax rate in the year in which they are generated.

Retained earnings at December 31, 2018 includes a contingency reserve for loan losses of approximately \$3.8 million, which represents the tax positions that existed at December 31, 1987, and is maintained in accordance with provisions of the Internal Revenue Code applicable to mutual savings banks. Amounts transferred to the reserve have been claimed as deductions from taxable income, and, if the reserve is used for purposes other than to absorb losses on loans, a Federal income tax liability could be incurred. It is not anticipated that the Company will incur a Federal income tax liability relating to this reserve balance, and accordingly, deferred income taxes of approximately \$827,000 at December 31, 2018 have not been recognized.

As of December 31, 2018, 2017, and 2016, there were \$568,000, \$688,000, and \$497,000 respectively, recorded in uncertain tax benefit positions related to federal and state income tax matters based upon tax positions that related to the current year. The Company records interest and penalties as part of income tax expense. No interest or penalties were recorded for the years ended December 31, 2018, 2017 and 2016. The Company is currently open to audit under the statute of limitations by the Internal Revenue Service and state taxing authorities for the years ended December 31, 2015 and after.

On December 22, 2017, the Tax Act was enacted resulting in, amongst other tax reform items, a reduction in the Company's applicable U.S. Federal corporate tax rate from 35% to 21% effective January 1, 2018. As a result of this rate reduction and changes in other provisions of the Tax Act, upon completion of the Company's 2017 tax returns in October 2018 and the assessment of the provision to the income tax return for the 2017 tax year, the Company incurred an adjustment of \$1.7 million of additional tax benefit in 2018.

Note 12. DERIVATIVES AND HEDGING ACTIVITIES

Risk Management Objective of Using Derivatives

The Company is exposed to certain risks arising from both its business operations and economic conditions. The Company principally manages its exposure to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity, and credit risk primarily by managing the amount, sources, and duration of its debt funding and the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing, and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's investments and borrowings. The Company also has interest rate derivatives that result from a service provided to certain qualifying customers. The Company manages a matched book with respect to its derivative instruments in order to minimize its net risk exposure resulting from such transactions.

Information about interest rate swap agreements and non-hedging derivative assets and liabilities as of December 31, 2018 and 2017 is as follows:

| | Notional Amount | Weighted- Average Remaining Maturity | Weighted-Average Rate | | Estimated Fair Value Net |
|---|---------------------|---|-----------------------|-----------|--------------------------------|
| | | | Received | Paid | |
| | (In thousands) | (In years) | | | (In thousands) |
| December 31, 2018 | | | | | |
| Cash flow hedges: | | | | | |
| Forward starting interest rate swaps on future borrowings | \$ 50,000 | 5.22 | TBD (1) | 2.67% | \$ (356) |
| Interest rate swaps | 395,000 | 4.02 | 2.59% | 2.51% | 457 |
| Non-hedging derivatives: | | | | | |
| Forward loan sale commitments | 85,043 | 0.00 | | | (681) |
| Derivative loan commitments | 8,491 | 0.00 | | | 194 |
| Interest rate swap | 7,500 | 7.54 | | | (686) |
| Loan level swaps - dealer (3) | 640,760 | 6.88 | 4.20% | 4.10% | 2,068 |
| Loan level swaps - borrowers (3) | 640,760 | 6.88 | 4.10% | 4.20% | (2,074) |
| Forward starting loan level swaps - dealer (3) | 8,000 | 8.70 | TBD (4) | 5.11% | (37) |
| Forward starting loan level swaps - borrower (3) | 8,000 | 8.70 | 5.11% | TBD (4) | 37 |
| Total | \$ 1,843,554 | | | | \$ (1,078) |
| December 31, 2017 | | | | | |
| Cash flow hedges: | | | | | |
| Forward starting interest rate swaps on future borrowings | \$ 50,000 | 7.88 | TBD (1) | 2.45% | \$ (292) |
| Interest rate swaps | 175,000 | 4.57 | 1.35% | 2.41% | (1,736) |
| Fair value hedges: | | | | | |
| Interest rate swaps | 10,000 | 0.47 | 1.00% | 1.51% (2) | (28) |
| Non-hedging derivatives: | | | | | |
| Forward loan sale commitments | 137,670 | 0.00 | | | (92) |
| Derivative loan commitments | 24,430 | 0.00 | | | 530 |
| Interest rate swap | 7,500 | 8.54 | | | (615) |
| Loan level swaps - dealer (3) | 603,447 | 7.31 | 3.25% | 3.99% | (3,183) |
| Loan level swaps - borrowers (3) | 603,447 | 7.31 | 3.99% | 3.25% | 3,174 |
| Forward starting loan level swaps - dealer (3) | 8,000 | 9.70 | TBD (4) | 5.11% | 105 |
| Forward starting loan level swaps - borrower (3) | 8,000 | 9.70 | 5.11% | TBD (4) | (105) |
| Total | \$ 1,627,494 | | | | \$ (2,242) |

- (1) The receiver leg of the cash flow hedge is floating rate and indexed to the 3-month USD-LIBOR-BBA, as determined two London banking days prior to the first day of each calendar quarter, commencing with the earliest effective trade. The earliest effective trade date for the cash flow hedge is March 20, 2019 for the period ending December 31, 2018 and November 15, 2018 for the period ending December 31, 2017.
- (2) The paying leg is one month LIBOR plus a fixed spread; above rate in effect as of the date indicated.
- (3) The Company offers a loan level hedging product to qualifying commercial borrowers that seek to mitigate risk to rising interest rates. As such, the Company enters into equal and offsetting trades with dealer counterparties.
- (4) The floating leg of the forward starting loan level hedge is indexed to the one month USD-LIBOR-BBA, as determined one London banking day prior to the tenth day of each calendar month, commencing with the effective trade date on September 10, 2020.

Cash Flow Hedges of Interest Rate Risk

The Company's objectives in using cash flow hedges are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps as part of its interest rate risk

management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

The effective portion of changes in the fair value of derivatives designated and that qualify as cash flow hedges is recorded in accumulated other comprehensive income and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. The Company has not recorded any hedge ineffectiveness since inception.

Amounts reported in accumulated other comprehensive income related to derivatives will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt. The Company expects to reclassify \$755,000 from accumulated other comprehensive loss to interest expense during the next 12 months.

The Company is hedging its exposure to the variability in future cash flows for forecasted transactions over a maximum period of approximately 60 months (excluding forecasted transactions related to the payment of variable interest on existing financial instruments).

As of December 31, 2018, the Company had 11 outstanding interest rate swaps with a notional value of \$445.0 million that were designated as cash flow hedges of interest rate risk.

Fair Value Hedges of Interest Rate Risk

The Company is exposed to changes in the fair value of certain of its fixed rate obligations due to changes in benchmark interest rates. The Company uses interest rate swaps to manage its exposure to changes in fair value on these instruments attributable to changes in the benchmark interest rate. Interest rate swaps designated as fair value hedges involve the receipt of fixed-rate amounts from a counterparty in exchange for the Company making variable rate payments over the life of the agreements without the exchange of the underlying notional amount.

For derivatives designated and that qualify as fair value hedges, the gain or loss on the derivative as well as the offsetting loss or gain on the hedged item attributable to the hedged risk are recognized in earnings. The Company includes the gain or loss on the hedged items in the same line item as the offsetting loss or gain on the related derivatives. For the years ended December 31, 2018 and 2017, the Company recognized a negligible net impact to interest expense.

As of December 31, 2018, the Company had no outstanding interest rate derivatives that were designated as a fair value hedge of interest rate risk.

Non-Designated Hedges

Loan Level Interest Rate Swaps

Qualifying derivatives not designated as hedges are not speculative and result from a service the Company provides to certain customers. The Company executes interest rate derivatives with commercial banking customers to facilitate their respective risk management strategies. Those interest rate derivatives are simultaneously hedged by offsetting derivatives that the Company executes with a third party, such that the Company minimizes its net risk exposure resulting from such transactions. As the interest rate derivatives associated with this program do not meet the strict hedge accounting requirements, changes in the fair value of both the customer derivatives and the offsetting derivatives are recognized directly in earnings.

As of December 31, 2018, the Company had 86 borrower-facing interest rate swaps with an aggregate notional amount of \$640.8 million and 86 broker-facing interest rate swaps also with an aggregate notional value amount of \$640.8 million related to this program.

As of December 31, 2018, the Company had nine risk participation agreements with four counterparties related to a loan level interest rate swap with eight of its commercial banking customers. Of these agreements, three were entered into in conjunction with credit enhancements provided to the borrowers by the counterparties; therefore, if the borrowers default, the counterparties are responsible for a percentage of the exposure. Six agreements were entered into in conjunction with credit enhancements provided to the borrower by the Company, whereby the Company is responsible for a percentage of the exposure to the counterparties. At December 31, 2018, the notional amount of these risk participation agreements was \$41.2 million, reflecting the counterparties' participation of 31.9%. At December 31, 2018, the notional amount of the remaining three risk participation agreements was \$24.2 million, reflecting the counterparty participation level of 36.7%. The risk participation agreements are a guarantee of performance on a derivative and accordingly, are recorded at fair value on the Company's Consolidated Statements of Condition. The fair value

of the risk participation agreements in an asset and liability position was negligible at December 31, 2018, and is recorded in other assets and other liabilities, respectively, on the Company's Consolidated Statements of Condition.

Forward Starting Loan Level Swaps

As of December 31, 2018, the Company had one borrower-facing forward starting loan level swap with a notional amount of \$8.0 million, and one broker derivative with an aggregate notional amount of \$8.0 million related to this program. This swap is related to the permanent financing of a project that is currently in the construction phase.

Mortgage Servicing Rights Interest Rate Swap

As of December 31, 2018, the Company had one receive-fixed interest rate derivative with a notional amount of \$7.5 million and a maturity date in July 2026. The derivative was executed to protect against a portion of the devaluation of the Company's mortgage servicing right asset that occurs in a falling rate environment. The instrument is marked to market through the income statement.

Derivative Loan Commitments

Additionally, the Company enters into mortgage loan commitments that are also referred to as derivative loan commitments if the loan that will result from exercise of the commitment will be held for sale upon funding. The Company enters into commitments to fund residential mortgage loans at specified rates and times in the future, with the intention that these loans will subsequently be sold in the secondary market.

Outstanding derivative loan commitments expose the Company to the risk that the price of the loans arising from exercise of the loan commitment might decline from inception of the rate lock to funding of the loan due to increases in mortgage interest rates. If interest rates increase, the value of these loan commitments decreases. Conversely, if interest rates decrease, the value of these loan commitments increases.

Forward Loan Sale Commitments

To protect against the price risk inherent in derivative loan commitments, the Company utilizes To Be Announced ("TBA") as well as cash ("mandatory delivery" and "best efforts") forward loan sale commitments to mitigate the risk of potential decreases in the values of loans that would result from loans held for sale and the exercise of the derivative loan commitments.

With TBA and mandatory cash contracts, the Company commits to deliver a certain principal amount of mortgage loans to an investor/counterparty at a specified price on or before a specified date. If the mortgage market improves (rates decline) and the Company fails to deliver the amount of mortgages necessary to fulfill the commitment by the specified date, it is obligated to pay a "pair-off" fee, based on then-current market prices, to the investor/counterparty to compensate the investor for the shortfall. Conversely if the mortgage market declines (rates increase) the investor/counterparty is obligated to pay a "pair-off" fee to the Company based on then-current market prices. The Company expects that these forward loan sale commitments, TBA and mandatory, will experience changes in fair value opposite to the change in fair value of derivative loan commitments.

With best effort cash contracts, the Company commits to deliver an individual mortgage loan of a specified principal amount and quality to an investor if the loan to the underlying borrower closes. Generally best efforts cash contracts have no pair off risk regardless of market movement. The price the investor will pay the seller for an individual loan is specified prior to the loan being funded (e.g., on the same day the lender commits to lend funds to a potential borrower). The Company expects that these best efforts forward loan sale commitments will experience a net neutral shift in fair value with related derivative loan commitments.

Fair Values of Derivative Instruments on the Company's Consolidated Statements of Financial Condition

The table below presents the fair value of the Company's derivative financial instruments as well as their classification on the Consolidated Statements of Condition as of December 31, 2018 and 2017:

| | Derivative Assets | | | Derivative Liabilities | | |
|---|------------------------|------------------|------------------|------------------------|------------------|------------------|
| | Balance Sheet Location | Fair Value | | Balance Sheet Location | Fair Value | |
| | | Dec 31, 2018 | Dec 31, 2017 | | Dec 31, 2018 | Dec 31, 2017 |
| | (In thousands) | | | (In thousands) | | |
| Derivatives designated as hedging instruments: | | | | | | |
| Interest rate swap - cash flow hedges | Other Assets | \$ 1,610 | \$ 36 | Other Liabilities | \$ 1,509 | \$ 2,064 |
| Interest rate swap - fair value hedges | Other Assets | — | — | Other Liabilities | — | 28 |
| Total derivatives designated as hedging instruments | | <u>\$ 1,610</u> | <u>\$ 36</u> | | <u>\$ 1,509</u> | <u>\$ 2,092</u> |
| Derivatives not designated as hedging instruments: | | | | | | |
| Forward loan sale commitments | Other Assets | \$ — | \$ 12 | Other Liabilities | \$ 681 | \$ 104 |
| Derivative loan commitments | Other Assets | 194 | 530 | Other Liabilities | — | — |
| Interest rate swap | Other Assets | — | — | Other Liabilities | 686 | 615 |
| Loan level swap - with customers | Other Assets | 4,805 | 7,117 | Other Liabilities | 6,879 | 3,943 |
| Loan level swap - with counterparties | Other Assets | 6,877 | 3,941 | Other Liabilities | 4,809 | 7,124 |
| Forward starting loan level swap | Other Assets | 37 | 105 | Other Liabilities | 37 | 105 |
| Total derivatives not designated as hedging | | <u>\$ 11,913</u> | <u>\$ 11,705</u> | | <u>\$ 13,092</u> | <u>\$ 11,891</u> |

Effect of Derivative Instruments in the Company's Consolidated Statements of Net Income and Changes in Stockholders' Equity

The tables below present the effect of derivative instruments in the Company's Consolidated Statements of Net Income and Changes in Stockholders' Equity designated as hedging instruments for the years ended December 31, 2018, 2017 and 2016:

| Derivatives Designated as Cash Flow Hedging Instruments | Amount of Gain (Loss) Recognized in OCI on Derivatives (Effective Portion) For the Years Ended December 31, | | |
|---|---|----------|------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Interest Rate Swaps | \$ 1,516 | \$ (313) | \$ (1,472) |

| Derivatives Designated as Cash Flow Hedging Instruments | Amount of Loss Reclassified from AOCI into Income (Effective Portion) For the Years Ended December 31, | | |
|---|--|------------|------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Interest Rate Swaps | \$ (613) | \$ (1,487) | \$ (2,362) |

| Derivatives in Fair Value Hedging Relationships | Location on Gain (Loss) Recognized in Income | Amount of Gain (Loss) Recognized in Income on Derivatives For the Years Ended December 31, | | |
|---|--|--|---------|---------|
| | | 2018 | 2017 | 2016 |
| | | (In thousands) | | |
| Interest Rate Swaps | Interest income | \$ 28 | \$ (29) | \$ (23) |

| Interest Rate Swaps | Interest income | Amount of Gain (Loss) Recognized in Income on Hedged Items For the Years Ended December 31, | | |
|---------------------|-----------------|---|---------|-------|
| | | 2018 | 2017 | 2016 |
| | | (In thousands) | | |
| | | \$ 29 | \$ (30) | \$ 25 |

The table below presents the effect of derivative instruments in the Company's Consolidated Statements of Net Income for derivatives not designated as hedging instruments for the years ended December 31, 2018, 2017 and 2016:

| | Amount of Gain (Loss) Recognized for the Years Ended December 31, | | |
|--|--|----------------|-----------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Derivatives not designated as hedging instruments: | | | |
| Derivative loan commitments | \$ (336) | \$ 109 | \$ 198 |
| Interest rate swap | (71) | 45 | — |
| Forward loan sale commitments | (589) | (245) | 166 |
| Loan level swaps | 3 | 10 | (772) |
| | <u>\$ (993)</u> | <u>\$ (81)</u> | <u>\$ (408)</u> |

Credit-risk-related Contingent Features

The Company has agreements with each of its derivative counterparties that contain a provision where if the Company defaults on any of its indebtedness or fails to maintain a well-capitalized rating, then the Company could also be declared in default on its derivative obligations and could be required to terminate its derivative positions with the counterparty.

