

RBC Capital Markets Financial Services Conference

March 12, 2019

KeyCorp

Don Kimble

Vice Chairman and
Chief Financial Officer



FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION

This communication contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 including, but not limited to, KeyCorp's expectations or predictions of future financial or business performance or conditions. Forward-looking statements are typically identified by words such as "believe," "seek," "expect," "anticipate," "intend," "target," "estimate," "continue," "positions," "plan," "predict," "project," "forecast," "guidance," "goal," "objective," "prospects," "possible," "potential," "strategy," "opportunities," or "trends," by future conditional verbs such as "assume," "will," "would," "should," "could" or "may", or by variations of such words or by similar expressions. These forward-looking statements are based on assumptions that involve risks and uncertainties, which are subject to change based on various important factors (some of which are beyond KeyCorp's control.) Actual results may differ materially from current projections.

Actual outcomes may differ materially from those expressed or implied as a result of the factors described under "Forward-looking Statements" and "Risk Factors" in KeyCorp's Annual Report on Form 10-K for the year ended December 31, 2018 ("Form 10-K") and in other filings of KeyCorp with the Securities and Exchange Commission (the "SEC"). Such forward-looking statements speak only as of the date they are made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after that date or to reflect the occurrence of unanticipated events. For additional information regarding KeyCorp, please refer to our SEC filings available at www.key.com/ir.

Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results. This presentation also includes certain non-GAAP financial measures related to "tangible common equity," "cash efficiency ratio," and certain financial measures excluding notable items, including merger-related charges. Notable items include certain revenue or expense items that may occur in a reporting period in which management does not consider indicative of ongoing financial performance. Management believes it is useful for the investment community to consider financial metrics with and without notable items in order to enable a better understanding of company results, facilitate comparability of period-to-period financial results, and to evaluate and forecast those results. Although Key has procedures in place to ensure that these measures are calculated using the appropriate GAAP or regulatory components, they have limitations as analytical tools and should not be considered in isolation, or as a substitute for analysis of results under GAAP. For more information on these calculations and to view the reconciliations to the most comparable GAAP measures, please refer to the appendix of this presentation or Key's Form 10-K dated December 31, 2018.

GAAP: Generally Accepted Accounting Principles



Delivering Results

Improving efficiency, managing risk, and increasing returns

Why KEY

Distinctive business model and offering

- Leading commercial and investment banking platform for middle market companies
- Attractive market presence

Targeted scale focused on defined businesses and client segments

- Businesses aligned against points of differentiation

Focused execution

- Investing in targeted areas for growth
- Delivering positive operating leverage through revenue momentum and expense discipline

Disciplined risk profile and capital management

- Enhanced and transformed risk management approach built to perform through business cycles
- Clear capital priorities

Delivering results

- Improving overall financial performance → balancing investments and efficiency
- Sound, profitable growth driving shareholder returns

Executing on LT Targets

Positive operating leverage

6 consecutive years

Cash efficiency ratio: 54-56%

59.4% in 2018^(a)

Moderate risk profile:

Net charge-offs to avg. loans targeted range of 40-60 bps

26 bps in 2018

Return on avg. tangible common equity: 16-19%

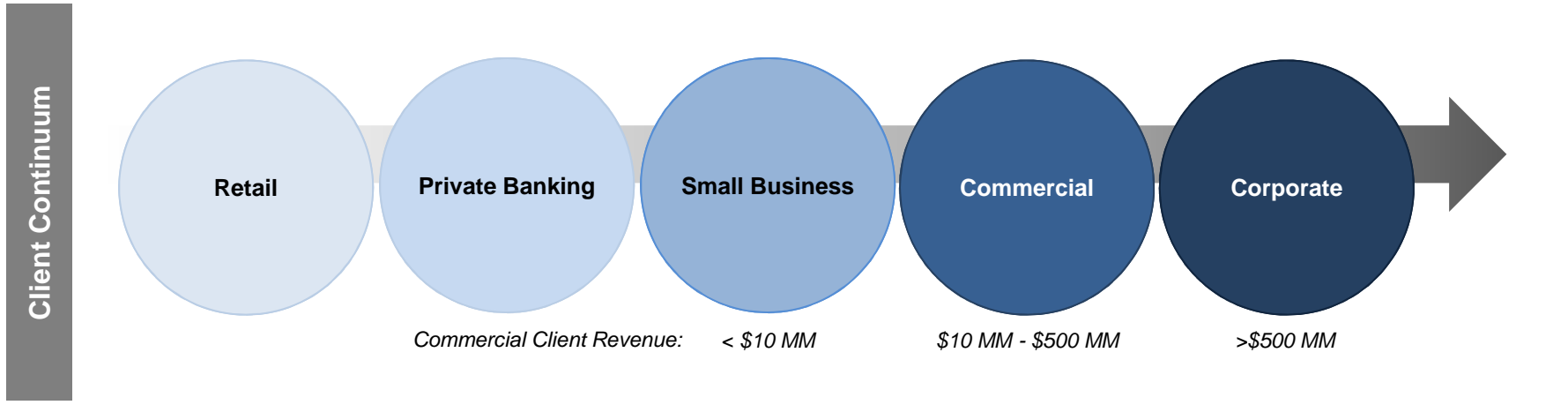
16.5% in 2018^(a)



(a) Non-GAAP measure and excludes notable items; see Appendix for detail and reconciliations

Key Overview

Serving targeted clients by leveraging broad capabilities, insights and expertise



Lending

Deposits

Financial Wellness

Wealth & Investment Management

Payments

Investment Banking

Commercial Mortgage Banking

3.5 MM
clients

61%
consumer deposits,
% of total

\$37 B
assets under
management

13%
C&I loan growth
5-year CAGR

\$650 MM
investment banking &
debt placement fees
(TTM)

Consumer Capabilities and Expertise

Transformation has created a strong franchise & differentiated offering: positioned for growth

Current State

3.5 Million Clients

*5 Consecutive Years
of Organic Growth*

Strong Market Share

Top 5 in 20 MSAs^(a)

