



Pro Forma Schedule of Fees and Expenses

This schedule reflects pro forma adjustments including for fees and carried interest on Onex' \$4 billion of private equity capital assuming this capital is subject to the same fee structure as our institutional investors.

(USD Millions)	Last 12 months ended		
	December 31, 2015	December 31, 2014	December 31, 2013
Private Equity			
Management and Advisory Fees ⁽¹⁾⁽²⁾	\$ 107	\$ 71	\$ 90
Management and Advisory Fees on Onex Capital ⁽²⁾⁽³⁾	37	21	26
Carried Interest ⁽⁴⁾	1	171	75
Carried Interest on Onex Capital ⁽⁴⁾⁽⁵⁾	1	98	88
Revenue Items	146	361	279
Base Compensation	16	15	15
Variable Compensation	52	124	84
Adjustment to Variable Compensation ⁽⁶⁾	-	(40)	(29)
Other Expenses, net ⁽⁷⁾	20	20	20
Expense Items	88	119	90
Net Contribution	58	242	189
Credit			
Management and Advisory Fees ⁽⁸⁾	34	28	22
Carried Interest ⁽⁴⁾	1	1	10
Revenue Items	35	29	32
Base Compensation	6	5	4
Variable Compensation	10	12	11
Other Expenses	4	3	3
Expense Items	20	20	18
Net Contribution	15	9	14
Parent Company and Other			
Base Compensation	15	15	14
Variable Compensation	9	18	8
Other Expenses, net ⁽⁷⁾	7	6	7
Expense Items	31	39	29
Net Contribution	(31)	(39)	(29)
Net Amount	\$ 42	\$ 212	\$ 174

- The management and advisory fees include those earned in the Onex Partners and ONCAP private equity funds and Onex' retained portion of the management fees earned from operating companies. No fees are included in respect of Onex capital invested in or committed to Onex Partners and ONCAP private equity funds.
- During 2014 and 2015, management fees for Onex Partners III were based on 1% of invested capital. Onex began to receive management fees for Onex Partners IV in August 2014, which were based on 1.7% of committed capital. Run-rate private equity management fees at December 31, 2015 were \$127 million, which includes \$35 million of run-rate management and advisory fees that would be earned on Onex capital.
- The management and advisory fees from Onex Capital represent the additional net fees that would be earned on Onex capital if that capital was subject to the same management and advisory fees as other investors in the Onex Partners and ONCAP private equity funds.
- Private equity carried interest is reported on a cash received basis. Credit carried interest and performance fees are accrued in the fourth quarter each year, since they are typically received shortly after the end of the calendar year.
- The carried interest from Onex Capital represents 40% of the additional carried interest that would have been received on Onex capital if that capital was subject to the same carried interest provisions as other investors in the Onex Partners and ONCAP private equity funds.
- The adjustment to variable compensation is a pro forma adjustment and reflects the estimated reduction in Private Equity variable compensation that would occur if Onex Capital was subject to the same carried interest provisions as other investors. In this scenario, the Onex management team would be allocated 60% of the pro forma carried interest on Onex Capital instead of participating in Onex investments through the Management Investment Plan. The adjustment to variable compensation is the excess of 60% of the pro forma carried interest from Onex Capital over actual payments under the Management Investment Plan.
- Expenses include those of the Onex and ONCAP corporate office and Onex Real Estate Partners and are net of gains from the sale of tax losses. This schedule excludes stock-based compensation.
- Run-rate Credit management fees at December 31, 2015 were \$38 million. Credit management and advisory fees include fees of \$3 million paid by Onex in respect of its investment in Onex Credit funds (year ended December 31, 2014 - \$3 million and December 31, 2013 - \$3 million).