As of December 31, 2018 and 2017, the fair value of derivatives in a net liability position, which includes accrued interest but excludes any adjustment for nonperformance risk, related to these agreements was \$575,000 and \$3.1 million, respectively. As of December 31, 2018, the Company has minimum collateral posting thresholds with certain of its derivative counterparties and has no posted collateral against its obligations under these agreements. A degree of netting occurs on occasions where the Company has exposure to a counterparty and the counterparty has exposure to the Company. If the Company had breached any of these provisions at December 31, 2018, it could have been required to settle its obligations under the agreements at the termination value and would have been required to pay any additional amounts due in excess of amounts previously posted as collateral with the respective counterparty.

Note 13. FAIR VALUE MEASUREMENT

Fair value estimates are made as of a specific point in time based on the characteristics of the assets and liabilities and relevant market information. The fair value estimates are measured within the fair value hierarchy. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1: Quoted prices are available in active markets for identical assets and liabilities as of the reporting date. The quoted price is not adjusted because of the size of the position relative to trading volume.

Level 2: Pricing inputs are observable for assets and liabilities, either directly or indirectly but are not the same as those used in Level 1. Fair value is determined through the use of models or other valuation methodologies.

Level 3: Pricing inputs are unobservable for assets and liabilities and include situations where there is little, if any, market activity and the determination of fair value requires significant judgment or estimation.

The inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such instances, the determination of which category within the fair value hierarchy is appropriate for any given asset and liability is based on the lowest level of input that is significant to the fair value of the asset and liability.

When available, quoted market prices are used. In other cases, fair values are based on estimates using present value or other valuation techniques. These techniques involve uncertainties and are significantly affected by the assumptions used and judgments made regarding risk characteristics of various financial instruments, discount rates, estimates of future cash flows, future expected loss experience and other factors. Changes in assumptions could significantly affect these estimates and could be material. Derived fair value estimates may not be substantiated by comparison to independent markets and, in certain cases, could not be realized in an immediate sale of the instrument.

Fair value estimates for financial instrument fair value disclosures are based on existing financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not financial instruments. Accordingly, the aggregate fair value amounts presented do not purport to represent the underlying market value of the Company.

Loans Held for Sale: The Company has elected the fair value option for its portfolio of residential real estate and government mortgage loans held for sale to reduce certain timing differences and better match changes in fair value of the loans with changes in the fair value of the derivative loan sale contracts used to economically hedge them.

The aggregate principal amount of the residential real estate and government mortgage loans held for sale was \$76.6 million and \$113.2 million at December 31, 2018 and 2017, respectively. The aggregate fair value of these loans as of the same dates was \$78.8 million and \$114.1 million, respectively.

There were no residential real estate mortgage loans held for sale 90 days or more past due at December 31, 2018 and 2017.

Changes in the fair value of mortgage loans held for sale are reported as a component of income from mortgage banking activities in the Consolidated Statements of Net Income. The following table presents the gains (losses) in fair value related to mortgage loans held for sale for the periods indicated:

| | Years Ended December 31, | | |
|------------------------------|--------------------------|----------|----------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Mortgage loans held for sale | \$ (487) | \$ 1,401 | \$ (192) |

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The following tables detail the assets and liabilities carried at fair value on a recurring basis as of December 31, 2018 and 2017 and indicate the fair value hierarchy of the valuation techniques utilized by the Company to determine the fair value. There were no transfers in and out of Level 1, Level 2 and Level 3 measurements during years ended December 31, 2018 and 2017.

| | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|--|---------------------|--|--|--|
| (In thousands) | | | | |
| December 31, 2018 | | | | |
| Available for sale securities: | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 204,098 | \$ — | \$ 204,098 | \$ — |
| Government-sponsored residential collateralized debt obligations | 170,719 | — | 170,719 | — |
| Government-sponsored commercial mortgage-backed securities | 27,678 | — | 27,678 | — |
| Government-sponsored commercial collateralized debt obligations | 148,226 | — | 148,226 | — |
| Asset-backed securities | 100,495 | — | — | 100,495 |
| Corporate debt securities | 83,230 | — | 83,230 | — |
| Obligations of states and political subdivisions | 238,901 | — | 238,901 | — |
| Total available for sale securities | \$ 973,347 | \$ — | \$ 872,852 | \$ 100,495 |
| Mortgage loan derivative assets | \$ 194 | \$ — | \$ 194 | \$ — |
| Mortgage loan derivative liabilities | 681 | — | 681 | — |
| Loans held for sale | 78,788 | — | 78,788 | — |
| Marketable equity securities | 356 | 356 | — | — |
| Mortgage servicing rights | 14,739 | — | — | 14,739 |
| Interest rate swap assets | 13,329 | — | 13,329 | — |
| Interest rate swap liabilities | 13,920 | — | 13,920 | — |
| December 31, 2017 | | | | |
| Available for sale securities: | | | | |
| Government-sponsored residential mortgage-backed securities | \$ 235,479 | \$ — | \$ 235,479 | \$ — |
| Government-sponsored residential collateralized debt obligations | 133,112 | — | 133,112 | — |
| Government-sponsored commercial mortgage-backed securities | 33,255 | — | 33,255 | — |
| Government-sponsored commercial collateralized debt obligations | 147,242 | — | 147,242 | — |
| Asset-backed securities | 167,139 | — | — | 167,139 |
| Corporate debt securities | 89,136 | — | 89,136 | — |
| Obligations of states and political subdivisions | 245,007 | — | 245,007 | — |
| Marketable equity securities | 417 | 417 | — | — |
| Total available for sale securities | \$ 1,050,787 | \$ 417 | \$ 883,231 | \$ 167,139 |
| Mortgage loan derivative assets | \$ 542 | \$ — | \$ 542 | \$ — |
| Mortgage loan derivative liabilities | 104 | — | 104 | — |
| Loans held for sale | 114,073 | — | 114,073 | — |
| Mortgage servicing rights | 11,733 | — | — | 11,733 |
| Interest rate swap assets | 11,199 | — | 11,199 | — |
| Interest rate swap liabilities | 13,879 | — | 13,879 | — |

The following table presents additional information about assets measured at fair value on a recurring basis for which the Company utilized Level 3 inputs to determine fair value:

| | For the Years Ended December 31, | |
|--|---|-------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Balance of available for sale securities, at beginning of period | \$ 167,139 | \$ 155,472 |
| Net (sales) purchases, settlements | (64,011) | 14,030 |
| Principal payments and net accretion | (179) | (3,108) |
| Total realized (losses) gains on sales included in earnings | (82) | 191 |
| Total unrealized (losses) gains included in other comprehensive income | (2,372) | 554 |
| Balance at end of period | <u>\$ 100,495</u> | <u>\$ 167,139</u> |
| Balance of mortgage servicing rights at beginning of period | \$ 11,733 | \$ 10,104 |
| Issuances | 3,757 | 3,420 |
| Change in fair value recognized in income | (751) | (1,791) |
| Balance at end of period | <u>\$ 14,739</u> | <u>\$ 11,733</u> |

The following valuation methodologies are used for assets that are recorded at fair value on a recurring basis.

Available for Sale and Marketable Equity Securities: Fair value measurement is based upon quoted prices, if available. If quoted prices are not available, fair values are measured using an independent pricing service. Level 1 securities are those traded on active markets for identical securities including U.S. treasury securities, equity securities and mutual funds. Level 2 securities include U.S. Government agency obligations, U.S. Government-sponsored enterprises, mortgage-backed securities, obligations of states and political subdivisions, corporate and other debt securities. Level 3 securities include private placement securities and thinly traded equity securities. All fair value measurements are obtained from a third party pricing service and are not adjusted by management.

Matrix pricing is used for pricing most obligations of states and political subdivisions, which is a mathematical technique widely used in the industry to value debt securities without relying exclusively on quoted prices for specific securities but rather by relying on securities relationships to other benchmark quoted securities. The grouping of securities is completed according to insurer, credit support, state of issuance and rating to incorporate additional spreads and municipal bond yield curves.

The valuation of the Company's asset-backed securities is determined utilizing an approach that combines advanced analytics with structural and fundamental cash flow analysis based upon observed market based yields. The third party provider's model analyzes each instrument's underlying collateral given observable collateral characteristics and credit statistics to extrapolate future performance and project cash flows, by incorporating expectations of default probabilities, recovery rates, prepayment speeds, loss severities and a derived discount rate. The Company has determined that due to the liquidity and significance of unobservable inputs, asset-backed securities are classified in Level 3 of the valuation hierarchy.

Loans Held for Sale: The fair value of residential and government mortgage loans held for sale is estimated using quoted market prices for loans with similar characteristics provided by government-sponsored entities. Any changes in the valuation of mortgage loans held for sale is based upon the change in market interest rates between closing the loan and the measurement date and an immaterial portion attributable to changes in instrument-specific credit risk. The Company has determined that loans held for sale are classified in Level 2 of the valuation hierarchy.

Mortgage Servicing Rights: A mortgage servicing right ("MSR") asset represents the amount by which the present value of the estimated future net cash flows to be received from servicing loans are expected to more than adequately compensate the Company for performing the servicing. The fair value of servicing rights is provided by a third party and is estimated using a present value cash flow model. The most important assumptions used in the valuation model are the anticipated rate of the loan prepayments and discount rates. Adjustments are recorded monthly, as the cash flows derived from the valuation model change the fair value of the asset. Although some assumptions in determining fair value are based on standards used by market participants, some are based on unobservable inputs and therefore are classified in Level 3 of the valuation hierarchy.

Derivatives: Derivative instruments related to commitments for loans to be sold are carried at fair value. Fair value is determined through quotes obtained from actively traded mortgage markets. Any change in fair value for rate lock commitments

to the borrower is based upon the change in market interest rates between making the rate lock commitment and the measurement date and, for forward loan sale commitments to the investor, is based upon the change in market interest rates from entering into the forward loan sales contract and the measurement date. Both the loan commitments to the borrowers and the forward loan sale commitments to investors are derivatives pursuant to the requirements of FASB ASC 815-10; however, the Company has not designated them as hedging instruments. Accordingly, they are marked to fair value through earnings.

The Company's intention is to sell the majority of its fixed rate mortgage loans with original terms of 30 years on a servicing retained basis as well as certain 10, 15 and 20 year loans. The servicing value has been included in the pricing of the rate lock commitments. The Company estimates a fallout rate of approximately 11% based upon historical averages in determining the fair value of rate lock commitments. Although the use of historical averages is based upon unobservable data, the Company believes that this input is insignificant to the valuation and, therefore, has concluded that the fair value measurements meet the Level 2 criteria. The Company continually reassesses the significance of the fallout rate on the fair value measurement and updates the fallout rate accordingly.

Hedging derivatives include interest rate swaps as part of management's strategy to manage interest rate risk. The valuation of the Company's interest rate swaps is obtained from a third-party pricing service and is determined using a discounted cash flow analysis on the expected cash flows of each derivative. The pricing analysis is based on observable inputs for the contractual terms of the derivatives, including the period to maturity and interest rate curves. The Company has determined that the majority of the inputs used to value its interest rate derivatives fall within Level 2 of the fair value hierarchy.

The following table presents additional quantitative information about assets measured at fair value on a recurring basis for which the Company utilized Level 3 inputs to determine fair value at December 31, 2018:

(Dollars in thousands)

| | Fair Value | Valuation Technique | Unobservable Inputs | Range (Weighted Average) |
|---------------------------|------------|----------------------|--------------------------------|--------------------------|
| Asset-backed securities | \$ 100,495 | Discounted Cash Flow | Discount Rates | 4.4% - 7.7% (5.55%) |
| | | | Cumulative Default % | 0.5% - 13.0% (7.37%) |
| | | | Loss Given Default | 0.2% - 4.0% (2.30%) |
| Mortgage servicing rights | \$ 14,739 | Discounted Cash Flow | Discount Rate | 11.0% - 15.5% (12.79%) |
| | | | Cost to Service | \$75 - \$135 (\$88.03) |
| | | | Float Earnings Rate | 1.50% (1.50%) |
| | | | Prepayment Rate ⁽¹⁾ | 9.91% |

⁽¹⁾ The prepayment rate is based off of a 12-month rolling average.

Asset-backed securities: Given the level of market activity for the asset backed securities in the portfolio, the discount rates utilized in the fair value measurement were derived by analyzing current market yields for comparable securities and research reports issued by brokers and dealers in the financial services industry. Adjustments were then made for credit and structural differences between these types of securities. There is an inverse correlation between the discount rate and the fair value measurement. When the discount rate increases, the fair value decreases.

Other significant unobservable inputs to the fair value measurement of the asset backed securities in the portfolio included prospective defaults and recoveries. The cumulative default percentage represents the lifetime defaults assumed. The loss given default percentage represents the percentage of current and projected defaults assumed to be lost. There is an inverse correlation between the default percentages and the fair value measurement. When default percentages increase, the fair value decreases.

Mortgage servicing rights: The discount rate utilized in the fair value measurement was derived by analyzing recent and historical pricing for MSR. Adjustments were then made for various loan and investor types underlying these MSRs. There is an inverse correlation between the discount rate and the fair value measurement. When the discount rate increases, the fair value decreases.