**Accelerating Growth &
Profitability**

Positioned for Growth

Ease

*Enabling **simple and clear banking** with no surprises*

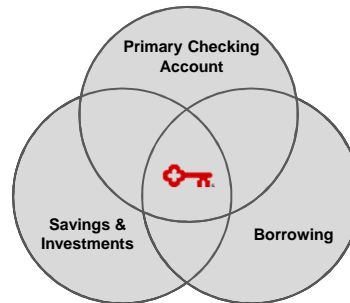
Value

*Knowing the client and **valuing the relationship***

Expertise

*Providing **industry-leading expertise & personalized advice***

Relationship Strategy



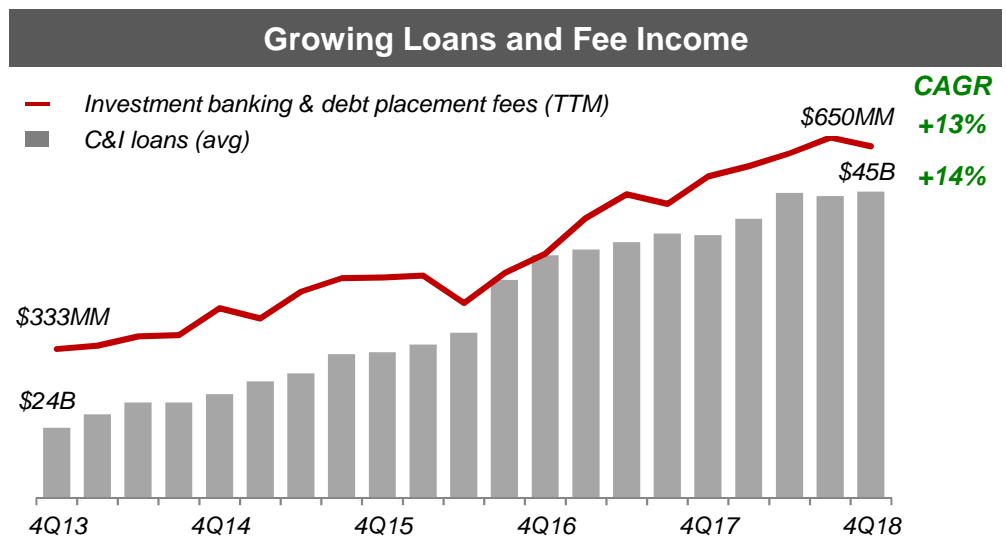
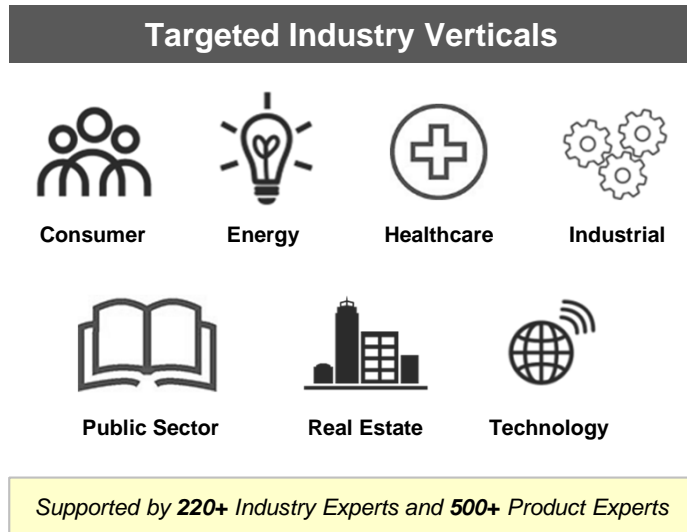
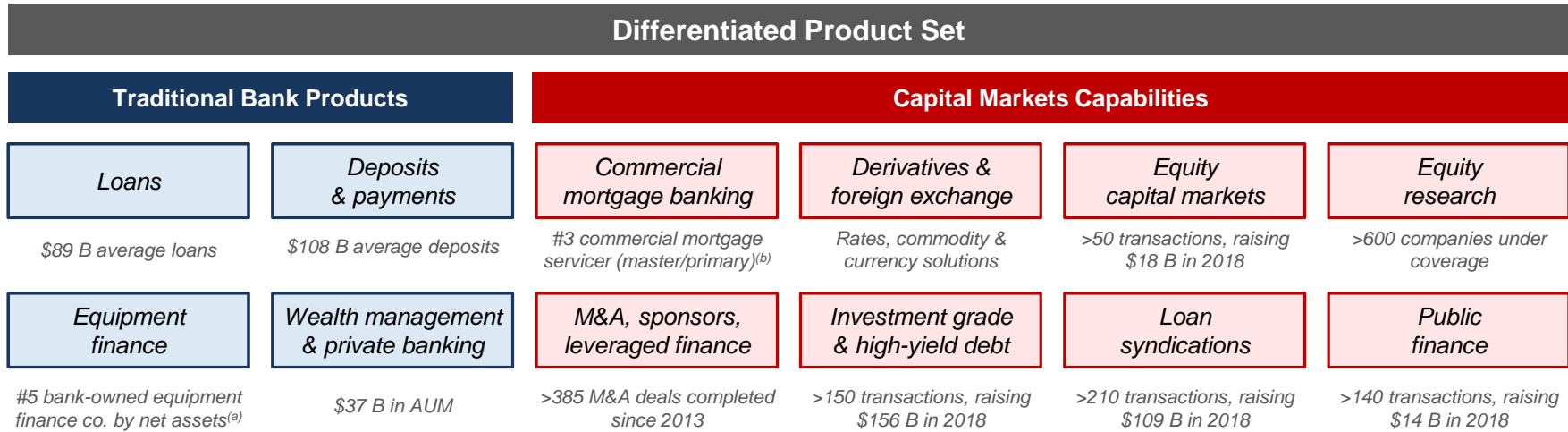
Financial Wellness



(a) Metropolitan Statistical Areas (MSAs) within retail footprint with greater than \$3B in market deposits where Key has a Top 5 market share; source: FDIC Summary of Deposits Annual Survey, June 30, 2018; analysis caps all branches for KEY and peers at \$250MM to adjust for commercial and headquarters deposits; rankings based on total MSA deposits (capped)

Commercial Capabilities and Expertise

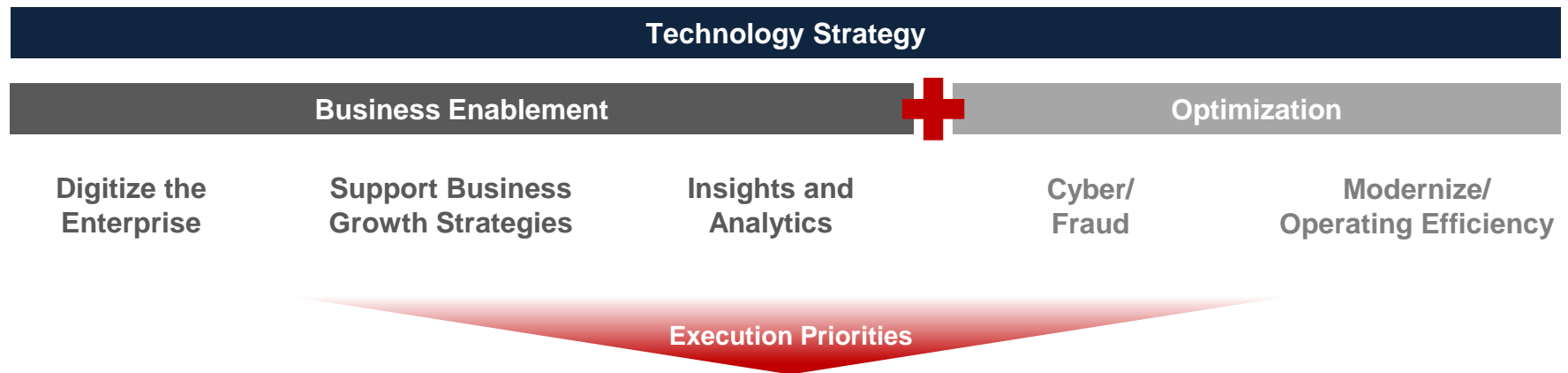
Relationship model, paired with expertise and broad capabilities, delivers results



Note: As of 12/31/18 unless otherwise noted; loan and deposit figures reflect 4Q18 averages
 (a) Monitor Bank 50 as of FY17
 (b) Mortgage Bankers Association 2017 Commercial Mortgage Servicer Rankings by volume serviced

Targeted Technology Investments

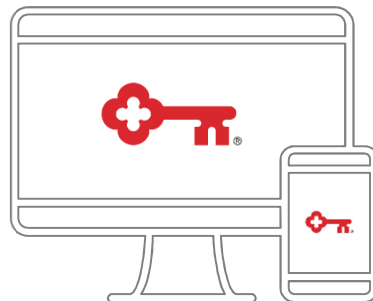
Technology remains foundational to Key's strategy of building enduring client relationships



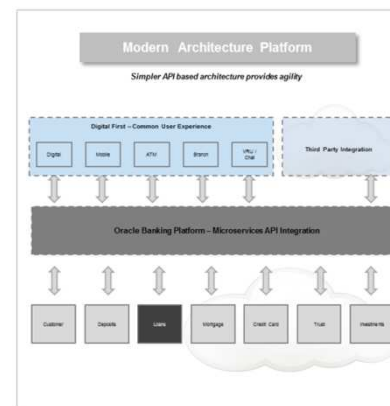
Balanced Investment Spend Portfolio



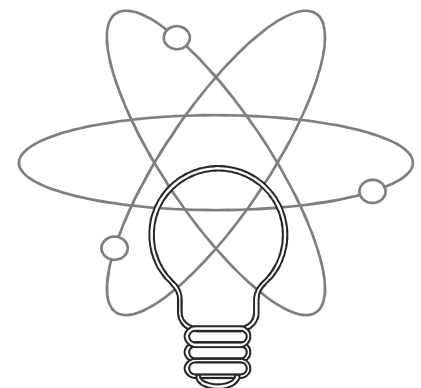
Digital First



Modern Systems & Architecture

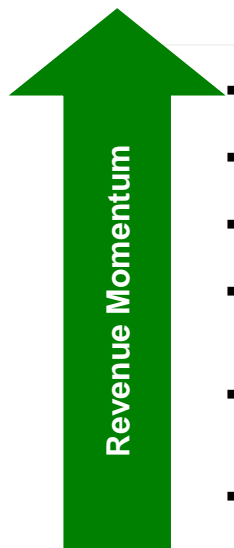


Innovative Culture



Delivering on Efficiency Commitments

Focused on reaching our long-term efficiency commitment

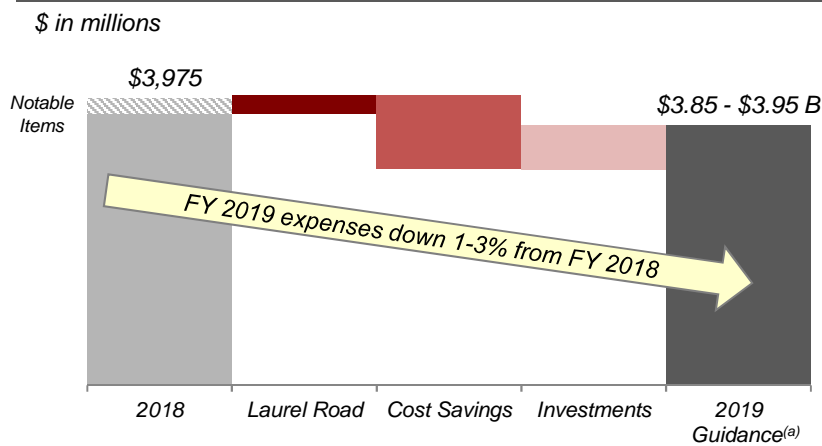


- Growing and expanding relationships
- Extending scale segments
- Enhancing products and capabilities
- Deepening commercial expertise and Financial Wellness
- Productivity and talent: targeted hiring and remixing
- First Niagara revenue synergies