Other significant unobservable inputs to the fair value measurement of MSRs include cost to service, an input that is not as simple as taking total costs and dividing by a number of loans. It is a figure informed by marginal cost and pricing for MSRs by

competing firms, taking other assumptions into consideration. It is different for different loan types. There is an inverse correlation between the cost to service and the fair value measurement. When the cost assumption increase, the fair value decreases.

Assets and Liabilities Measured at Fair Value on a Non-Recurring Basis

The Company may also be required, from time to time, to measure certain other assets at fair value on a non-recurring basis in accordance with generally accepted accounting principles; that is, the instruments are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances. These adjustments to fair value usually result from application of lower-of-cost-or-market accounting or write-downs of individual assets. There were no liabilities measured at fair value on a non-recurring basis at December 31, 2018 and 2017. The following tables detail the assets carried at fair value on a non-recurring basis at December 31, 2018 and 2017 and indicate the fair value hierarchy of the valuation technique utilized by the Company to determine fair value:

| | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|--------------------------|---------------------|---|--|--|
| (In thousands) | | | | |
| December 31, 2018 | | | | |
| Impaired loans | \$ 2,847 | \$ — | \$ — | \$ 2,847 |
| Other real estate owned | 1,389 | — | — | 1,389 |
| Total | <u>\$ 4,236</u> | <u>\$ —</u> | <u>\$ —</u> | <u>\$ 4,236</u> |
| December 31, 2017 | | | | |
| Impaired loans | \$ 4,488 | \$ — | \$ — | \$ 4,488 |
| Other real estate owned | 2,154 | — | — | 2,154 |
| Total | <u>\$ 6,642</u> | <u>\$ —</u> | <u>\$ —</u> | <u>\$ 6,642</u> |

The following is a description of the valuation methodologies used for assets that are recorded at fair value on a non-recurring basis:

Impaired Loans: Accounting standards require that a creditor recognize the impairment of a loan if the present value of expected future cash flows discounted at the loan's effective interest rate (or, alternatively, the observable market price of the loan or the fair value of the collateral) is less than the recorded investment in the impaired loan. Non-recurring fair value adjustments to collateral dependent loans are recorded, when necessary, to reflect partial write-downs and the specific reserve allocations based upon observable market price or current appraised value of the collateral less selling costs and discounts based on management's judgment of current conditions. Based on the significance of management's judgment, the Company records collateral dependent impaired loans as non-recurring Level 3 fair value measurements.

Other Real Estate Owned: The Company classifies property acquired through foreclosure or acceptance of deed-in-lieu of foreclosure, as other real estate owned ("OREO") in its financial statements. Upon foreclosure, the property securing the loan is recorded at fair value as determined by real estate appraisals less the estimated selling expense. Appraisals are based upon observable market data such as comparable sales within the real estate market. Assumptions are also made based on management's judgment of the appraisals and current real estate market conditions and therefore these assets are classified as non-recurring Level 3 assets in the fair value hierarchy.

(Losses) gains on assets recorded at fair value at year-end on a non-recurring basis are as follows:

| | For the Years Ended December 31, | | |
|-------------------------|----------------------------------|-----------------|-----------------|
| | 2018 | 2017 | 2016 |
| (In thousands) | | | |
| Impaired loans | \$ (514) | \$ 121 | \$ (541) |
| Other real estate owned | (311) | (255) | (126) |
| Total | <u>\$ (825)</u> | <u>\$ (134)</u> | <u>\$ (667)</u> |

As of December 31, 2018 and 2017, the carrying value and estimated fair values of the Company's financial instruments are as described below:

| | Carrying Value | Fair Value | | | |
|--|----------------|------------|-----------|-----------|-----------|
| | | Level 1 | Level 2 | Level 3 | Total |
| (In thousands) | | | | | |
| December 31, 2018 | | | | | |
| Financial assets: | | | | | |
| Cash and cash equivalents | \$ 97,964 | \$ 97,964 | \$ — | \$ — | \$ 97,964 |
| Available for sale securities | 973,347 | — | 872,852 | 100,495 | 973,347 |
| Loans held for sale | 78,788 | — | 78,788 | — | 78,788 |
| Loans receivable-net | 5,622,589 | — | — | 5,533,626 | 5,533,626 |
| FHLBB stock | 41,407 | — | — | 41,407 | 41,407 |
| Accrued interest receivable | 24,823 | — | — | 24,823 | 24,823 |
| Derivative assets | 13,523 | — | 13,523 | — | 13,523 |
| Mortgage servicing rights | 14,739 | — | — | 14,739 | 14,739 |
| Marketable equity securities | 356 | 356 | — | — | 356 |
| Financial liabilities: | | | | | |
| Deposits | 5,670,599 | — | — | 5,661,129 | 5,661,129 |
| Mortgagors' and investors' escrow accounts | 4,685 | — | — | 4,685 | 4,685 |
| FHLBB advances and other borrowings | 899,626 | — | 900,146 | — | 900,146 |
| Derivative liabilities | 14,601 | — | 14,601 | — | 14,601 |
| December 31, 2017 | | | | | |
| Financial assets: | | | | | |
| Cash and cash equivalents | \$ 88,668 | \$ 88,668 | \$ — | \$ — | \$ 88,668 |
| Available for sale securities | 1,050,787 | 417 | 883,231 | 167,139 | 1,050,787 |
| Held to maturity securities | 13,598 | — | 14,300 | — | 14,300 |
| Loans held for sale | 114,073 | — | 114,073 | — | 114,073 |
| Loans receivable-net | 5,307,678 | — | — | 5,297,381 | 5,297,381 |
| FHLBB stock | 50,194 | — | — | 50,194 | 50,194 |
| Accrued interest receivable | 22,332 | — | — | 22,332 | 22,332 |
| Derivative assets | 11,741 | — | 11,741 | — | 11,741 |
| Mortgage servicing rights | 11,733 | — | — | 11,733 | 11,733 |
| Financial liabilities: | | | | | |
| Deposits | 5,198,221 | — | — | 5,191,159 | 5,191,159 |
| Mortgagors' and investors' escrow accounts | 7,545 | — | — | 7,545 | 7,545 |
| FHLBB advances and other borrowings | 1,165,054 | — | 1,164,431 | — | 1,164,431 |
| Derivative liabilities | 13,983 | — | 13,983 | — | 13,983 |

Certain financial instruments and all nonfinancial investments are exempt from disclosure requirements. Accordingly, the aggregate fair value of amounts presented above may not necessarily represent the underlying fair value of the Company.

Note 14. SHARE-BASED COMPENSATION PLANS

The Company maintains and operates several stock incentive award plans to attract, retain and reward performance of qualified employees and directors who contribute to the success of the Company. These plans include those assumed by the Company in 2014 as a result of merger activity. Active plans, as of January 1, 2018 are:

- Rockville Financial, Inc. 2006 Stock Incentive Award Plan (the “2006 Plan”);
- Rockville Financial, Inc. 2012 Stock Incentive Plan (the “2012 Plan”);
- United Financial Bancorp, Inc. 2008 Equity Incentive Plan; and
- 2015 Omnibus Stock Incentive Plan (the “2015 Plan”).

The 2015 Plan became effective on October 29, 2015 upon approval by the Company’s shareholders. As of the effective date of the 2015 Plan, no other awards may be granted from the previously approved or assumed plans. The 2015 Plan allows the Company to use stock options, stock awards, and performance awards to attract, retain and reward performance of qualified employees and directors who contribute to the success of the Company. The 2015 Plan reserves a total of up to 4,050,000 shares (the “Cap”) of Company common stock for issuance upon the grant or exercise of awards made pursuant to the 2015 Plan. Of these shares, the Company may grant shares in the form of restricted stock, performance shares and other share-based awards and may grant stock options. However, the number of shares issuable will be adjusted by a “fungible ratio” of 2.35. This means that for each share award other than a stock option share or a stock appreciation right share, each 1 share awarded shall be deemed to be 2.35 shares awarded. As of December 31, 2018, 2,036,618 shares remained available for future grants under the 2015 Plan.

Total employee and director share-based compensation expense recognized for stock options and restricted stock was \$2.5 million with a related tax benefit recorded of \$546,000 for the year ended December 31, 2018. Of the total expense, the amount for director share-based compensation expense recognized (in the Consolidated Statements of Net Income as other non-interest expense) was \$242,000, and the amount for officer share-based compensation expense recognized (in the Consolidated Statements of Net Income as salaries and employee benefit expense) was \$2.2 million.

Total employee and director share-based compensation expense recognized for stock options and restricted stock was \$2.7 million with a related tax benefit recorded of \$595,000 for the year ended December 31, 2017. Of the total expense, the amount for director share-based compensation expense recognized (in the Consolidated Statements of Net Income as other non-interest expense) was \$400,000, and the amount for officer share-based compensation expense recognized (in the Consolidated Statements of Net Income as salaries and employee benefit expense) was \$2.3 million.

Total employee and director share-based compensation expense recognized for stock options and restricted stock was \$2.3 million, with a related tax benefit recorded of \$797,000 for the year ended December 31, 2016. Of the total expense, the amount for director share-based compensation expense recognized (in the Consolidated Statements of Net Income as other non-interest expense) was \$425,000, the amount for officer share-based compensation expense recognized (in the Consolidated Statements of Net Income as salaries and benefits expense) was \$1.8 million.

The fair values of stock option and restricted stock awards, measured at grant date, are amortized to compensation expense on a straight-line basis over the vesting period.

Stock Options:

The following table presents the activity related to the Company's stock options outstanding, including options that have stock appreciation rights ("SARs"), under the Plans for the year ended December 31, 2018:

| | Number of Stock Options | Weighted- Average Exercise Price | Weighted- Average Remaining Contractual Term (in years) | Aggregate Intrinsic Value (in millions) |
|---|-------------------------------|---|--|--|
| Outstanding at December 31, 2017 | 1,694,995 | \$ 11.34 | | |
| Granted | — | — | | |
| Exercised | (278,830) | 9.80 | | 2.0 |
| Forfeited, expired, or canceled | (29,453) | 8.98 | | 0.3 |
| Outstanding at December 31, 2018 | 1,386,712 | \$ 11.70 | 3.9 | 4.2 |
| Stock options vested and exercisable at December 31, 2018 | 1,377,988 | \$ 11.69 | 3.8 | \$ 4.1 |

As of December 31, 2018, the unrecognized cost related to outstanding stock options was \$8,000 and will be recognized over a weighted-average period of 0.47 years.

Stock options provide grantees the option to purchase shares of common stock at a specified exercise price and expire ten years from the date of grant.

There were no stock options granted in 2018 or 2017.

Options exercised may include awards that were originally granted as tandem SARs. Therefore, if the SAR component is exercised, it will not equate to the number of shares issued due to the conversion of the SAR option value to the actual share value at exercise date. There were 55,234 options with a SAR component included in total options exercised during the year ended December 31, 2018.

Restricted Stock:

Restricted stock provides grantees with rights to shares of common stock upon completion of a service period and in certain cases obtaining a performance metric. During the restriction period, all shares are considered outstanding and dividends are paid on the restricted stock. During the year ended December 31, 2018, the Company issued 199,830 shares of restricted stock from shares available under the Company's 2015 Plan to certain employees.

The following table presents the activity for unvested restricted stock for the year ended December 31, 2018:

| | Number of Shares | Weighted-Average Grant-Date Fair Value |
|----------------------------------|---------------------|--|
| Unvested as of December 31, 2017 | 425,000 | \$ 15.55 |
| Granted | 199,830 | 15.88 |
| Vested | (130,959) | 15.85 |
| Forfeited | (19,363) | 16.88 |
| Unvested as of December 31, 2018 | 474,508 | \$ 15.55 |

The fair value of restricted shares that vested during the years ended December 31, 2018, 2017 and 2016 was \$2.1 million, \$2.8 million, and \$1.5 million, respectively. The weighted-average grant date fair value of restricted stock granted during the years ended December 31, 2018, 2017 and 2016 was \$15.88, \$18.15 and \$15.61, respectively.

As of December 31, 2018, there was \$4.3 million of total unrecognized compensation cost related to unvested restricted stock which is expected to be recognized over a weighted-average period of 2.2 years.

Of the remaining unvested restricted stock, 259,315 shares will vest in 2019, 114,703 shares will vest in 2020, and 100,490 shares will vest in 2021. Included in unvested shares are performance awards with a December 31, 2018 measurement date, totaling 69,688 shares. The final assessment and measurement of these performance awards are pending, with an expected completion date

in the first quarter of 2019. It is anticipated that there will be 36,052 share forfeitures recorded in conjunction with the final assessment.

Employee Stock Ownership Plan:

In connection with the reorganization and stock offering completed in 2005, the Company established an ESOP for eligible employees of the Company, and authorized the Company to lend funds to the ESOP to purchase 699,659 or 3.6% of the shares issued in the initial public offering. Upon completion of the 2005 reorganization, the ESOP borrowed \$4.4 million from the Company to purchase 437,287 shares of common stock. Additional shares of 59,300 and 203,072 were subsequently purchased by the ESOP in the open market at a total cost of \$817,000 and \$2.7 million in 2006 and 2005, respectively, with additional funds borrowed from the Company. The interest rate for the original ESOP loan was the prime rate plus one percent, or 4.25% as of December 31, 2014. As the loan was repaid to the Company, shares were released from collateral and allocated to the accounts of the participants. There is no outstanding balance as the loan was paid in full on December 31, 2014.

As part of the second-step conversion and stock offering completed in 2011, the Bank authorized the Company to lend funds to the ESOP to purchase 684,395 shares, 276,017 shares of which were purchased during the public offering at a cost of \$10.00 per share. In March 2011, the remaining shares totaling 408,378 were subsequently purchased by the ESOP in the open market at an average cost of \$10.56 per share, or \$4.3 million. The interest rate for the second ESOP loan is the prime rate plus one percent, or 6.25% as of December 31, 2018. As of December 31, 2018, the outstanding balance for the loan was \$5.9 million, with a remaining term of 22 years. Principal payments of \$1.2 million have been made on the loan since inception. Dividends paid in 2018 totaling \$252,000 on all unallocated ESOP shares were offset to the interest payable on the note owed by the Company.

The total ESOP expense was \$378,000, \$400,000 and \$308,000 for the years ended December 31, 2018, 2017 and 2016, respectively. At December 31, 2018, there were 182,505 allocated and 501,890 unallocated ESOP shares and the unallocated shares had an aggregate fair value of \$7.4 million.

Effective January 1, 2014, the Company merged its ESOP with its Defined Contribution Plan, or 401(k) Plan. In addition to employer matching cash contributions to the 401(k) Plan, shares released from the pay down on the ESOP loans will be allocated to all participants in the 401(k) Plan.