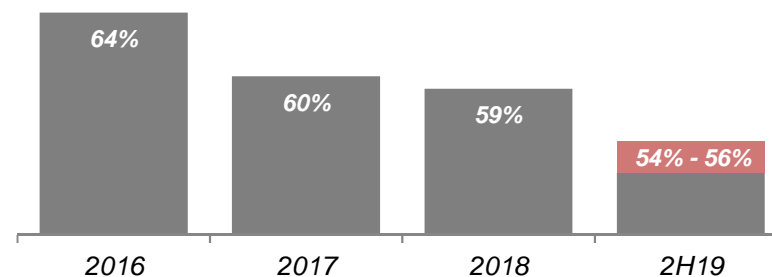
- Targeting 5% cost savings in 2019 (\$200MM)
- Branch reduction: ↓ 38 in FY 2018, with accelerated reductions expected in 2019
- Significant reduction in a number of systems and processes
 - Digitally-enabled, simplified employee experience
- Business realignment and staffing model changes
 - Organizing around two lines of business: consumer and commercial
 - Move to a more client-centric organization: simpler, more efficient structure

Cost Savings Target



Cash Efficiency Ratio^(b)

Accelerating cost saving efforts to achieve efficiency ratio target by 2H19, while maintaining the ability to reinvest in our businesses



(a) 2019 Guidance excludes severance and other efficiency-related expenses
 (b) Non-GAAP measure and excludes notable items; see Appendix and 2017 Form 10-K for reconciliation

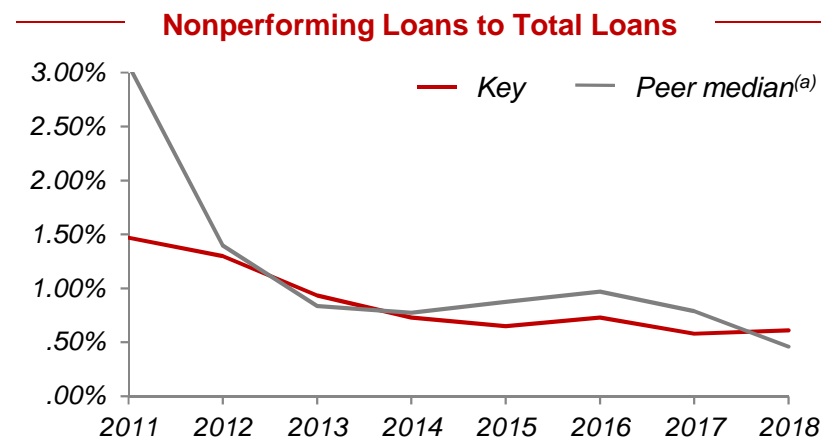
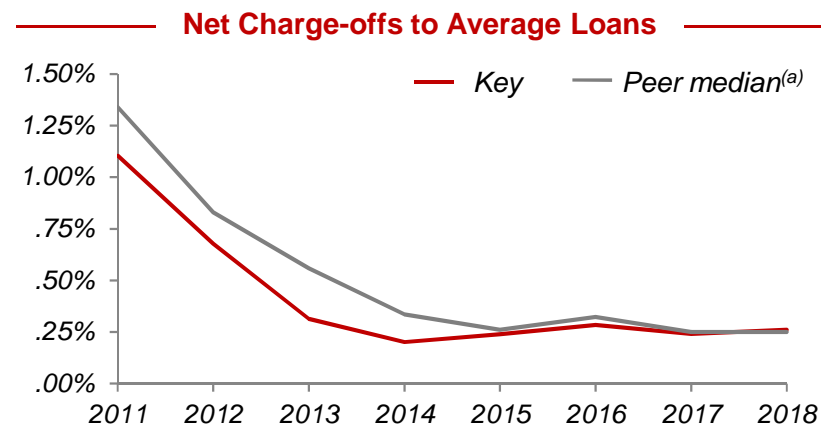
Strong Risk Management

Maintaining a strong risk culture and moderate risk profile

Positioned to Outperform Through the Cycle

- Significantly enhanced risk profile: focused on soundness, profitability, and growth
- Maintained strong underwriting standards
- Improved credit risk profile with strategic exits and growth in targeted client segments
- Enhanced framework, governance, and controls, including people & technology investments
- Strengthened culture of accountability: everyone owns risk

Strong Asset Quality



(a) Source: peer filings; peers include: BBT, CFG, CMA, FITB, HBAN, MTB, PNC, RF, STI, USB, and ZION

Disciplined Capital Management

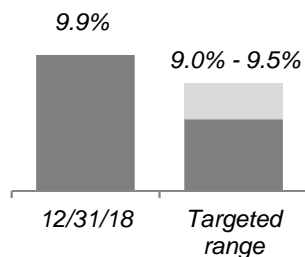
Disciplined in how we manage, invest, deploy, and return our capital

Strong Capital Position

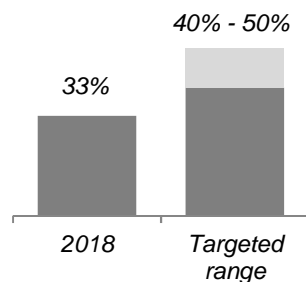
12/31/18

| | |
|--|-------|
| Common Equity Tier 1 | 9.9% |
| Tier 1 risk-based capital | 11.1% |
| Total risk-based capital | 12.9% |
| Key shareholders' equity to assets | 11.2% |
| Key common shareholders' equity to assets | 10.2% |
| Tangible common equity to tangible assets ^(b) | 8.3% |
| Leverage | 9.9% |

Common Equity Tier 1

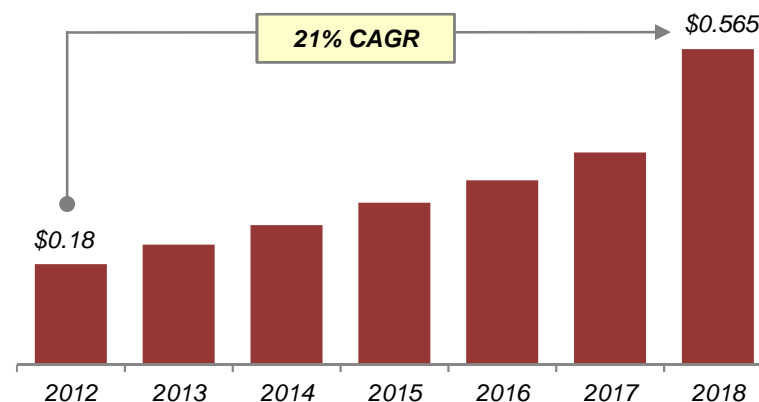


Common Dividend Payout

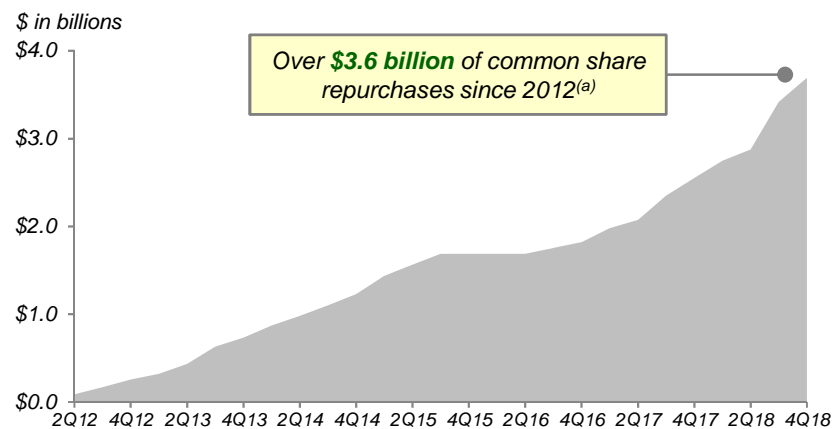


Consistent Dividend Growth

Cash Dividends Per Common Share



Cumulative Common Share Repurchases^(a)



(a) Common share repurchase amount includes repurchases to offset issuances of common shares under our employee compensation plans
 (b) Non-GAAP measure; see Appendix for reconciliation

FY2019 Outlook & Long-term Targets

| | FY 2019 |
|---------------------------------|--|
| Average Balance Sheet | <ul style="list-style-type: none"> Loans: average balances in the range of \$90 B - \$91 B Deposits: average balances in the range of \$108 B - \$109 B |
| Net Interest Income (TE) | <ul style="list-style-type: none"> Net interest income expected to be in the range of \$4.0 B - \$4.1 B Outlook assumes no interest rate increases in 2019 |
| Noninterest Income | <ul style="list-style-type: none"> Expected to be in the range of \$2.5 B - \$2.6 B |
| Noninterest Expense | <ul style="list-style-type: none"> Expected to be in the range of \$3.85 B - \$3.95 B <ul style="list-style-type: none"> Includes realization of \$200 MM run-rate cost savings in 2H19 Achieve cash efficiency ratio target of 54 - 56% by 2H19 |
| Credit Quality | <ul style="list-style-type: none"> Net charge-offs to average loans below targeted range of 40 - 60 bps Provision expected to slightly exceed net charge-offs |
| Taxes | <ul style="list-style-type: none"> GAAP tax rate in the range of 18% - 19% |

Note: 2019 Outlook includes the impact of the mid-year acquisition of Laurel Road

Long-term Targets

Positive operating leverage

Cash efficiency ratio:
54% - 56%

Moderate risk profile:
Net charge-offs to avg. loans targeted range of 40-60 bps

ROTCE:
16 - 19%



Appendix



Strategic Acquisition: Laurel Road Finance

Acquisition of online lending platform focused on super prime professionals

Transaction Overview

- Acquisition of leading national, digital-first consumer lending platform
- Proven end-to-end digital lending platform targeting super-prime millennials with relationship expansion opportunity
- Business built inside an FDIC regulated bank resulting in sound risk and compliance culture
- Emphasis on strategic partnerships with a growing network → pipeline of >150 affinity groups
- Origination volume of >\$4 billion since inception (2013)

Solution Set

Student Loan Refinance

Digital Mortgage Origination

Personal Unsecured Loans

Digital Banking Platform

The transaction is subject to customary closing conditions, including regulatory approvals, and expected to close mid-2019

Positioned to Outperform

Revisiting 2018 Investor Day Themes

- ✓ **Distinctive Model**
 - Leading digital originations capability and front-end customer experience
 - Alignment with Key's Financial Wellness focus and relationship strategy
- ✓ **Targeted Scale**
 - Proven model with targeted scale against defined client set → student lending refinance for super-prime millennial medical professionals
- ✓ **Focused Execution**
 - Targeted investments in a streamlined suite of distinctive products
- ✓ **Disciplined Capital & Risk Management**
 - High quality consumer assets → opportunity to balance Key's portfolio by adding proven consumer lending engine
- ✓ **Delivering Results**
 - **Sound, profitable growth driving shareholder returns over the long term**



Financial Highlights

Continuing operations, unless otherwise noted

| | 4Q18 | 3Q18 | 4Q17 | LQ Δ | Y/Y Δ | |
|------------------------------|--|--------|--------|---------|----------|-----------|
| Profitability | EPS – assuming dilution | \$.45 | \$.45 | \$.17 | - | N/M |
| | EPS – excl. notable items ^{(a), (b)} | .48 | .45 | .36 | 7 % | 33 % |
| | Cash efficiency ratio ^(a) | 59.9 % | 58.7 % | 66.7 % | 120 bps | (680) bps |
| | Cash efficiency –excl. notable items ^{(a), (b)} | 57.4 | 58.7 | 61.3 | (130) | (390) |
| | Return on average tangible common equity ^(a) | 16.4 | 16.8 | 6.4 | (41) | N/M |
| | ROTCE – excl. notable items ^{(a), (b)} | 17.5 | 16.8 | 13.6 | 69 | 388 |
| | Return on average total assets | 1.37 | 1.40 | .57 | (3) | 80 |
| | Net interest margin | 3.16 | 3.18 | 3.09 | (2) | 7 |
| Capital^(c) | Common Equity Tier 1 | 9.93 % | 9.95 % | 10.16 % | (2) bps | (23) bps |
| | Tier 1 risk-based capital | 11.08 | 11.11 | 11.01 | (3) | 7 |
| | Tangible common equity to tangible assets ^(a) | 8.30 | 8.05 | 8.23 | 25 | 7 |
| Asset Quality | NCOs to average loans | .27 % | .27 % | .24 % | - | 3 bps |
| | NPLs to EOP portfolio loans ^(d) | .61 | .72 | .58 | (11) bps | 3 |
| | Allowance for loan and lease losses to EOP loans | .99 | .99 | 1.01 | - | (2) |

EOP = End of Period

(a) Non-GAAP measure: see slides 26-27 for reconciliation

(b) Excludes notable items; see slides 26-27 for detail and reconciliations

(c) From consolidated operations

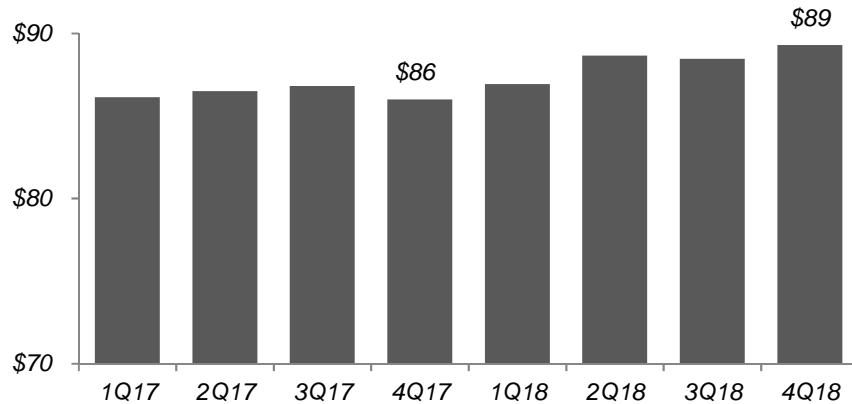
(d) Nonperforming loan balances exclude \$575 million, \$606 million, and \$738 million of purchased credit impaired loans at December 31, 2018, September 30, 2018, and December 31, 2017, respectively



Loans

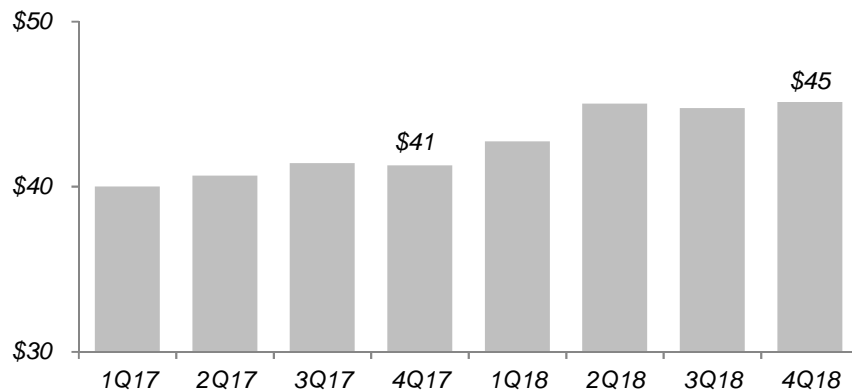
Total Average Loans

\$ in billions



Average C&I Loans

\$ in billions



Highlights

vs. Prior Year

- Average loans up 4% from 4Q17
 - C&I balances up 9% driven by broad-based growth with middle-market clients
 - Home equity loans continue to be impacted by market trends

vs. Prior Quarter

- Average loans up 1% from 3Q18
 - Strength in CRE and C&I driven by execution of relationship business model in targeted areas and industry verticals



Loan Portfolio Detail, at 12/31/18

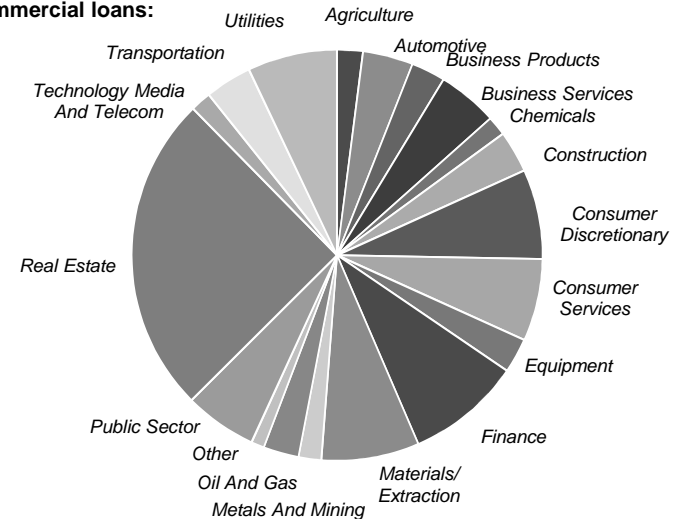
Total Loans

| \$ in billions | 12/31/18 | % of total loans |
|----------------------------|----------------|------------------|
| Commercial and industrial | \$ 45.8 | 51 |
| Commercial real estate | 16.0 | 18 |
| Commercial lease financing | 4.6 | 5 |
| Total Commercial | \$ 66.3 | 74 |
| Residential mortgage | 5.5 | 6 |
| Home equity | 11.1 | 12 |
| Consumer direct | 1.8 | 2 |
| Credit card | 1.1 | 1 |
| Consumer indirect | 3.6 | 4 |
| Total Consumer | \$ 23.2 | 26 |

Commercial Loans

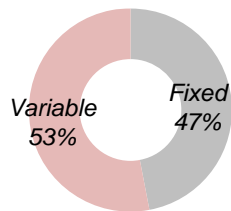
Diversified Portfolio by Industry

Total commercial loans:



Home Equity

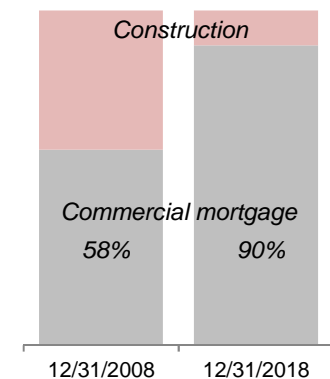
| | Outstanding Balances | Average Loan Size | Average FICO | 2008/ prior vintage |
|--------------------------|----------------------|-------------------|--------------|---------------------|
| First lien | \$ 6,606 59% | \$ 71,202 | 773 | 16% |
| Second lien | 4,536 41 | 46,479 | 772 | 29 |
| Total home equity | \$ 11,142 | | | |