Note 15. PENSION PLANS AND OTHER POST-RETIREMENT BENEFITS

Defined Benefit, Supplemental and Other Post-retirement Plans

Legacy Rockville offered a noncontributory defined benefit pension plan through December 31, 2012 for eligible employees who met certain minimum service and age requirements hired before January 1, 2005. Pension plan benefits were based upon employee earnings during the period of credited service. The pension plan was frozen effective December 31, 2012. Employees hired on or after January 1, 2005 receive no benefits under the plan. All other employees accrue no additional retirement benefits on or after January 1, 2013, and the amount of their qualified retirement income will not exceed the amount of benefits determined as of December 31, 2012.

The Company also has supplemental retirement plans (the “Supplemental Plans”) that provide benefits for certain key officers. Benefits under the Supplemental Plans are based on a predetermined formula and are reduced by other benefits. The liability arising from these plans is being accrued over the participants’ remaining periods of service so that at the expected retirement dates, the present value of the annual payments will have been expensed.

The Company also provides an unfunded post-retirement medical, health and life insurance benefit plan for retirees and employees hired prior to March 31, 1993.

The following table sets forth changes in the benefit obligation, changes in plan assets and the funded status of the pension plan and post-retirement benefit plans for the years ended December 31, 2018, 2017 and 2016:

| | Qualified Pension Plan December 31, | | | Supplemental Executive Retirement Plans December 31, | | | Other Post-Retirement Benefits December 31, | | |
|---|--|------------|------------|---|------------|------------|--|------------|------------|
| | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 |
| (In thousands) | | | | | | | | | |
| Change in Benefit Obligation: | | | | | | | | | |
| Benefit obligation at beginning of year | \$ 31,045 | \$ 28,475 | \$ 27,115 | \$ 1,102 | \$ 1,000 | \$ 929 | \$ 2,059 | \$ 2,041 | \$ 1,841 |
| Service cost | — | — | — | 27 | 24 | 22 | 20 | 21 | 13 |
| Interest cost | 1,097 | 1,162 | 1,186 | 38 | 39 | 39 | 70 | 79 | 76 |
| Plan participants' contributions | — | — | — | — | — | — | 27 | 28 | 27 |
| Actuarial (gain) loss | (2,351) | 2,379 | 1,088 | (79) | 72 | 37 | (280) | (10) | 180 |
| Benefits paid and administration expenses | (1,040) | (971) | (914) | (41) | (33) | (27) | (103) | (100) | (96) |
| Benefit obligation at end of year | \$ 28,751 | \$ 31,045 | \$ 28,475 | \$ 1,047 | \$ 1,102 | \$ 1,000 | \$ 1,793 | \$ 2,059 | \$ 2,041 |
| Change in Plan Assets: | | | | | | | | | |
| Fair value of plan assets at beginning of year | \$ 29,903 | \$ 26,425 | \$ 25,240 | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Actual (loss) return on plan assets | (1,676) | 3,824 | 1,571 | — | — | — | — | — | — |
| Employer contributions | 1,500 | 625 | 528 | 41 | 33 | 27 | 76 | 72 | 69 |
| Plan participants' contributions | — | — | — | — | — | — | 27 | 28 | 27 |
| Benefits paid and administration expenses | (1,040) | (971) | (914) | (41) | (33) | (27) | (103) | (100) | (96) |
| Fair value of plan assets at end of year | \$ 28,687 | \$ 29,903 | \$ 26,425 | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Funded Status: | | | | | | | | | |
| Underfunded status at end of year | \$ (64) | \$ (1,142) | \$ (2,050) | \$ (1,047) | \$ (1,102) | \$ (1,000) | \$ (1,793) | \$ (2,059) | \$ (2,041) |
| Amounts Recognized in the Consolidated Statements of Condition | | | | | | | | | |
| Accrued expenses and other liabilities | \$ (64) | \$ (1,142) | \$ (2,050) | \$ (1,047) | \$ (1,102) | \$ (1,000) | \$ (1,793) | \$ (2,059) | \$ (2,041) |

The components of accumulated other comprehensive loss related to pensions and other post-retirement benefits and related tax effects at December 31, 2018, 2017 and 2016 are summarized below:

| | Qualified Pension Plan December 31, | | | Supplemental Executive Retirement Plans December 31, | | | Other Post-Retirement Benefits December 31, | | |
|---|--|----------|----------|---|--------|--------|--|-------|-------|
| | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 |
| (In thousands) | | | | | | | | | |
| Amounts Recognized in Accumulated Other Comprehensive Loss Consist of: | | | | | | | | | |
| Prior service cost | \$ — | \$ — | \$ — | \$ 64 | \$ 71 | \$ 78 | \$ — | \$ — | \$ — |
| Net loss (gain) | 7,941 | 7,285 | 7,696 | 101 | 187 | 117 | (245) | 35 | 45 |
| Total unrecognized losses (gains) | 7,941 | 7,285 | 7,696 | 165 | 258 | 195 | (245) | 35 | 45 |
| Deferred tax (asset) liability | (1,749) | (2,625) | (2,773) | (36) | (93) | (70) | 54 | (12) | (16) |
| Net impact on accumulated other comprehensive loss | \$ 6,192 | \$ 4,660 | \$ 4,923 | \$ 129 | \$ 165 | \$ 125 | \$ (191) | \$ 23 | \$ 29 |

The following table sets forth the components of net periodic benefit costs and other amounts recognized in other comprehensive income (loss) for the retirement plans for the years ended December 31, 2018, 2017 and 2016:

| | Qualified Pension Plan | | | Supplemental Executive Retirement Plans | | | Other Post-Retirement Benefits | | |
|---|------------------------|----------|---------|---|--------|-------|--------------------------------|-------|--------|
| | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 |
| (In thousands) | | | | | | | | | |
| Components of Net Periodic Benefit Cost: | | | | | | | | | |
| Service cost | \$ — | \$ — | \$ — | \$ 27 | \$ 24 | \$ 22 | \$ 20 | \$ 21 | \$ 13 |
| Interest cost | 1,097 | 1,162 | 1,186 | 38 | 39 | 39 | 70 | 79 | 76 |
| Expected return on plan assets | (1,817) | (1,603) | (1,624) | — | — | — | — | — | — |
| Amortization of net actuarial losses | 486 | 569 | 495 | 7 | 2 | — | — | — | — |
| Amortization of prior service cost | — | — | — | 7 | 7 | 7 | — | — | — |
| Net periodic (benefit) cost | (234) | 128 | 57 | 79 | 72 | 68 | 90 | 100 | 89 |
| Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income: | | | | | | | | | |
| Net loss (gain) | 1,142 | 158 | 1,140 | (79) | 72 | 37 | (280) | (10) | 180 |
| Amortization of net loss | (486) | (569) | (495) | (7) | (2) | — | — | — | — |
| Amortization of prior service cost | — | — | — | (7) | (7) | (7) | — | — | — |
| Total recognized in other comprehensive income (loss) | 656 | (411) | 645 | (93) | 63 | 30 | (280) | (10) | 180 |
| Total recognized in net periodic benefit cost and other comprehensive income (loss) | \$ 422 | \$ (283) | \$ 702 | \$ (14) | \$ 135 | \$ 98 | \$ (190) | \$ 90 | \$ 269 |

Amounts in accumulated other comprehensive loss that are expected to be recognized as components of net periodic benefit cost during 2019 are \$572,000, \$7,000 and \$(13,000) for the qualified pension plan, supplemental executive retirement plan and other post-retirement benefits plan, respectively.

Weighted-average assumptions used to determine pension benefit obligations at December 31, follow:

| | Qualified Pension | | Supplemental Retirement Plans | | Other Post-Retirement Benefits | |
|--------------------------------|-------------------|-------|-------------------------------|-------|--------------------------------|-------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Discount rate | 4.15% | 3.60% | 4.10% | 3.50% | 4.10% | 3.50% |
| Expected return on plan assets | 5.25% | 6.50% | —% | —% | —% | —% |

Weighted-average assumptions used to determine net benefit pension expense for the years ended December 31, follow:

| | Qualified Pension | | | Supplemental Retirement Plans | | | Other Post-Retirement Benefits | | |
|--------------------------------|-------------------|-------|-------|-------------------------------|-------|-------|--------------------------------|-------|-------|
| | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 |
| Discount rate | 3.60% | 4.15% | 4.45% | 3.50% | 4.00% | 4.30% | 3.50% | 4.00% | 4.25% |
| Expected return on plan assets | 6.50% | 6.50% | 7.00% | —% | —% | —% | —% | —% | —% |
| Rate of compensation increase | —% | —% | —% | —% | —% | —% | 4.00% | 4.00% | 4.00% |

The accumulated post-retirement benefit obligation for the other post-retirement benefits was \$1.8 million and \$2.1 million as of December 31, 2018 and 2017, respectively.

The Company does not intend to apply for the government subsidy under Medicare Part-D for post-retirement prescription drug benefits. Therefore, the impact of the subsidy is not reflected in the development of the liabilities for the plan. As of

December 31, 2013, prescription drug benefits are included in the post-retirement benefits offered to employees hired prior to March 1, 1993.

The expected long-term rate of return is based on current and expected asset allocations, as well as the long-term historical risks and returns with each asset class within the plan portfolio. A lower expected rate of return on plan assets increases pension costs.

The discount rate assumption used to measure the post-retirement benefit obligations is set by reference to high-quality bond indices, as well as certain yield curves. The Principal Discount Yield Curve was used as a benchmark. A higher discount rate decreases the present value of benefit obligations and decreases pension expense.

Assumed Healthcare Trend Rates

The Company's accumulated other post-retirement benefit obligations take into account certain cost-sharing provisions. The annual rate of increase in the cost of covered benefits (i.e., healthcare cost trend rate) is assumed to be 6.75% for Pre-65 & 6.00% for Post-65 at December 31, 2018. Assumed healthcare cost trend rates have a significant effect on the amounts reported for the healthcare plans. A one percentage point change in the assumed healthcare cost trend rate would have the following effects:

| | 1% Increase | 1% Decrease |
|--|----------------|----------------|
| | (In thousands) | |
| Effect on post-retirement benefit obligation | \$ 181 | \$ (153) |
| Effect on total service and interest | 9 | (8) |

Plan Assets

The fair value of major categories of pension plan assets as of December 31, 2018 and 2017 are as follows:

| | Total Fair Value | Percent |
|---------------------------------|---------------------|-------------|
| | (In thousands) | |
| <u>December 31, 2018</u> | | |
| Fixed income funds | \$ 24,440 | 85% |
| Domestic equity funds | 2,317 | 8 |
| International equity funds | 1,524 | 5 |
| Hedge funds | 292 | 1 |
| Money market funds | 114 | 1 |
| Total | <u>\$ 28,687</u> | <u>100%</u> |
| <u>December 31, 2017</u> | | |
| Fixed income funds | \$ 16,264 | 54% |
| Domestic equity funds | 6,234 | 21 |
| International equity funds | 4,187 | 14 |
| Hedge funds | 2,909 | 10 |
| Money market funds | 309 | 1 |
| Total | <u>\$ 29,903</u> | <u>100%</u> |

All plan assets are measured at fair value in Level 1 based on quoted market prices in an active exchange market.

The Company's investment goal is to obtain a competitive risk adjusted return on the Pension Plan assets commensurate with prudent investment practices and the plan's responsibility to provide retirement benefits for its participants, retirees and their beneficiaries. The 2018 targeted allocation for fixed income, domestic equity securities, international equity securities, and hedge funds was 85%, 9%, 6% and 0%, respectively. The Pension Plan's investment policy does not explicitly designate allowable or prohibited investments; instead, it provides guidance regarding investment diversification and other prudent investment practices to limit the risk of loss. The Plan's asset allocation targets are strategic and long-term in nature and are designed to take advantage of the risk reducing impacts of asset class diversification.

Plan assets are periodically rebalanced to their asset class targets to reduce risk and to retain the portfolio's strategic risk/return profile. Investments within each asset category are further diversified with regard to investment style and concentration of holdings.

Contributions

There were \$1.5 million, \$625,000, and \$528,000 in contributions to the Qualified Pension Plan in 2018, 2017, and 2016, respectively. The Company does not expect to make any contributions to the Qualified Pension Plan in 2019.

Estimated Future Benefit Payments

The benefit payments expected to be paid are as follows:

| Years Ending December 31, | Qualified Pension Plan | Supplemental Executive Retirement Plans | Other Post- Retirement Benefits |
|---------------------------|------------------------------|--|---------------------------------------|
| | (In thousands) | | |
| 2019 | \$ 1,220 | \$ 41 | \$ 100 |
| 2020 | 1,340 | 41 | 110 |
| 2021 | 1,360 | 41 | 120 |
| 2022 | 1,390 | 41 | 110 |
| 2023 | 1,440 | 41 | 110 |
| Years 2024-2028 | 7,690 | 327 | 560 |

Multi-Employer Defined Benefit Plan

As a result of the Merger, the Company participates in the Pentegra Defined Benefit Plan for Financial Institutions (the "Pentegra DB Plan"), a tax-qualified defined-benefit pension plan. The Pentegra DB Plan's Employer Identification Number is 13-5645888 and the Plan Number is 333. The Pentegra DB Plan operates as a multi-employer plan for accounting purposes and as a multi-employer plan under the Employee Retirement Income Security Act of 1974 and the Internal Revenue Code. There are no collective bargaining agreements in place that require contributions to the Pentegra DB Plan.

The Pentegra DB Plan is a single plan under Internal Revenue Code Section 413(c) and, as a result, all of the assets stand behind all of the liabilities. Accordingly, under the Pentegra DB Plan, contributions made by a participating employer may be used to provide benefits to participants of other participating employers.

The funded status (market value of plan assets divided by funding target) of the Pentegra DB Plan as of July 1, 2018 and 2017 was 118.7% and 114.3%, respectively, per the actuarial valuation reports. Market value of plan assets reflects contributions received through June 30, 2018.

The Company's contributions to the Pentegra DB Plan will not be more than 5% of the total contributions to the Pentegra DB Plan. A \$411,000 contribution, recorded as pension expense, was made in 2018, while \$50,000 contributions, recorded as pension expense, were made in 2017 and 2016. The Company will make the future required contributions and incur applicable pension expense going forward.

401(k) Plan

The Company has a tax-qualified 401(k) plan for the benefit of its eligible employees. The Company matches 100% of the first 3% and 50% of the next 2% of each eligible employee's pre-tax contributions based on eligible compensation. Participants are fully vested in all contributions.

For employees who have met the Plan's age and service requirements, the Company may also make a discretionary contribution equal to a uniform percentage of eligible compensation per participant. The discretionary contribution may be made in stock or cash and may be directed to the Employee Stock Ownership portion of the plan. Effective January 1, 2014, the Company merged its Employee Stock Ownership Plan with its 401(k) Plan.

In connection with the pension plan being frozen at December 31, 2012, the Company provides additional transitional benefits to the impacted employees through the 401(k) Plan beginning January 1, 2013 for a five year period. Effective January 1, 2018, these transitional benefits were no longer paid.

The Company recorded expenses of \$2.0 million, \$1.9 million, and \$1.7 million related to the plan for the years ended December 31, 2018, 2017 and 2016, respectively.