- Combined weighted-average LTV at origination: 70%
- \$563 million in lines outstanding (7.7% of the home equity lines) come to end of draw period by 4Q20

Commercial Real Estate

- Focused on relationships with CRE owners
- Aligned with targeted industry verticals
- Primarily commercial mortgage; selective approach to construction
- Criticized non-accruals: 0.6% of period-end balances^(a)



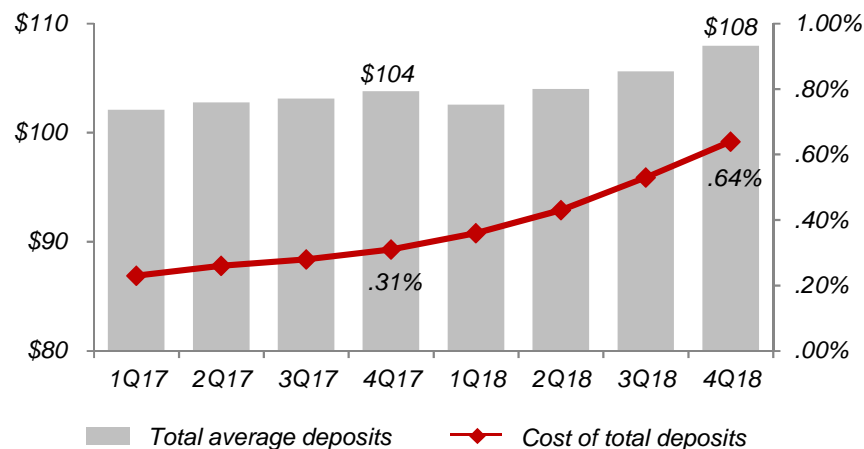
Tables may not foot due to rounding

(a) Loan and lease outstandings; excludes purchase credit impaired loans from the First Niagara acquisition

Deposits

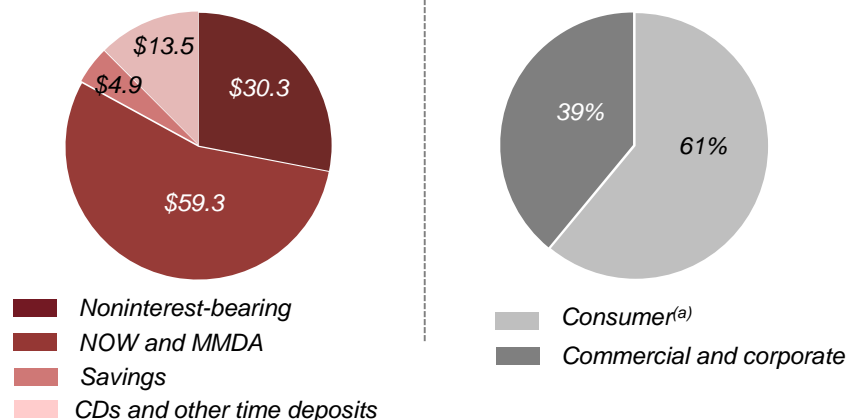
Average Deposits

\$ in billions



4Q18 Average Deposit Mix

\$ in billions



(a) Consumer includes retail banking, small business, and private banking

Highlights

- Deposit cost up 11 bps from 3Q18, reflecting:
 - Higher interest rates and beta
 - Continued migration of portfolio into higher-yielding products
- Strong and stable deposit base
 - 28% noninterest-bearing
 - ~65% stable retail and low-cost escrow

vs. Prior Year

- Average deposits up 4% from 4Q17
- Continued mix shift to higher-yielding deposit products
- Strength in retail banking franchise and growth from commercial relationships

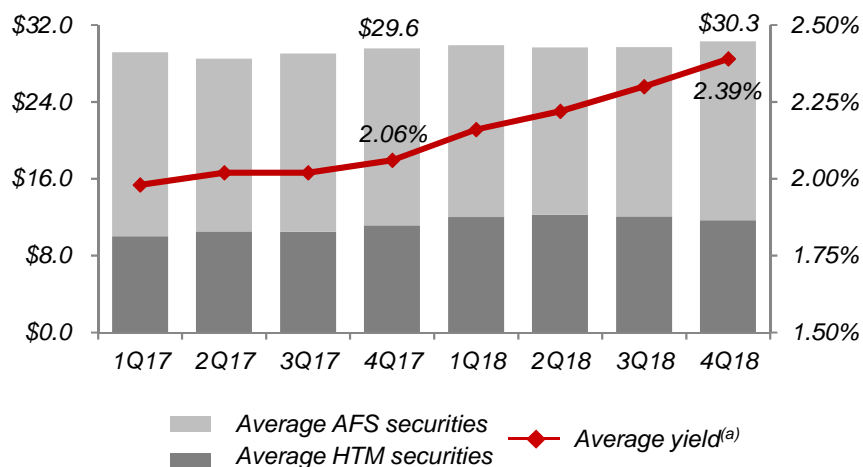
vs. Prior Quarter

- Average deposit balances up 2% from 3Q18
- Penetration of existing retail and commercial relationships
- Short-term and seasonal deposit inflows

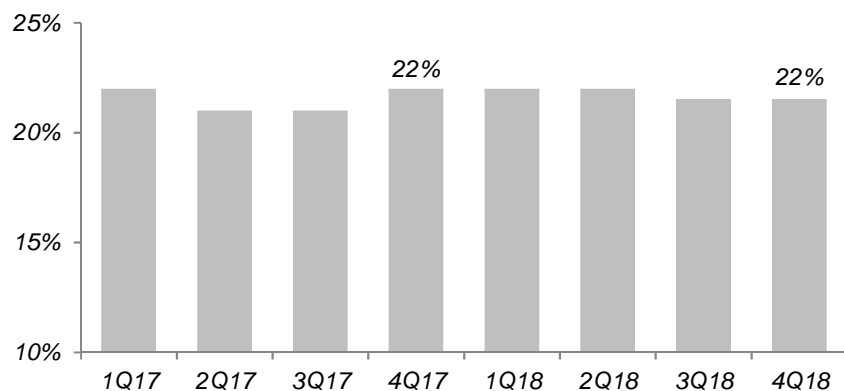
Investment Portfolio

Average Total Investment Securities

\$ in billions



Securities to Total Assets^(b)



Highlights

- **Portfolio composed primarily of GNMA and GSE-backed MBS and CMOs**
 - Primarily fixed rate
 - GNMA 45% of 4Q18 average balances
- **Portfolio used for funding and liquidity management:**
 - Securities cash flows of \$1.1 billion in 4Q18
 - Reinvesting cash flows into High Quality Liquid Assets
- **Replaced cash flows at higher yields during 4Q18**
 - Yield on new investments ~135 bps higher than maturities (In 1Q19 continue to replace maturing investments with new investments at ~100 bps yield increase)
 - Portfolio yield has increased 33 bps from prior year
- **Portfolio average life of 4.9 years and duration of 4.1 years at 12/31/2018**



(a) Yield is calculated on the basis of amortized cost

(b) Includes end-of-period held-to-maturity securities at amortized cost and available-for-sale securities at fair value

Asset & Liability Management Positioning

Moderate asset sensitivity supports strong, stable net interest margin

Business and Balance Sheet Highlights

- **Strong, low-cost deposit base**
 - \$78 B interest-bearing deposits at 89 bps
 - \$30 B noninterest-bearing deposits
 - Cumulative interest-bearing deposit beta of 33%
 - ~65% stable retail and low-cost escrow
 - >85% from markets where Key maintains Top 5 deposit or branch share
- **Relationship-oriented lending franchise**
 - Distinctive commercial capabilities drive C&I loan growth and ~70% floating-rate loan mix
- **Disciplined balance sheet management with recurring re-investment opportunities**
 - \$31 B securities portfolio is >99% government-guaranteed and generates ~\$400 MM cash flows per month
 - Discretionary hedge activities help moderate interest rate risk exposure and lock in spreads on new business

Positioning

- **Actively hedging to reduce current and future exposure to declining rates**
 - \$4.75 B in interest rate floors purchased in 3Q18 offer immediate protection
 - Executed ~\$3 B in forward starting interest rate swaps in 4Q18 to manage down exposure to interest rates
- **Shifting asset sensitivity as the pace of rate increases and economic growth slows**
 - Lower level of exposure due to a more balanced rate outlook
 - Shorter duration loan and investment portfolios provide opportunity for continued benefit to higher rates
 - Higher deposit betas have reduced the benefit to rising short term interest rates

Modest asset sensitive position:

*NII impact of +2.2% for a 200 bps increase over 12 months
NII impact of -1.8% for a 100 bps decrease over 12 months*