Note 16. REGULATORY MATTERS

Minimum regulatory capital requirements

The Company (on a consolidated basis) and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's and the Bank's consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve qualitative measures of their assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

Federal banking regulations require a minimum ratio of common equity Tier 1 capital to risk-weighted assets of 4.5%, a minimum ratio of Tier 1 capital to risk-weighted assets of 6.0% and a minimum leverage ratio of 4.0% for all banking organizations. Additionally, community banking institutions must maintain a capital conservation buffer of common equity Tier 1 capital in an amount greater than 2.5% of total risk-weighted assets to avoid being subject to limitations on capital distributions and discretionary bonuses. The capital conservation buffer and certain deductions from and adjustments to regulatory capital and risk-weighted assets are being phased in over several years. The required minimum conservation buffer is 1.875% as of December 31, 2018, and increased to 2.5% on January 1, 2019. The required minimum conservation buffer as of December 31, 2017 was 1.25%. Management believes that the Company's capital levels will remain characterized as "well-capitalized" throughout the phase-in periods.

As of December 31, 2018 and 2017, the notification from the Federal Deposit Insurance Corporation categorized the Bank as well capitalized under the regulatory framework from prompt corrective action. To be categorized as well capitalized, an institution must maintain minimum ratios as set forth in the following tables. There are no conditions or events since the notification that management believes have changed the Bank's category. As of December 31, 2018 and 2017, the Company and the Bank have met all capital adequacy requirements to which they are subject. The Company's and the Bank's actual capital amounts and ratios as of December 31, 2018 and 2017 are also presented in the following table:

| | Actual | | Minimum For Capital Adequacy Purposes | | Minimum To Be Well- Capitalized Under Prompt Corrective Action Provisions | |
|--|------------|-------|--|-------|---|-------|
| | Amount | Ratio | Amount | Ratio | Amount | Ratio |
| (Dollars in thousands) | | | | | | |
| United Bank: | | | | | | |
| December 31, 2018 | | | | | | |
| Total capital to risk weighted assets | \$ 694,633 | 11.9% | \$ 466,980 | 8.0% | \$ 583,725 | 10.0% |
| Common equity tier 1 capital to risk weighted assets | 640,773 | 10.9 | 264,539 | 4.5 | 382,112 | 6.5 |
| Tier 1 capital to risk weighted assets | 640,773 | 10.9 | 352,719 | 6.0 | 470,292 | 8.0 |
| Tier 1 capital to total average assets | 640,773 | 9.0 | 284,788 | 4.0 | 355,985 | 5.0 |
| December 31, 2017 | | | | | | |
| Total capital to risk weighted assets | \$ 642,179 | 11.6% | \$ 442,882 | 8.0% | \$ 553,603 | 10.0% |
| Common equity tier 1 capital to risk weighted assets | 593,155 | 10.7 | 249,458 | 4.5 | 360,328 | 6.5 |
| Tier 1 capital to risk weighted assets | 593,155 | 10.7 | 332,610 | 6.0 | 443,480 | 8.0 |
| Tier 1 capital to total average assets | 593,155 | 8.7 | 272,715 | 4.0 | 340,894 | 5.0 |
| United Financial Bancorp, Inc.: | | | | | | |
| December 31, 2018 | | | | | | |
| Total capital to risk weighted assets | \$ 739,322 | 12.6% | \$ 469,411 | 8.0% | N/A | N/A |
| Common equity tier 1 capital to risk weighted assets | 610,462 | 10.4 | 264,142 | 4.5 | N/A | N/A |
| Tier 1 capital to risk weighted assets | 610,462 | 10.4 | 352,190 | 6.0 | N/A | N/A |
| Tier 1 capital to total average assets | 610,462 | 8.4 | 290,696 | 4.0 | N/A | N/A |
| December 31, 2017 | | | | | | |
| Total capital to risk weighted assets | \$ 701,794 | 12.6% | \$ 445,583 | 8.0% | N/A | N/A |
| Common equity tier 1 capital to risk weighted assets | 577,770 | 10.4 | 249,997 | 4.5 | N/A | N/A |
| Tier 1 capital to risk weighted assets | 577,770 | 10.4 | 333,329 | 6.0 | N/A | N/A |
| Tier 1 capital to total average assets | 577,770 | 8.4 | 275,129 | 4.0 | N/A | N/A |

Our ability to pay dividends to our stockholders is substantially dependent upon the Bank's ability to pay dividends to the Company. The Federal Reserve guidance sets forth the supervisory expectation that bank holding companies will inform and consult with Federal Reserve staff in advance of issuing a dividend that exceeds earnings for the quarter and should not pay dividends in a rolling four quarter period in an amount that exceeds net income for that period. Federal law also prohibits the Bank from paying dividends that would be greater than its undivided profits after deducting statutory bad debt in excess of its allowance for loan losses. The FDIC may limit a savings bank's ability to pay dividends. No dividends may be paid to the Company's shareholders if such dividends would reduce regulatory capital below the amount of the liquidation account required by the Connecticut conversion regulations. Connecticut law restricts the amount of dividends that the Bank can pay based on net income included in retained earnings for the current year and the preceding two years. As of December 31, 2018 and 2017, \$135.0 million and \$108.3 million, respectively, was available for the payment of dividends. Connecticut banking laws grant banks broad lending authority. With certain limited exceptions, any one obligor under this statutory authority may not exceed 10% and 15%, respectively, of a bank's capital and allowance for loan losses.

The following table provides a reconciliation of the Company's total consolidated equity to the capital amounts for the Bank reflected in the preceding table:

| | December 31, | |
|--|----------------|------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Total consolidated equity | \$ 712,518 | \$ 693,328 |
| Adjustments: | | |
| Additional Bank-only equity | 36,322 | 20,081 |
| Accumulated other comprehensive loss | 30,414 | 11,840 |
| Disallowed goodwill and other intangible assets | (121,839) | (117,847) |
| Disallowed deferred tax assets | (16,642) | (11,398) |
| Other | — | (2,849) |
| Tier 1 capital | 640,773 | 593,155 |
| Allowance for loan losses and off-balance sheet credit losses | 53,860 | 48,944 |
| Unrealized gains on available-for-sale securities includible in total risk-based capital | — | 80 |
| Total risk-based capital | \$ 694,633 | \$ 642,179 |

Note 17. ACCUMULATED OTHER COMPREHENSIVE LOSS

The components of accumulated other comprehensive loss, included in stockholders' equity, are as follows:

| | December 31, | |
|---------------------------------------|--------------|-------------|
| | 2018 | 2017 |
| Benefit plans: | | |
| Unrecognized net actuarial loss | \$ (7,861) | \$ (7,578) |
| Tax effect | 1,731 | 2,730 |
| Net-of-tax amount | (6,130) | (4,848) |
| Securities available for sale: | | |
| Net unrealized loss | (31,248) | (8,896) |
| Tax effect | 6,885 | 3,201 |
| Net-of-tax amount | (24,363) | (5,695) |
| Interest rate swaps: | | |
| Net unrealized gain (loss) | 101 | (2,028) |
| Tax effect | (22) | 731 |
| Net-of-tax amount | 79 | (1,297) |
| | \$ (30,414) | \$ (11,840) |

On January 1, 2018, the Company adopted ASU No. 2018-02, *Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*, which addressed the impact of the federal rate tax deduction on deferred taxes that were originally recorded through accumulated other comprehensive income. Through the adoption of this ASU, the Company reclassified the "dangling" difference due to the tax rate differential caused by the enactment of the Tax Cuts and Jobs Act on December 22, 2017. As a result, a one-time reclassification of \$2.6 million was made from accumulated other comprehensive loss to retained earnings.

Note 18. NET INCOME PER SHARE

The following table sets forth the calculation of basic and diluted net income per share for the years ended December 31, 2018, 2017 and 2016:

| (In thousands, except share data) | Years Ended December 31, | | |
|---|--------------------------|------------|------------|
| | 2018 | 2017 | 2016 |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 |
| Adjusted weighted-average common shares outstanding | 51,069,346 | 50,820,019 | 50,290,934 |
| Less: average number of unvested ESOP award shares | 514,134 | 536,948 | 559,785 |
| Weighted-average basic shares outstanding | 50,555,212 | 50,283,071 | 49,731,149 |
| Dilutive effect of stock options | 457,027 | 639,581 | 357,881 |
| Weighted-average diluted shares | 51,012,239 | 50,922,652 | 50,089,030 |
| Net income per share: | | | |
| Basic | \$ 1.18 | \$ 1.09 | \$ 1.00 |
| Diluted | \$ 1.17 | \$ 1.07 | \$ 0.99 |

There were no anti-dilutive options for the years ended December 31, 2018 and 2017. For the year ending December 31, 2016, the weighted-average number of anti-dilutive stock options excluded from the diluted net income per share calculation was 258,000. Stock options were anti-dilutive because the strike price was greater than the average fair value of the Company's common stock for the periods presented.

Note 19. OTHER COMMITMENTS AND CONTINGENCIES

Leases: The Company leases certain of its branches and other office facilities under non-cancelable capital and operating lease agreements. Many of these leases contain renewal options and escalation clauses which provide for increased rental expense. In addition to rental payments, the branch leases require payments for executory costs. The Company also leases certain equipment under non-cancelable operating leases.

Future minimum rental commitments under the terms of these leases, by year and in the aggregate, are as follows as of December 31, 2018:

| | (In thousands) |
|------------|------------------|
| 2019 | \$ 7,148 |
| 2020 | 7,704 |
| 2021 | 7,536 |
| 2022 | 7,070 |
| 2023 | 5,962 |
| Thereafter | 42,007 |
| | <u>\$ 77,427</u> |

Total rental expense charged to operations for all cancelable and non-cancelable operating leases was \$6.9 million, \$5.3 million and \$4.6 million for the years ended December 31, 2018, 2017 and 2016, respectively.

The Company, as a landlord, leases space to third party tenants under non-cancelable operating leases. In addition to base rent, the leases require payments for executory costs. Future minimum rents receivable under the non-cancelable leases are as follows as of December 31, 2018:

| | (In thousands) |
|------------|-----------------|
| 2019 | \$ 1,362 |
| 2020 | 1,407 |
| 2021 | 1,276 |
| 2022 | 841 |
| 2023 | 144 |
| Thereafter | 297 |
| | <u>\$ 5,327</u> |

Rental income is recorded as a reduction to occupancy and equipment expense in the accompanying Consolidated Statements of Net Income and amounted to \$1.1 million, \$573,000 and \$553,000 for the years ended December 31, 2018, 2017 and 2016, respectively.

Legal Matters: The Company is involved in various legal proceedings that have arisen in the normal course of business. The Company is not involved in any legal proceedings deemed to be material as of December 31, 2018.

Financial Instruments with Off-Balance Sheet Risk: In the normal course of business, the Company is a party to financial instruments with off-balance sheet risk to meet the financing needs of its customers. These financial instruments include commitments to extend credit through issuing standby letters of credit and undisbursed portions of construction loans and involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the statements of financial condition. The contractual amounts of those instruments reflect the extent of involvement the Company has in particular classes of financial instruments.

The contractual amounts of commitments to extend credit represent the amounts of potential accounting loss should the contract be fully drawn upon, the customer defaults and the value of any existing collateral obligations is deemed worthless. The Company uses the same credit policies in making commitments as it does for on-balance sheet instruments. Off-balance sheet financial instruments whose contract amounts represent credit risk are as follows at December 31, 2018 and 2017:

| | December 31, | |
|---|---------------------|---------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Commitments to extend credit: | | |
| Commitment to grant loans | \$ 140,875 | \$ 110,664 |
| Undisbursed construction loans | 122,838 | 136,149 |
| Undisbursed home equity lines of credit | 453,634 | 412,484 |
| Undisbursed commercial lines of credit | 515,193 | 412,547 |
| Standby letters of credit | 13,252 | 14,680 |
| Unused credit card lines | 21,331 | 16,084 |
| Unused checking overdraft lines of credit | 2,322 | 1,544 |
| Total | <u>\$ 1,269,445</u> | <u>\$ 1,104,152</u> |

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. Since these commitments could expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the counterparty. Collateral held varies but may include residential and commercial property, accounts receivable, inventory, property, plant and equipment, deposits, and securities.

Other Commitments

The Company invests in partnerships, including low income housing tax credits, new markets housing tax credits, and alternative energy tax credit partnerships. The net carrying balance of these investments totaled \$51.5 million at December 31, 2018 and is included in other assets on the Consolidated Statement of Condition. At December 31, 2018, the Company was contractually committed under these limited partnership agreements to make additional capital contributions of \$4.0 million, which constitutes our maximum potential obligation to these partnerships.

Note 20. SELECTED QUARTERLY CONSOLIDATED INFORMATION (UNAUDITED)

The Company's quarterly results of operations were as follows:

| | 2018 | | | | 2017 | | | |
|---|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | Fourth Quarter | Third Quarter | Second Quarter | First Quarter | Fourth Quarter | Third Quarter | Second Quarter | First Quarter |
| (In thousands, except per share data) | | | | | | | | |
| Interest and dividend income | \$ 72,223 | \$ 70,191 | \$ 67,130 | \$ 63,494 | \$ 61,727 | \$ 60,799 | \$ 58,562 | \$ 55,166 |
| Interest expense | 23,861 | 21,762 | 18,949 | 16,951 | 14,878 | 14,031 | 12,234 | 10,869 |
| Net interest income | 48,362 | 48,429 | 48,181 | 46,543 | 46,849 | 46,768 | 46,328 | 44,297 |
| Provision for loan losses | 2,618 | 2,007 | 2,350 | 1,939 | 2,250 | 2,566 | 2,292 | 2,288 |
| Net interest income after provision for loan losses | 45,744 | 46,422 | 45,831 | 44,604 | 44,599 | 44,202 | 44,036 | 42,009 |
| Non-interest income | 9,493 | 9,555 | 8,360 | 9,289 | 7,581 | 8,426 | 9,826 | 8,732 |
| Other non-interest expense | 43,718 | 38,943 | 38,370 | 36,736 | 37,237 | 35,262 | 35,329 | 34,922 |
| Income before income taxes | 11,519 | 17,034 | 15,821 | 17,157 | 14,943 | 17,366 | 18,533 | 15,819 |
| Provision (benefit) for income taxes | (646) | 726 | 175 | 1,370 | 5,442 | 2,175 | 2,333 | 2,093 |
| Net income | \$ 12,165 | \$ 16,308 | \$ 15,646 | \$ 15,787 | \$ 9,501 | \$ 15,191 | \$ 16,200 | \$ 13,726 |
| Earnings per share: | | | | | | | | |
| Basic | \$ 0.24 | \$ 0.32 | \$ 0.31 | \$ 0.31 | \$ 0.19 | \$ 0.30 | \$ 0.32 | \$ 0.27 |
| Diluted | \$ 0.24 | \$ 0.32 | \$ 0.31 | \$ 0.31 | \$ 0.19 | \$ 0.30 | \$ 0.32 | \$ 0.27 |
| Stock Price (per share): | | | | | | | | |
| High | \$ 17.14 | \$ 18.20 | \$ 18.33 | \$ 18.30 | \$ 19.35 | \$ 18.50 | \$ 18.29 | \$ 18.66 |
| Low | \$ 13.58 | \$ 16.86 | \$ 15.78 | \$ 15.47 | \$ 17.09 | \$ 16.27 | \$ 15.84 | \$ 15.75 |

The primary driver in the increase in other non-interest expense in the fourth quarter of 2018 was due to a change in the Company's mortgage banking strategy, which resulted in a reduction of staff in the mortgage division. Consequently, the Company recorded a \$2.2 million severance expense (pre-tax) in the quarter ending December 31, 2018. Additionally, in the fourth quarter of 2018, the Company recorded expenses related to lease impairment as a result of branch consolidation and expenses associated with the six acquired branches in October 2018. Furthermore, the Company took advantage of additional tax planning strategies afforded by the Tax Act, which contributed to the fourth quarter benefit recorded for income taxes.

The fourth quarter of 2017 was significantly impacted by the Tax Act, resulting in a \$2.8 million negative net income impact, of which, \$1.6 million flowed directly through the provision for income taxes. The quarter was also impacted by accelerated lease expense recognized on a property that the Company no longer occupied, as well as the Company's move to its new headquarters in Hartford, Connecticut, both causing an increase in other non-interest expense as compared to previous quarters.

Note 21. PARENT COMPANY FINANCIAL INFORMATION

The following represents the Company's Condensed Statements of Condition as of December 31, 2018 and 2017 and Condensed Statements of Net Income and Cash Flows for the years ended December 31, 2018, 2017 and 2016 which should be read in conjunction with the Consolidated Financial Statements and related notes:

Condensed Statements of Condition

| | At December 31, | |
|--|-------------------|-------------------|
| | 2018 | 2017 |
| | (In thousands) | |
| Assets: | | |
| Cash and due from banks | \$ 15,001 | \$ 24,365 |
| Investment in United Bank | 748,840 | 713,409 |
| Due from United Bank | 14,954 | 13,101 |
| Other assets | 15,787 | 24,210 |
| Total Assets | <u>\$ 794,582</u> | <u>\$ 775,085</u> |
| Liabilities and Stockholders' Equity: | | |
| Subordinated debentures | \$ 80,201 | \$ 79,956 |
| Accrued expenses and other liabilities | 1,863 | 1,801 |
| Stockholders' equity | 712,518 | 693,328 |
| Total Liabilities and Stockholders' Equity | <u>\$ 794,582</u> | <u>\$ 775,085</u> |

Condensed Statements of Net Income

| | For the Years Ended December 31, | | |
|---|----------------------------------|------------------|------------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Interest and dividend income on investments | \$ 25 | \$ 25 | \$ 159 |
| Interest expense on subordinated debentures | (4,879) | (4,794) | (4,738) |
| Net interest expense | <u>(4,854)</u> | <u>(4,769)</u> | <u>(4,579)</u> |
| Non-interest income | 108 | 830 | — |
| General and administrative expense | (5,046) | (5,350) | (4,982) |
| Loss before tax benefit and equity in undistributed net loss of United Bank | (9,792) | (9,289) | (9,561) |
| Income tax benefit | 2,452 | 3,987 | 3,338 |
| Loss before equity in undistributed net income of United Bank | (7,340) | (5,302) | (6,223) |
| Equity in undistributed net income of United Bank | 67,246 | 59,920 | 55,884 |
| Net income | <u>\$ 59,906</u> | <u>\$ 54,618</u> | <u>\$ 49,661</u> |

Condensed Statements of Cash Flows

| | For the Years ended December 31, | | |
|---|----------------------------------|-------------------------|-------------------------|
| | 2018 | 2017 | 2016 |
| | (In thousands) | | |
| Cash flows from operating activities: | | | |
| Net income | \$ 59,906 | \$ 54,618 | \$ 49,661 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Amortization of purchase accounting marks, net | 118 | 114 | 100 |
| Amortization of subordinated debt issuance costs, net | 127 | 126 | 127 |
| Share-based compensation expense | 2,481 | 2,699 | 2,252 |
| ESOP expense | 378 | 400 | 308 |
| Undistributed income of United Bank | (67,246) | (59,920) | (55,884) |
| Deferred tax (benefit) provision | (1,987) | 7,166 | 4,237 |
| Tax benefit of stock-based awards | — | — | (486) |
| Net change in: | | | |
| Due from United Bank | (1,853) | (1,696) | (2,031) |
| Other assets | 10,418 | 3,941 | 6,879 |
| Accrued expenses and other liabilities | 62 | 118 | (19) |
| Net cash provided by operating activities | <u>2,404</u> | <u>7,566</u> | <u>5,144</u> |
| Cash flows from investing activities: | | | |
| Dividends from United Bank | 16,000 | 24,000 | — |
| Net cash provided by investing activities | <u>16,000</u> | <u>24,000</u> | <u>—</u> |
| Cash flows from financing activities: | | | |
| Common stock repurchased | (5,157) | (1,312) | — |
| Proceeds from the exercise of stock options | 2,247 | 2,460 | 6,275 |
| Cancellation of shares for tax withholding | (601) | (805) | (327) |
| Tax effects of share-based awards | — | — | 486 |
| Cash dividends paid on common stock | (24,257) | (24,111) | (23,836) |
| Net cash used in financing activities | <u>(27,768)</u> | <u>(23,768)</u> | <u>(17,402)</u> |
| Net increase (decrease) in cash and cash equivalents | (9,364) | 7,798 | (12,258) |
| Cash and cash equivalents — beginning of year | 24,365 | 16,567 | 28,825 |
| Cash and cash equivalents — end of year | <u>\$ 15,001</u> | <u>\$ 24,365</u> | <u>\$ 16,567</u> |
| Supplemental disclosures of cash flow information: | | | |
| Cash paid for income taxes, net | \$ 1,835 | \$ 4,574 | \$ 3,655 |

Note 22. SUBSEQUENT EVENTS

The Company invests, as a limited liability member, in Solar Eclipse Investment Fund X, LLC, Solar Eclipse Investment Fund XV, LLC, and Solar Eclipse Investment Fund XXIII, LLC, which are alternative energy funds generating investment tax credits for the Company. On February 4, 2019, D.C. Solar Solutions, Inc. and D.C. Solar Distributions, Inc., the debtor and lessee, respectively, of the funds, filed for Chapter 11 bankruptcy. As of December 31, 2018, the Company held approximately \$19.0 million in recorded investment balance for these funds, and has \$18.3 million in recognized associated tax credit benefits for the periods 2014 through 2018 that are potentially subject to reversal if it is determined that the basis of the leased assets do not support the tax credit. As of the filing date of the Annual Report on Form 10-K, there is \$8.2 million of the \$18.3 million of tax credit benefit subject to reversal if it is determined that the tax credits are accurate but the leased assets will no longer remain in service. The Company has not determined whether there is any impact to the investment in these funds or the tax credits generated from the funds as a result of the bankruptcy filing and is currently monitoring the investments for possible impairment, if any.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There were no changes in or disagreements with accountants on accounting and financial disclosure as defined in Item 304 of Regulation S-K.

Item 9A. Controls and Procedures

Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures:

Under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Exchange Act Rule 13a-15(e). Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this annual report.

Management's Report on Internal Control Over Financial Reporting:

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Our internal control over financial reporting includes those policies and procedures that:

- Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that our receipts and expenditures are being made only in accordance with authorizations of the Company's management and Directors; and
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2018. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control-Integrated Framework (2013)*. Based on management's assessment and those criteria, management believes that the Company maintained effective internal control over financial reporting as of December 31, 2018.

The Company's independent registered public accounting firm has audited and issued a report on the Company's internal control over financial reporting, which appears on page 80.

Changes in Internal Control:

There were no changes in the Company's internal controls over financial reporting during the quarter ended December 31, 2018 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information

None.

Part III

Item 10. *Directors, Executive Officers and Corporate Governance*

The information required by this Item is incorporated into this Form 10-K by reference to the Company's definitive proxy statement for its 2019 Annual Meeting of Shareholders, to be filed within 120 days following December 31, 2018.

Item 11. *Executive Compensation*

The information required by this Item is incorporated into this Form 10-K by reference to the Company's definitive proxy statement for its 2019 Annual Meeting of Shareholders, to be filed within 120 days following December 31, 2018.

Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters*

The information required by this Item is incorporated into this Form 10-K by reference to the Company's definitive proxy statement for its 2019 Annual Meeting of Shareholders, to be filed within 120 days following December 31, 2018.

Item 13. *Certain Relationships and Related Transactions, and Director Independence*

The information required by this Item is incorporated into this Form 10-K by reference to the Company's definitive proxy statement for its 2019 Annual Meeting of Shareholders, to be filed within 120 days following December 31, 2018.

Item 14. *Principal Accountant Fees and Services*

The information required by this Item is incorporated into this Form 10-K by reference to the Company's definitive proxy statement for its 2019 Annual Meeting of Shareholders, to be filed within 120 days following December 31, 2018.

Part IV

Item 15. Exhibits, Financial Statements and Financial Statement Schedules

a) The Consolidated Financial Statements, including notes thereto, and financial schedules required in response to this item are set forth in Part II, Item 8 of this Form 10-K, and can be found on the following pages:

| | <u>Page No.</u> |
|---|-----------------|
| 1 | |
| Consolidated Financial Statements | |
| Report of Management on Internal Control Over Financial Reporting | 78 |
| Reports of Independent Registered Public Accounting Firm | 79 |
| Consolidated Statements of Condition | 81 |
| Consolidated Statements of Net Income | 82 |
| Consolidated Statements of Comprehensive Income | 83 |
| Consolidated Statements of Changes in Stockholders' Equity | 84 |
| Consolidated Statements of Cash Flows | 85 |
| Notes to Consolidated Financial Statements | 87 |

2 Financial Statement Schedules

Schedules to the Consolidated Financial Statements required by Article 9 of Regulation S-X and all other schedules to the Consolidated Financial Statements have been omitted because they are either not required, are not applicable or are included in the Consolidated Financial Statements or notes thereto, which can be found in this report in Part II, Item 8.

3 Exhibits:

| | |
|---------|---|
| 2.1 | Amended and Restated Plan of Conversion and Reorganization (incorporated herein by reference to Exhibit 2.1 to the Registration Statement filed on the Form S-1 for Rockville Financial New, Inc. on September 16, 2010) |
| 2.2 | Agreement and Plan of Merger by and between Rockville Financial, Inc. and United Financial Bancorp, Inc. (incorporated herein by reference to Exhibit 99.1 to the Current Report on the Company's Form 8-K filed on November 15, 2013) |
| 3.1 | Certificate of Incorporation of United Financial Bancorp, Inc. (incorporated herein by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K filed on May 1, 2014) |
| 3.1.1 | Amendment to Certificate of Incorporation increasing authorized common stock from 60,000,000 shares to 120,000,000 shares (incorporated herein by reference to Exhibit B in the definitive proxy statement filed on March 23, 2015) |
| 3.2 | The Bylaws, as amended and restated. (incorporated herein by reference to Exhibit 3.2 to the Company's Annual Report on Form 10-K filed on February 28, 2018) |
| 10.5 | Supplemental Savings and Retirement Plan of United Bank as amended and restated effective December 31, 2007 (incorporated herein by reference to Exhibit 10.5 to the Current Report on Form 8-K filed for Rockville Financial, Inc. (now United Financial Bancorp, Inc.) filed on December 18, 2007)* |
| 10.6 | United Bank Officer Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.2.3 to the Company's Annual Report on Form 10-K for the year ended December 31, 2005 filed on March 31, 2006 (File No. 000-52139))* |
| 10.9 | United Bank Supplemental Executive Retirement Plan as amended and restated effective December 31, 2007 (incorporated herein by reference to Exhibit 10.9 to the Current Report on Form 8-K filed for Rockville Financial, Inc. (now United Financial Bancorp, Inc.) filed on December 18, 2007)* |
| 10.10 | United Financial Bancorp, Inc. 2006 Stock Incentive Award Plan (incorporated herein by reference to Appendix B in the Definitive Proxy Statement on Form 14A for Rockville Financial, Inc. (now United Financial Bancorp, Inc.) filed on July 3, 2006 (File No. 000-51239))* |
| 10.11.2 | Supplemental Executive Retirement Agreement of United Bank for William H.W. Crawford, IV effective December 26, 2012 (incorporated by reference to Exhibit 10.11.2 to the Current Report on the Company's Form 8-K filed on January 2, 2013)* |
| 10.11.4 | Employment Agreement as amended and restated by and among United Financial Bancorp, Inc., United Bank, and with William H.W. Crawford, IV dated November 20, 2017 (incorporated herein by reference to Exhibit 10.11.4 to the Current Report on the Company's Form 8-K filed on November 21, 2017)* |

- 10.12 [Supplemental Executive Retirement Agreement of United Bank for Mark A. Kucia effective December 6, 2010 \(incorporated by reference to Exhibit 10.13 to the Company's Annual Report on Form 10-K for the year ended December 31, 2010 filed on March 10, 2011\)*](#)
- 10.12.1 [Employment Agreement as amended and restated by and among United Financial Bancorp, Inc., United Bank and Mark A. Kucia, effective January 1, 2016 \(incorporated herein by reference to Exhibit 10.12.1 to the Company's Annual Report on Form 10-K for the year ended December 31, 2015 filed March 7, 2016\)*](#)
- 10.14 [United Financial Bancorp, Inc. 2012 Stock Incentive Award Plan \(incorporated herein by reference to Appendix A in the Definitive Proxy Statement on Form 14A for Rockville Financial, Inc. \(now United Financial Bancorp, Inc.\) filed on April 4, 2012 \(File No. 0001193125-12-149948\)*](#)
- 10.17 [Employment Agreement as amended and restated by and among United Financial Bancorp, Inc., United Bank and Eric R. Newell, effective January 1, 2016 \(incorporated herein by reference to Exhibit 10.17 to the Company's Annual Report on Form 10-K for the year ended December 31, 2015 filed on March 7, 2016\)*](#)
- 10.18 [Employment Agreement as amended and restated by and among United Financial Bancorp, Inc., United Bank and David Paulson, effective January 1, 2016 \(incorporated herein by reference to Exhibit 10.18 to the Company's Annual Report on Form 10-K for the year ended December 31, 2015 filed on March 7, 2016\)*](#)
- 10.19 [Form of United Financial Bancorp, Inc. Executive Change in Control Severance Plan, effective January 21, 2015 \(incorporated herein by reference to Exhibit 10.19 to the Company's Annual Report on Form 10-K for the year ended December 31, 2014 filed on March 9, 2015\)*](#)
- 10.20 [United Financial Bancorp, Inc. 2015 Omnibus Stock Incentive Plan \(incorporated herein by reference to Appendix A in the Definitive Proxy Statement on Form 14A for the Company filed September 8, 2015\)*](#)
- 10.21 [Employment Agreement as amended and restated by and among United Financial Bancorp, Inc., United Bank and Brandon C. Lorey, effective January 1, 2016 \(incorporated by reference to Exhibit 10.21 to the Company's Form 10-Q filed August 5, 2016\)*](#)
- 10.22 [Employment Agreement by and among United Financial Bancorp, Inc., United Bank and John J. Smith effective January 19, 2016 \(incorporated herein by reference to Exhibit 10.22 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2017 filed May 5, 2017\)*](#)
- 14.0 [United Financial Bancorp, Inc., United Bank, Standards of Conduct Policy - Employees filed herewith](#)
- 21.0 [Subsidiaries of United Financial Bancorp, Inc. and United Bank filed herewith](#)
- 23.1 [Consent of Independent Registered Public Accounting Firm, Wolf & Company, P.C. filed herewith](#)
- 31.1 [Rule 13a-14\(a\)/15d-14\(a\) Certification of the Chief Executive Officer filed herewith](#)
- 31.2 [Rule 13a-14\(a\)/15d-14\(a\) Certification of the Chief Financial Officer filed herewith](#)
- 32.0 [Section 1350 Certification of the Chief Executive Officer and Chief Financial Officer attached hereto](#)
101. Interactive data files pursuant to Rule 405 of Regulation S-T: (i) the Consolidated Statements of Condition; (ii) the Consolidated Statements of Net Income; (iii) the Consolidated Statements of Comprehensive Income; (iv) the Consolidated Statements of Changes in Stockholders' Equity; (v) the Consolidated Statements of Cash Flows; and (vi) the Notes to Consolidated Financial Statements filed herewith

*Management contract of compensatory plan or agreement

Item 16. Form 10-K Summary

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

United Financial Bancorp, Inc.