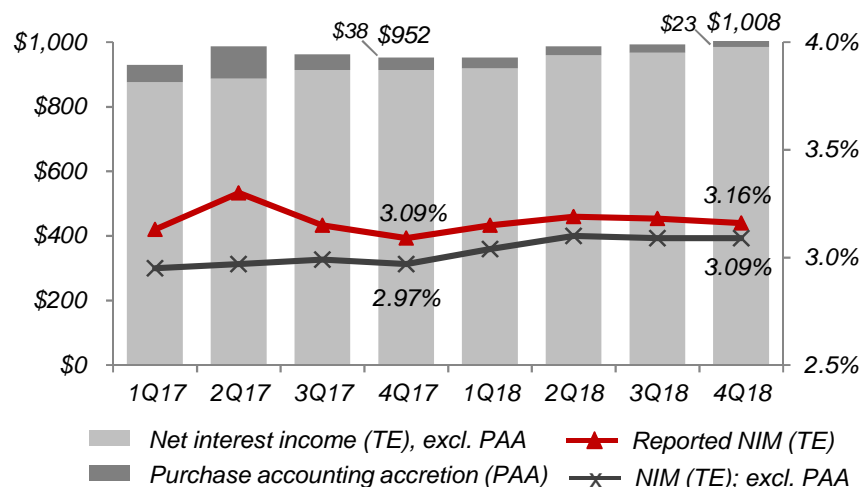
*Each 25 bps increase in interest rates results in
NII benefit of ~\$4-8 MM per quarter*



Net Interest Income and Margin

Net Interest Income & Net Interest Margin Trend (TE)

\$ in millions; continuing operations



| | 4Q17 | 1Q18 | 2Q18 | 3Q18 | 4Q18 |
|------------------------------|---------------|---------------|---------------|--------------|-------------------|
| NIM – reported | 3.09% | 3.15% | 3.19% | 3.18% | 3.16% |
| PAA | .12 | .11 | .09 | .09 | .07 |
| NIM – excl. PAA | 2.97% | 3.04% | 3.10% | 3.09% | 3.09% |
| NII – reported (\$MM) | \$ 952 | \$ 952 | \$ 987 | \$993 | \$1,008 |
| PAA | 38 | 33 | 28 | 26 | 23 ^(a) |
| NII – excl. PAA | \$914 | \$919 | \$959 | \$967 | \$985 |

Highlights

- Excluding PAA, 4Q18 net interest income was \$985 MM and net interest margin was 3.09%

vs. Prior Year

- Net interest income up \$71 MM, or 8%, from 4Q17, excl. PAA
 - Largely driven by higher interest rates and earning asset growth

vs. Prior Quarter

- Net interest income up \$18 MM, or 2%, from 3Q18, excl. PAA
 - Reflects earning asset growth and higher loan fees
 - Partially offset by higher deposit betas

| | | |
|-------------------------------------|--------------|--------------|
| NIM Change vs. Prior Quarter | 3Q18: | 3.18% |
| PAA (4Q vs. 3Q) | | (.02) |
| Earning asset growth | | .01 |
| Other | | (.01) |
| Total change | | (.02) |
| | 4Q18: | 3.16% |



TE = Taxable equivalent

PAA = Purchase accounting accretion

(a) 4Q18 purchase accounting accretion of \$23 MM is made up of \$16 MM related to contractual maturities and \$7 MM related to prepayments

Noninterest Income

Noninterest Income

| <i>\$ in millions</i> | <i>up / (down)</i> | 4Q18 | vs. 4Q17 | vs. 3Q18 |
|--|--------------------|---------------|-----------------|-----------------|
| Trust and investment services income | | \$ 121 | \$ (10) | \$ 4 |
| Investment banking and debt placement fees | | 186 | (14) | 20 |
| Service charges on deposit accounts | | 84 | (5) | (1) |
| Operating lease income and other leasing gains | | 28 | 1 | (7) |
| Corporate services income | | 58 | 2 | 6 |
| Cards and payments income | | 68 | (9) | (1) |
| Corporate-owned life insurance | | 39 | 2 | 5 |
| Consumer mortgage income | | 7 | -- | (2) |
| Mortgage servicing fees | | 21 | 4 | 2 |
| Other income | | 33 | 18 | 10 |
| Total noninterest income | | \$ 645 | \$ (11) | \$ 36 |

Highlights

vs. Prior Year

- **Noninterest income down \$11 MM (-2%) from 4Q17**
- **Trust and investment services income lower, primarily related to the sale of Key's insurance business**
- **Deposit service charges and cards and payments income impacted by revenue recognition changes**
- **Lower investment banking and debt placement fees (record quarter in 4Q17)**

vs. Prior Quarter

- **Noninterest income up \$36 MM (+6%) from 3Q18**
- **Investment banking and debt placement fees up \$20 MM related to strength in commercial mortgage and advisory fees**
- **Growth in corporate services income from strong derivatives and trading**



Noninterest Expense

Noninterest Expense

| <i>\$ in millions</i> up / (down) | 4Q18 | vs. 4Q17 | vs. 3Q18 |
|--------------------------------------|-----------------|----------------|--------------|
| Personnel | \$ 576 | \$ (33) | \$ 23 |
| Net occupancy | 75 | (17) | (1) |
| Computer processing | 55 | 1 | 3 |
| Business services, professional fees | 49 | (3) | 6 |
| Equipment | 26 | (5) | (1) |
| Operating lease expense | 32 | 4 | 1 |
| Marketing | 25 | (10) | (1) |
| FDIC assessment | 9 | (11) | (12) |
| Intangible asset amortization | 22 | (4) | (1) |
| OREO expense, net | 1 | (2) | (2) |
| Other expense | 142 | (6) | 33 |
| Total noninterest expense | \$ 1,012 | \$ (86) | \$ 48 |

Notable items:

| <i>\$ in millions</i> | 4Q18 | 4Q17 | 3Q18 |
|--|-------------|-------------|------|
| Merger-related charges | - | \$56 | - |
| Impact of tax reform and related actions | - | 29 | - |
| Efficiency initiative expenses | \$24 | - | - |
| Pension settlement charge | 17 | - | - |
| | \$41 | \$85 | - |

Highlights

vs. Prior Year

- **Noninterest expense down \$86 MM, or 8% (down \$42 MM excl. notable items)**
- **Personnel expense reflects:**
 - Lower incentive compensation (IBDP)
 - Lower employee benefits (tax reform in 4Q17)
 - Higher severance (efficiency initiative expenses)
- **Lower net occupancy & marketing expense (merger-related charges in 4Q17)**
- **Lower FDIC assessment reflecting elimination of quarterly surcharge**

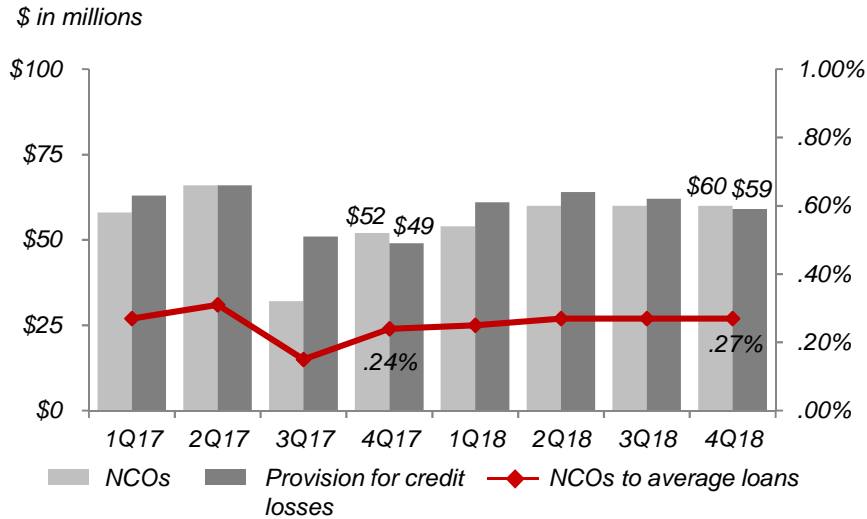
vs. Prior Quarter

- **Noninterest expense up \$48 MM, or 5% (up \$7 MM excl. notable items)**
- **Personnel expense up \$23 MM, largely related to efficiency initiative expenses**
- **Increase in other expense includes pension settlement charge**
- **FDIC assessment decline of \$12 MM from elimination of quarterly surcharge**