By: /s/ William H.W. Crawford, IV
William H.W. Crawford, IV
Chief Executive Officer and President

and

By: /s/ Eric R. Newell
Eric R. Newell
Executive Vice President, Chief
Financial Officer and Treasurer

Date: February 28, 2019

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signatures | Title | Date |
|---|--|-------------------|
| <u>/s/ William H.W. Crawford, IV</u> William H.W. Crawford, IV | Chief Executive Officer and President (<i>Principal Executive Officer</i>) | February 28, 2019 |
| <u>/s/ Eric R. Newell</u> Eric R. Newell | Executive Vice President, Chief Financial Officer and Treasurer (<i>Principal Financial and Accounting Officer</i>) | February 28, 2019 |
| <u>/s/ Paula A. Aiello</u> Paula A. Aiello | Director | February 28, 2019 |
| <u>/s/ Michael A. Bars</u> Michael A. Bars | Director | February 28, 2019 |
| <u>/s/ Michael F. Crowley</u> Michael F. Crowley | Director | February 28, 2019 |
| <u>/s/ Kristen A. Johnson</u> Kristen A. Johnson | Director | February 28, 2019 |
| <u>/s/ Carol A. Leary</u> Carol A. Leary | Director | February 28, 2019 |
| <u>/s/ Raymond H. Lefurge, Jr.</u> Raymond H. Lefurge, Jr. | Vice Chairman | February 28, 2019 |
| <u>/s/ Kevin E. Ross</u> Kevin E. Ross | Director | February 28, 2019 |
| <u>/s/ Robert A. Stewart, Jr.</u> Robert A. Stewart, Jr. | Chairman | February 28, 2019 |

149

[\(Back To Top\)](#)

Section 2: EX-14.0 (EXHIBIT 14.0)

United Financial Bancorp, Inc. Standards of Conduct Policy *For Employees and Senior Financial Officers*

2019

UNITED FINANCIAL BANCORP, INC.
UNITED BANK
STANDARDS OF CONDUCT POLICY - EMPLOYEES
(Effective January 1, 2019)

I. INTRODUCTION

The continued success of United Financial Bancorp, Inc., United Bank and United Bank's subsidiaries (hereinafter collectively referred to as the "Bank") depends in large part on the confidence and trust the public places in the Bank. Our Employees play a key role in helping preserve public trust by making sure that their behavior will serve to enhance, not diminish, that trust. We expect each Employee to monitor his/her personal conduct so as to ensure that the lawful interests of the Bank are placed above the Employee's personal interests.

The purpose of this Standards of Conduct Policy-Employees ("Policy") is to provide general guidance to our Employees on acceptable conduct in a number of areas, including conflicts of interest, outside activities and employment, political activities, the acceptance of gifts, and the treatment of confidential information. This Policy applies to all Employees of the Bank, including Employees who are out on an approved leave of absence. The section titled "Senior Financial Officer, Standards of Conduct Policy" applies only to Senior Financial Officers as defined therein.

This Policy is not comprehensive. It provides guidance for carrying out your responsibilities on behalf of the Bank and observing the highest standards of ethical conduct. This Policy does not address every conceivable situation that may arise, and you are responsible for exercising sound judgment, applying ethical principles and raising questions when in doubt.

For purposes of this Policy, "Employee" means all current officers and full-time and part-time employees of the Bank, and "Immediate Family" means any child, stepchild, parent, stepparent, spouse, sibling, mother-in-law, father-in-law, son-in-law, daughter-in-law, brother-in-law or sister-in-law of an Employee, and any person (other than a tenant or employee) sharing the household of such Employee.

II. CONFLICTS OF INTEREST

A conflict of interest may arise when an Employee or an Employee's Immediate Family member has a financial or other interest in any company doing business with the Bank. Each Employee must manage his/her personal and business affairs so as to avoid situations that might lead to a conflict between self-interest and duty to the Bank, its Employees, and its customers. An Employee who discovers an actual or potential conflict of interest must disclose it immediately to his/her supervisor or to a member of senior management.

Employees may not process transactions, adjustments or inquires, to deposit, loan or other accounts in which they or a member of their Immediate Family has a personal financial interest. Further, employees who are also customers of the Bank must perform their banking activities in the same manner that other customers are expected to do so, including having business completed on the teller line and/or by platform staff from the lobby area of a branch.

Customer relationships between the Bank and an Employee or members of the Employee's Immediate Family are not considered to be conflict of interest activities unless favoritism or unauthorized conduct is present.

III. INSIDER TRADING

Investments are an area in which a conflict of interest can very easily develop. As an Employee, you may, from time to time, have access to material, nonpublic information concerning the Bank, its customers or suppliers, or other companies. Under the Bank's Insider Trading Policy, an Employee may not purchase or sell securities of the Bank or any other company when the Employee is aware of any material nonpublic information about that company, no matter how the Employee learned of the information. This prohibition extends to "tipping" or otherwise providing material, nonpublic information to others who might make an investment decision on the basis of this information.

For purposes of this section, Employees should consider information "material" if a reasonable investor would consider it important in deciding whether to buy, sell or hold a company's securities (in other words, if the information is reasonably likely to have an effect on the price of the securities, whether such effect is positive or negative). Employees should consider information "nonpublic" if it is not generally available to the public or investment community.

IV. OUTSIDE ACTIVITIES AND EMPLOYMENT

A. Outside Financial Interests/Activities/Employment

Employees may not have an outside financial interest or activity (employment, consulting or volunteer) that will:

- 1) materially encroach on the time or attention which should be devoted to banking duties;
- 2) adversely affect the quality of work performed;
- 3) compete with the Bank's activities;
- 4) involve any use of the Bank's equipment, supplies or facilities (except as approved by the CEO, or an Officer designated by the CEO or, in the case of such interest or activity by the CEO, approved by the Chairman);
- 5) infer sponsorship or support by the Bank (except as approved by the CEO, or an Officer designated by the CEO, or, in the case of such interest or activity by the CEO, approved by the Chairman); or
- 6) potentially have an adverse effect on the reputation of the Bank.

B. Outside Officer/Directorships

Before an Employee accepts a position as officer or director of a business, corporation, or a partnership in a for-profit or not for profit organization, he/she must inform the CEO, or an Officer designated by the CEO, and obtain permission or, in the case of the CEO, inform and obtain the permission of the Chairman.

C. Fees for Speaking or Writing Engagements

Employees are encouraged to make business speeches and write articles that will reflect favorably on them and the Bank. Permission for such engagements during normal banking hours should be obtained by the Employee ahead of time from the Employee's supervisor. Written materials should be submitted for prior review by the Employee's supervisor.

If written articles and speeches are Bank-related, no fee should be accepted. If not Bank-related, a written article or speech shall be considered as an outside activity and must, therefore, meet the requirements listed in the Outside Activities and Employment section of this Policy.

V. POLITICAL ACTIVITIES

Employees are encouraged to keep themselves well informed concerning political issues and candidates,

and to

take an active interest in all such matters. In all cases, Employees participating in political activities do so as individuals and not as representatives of the Bank. To avoid any interpretation of Bank sponsorship or endorsement, an Employee should not use Bank stationery in mailed material or fund collections, nor should the Bank be identified in any advertisement or literature. Any Employee who wishes to run for an elective political office or to accept an appointment to a state or local government office should discuss the matter in advance with the Bank CEO, or an Officer designated by the CEO or, in the case of the CEO, with the Chairman, in order to make certain that the duties of the office and the time away from the job will not conflict with the Bank's expectations relative to the Employee's responsibilities.

It is illegal for an individual representing the Bank to make a gift, in cash or in kind, of the Bank's resources to any public office holder or person who is running for office.

Employees may not make donations of Bank funds or services to elected officials or candidates for office for the purpose of financing their election campaigns or running their political offices. The Bank is currently considered a "state contractor" under Connecticut campaign financing. The financing law covers situations involving existing state contracts and situations in which the Bank has an outstanding response submitted in connection with a potential new state contract. For example, the Bank currently has a state contract with the Connecticut Development Authority regarding its loan programs. From time to time, there may be other state contracts. As a consequence, "principals" of the Bank are restricted on the types of campaign contributions they can make. Principals include the Directors of the Bank and the following employees: (1) the CEO and the President; (2) the Treasurer; (3) all Executive Vice Presidents; and (4) Officers with managerial or discretionary responsibility for a state contract. If you believe you may be such a person, please check with the Executive Vice President and Chief Human Resources Officer. Accordingly, such persons, AND THEIR SPOUSES AND DEPENDENT CHILDREN, are prohibited from making contributions to:

- an exploratory committee or candidate committee established by a candidate for nomination or election to the office of Connecticut Governor, Lieutenant Governor, Attorney General, State Comptroller, Secretary of the State or State Treasurer;
- a political committee authorized to make contributions or expenditures to or for the benefit of such candidates; or
- a party committee (state central or town committee).

Otherwise, nothing in this Policy shall in any way interfere with, or preclude, an individual from donating funds within legal bounds to a political party or candidate. However, such donations shall not be reimbursable in any manner by the Bank.

VI. GIFTS AND FEES FROM CUSTOMERS AND SUPPLIERS

The acceptance of gifts from customers or suppliers of the Bank may give rise to serious questions of business ethics and, at certain levels, is illegal. The following activities by Employees are, therefore, prohibited: (a) soliciting for themselves or a third party (other than the Bank itself) anything of value from anyone in return for any business, service or confidential information of the Bank; and (b) accepting anything of value (other than bona fide salary, wages and fees from the Bank) from anyone in connection with the business of the Bank, either before or after a transaction is discussed or consummated. This applies with respect to Bank customers and suppliers of products or services to the Bank, such as attorneys, real estate agents and insurance agents. No gifts of cash in any amount are acceptable. Gifts to Employees or members of their Immediate Family of securities, real property, or legacies under wills or trust instruments of customers must be disclosed to the CEO, or an Officer designated by the CEO or in the case of any such gift to the CEO, the CEO, or an Officer designated by the

CEO shall make such disclosure to the Chairman as soon as practicable.

The Bank realizes, however, and the law allows that a “reasonable” standard of conduct permits an Employee to receive the normal amenities that facilitate the discussion of bona fide Bank business, such as business meals,

entertainment activities, or special occasion gifts, but does not allow the receipt of benefits that serve no demonstrable business purpose. Acceptance is also permissible where it is based on family or personal relationships existing independent of Bank business, where the benefit is available to the general public under the same conditions on which it is available to the Employee, or where the benefit would be paid by the Bank as a reasonable business expense if not paid for by another party.

Other circumstances where the acceptance of amenities by an Employee may be permissible include: (a) Acceptance of loans from other banks or financial institutions on customary terms to finance proper and usual activities of Employees, such as home mortgage loans, except where prohibited by law; (b) Acceptance of advertising or promotional material of reasonable value, such as pens, pencils, note pads, key chains, calendars and similar items; (c) Acceptance of discounts or rebates on merchandise or services that do not exceed those available to other customers; or (d) Acceptance of civic, charitable, educational, or religious organization awards for recognition of service and accomplishment.

Any gift of tangible goods of more than \$100.00 in value must be reported to and approved by the CEO, or an Officer designated by the CEO or, in the case of any such gift to the CEO, reported to and approved by the Chairman. If acceptance of the gift is not approved in writing, the gift must be returned or gifted to a charity of the Bank’s choice with a letter explaining Bank policy, with a copy filed with the Bank’s Executive Vice President and Chief Human Resources Officer. Any gifts of more than \$500 that are intangible in nature, such as meals, entertainment, accommodations, travel arrangements, and the like, must be reported and approved by the CEO, or an Officer designated by the CEO. Employees should use discretion in accepting such intangible gifts, which must be of reasonable value and provide an opportunity for facilitating bona fide business discussions or relationships. Any situation raising questions as to whether it is appropriate to accept an intangible gift should be discussed in advance with the Employee’s supervisor.

VII. BORROWING FROM CUSTOMERS

Employees may not borrow from customers or suppliers of the Bank, other than recognized lending institutions.

VIII. CONFIDENTIAL INFORMATION

It is extremely important to the Bank that our Employees keep confidential certain information that they have access to in the course of their employment with the Bank, both during the time they are Employees and afterwards. Employees must comply with the following rules:

1. Confidential information of the Bank, its customers and suppliers acquired by an Employee through his/her employment with the Bank is to be used solely for Bank purposes. Such information may not be *communicated* to persons outside the Bank, or even to others in the Bank who do not need to know such information to discharge their official duties.
2. The discussion of confidential Employee information obtained by another Employee in the performance of Bank related activities is improper, except as it relates to the performance of Bank duties.
3. Financial information regarding the Bank shall not be released unless it has been published in reports to the public or otherwise made generally available to the

public.

4. An Employee may be served with process from a court that requires the Employee to disclose confidential information concerning the Bank, its customers or suppliers, or another Employee. If this occurs, the Employee must immediately notify his/her supervisor, who shall arrange to seek the advice of legal counsel through the Bank and advise the Employee as to what action to take.
5. Any questions regarding whether particular information is confidential or the disclosure of confidential information should be reviewed with the Employee's supervisor, the Bank's Vice President, Information Security or the Bank's Senior Vice President, Director of Compliance.
6. Employees who use the Bank's computers and facsimile machines are responsible for adhering to all policies, standards, and procedures to ensure that all data and business information are secure.
7. The Bank's E-Mail system and Internet access are business property and are not to be used in a manner that violates this Policy. The Bank reserves the right to enter, search and monitor the E-Mail or computer files of any Employee, without advance notice, for business purposes, including, without limitation, to investigate an alleged or suspected theft, misappropriation of funds, disclosure of confidential business or proprietary information, personal abuse of the system, or for monitoring work flow or productivity.
8. The privacy and confidentiality of customer information is of critical importance to the Bank. Significant restrictions are placed on the Bank's use of customer information by the Gramm-Leach-Bliley Act. Employees must adhere to the privacy policy of the Bank as it may exist from time to time.

IX. PROTECTION AND PROPER USE OF BANK ASSETS

Employees should protect the Bank's assets and ensure that they are used efficiently for legitimate business purposes. Theft, carelessness, and waste have a direct impact on the Bank's profitability.

X. PUBLIC COMPANY DISCLOSURES

As a public company, it is of critical importance to ensure that all public disclosures are complete, timely and accurate and that they are provided in a manner that is fair and understandable. Employees are expected to take this responsibility seriously and use their best efforts to ensure that information that is compiled or maintained is accurate and complete, and that the Bank's internal and financial control processes are complied with.

XI. ACCOUNTING COMPLAINTS ("WHISTLEBLOWER POLICY")

The Bank is committed to preventing adverse employment action of any kind against employees of the Bank who lawfully report information about (i) fraudulent activities within the Bank (including wire fraud, mail fraud and bank fraud), (ii) violations of the Sarbanes-Oxley Act of 2002 pertaining to fraud against stockholders of the Bank, (iii) questionable accounting, internal accounting controls or auditing matters of the Bank, and (iv) conduct that violates the Bank's Standards of Conduct, or that causes reports and other public disclosures by the Bank that are not full, fair and accurate. To advance this commitment, the Bank has adopted a *Whistleblower Protection Policy*, maintained and approved by the Audit Committee. This Policy can be found on Ultipro and the Bank's Intranet.

XII. SENIOR FINANCIAL OFFICER STANDARDS OF CONDUCT POLICY

The Bank is committed to the highest standards of professional and ethical conduct. The purpose of this Standards of Conduct Policy- Senior Financial Officers ("SFO Policy") is to promote

honest and ethical behavior, proper disclosure of financial information in the Bank's periodic reports, and compliance with applicable laws, rules and regulations by the Bank's senior officers who have financial responsibility. This SFO Policy applies to the Chief Executive Officer, the Chief Financial Officer and the Director of Accounting ("Senior Financial Officers") of the Company and is intended to supplement the Standards of Conduct Policy - Employees ("Employee Policy") which is applicable to all employees generally.

Conduct

In performing his or her duties, each Senior Financial Officer will:

1. Engage in and promote honest and ethical conduct, including the ethical handling of actual or apparent conflicts of interest between personal and professional relationships;
2. Avoid conflicts of interest and disclose any material transaction or relationship that reasonably could be expected to give rise to such a conflict, as required by the Employee Policy;
3. Take all reasonable measures to protect the confidentiality of material non-public information about the Company and its affiliates and their customers obtained or created in connection with the activities of the Senior Financial Officers, and prevent the unauthorized disclosure of such information unless required by applicable law or regulation, or legal or regulatory process;
4. Promote full, fair, accurate, timely, and understandable disclosure in reports and documents that the Company and United Bank file with, or submit to, the Securities and Exchange Commission, their federal and state bank regulatory agencies, and in other public communications;
5. Comply and take all reasonable steps to cause others to comply with applicable laws and governmental rules and regulations; and
6. Promptly report violation of this Policy through the Bank's Whistleblower Policy described in the Standards of Conduct Policy-Employees.

Senior Financial Officers are prohibited from directly or indirectly taking any action to coerce, manipulate, mislead or fraudulently influence the independent public auditors of the Company or its affiliates for the purpose of rendering the Company's or its affiliates' financial statements misleading.

Amendments and Waivers of the Policy

This SFO Policy shall be publicly available and may be amended or modified only by the Board of Directors.

Waivers of the provisions of this SFO Policy are subject to special rules and may be made only with the approval of the Board of Directors. Any such waiver will be publicly disclosed in accordance with applicable law, regulations and NASDAQ listing requirements.

Compliance and Accountability

Senior Financial Officers will be held accountable for adherence to this SFO Policy. The Audit Committee will assess compliance with this SFO Policy, report material violations to the Board of Directors and make recommendations to the Board as to the appropriate action.

Each Senior Financial Officer is required to complete an Annual Statement of Acknowledgement regarding the SFO Policy. This statement will be filed with the Corporate Secretary. Any questions regarding this SFO Policy may be discussed with the Chairman of the Audit Committee.

XIII. REPORTING OF ILLEGAL OR UNETHICAL BEHAVIOR

Violations, or suspected violations of this Policy should be reported to the Executive Vice President and Chief Human Resources Officer (unless the subject matter involves such Executive Vice President, in which case the report should be made directly to the Chairman of the Audit Committee) who will conduct a confidential investigation and report her findings to the Audit Committee. Disciplinary action will be taken, where appropriate.

The Bank will not permit retaliation of any kind by or on behalf of the Bank and its employees, officers and directors against good faith reports or complaints of violations of this Policy or other illegal or unethical conduct.

XIV. AMENDMENTS AND WAIVERS OF THE POLICY

This Policy shall be publicly available and may be amended or modified by the Board of Directors and, with respect to the "Whistleblower Policy", only by the Audit Committee.

Waivers of the provisions of this Policy for employees below the Executive Vice President level may be made only with the written approval of both the CEO, or an Officer designated by the CEO and Executive Vice President and Chief Human Resources Officer and will be reported to the Audit Committee.

Waivers involving executive officers and senior financial officers are subject to special rules and may be made only with the approval of the Board of Directors. Any such waiver will be publicly disclosed in accordance with applicable law, regulations and NASDAQ listing requirements.

XV. SEXUAL MISCONDUCT.

The Bank maintains a strict policy prohibiting sexual harassment by its employees in their interactions with co-workers and others associated with the Bank (such as vendors or customers). This policy expressly applies to incidents of sexual harassment that occur at the workplace and at any setting outside of the workplace which impacts employees at work. In addition, this policy expressly precludes any officer, manager or other personnel at the Bank from engaging in a dating/sexual relationship with any other employee if the Bank determines that a conflict or the potential for conflict arises because of the relationship, even if there is no line of authority or reporting involved. The Bank considers all such relationships between an executive officer and any other employee of the Bank to be a conflict of interest.

In accordance with its policy, the Bank will not tolerate any unwelcome conduct of a sexual nature by anyone, including employees, vendors or customers, that harasses, disrupts or interferes with an employee's work performance or that creates an intimidating, offensive or hostile working environment for any employee. Further, any retaliation against an individual who has complained about sexual harassment or retaliation against individuals for cooperating with an investigation of a sexual harassment complaint is unlawful and will not be tolerated.

.All employees are responsible for helping the Bank avoid and appropriately redress any potential claims of unlawful sexual harassment. Any employee who believes that the actions or words of a supervisor or fellow employee or any outside party in the workplace constitute unwelcome sexual harassment has a responsibility to report such conduct in accordance with the procedures outlined in the Bank's policy against sexual harassment.

Any employee determined to have committed unlawful harassment or discrimination will be subject to appropriate disciplinary action, up to and including termination, in accordance with the Bank's policy against sexual harassment.

XVI. EMPLOYMENT DISCLAIMER

THIS POLICY DOES NOT AND IS NOT INTENDED TO CREATE EITHER AN EXPRESS OR IMPLIED CONTRACT OF EMPLOYMENT OR WARRANTY OF BENEFITS BETWEEN THE BANK AND ANY OR ALL OF ITS EMPLOYEES. EMPLOYMENT WITH THE BANK IS ON AT "AT WILL" BASIS. THIS MEANS THAT EACH EMPLOYEE'S EMPLOYMENT MAY BE TERMINATED WITH OR WITHOUT CAUSE, AND WITH

OR WITHOUT NOTICE, AT ANY TIME, AT THE OPTION OF EITHER THE EMPLOYEE OR THE BANK.

XVII. **CONCLUSION**

Each Employee is expected to read and understand the contents of this Policy and to review it regularly in order to be alert to situations that could create a violation or a conflict of interest. Each Employee is expected to comply with this Policy in its present form and as it may be revised in the future. Any questions regarding this Policy may be discussed with the Executive Vice President and Chief Human Resources Officer. Disclosures of exceptions to the Policy to Senior Management should be recorded in writing and placed on file. Employees are also expected to become familiar and comply with other policies of the Bank as they are adopted from time to time, whether referenced in this Policy or not.

Each Employee is required to complete a Statement of Acknowledgement regarding this Policy, and may be required from time to time in the future to complete a new Statement of Acknowledgement. The Statement(s) of Acknowledgement will be filed in each Employee's personnel file or retain in an electronic format.

Violation of this Policy may result in discipline, including but not limited to, a written warning, demotion or salary reduction, suspension with or without pay or dismissal for cause, depending on the seriousness of the violation.

**UNITED BANK
STANDARDS OF CONDUCT POLICY - EMPLOYEES**

STATEMENT OF ACKNOWLEDGEMENT

I, _____, AN EMPLOYEE OF UNITED BANK AND/OR ITS PARENT, UNITED FINANCIAL BANCORP, INC. OR SUBSIDIARIES, HAVE REVIEWED AND UNDERSTAND THE STANDARDS OF CONDUCT POLICY - EMPLOYEES (INCLUDING THE EMPLOYMENT DISCLAIMER DESCRIBED IN SECTION XV.) AND HAVE COMPLIED, AND UNDERSTAND THAT I AM EXPECTED TO COMPLY WITH IT IN THE FUTURE.

IN ADDITION, I UNDERSTAND THAT IT IS MY RESPONSIBILITY TO DISCLOSE **CONFLICTS OF INTEREST** TO MY SUPERVISOR OR A MEMBER OF SENIOR MANAGEMENT. BY CHECKING THE APPROPRIATE STATEMENT BELOW, I ACKNOWLEDGE THAT I HAVE NO CONFLICTS OF INTEREST TO DISCLOSE AT THIS TIME; OR I HAVE ACTUAL OR POTENTIAL CONFLICTS OF INTEREST AND HAVE LISTED THEM BELOW.

I HAVE NO CONFLICTS OF INTEREST TO DISCLOSE

I HAVE THE FOLLOWING ACTUAL OR POTENTIAL CONFLICTS OF INTEREST TO DISCLOSE:

DATE SIGNATURE

NAME, PLEASE PRINT

STANDARDS OF CONDUCT POLICY - SENIOR FINANCIAL OFFICERS

STATEMENT OF ACKNOWLEDGEMENT

I, _____ A SENIOR FINANCIAL OFFICER OF UNITED FINANCIAL BANCORP, INC., HAVE REVIEWED AND UNDERSTAND THE STANDARDS OF CONDUCT POLICY-SENIOR FINANCIAL OFFICERS (INCLUDING THE EMPLOYMENT DISCLAIMER DESCRIBED IN SECTION XV.) AND HAVE COMPLIED, AND UNDERSTAND THAT I AM EXPECTED TO COMPLY WITH IT IN THE FUTURE.

DATE SIGNATURE

NAME, PLEASE PRINT

[\(Back To Top\)](#)

Section 3: EX-21.0 (EXHIBIT 21.0)

EXHIBIT 21.0

SUBSIDIARIES OF UNITED FINANCIAL BANCORP, INC. AND UNITED BANK

Subsidiary of United Financial Bancorp, Inc.:

United Bank, a Connecticut chartered savings bank

Subsidiaries of United Bank:

United Wealth Management, Inc., a Connecticut corporation

United Bank Mortgage Company, a Connecticut corporation

United Bank Investment Sub, Inc., a Connecticut corporation

United Bank Residential Properties, Inc., a Connecticut corporation

United Bank Commercial Properties, Inc., a Connecticut corporation

United Bank Investment Corp, Inc., a Connecticut corporation

UCB Securities, Inc. II, a Massachusetts corporation

UB Properties, LLC, a Massachusetts Limited Liability Company

United Financial Realty HC, Inc., a Connecticut corporation

[\(Back To Top\)](#)

Section 4: EX-23.1 (EXHIBIT 23.1)

EXHIBIT 23.1

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 333-173469, 333-188296, 333-195641, 333-207963 and 333-214432 of our reports dated February 28, 2019, relating to our audits of the Consolidated Financial Statements and internal control over financial reporting of United Financial Bancorp, Inc. and subsidiaries, which reports appear in this Annual Report on Form 10-K of United Financial Bancorp, Inc. for the year ended December 31, 2018.

/s/ Wolf & Company, P.C.

Boston, Massachusetts
February 28, 2019

[\(Back To Top\)](#)

Section 5: EX-31.1 (EXHIBIT 31.1)

EXHIBIT 31.1

Certification

I, William H.W. Crawford, IV, certify that:

1. I have reviewed this Annual Report on Form 10-K of United Financial Bancorp, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report, based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent

functions):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 28, 2019

/s/ William H.W. Crawford, IV

William H.W. Crawford, IV

Chief Executive Officer and President

[\(Back To Top\)](#)

Section 6: EX-31.2 (EXHIBIT 31.2)

EXHIBIT 31.2

Certification

I, Eric R. Newell, certify that:

1. I have reviewed this Annual Report on Form 10-K of United Financial Bancorp, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report, based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 28, 2019

/s/ Eric R. Newell

Eric R. Newell

[\(Back To Top\)](#)

Section 7: EX-32.0 (EXHIBIT 32.0)

EXHIBIT 32.0

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADDED BY
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of United Financial Bancorp, Inc. (the “Company”) on Form 10-K for the year ended December 31, 2018, as filed with the Securities and Exchange Commission (the “Report”), I hereby certify pursuant to 18 U.S.C. Section 1350, as added by Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in this Report fairly presents, in all material respects, the consolidated financial condition and results of the Company as of and for the period covered by this Report.

By: /s/ William H.W. Crawford, IV

William H.W. Crawford, IV
Chief Executive Officer and President
February 28, 2019

By: /s/ Eric R. Newell

Eric R. Newell
EVP, Chief Financial Officer and Treasurer
February 28, 2019

The foregoing certification is being furnished solely pursuant to 12 U.S.C. Section 1350 and is not being filed as part of the Report or as a separate disclosure document.

Note: A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to United Financial Bancorp, Inc. and will be retained by United Financial Bancorp, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

[\(Back To Top\)](#)