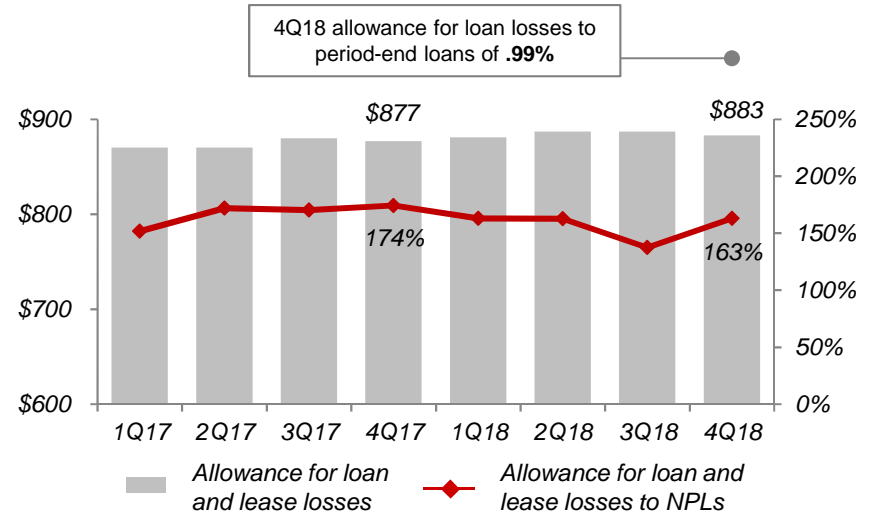


Credit Quality

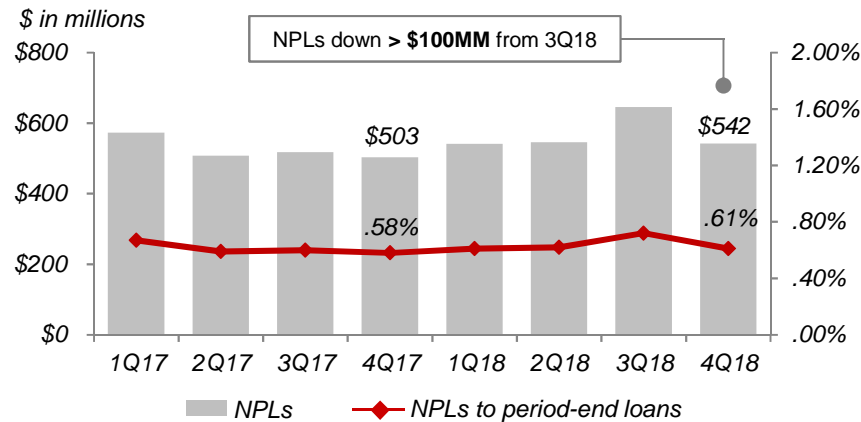
Net Charge-offs & Provision for Credit Losses



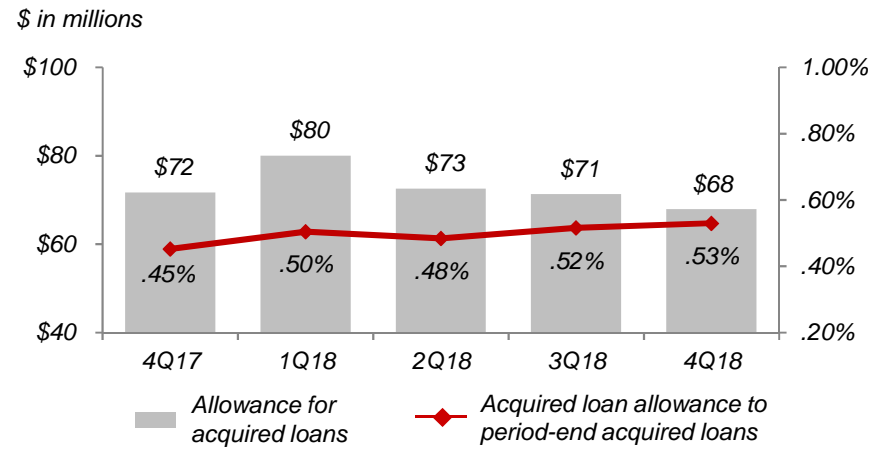
Allowance for Loan and Lease Losses



Nonperforming Loans^(a)



Acquired Loans



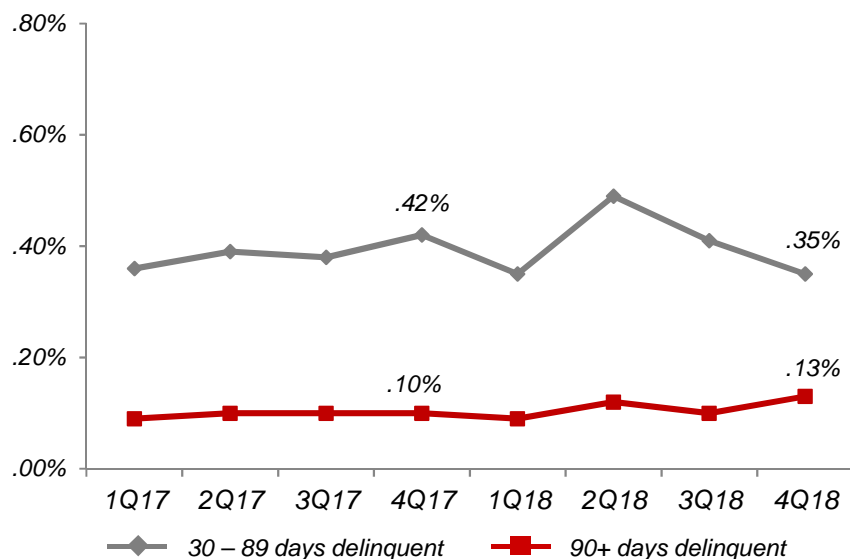
NCO = Net charge-off

(a) Nonperforming loan balances exclude \$575 million and \$738 million of purchased credit impaired loans at December 31, 2018, and December 31, 2017, respectively

Credit Quality Trends

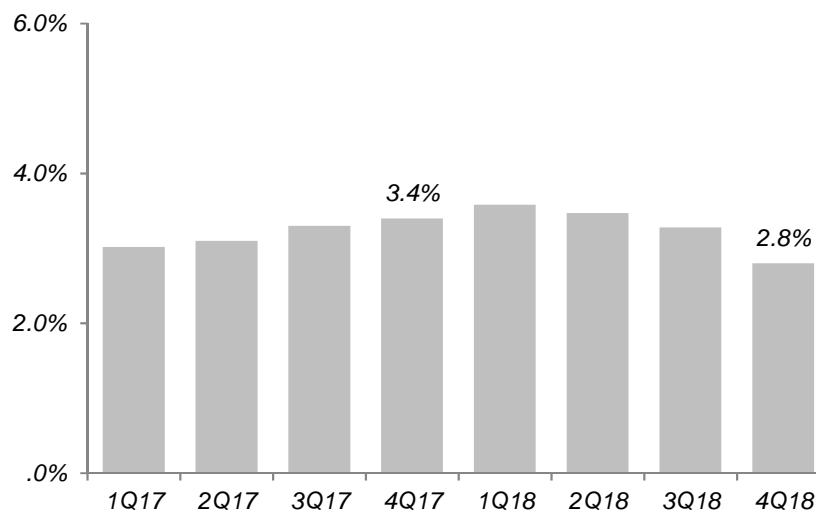
Delinquencies to Period-end Total Loans

Continuing operations



Criticized Outstandings^(a) to Period-end Total Loans

Continuing operations



| Metric ^(b) | 4Q18 | 3Q18 | 2Q18 | 1Q18 | 4Q17 |
|--|-------|-------|-------|-------|-------|
| Delinquencies to EOP total loans: 30-89 days | .35 % | .41 % | .49 % | .35 % | .42 % |
| Delinquencies to EOP total loans: 90+ days | .13 | .10 | .12 | .09 | .10 |
| NPLs to EOP portfolio loans ^(c) | .61 | .72 | .62 | .61 | .58 |
| NPAs to EOP portfolio loans + OREO + Other NPAs ^(c) | .64 | .75 | .65 | .65 | .62 |
| Allowance for loan losses to period-end loans | .99 | .99 | 1.01 | 1.00 | 1.01 |
| Allowance for loan losses to NPLs | 162.9 | 137.5 | 162.8 | 162.8 | 174.4 |



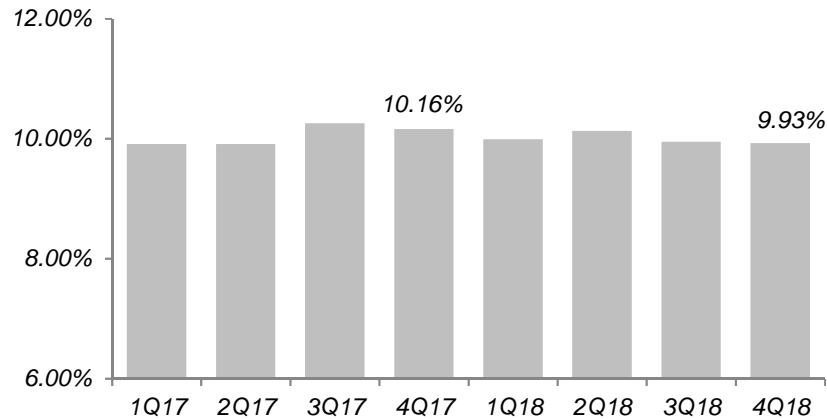
(a) Loan and lease outstandings; excludes purchase credit impaired loans from the First Niagara acquisition

(b) From continuing operations

(c) Nonperforming loan balances exclude \$575 million, \$606 million, \$629 million, \$690 million, and \$738 million of purchased credit impaired loans at December 31, 2018, September 30, 2018, June 30, 2018, March 31, 2018, and December 31, 2017, respectively

Capital

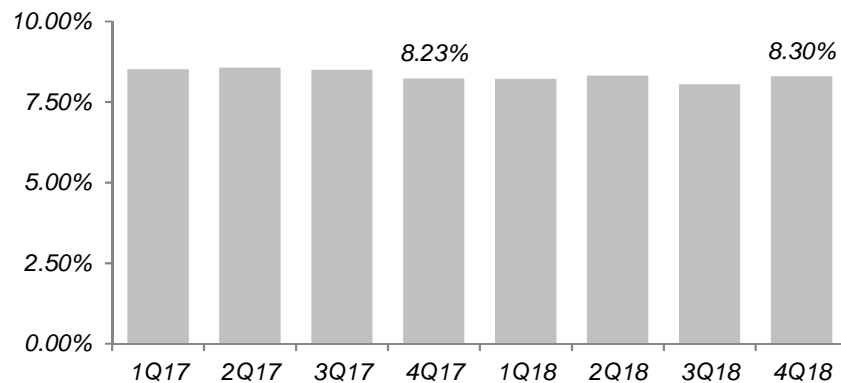
Common Equity Tier 1



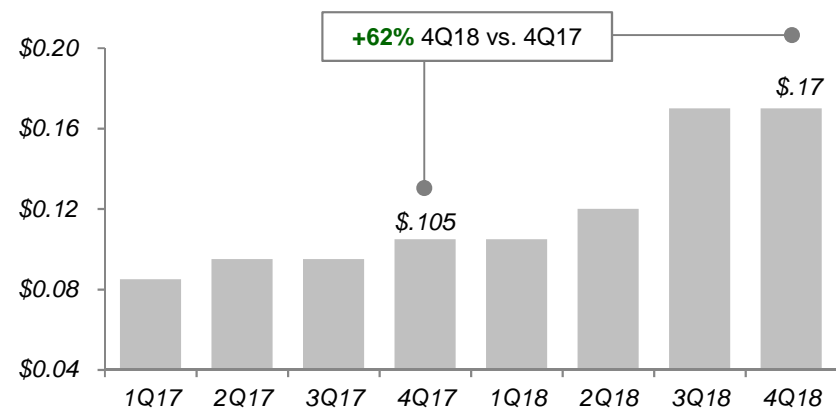
Highlights

- Strong capital position with Common Equity Tier 1 ratio of 9.93% at 12/31/2018
- Increased common share dividend by 62% (from \$0.105 to \$0.17 per quarter) from 4Q17
- Repurchased \$278 MM^(b) in common shares during 4Q18

Tangible Common Equity to Tangible Assets^(a)



Quarterly Common Share Dividend



(a) Non-GAAP measure: see slides 26-27 for reconciliation

(b) Common share repurchase amount includes repurchases to offset issuances of common shares under our employee compensation plans

GAAP to Non-GAAP Reconciliation

\$ in millions

| | Three months ended | | | Twelve months ended | |
|--|--------------------|------------|------------|---------------------|------------|
| | 12/31/2018 | 9/30/2018 | 12/31/17 | 12/31/2018 | 12/31/2017 |
| Notable Items | | | | | |
| Efficiency initiative expenses | \$ 24 | - | - | \$ 24 | - |
| Pension settlement charge | 17 | - | - | 17 | - |
| Merger-related charges | - | - | \$ (56) | - | \$ (217) |
| Impacts of tax reform and related actions | - | - | (30) | - | (30) |
| Merchant services gain | - | - | - | - | 59 |
| Purchase accounting finalization, net | - | - | - | - | 43 |
| Charitable contribution | - | - | - | - | (20) |
| Total notable items | \$ 41 | \$ - | \$ (86) | \$ 41 | \$ (165) |
| Income taxes | \$ 10 | - | \$ (26) | \$ 10 | \$ (53) |
| Revaluation of certain tax related assets | - | - | 147 | - | 147 |
| Total notable items after tax | \$ 31 | \$ - | \$ (207) | \$ 31 | \$ (259) |
| Earnings per common share (EPS) excluding notable items | | | | | |
| EPS from continuing operations attributable to Key common shareholders — assuming dilution | \$.45 | \$.45 | \$.17 | | |
| Add: EPS impact of notable items | .03 | - | .19 | | |
| EPS from continuing operations attributable to Key common shareholders excluding notable items (non-GAAP) | \$.48 | \$.45 | \$.36 | | |
| Tangible common equity to tangible assets at period end | | | | | |
| Key shareholders' equity (GAAP) | \$ 15,959 | \$ 15,208 | \$ 15,023 | | |
| Less: Intangible assets ^(a) | 2,818 | 2,838 | 2,928 | | |
| Preferred Stock ^(b) | 1,421 | 1,421 | 1,009 | | |
| Tangible common equity (non-GAAP) | \$ 11,356 | \$ 10,949 | \$ 11,086 | | |
| Total assets (GAAP) | \$ 136,613 | \$ 138,805 | \$ 137,698 | | |
| Less: Intangible assets ^(a) | 2,818 | 2,838 | 2,928 | | |
| Tangible common equity to tangible assets ratio (non-GAAP) | \$ 136,795 | \$ 135,967 | \$ 134,770 | | |
| Tangible common equity to tangible assets ratio (non-GAAP) | 8.30% | 8.05% | 8.23% | | |



- (a) For the three months ended December 31, 2018, September 30, 2018, and December 31, 2017, intangible assets exclude \$14 million, \$17 million, and \$26 million, respectively, of period-end purchased credit card receivables
- (b) Net of capital surplus

GAAP to Non-GAAP Reconciliation

| \$ in millions | Three months ended | | | Twelve months ended | |
|--|--------------------|------------------|------------------|---------------------|------------------|
| | 12/31/2018 | 9/30/2018 | 12/31/17 | 12/31/2018 | 12/31/2017 |
| Average tangible common equity | | | | | |
| Average Key shareholders' equity (GAAP) | \$ 15,384 | \$ 15,210 | \$ 15,268 | \$ 15,131 | \$ 15,224 |
| Less: Intangible assets (average) ^(a) | 2,828 | 2,848 | 2,939 | 2,869 | 2,837 |
| Preferred Stock (average) | 1,450 | 1,316 | 1,025 | 1,205 | 1,137 |
| Average tangible common equity (non-GAAP) | <u>\$ 11,106</u> | <u>\$ 11,046</u> | <u>\$ 11,304</u> | <u>\$ 11,057</u> | <u>\$ 11,250</u> |
| Return on average tangible common equity from continuing operations | | | | | |
| Net income (loss) from continuing operations attributable to Key common shareholders (GAAP) | \$ 459 | \$ 468 | \$ 181 | \$ 1,793 | \$ 1,219 |
| Plus: Notable items, after tax | 31 | - | 207 | 31 | 259 |
| Net income (loss) from continuing operations attributable to Key common shareholders excl. notable items | <u>\$ 490</u> | <u>\$ 468</u> | <u>\$ 388</u> | <u>\$ 1,824</u> | <u>\$ 1,478</u> |
| Average tangible common equity (non-GAAP) | 11,106 | 11,046 | 11,304 | 11,057 | 11,250 |
| Return on average tangible common equity from continuing operations (non- GAAP) | 16.40% | 16.81% | 6.35% | 16.22% | 10.84% |
| Return on average tangible common equity from continuing operations excl. notable items (non- GAAP) | 17.50% | 16.81% | 13.62% | 16.50% | 13.14% |
| Cash efficiency ratio | | | | | |
| Noninterest expense (GAAP) | \$ 1,012 | \$ 964 | \$ 1,098 | \$ 3,975 | \$ 4,098 |
| Less: Intangible asset amortization | 22 | 23 | 26 | 99 | 95 |
| Adjusted noninterest expense (non-GAAP) | <u>\$ 990</u> | <u>\$ 941</u> | <u>\$ 1,072</u> | <u>\$ 3,876</u> | <u>\$ 4,003</u> |
| Less: Notable items | 41 | - | 85 | 41 | 262 |
| Adjusted noninterest expense (non-GAAP) | <u>\$ 949</u> | <u>\$ 941</u> | <u>\$ 987</u> | <u>\$ 3,835</u> | <u>\$ 3,741</u> |
| Net interest income (GAAP) | \$ 1,000 | \$ 986 | \$ 938 | \$ 3,909 | \$ 3,777 |
| Plus: Taxable-equivalent adjustment | 8 | 7 | 14 | 31 | 53 |
| Noninterest income | 645 | 609 | 656 | 2,515 | 2,478 |
| Total taxable-equivalent revenue (non-GAAP) | <u>\$ 1,653</u> | <u>\$ 1,602</u> | <u>\$ 1,608</u> | <u>\$ 6,455</u> | <u>\$ 6,308</u> |
| Plus: Notable items | - | - | 1 | - | (97) |
| Adjusted total taxable-equivalent revenue (non-GAAP) | <u>\$ 1,653</u> | <u>\$ 1,602</u> | <u>\$ 1,609</u> | <u>\$ 6,455</u> | <u>\$ 6,211</u> |
| Cash efficiency ratio (non-GAAP) | 59.9% | 58.7% | 66.7% | 60.0% | 63.5% |
| Cash efficiency ratio excluding notable items (non-GAAP) | 57.4% | 58.7% | 61.3% | 59.4% | 60.2% |



(a) For the three months ended December 31, 2018, September 30, 2018, and December 31, 2017, average intangible assets exclude \$15 million, \$18 million, and \$28 million, respectively, of average purchased credit card receivables. For the twelve months ended December 31, 2018, and December 31, 2017, average intangible assets exclude \$20 million and \$34 million, respectively, of average purchased credit card receivables